THE MUNICIPALITY OF THAMES CENTRE



# 

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# A Message from the Mayor

Sharron McMillan

The 2024 Budget signifies the second year of Council's four-year term, with a primary objective of balancing the needs of residents and businesses while ensuring financial stability. For the first time, Thames Centre Council passed a Budget Process report, specifically, for the 2024 Budget process.

The following focus areas were approved to guide the 2024 Budget development:

- Develop baseline budget requirements, in order to maintain existing service levels in existing and new growth areas;
- Review and assess impacts of:
  - · Phasing service growth
  - Realigning service levels to meet changes in public demand
  - Maximizing eligible reserves to fund one-time operating expenditures
  - Mitigating inflationary impacts through efficiencies and/or alternative service delivery methods through partnerships
  - · Greater Advocacy efforts for funding from other levels of government
- Timelines and checkpoints for the 2024 Budget process, including public engagement.

Budget decisions for 2024 closely align with the objectives outlined in Council's 2024-2027 Strategic Plan. Each allocation is strategically designed to support the Plan's pillars and recommendations, ensuring that the Municipality's investments contribute to the long-term growth and prosperity of Thames Centre.

#### **Priority Areas**

Sustainability Initiatives such as the Tree Planting Program seeing 50,000 tress planted in Thames Centre and efforts to maintain affordable tax levels demonstrate our commitment to sustainability and community well-being.

Smart Planning Investments in smart planning operations and preparation for the Community Improvement Plan bolster our municipality's resilience and preparedness for future challenges.

Community Engagement The Community Grant Program fosters strong community connections and supports local initiatives that enrich residents' quality of life.

Active Living Enhancements to our recreational infrastructure, including trail and park improvements, promote active and healthy lifestyles for our residents.

*Economic Development* The 2024 Support Local Campaign underscores our dedication to bolstering local businesses and entrepreneurs, driving economic growth within our community.

# A Message from the CAO

David Barrick

The 2024 Budget presented challenges for the Municipality of Thames Centre: annual budget pressures; economic uncertainty resulting in slower building permit activity and, therefore, collection of fewer Development Charges; higher inflation raising the cost of goods and services the Municipality uses; higher interest rates increasing debenture costs; and, additional operating expenses approved subsequent to the approval of the 2023 Budget that needed to be embedded into the 2024 Operating Budget.

Additional lenses have been applied to the 2024 budget process compared to previous years, including greater transparency, sustainability and a demonstrated respect for tax dollars.

Previously, the Council and the public were presented with budget lines only. Within the 2024 budget process, Council and the public are presented with budget and 'actuals' for 2022 and YTD 2023.

Further, 5-year actual averages were considered for the proposed 2024 operating budget rather than looking at previous year budgets only and adding inflation. The result is a clearer picture how tax dollars are spent and allows them to be used with greater efficiency. On the capital side, Capital Business Case templates were created and used to prioritize requests based on urgency and requirements across departments.

Project Management principles, practices, templates, tracking, accountability and project teams/charters will be implemented in 2024 to directly address the significant increase in capital projects that were not completed and ensure they are property financed. In other words, ensuring projects are completed on-time and on-budget moving forward.

Totaling \$33 million, the budget allocates \$24 million for operating expenses and \$9 million for capital projects, with a particular emphasis on critical infrastructure investments in roads and buildings.

Notably, the budget features an overall inflationary tax levy increase of 3.4%, while maintaining Water/Wastewater rates at 2023 levels; or 0% increase.

A significant portion of the property tax increase, 2%, is attributed directly to the FlightExec Centre Renovation project and mandatory increases, 0.4%, from the Upper Thames River Conservation Authority (UTRCA). Further, a 1% annual Capital Infrastructure Levy is applied to address both the risk of Capital and Development Charge (DC) reserve depletion as well as debenture/loan repayments funded through anticipated future Development Charges that are no longer coming in as previously predicted. Despite these necessary expenditures, the Municipality is dedicated to mitigating the impact on taxpayers. To underscoring this commitment to affordability, there is a zero tax increase for the operational budget.

Of note, we have implemented in 2024, for the first time, 'Questica Open Book,' a public facing online data transparency tool that will allow residents to visualize the 2024 Budget for more effective citizen engagement.

In conclusion, the 2024 Budget reflects the Municipality's commitment to prudent financial management and strategic investments. Despite the challenges ahead, we remain steadfast in our dedication to serving our residents with integrity and transparency.

# **About Thames Centre**

Thames Centre seamlessly combines both urban conveniences with rural charm. Nestled on the eastern border of Middlesex County, our community offers residents the unparalleled advantage of the best of both worlds.

Positioned between London and St. Thomas, with four HWY 401 interchanges. Thames Centre takes the lead in accessibility and growth. Our community is not just a place to live; it's a testament to excellence in every aspect. In Thames Centre, neighbours naturally become friends, creating a tight-knit environment that sets us apart.

Our lush natural spaces, incredible recreational facilities, and an active lifestyle allows our residents to enjoy it all. Our commitment to excellence extends to our public schools and libraries, standing as benchmarks of education and community pride.



Population in Thames Centre has shown an increase from 13,191 in 2016 to 13,980 in 2021, representing a population increase of 6% over a 5year period.

# population by age



Ages 0 to 9 12%



Ages 10 to 19 15%



Ages 20 to 29 13%



13%



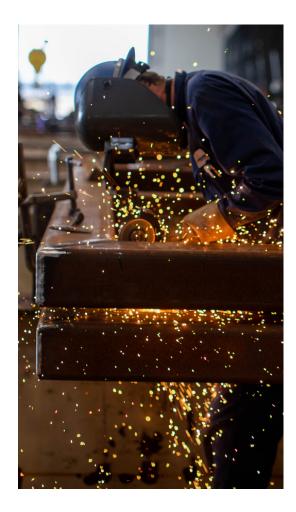
15%



Ages 50 to 59 19%



Ages 60 + 34%



# household statistics

Source: Invest in Middlesex - Business Directory Map Statistics



Average persons per household



Average age of the population



# top 5 occupations



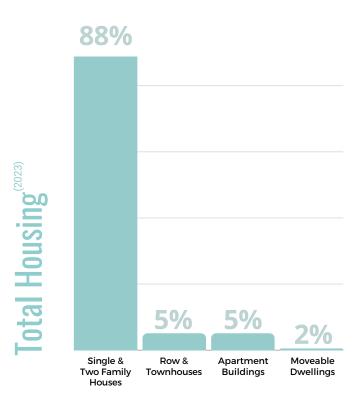








Occupations in education, law, social, community & government services



# 2024-2027 Strategic Plan

The Municipality of Thames Centre continues to work to develop the Municipality through responsible management and their commitment to our community. The Strategic Plan serves as a guiding light for municipal decisions throughout the Council's term. The Strategic Plan comprises 5 strategic pillars.



#### **Smart Planning**

A commitment to informed decisions for community growth while maintaining a cherished "hometown feel". Increased transparency in decision-making, better communication of local events, and essential municipal information are paramount.



#### **Community Communications & Engagement**

Heightened communication channels between the Municipality, Council, and residents, fostering transparency in decision-making around budgets, planning, and infrastructure. Emphasis on enhancing communication about annual community events is prioritized.



#### **Active Living**

Expansion and improvement of recreational services accessibility and programs, particularly targeting youth and seniors. Aligning service growth with community needs remains a key goal.



#### **Economic Development**

Efforts focused on retaining and attracting businesses to enrich local amenities and facilitate accessibility through active transportation. Supporting existing businesses while attracting new ventures is a strategic priority.

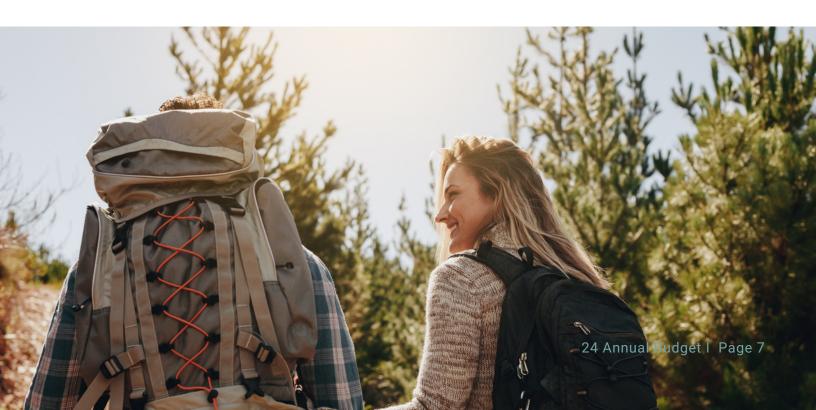


#### Sustainability

A prioritized goal to ensure that the Municipality maintains fiscal prudence, along with afgordable and sustainable taxation levels.

The Strategic Plan is used by Thames Centre to align corporate goals and annual budgets with Council priorities. The Municipality continues to work to ensure that stakeholders remain healthy, engaged, and receive excellent services.

The 2023 Budget is in alignment with the existing Municipality of Central Elgin Strategic Plan. Future budgets will be aligned with the 2023-26 Strategic Plan that is expected to be completed in 2023 with the 2022-2026 Council of the Corporation of the Municipality of Central Elgin.



# Budget **Process**

# Budget **Overview**

The preparation and adoption of the municipal budget are statutory requirements outlined in the Municipal Act, 2001. This document, while a financial framework, goes beyond the numbers, serving as a policy and planning tool that reflects the priorities of Thames Centre. Crafting a budget is a delicate balancing act, often involving trade-offs between competing interests and needs of the community and organization.

Integral to our budgeting process is stakeholder engagement and alignment with Council's 2024-2027 Strategic Plan. The priorities identified in this plan guide our decisions and shape our budgetary allocations.

Each year, Municipal Council approves both operating and capital budgets, detailing how finances will be utilized to serve stakeholders. While the operating budget addresses day-to-day expenses, the capital budget tackles major infrastructure requirements. Funding sources include property taxes, user fees, reserves, development charges, debt, and grants. Efforts are consistently made to secure competitive grants to supplement existing revenue streams.

Our budgetary approach aims to maintain existing service levels while minimizing the impact of tax increases on residents and businesses. The 2024 Budget was strategized to ensure continuity in service delivery while investing in the long-term sustainability of our essential infrastructure.

Budget Item	Date
Council Direction & Guidance	June 26, 2023
Budget Preparation by Division Managers	July 4 - 21, 2023
Electronic Submission to Finance	August 8, 2023
Consolidation & Preparation of 1st Draft	August 9-25, 2023
Distribution of 2024 Budget Binder to Senior Staff	August 28, 2023
Senior Management Team Review, Budget Revisions & Preparation of Draft Budget Package	August 29 - September 19, 2023
Public Engagement	September 20 - November 1, 2023
Staff Preparation of Budget Workshop Material	November 2-30, 2023
2024 Operating Budget Council Workshop	December 4, 2023
Special Budget Meeting of Council	December 5, 2023
Final Approval	December 12, 2023



# Property **Tax**

The 2024 tax levy for Thames Centre, as directed and approved by the Council on December 12, 2023 is approximately **\$33 million**, which results in a tax rate increase of **3.4%** over 2024. The chart below demarcates net expenditures to various service areas.



### Council

The Municipality of Thames Centre is governed by a five-member elected Council. Council is comprised of a Mayor, Deputy Mayor and three Ward Councillors.

The role of Council is to represent the public and to consider the well-being and interests of the Municipality. Council is responsible for developing and evaluating policies and programs for the Municipality, evaluating the services that the Municipality provides and maintaining the financial integrity of the Municipality. Council's role is to ensure that administrative policies, practices and procedures are in place to implement the decisions of Council, and to ensure the accountability and transparency of the operations of the Municipality.



MAYOR



DEPUTY MAYOR



WARD 1 WARD 2
UNCILLOR COUNCILLOR



8

WARD 3 COUNCILLOR





# 2024 Budget **Summary**

Area	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
General Government	\$10, 784, 000	(\$497,009)	\$11,863,608	(\$479,245)	(\$553,460)
Protective Services	(\$3,215,612)	(\$3,219,389)	(\$2,491,730)	(\$3,222,842)	(\$3,494,272)
Transportation Services	(\$5,734,951)	(\$3,918,339)	(\$4,154,717)	(\$4,146,466)	(\$4,291,350)
Fleet Services	(\$1,396,647)	(\$663,181)	(\$514,501)	(\$698,982)	(\$661,700)
Environmental Services	(\$642,177)	(\$376,037)	(\$97,591)	(\$278,991)	(\$5,982)
Water Water Services	(\$735,251)	-	(\$11,682)	-	-
Water Services	(\$526,900)	-	\$1,076,183	-	-
Health Services	(\$105,094)	(\$103,071)	\$15,246	(\$87,674)	(\$57,467)
Recreation & Cultural Services	(\$3,339,354)	(\$2,115,940)	(\$2,237,533)	(\$2,358,010)	(\$2,376,115)
Planning & Development	(\$255,707)	(\$215,487)	(\$205,744)	(\$217,807)	(\$210,170)
Total	(\$5,167,693)	(\$11,108,453)	\$3,241,539	(\$11,490,017)	(\$11,650,516)



## **General Government Services**

General Government Services makes up 4.8% (2.6% -2022) of your local Thames Centre municipal taxes and includes Council, CAO/Clerk's office, information technology, treasury, financial services, GIS & Asset Management services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide general government services. General Government services cover a wide range of services offered through the municipal office. In 2022, the municipality held 22 Council meetings, passed 101 by-laws, issued 38 marriage licenses and 26 lottery licenses, processed over 50,900 tax, water and other receipts, processed over 4400 vendor invoices, partnered with the County of Middlesex for Information Technology services, managed data for over 8100 assets and asset segments, kept residents informed through the municipal website, social media platforms and the municipal app, responded to customer calls and front counter inquiries and facilitated the municipal election.

			2023 YTD		
	2022 Actuals	2022 Budget	Actual	2023 Budet	2024 Budget
50-0240-1100 COUNCIL	(198,293)	(254,379)	(221,679)	(261,039)	(283,217)
50-0250-1900 OFFICE OF THE CAO					(569,055)
50-1830-8200 ECONOMIC DEVELOPMENT	(94,850)	(94,653)	(50,701)	(96,350)	(83,257)
50-0250-1300 INFORMATION TECHNOLOGY	(9,597)	0	(191,743)	0	0
50-0250-1110 CLERKS	(504,535)	(37,248)	115,665	(17,748)	(124,209)
50-0250-1400 TREASURY	11,582,399	329,816	12,039,205	374,857	595,548
50-0250-1500 FINANCIAL SERVICES	29,306	(404,823)	189,312	(408,653)	(6,859)
50-0250-1600 GIS & ASSET MANAGEMENT	(20,430)	(35,722)	(16,451)	(70,312)	(82,411)
50-0250 CAPITAL PROJECT MANAGER					0
Total required to be raised from taxation	10,784,000	(497,009)	11,863,608	(479,245)	\$ (553,460)

	2022		2023		2024
Council	Actual	Budget	Actual	Budget	Budget
50-0240-1100 COUNCIL					
REVENUES					
51250-DONATIONS	1,300	-	3,250	-	
51441-COUNCIL - GRANT - FEDERAL (OPERATING)	4,200	4,500	4,440	4,200	
51590-MISCELLANEOUS REVENUE	995	-	1,515	-	1,000
51591-COUNCIL - ND HERITAGE BOOKS - REVENUE	625	-	200	-	
51775-GRANT - MIDDLESEX COUNTY	3,247	-	-	-	
52100-TRANSFER FROM RESERVES	65,235	50,000	-	-	
TOTAL REVENUES	75,602	54,500	9,405	4,200	1,000
EXPENSES					
65100-ADVERTISING	2,384	1,500	1,626	1,500	
65150-BENEFITS	9,961	9,942	5,366	5,622	5,722
65222-INFORMATION SERVICES - OPERATING	29,412	29,120	407	35,633	36,244
65230-SPECIAL EVENTS	26,595	30,000	31,688	35,000	
65290-CLOTHING ALLOWANCE	-	400	1,076	1,900	400
65295-COFFEE / CANTEEN SUPPLIES	-	100	-	-	
65315-COMMITTEE OF COUNCIL EXPENSES	-	5,000	1,116	1,000	3,000
65330-COMMUNITY PARTNERSHIP GRANTS					40,000
65380-CONSULTING, ENGINEERING	-	-	27,275	-	
65410-CONVENTIONS, SEMINARS, TRAINING	6,149	34,800	10,026	28,800	28,800
65430-COURIER / SHIPPING	-	25	-	-	
65500-ELECTION EXPENSE	41,237	50,000	10	-	
65530-EQUIPMENT (NOT CAPITAL)	746	-	128	3,000	
65800-LEGAL FEES	24,349	15,000	13,004	15,000	5,000
66020-MEETING EXPENSES	1,729	2,000	1,885	2,000	3,000
66040-MILEAGE	-	1,000	396	1,000	450
66100-OFFICE SUPPLIES	1,047	1,000	212	1,000	1,000
66160-PER DIEM (TAXABLE)	4,262	16,000	3,680	6,000	6,000
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT	12,887	15,000	5,785	10,000	10,000
66356-COUNCIL INITIATIVES					35,000
66435-STUDIES / ASSESSMENTS / SURVEYS	-	-	28,688	10,000	
66470-TELECOMMUNICATIONS	3,883	4,800	1,662	1,900	2,000
66509-TRANSFER TO DEVELOPMENT CHARGES	20,020	-	-	-	
66510-TRANSFER TO RESERVES	6,000	-	-	-	
66580-WAGES - REGULAR	83,234	93,192	97,055	105,884	107,601
TOTAL EXPENSES	273,895	308,879	231,084	265,239	284,217
Net 50-0240-1100 COUNCIL	(198,293)	(254,379)	(221,679)	(261,039)	(283,217)

2024 Operating Budget	202	2022		2023		
OFFICE of THE CAO	Actual	Budget	Actual	Budget	2024 Budget	
50-0250-1900 OFFICE OF THE CAO						
EXPENSES						
65100-ADVERTISING					22,700	
65150-BENEFITS					78,654	
65290-CLOTHING ALLOWANCE					735	
65380-CONSULTING, ENGINEERING					30,000	
65410- HR CONVENTIONS, SEMINARS, TRAINING, EDUCATION					66,350	
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT EXP	)				5,000	
65800-LEGAL FEES					11,200	
65804-LEGAL FEES - LABOUR RELATIONS					10,000	
66040-MILEAGE					200	
66470-TELECOMMUNICATIONS					1,800	
66580-WAGES - REGULAR					342,416	
TOTAL EXPENSES					569,055	
Net 50-0250-1900 OFFICE OF THE CAO					(569,055)	
50-1830-8200 ECONOMIC DEVELOPMENT						
REVENUES						
52100-TRANSFER FROM RESERVES				20,000		
TOTAL REVENUES				20,000		
EXPENSES						
65150-BENEFITS	5,883	5,762		6,482	1,944	
65380-CONSULTING, ENGINEERING	11,872	15,000	26,614	35,000	21,000	
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	3,689	5,000	2,823	5,000		
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	-	1,000	407	-	4 000	
66020-MEETING EXPENSES	-	1,000	107	1,000	1,000	
66030-MEMBERSHIPS	670	1,000	630	750	750	
66435-STUDIES / ASSESSMENTS / SURVEYS	24.725	42.400	20 527	40.700	20,000	
66495-TOURISM	34,735	43,400	20,527	42,700	31,200	
66510-TRANSFER TO RESERVES 66580-WAGES - REGULAR	14,734 23,267	22,491		25,418	7,363	
TOTAL EXPENSES	94,850	94,653	50,701	116,350	83,257	
Net 50-1830-8200 ECONOMIC DEVELOPMENT	(94,850)	(94,653)	(50,701)	(96,350)	(83,257)	
	(5-1,5-5-1)	(= 1,===)	(51,51)	(00,000)	(**,=**)	
50-0250-1300 INFORMATION TECHNOLOGY REVENUES						
51407-GRANT - ONE TIME EFFICIENCIES		34,991		21,666		
51433-GRANT ONTARIO - SAFE RESTART	2,415	34,991	-	21,000	-	
52095-TRANSFER FROM DEVELOPMENT CHARGES	2,413	11,667	-	- 11,667	_	
52100-TRANSFER FROM RESERVES	80,675	82,700	-	10,500	-	
TOTAL REVENUES	83,090	129,358		43,833		
EXPENSES	00,000	120,000		40,000		
65110-ADMIN - AMORTIZATION	53,557	_	_	_	_	
65150-BENEFITS	66	_	_	6,996	3,386	
65222-INFORMATION SERVICES - OPERATING	(227,211)	(228,110)	(13,255)	•	•	
65340-COMPUTER HARDWARE	16,064	13,000	486	,	9,500	
65350-COMPUTER SOFTWARE	104,542		123,220	,	158,680	
65360-COMPUTER SUPPLIES	325	3,000	-	3,000	1,700	
65835-LICENSE FEES & ANNUAL SUPPORT	-	-	1,031	-	-	
66443-SUBCONTRACT / CONTRACTED SERVICES - MXC	41,354	69,910	18,707	73,333	65,000	
66470-TELECOMMUNICATIONS	11,853	12,300	7,719		9,600	
66510-TRANSFER TO RESERVES	91,790	49,957	53,834		57,879	
66580-WAGES - REGULAR	347	-	-	26,813		
TOTAL EXPENSES	92,687	129,358	191,743	43,833	-	
Net 50-0250-1300 INFORMATION TECHNOLOGY	(9,597)	-	(191,743)	-	-	
NET OFFICE of THE CAO	\$ (104,447)	\$ (94,653)	\$ (242,444)	\$ (96,350)	\$ (652,312)	

CLERIKS & LEGISLATIVE SERVICES	2024 Operating Budget	000	20	000	10	0004
	CLEDKS & LEGISLATIVE SEDVICES					
Table   Tabl		Actual	Duugei	Actual	Duugei	Duugei
1443   1,260   1,277   1,260   1,200						
51405-GRANT - OMPF		1.443	1.250	1.227	1.250	1.200
51433-GRANT ONTARIO - SAFE RESTART         10.195         -         -         -           51438-GRANT - MUNICIPAL MODERNIZATION PROGRAM         5.265         -         -         -         -         1.50         2.500         2.000         2.000         2.500         2.500         5.550         3.000         3.000         3.000         3.000         3.000         3.000         5.550         1.500         1.780         1.200         1.330         5.550         1.500         1.500         1.500         1.500         1.200         1.330         5.550         1.500 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
51545-LICENSES - LOTTERY         2,663         2,000         3,026         2,000         2,500           51550-LICENSES - MARRIAGE         5,350         3,000         3,360         3,000         3,200           51590-MISCELLANEOUS REVENUE         3,210         1,500         1,780         1,200         1,300           51690-MINICIAL OFFENCES         2,286         20,000         -         20,000         20,000           5170-PROVINCIAL OFFENCES         3,0         30         30         30         30         30           5170-PROVINCIAL OFFENCES         1,007,747         1,000,201         981,472         99,250         854,580           5100-TRANSFER FROM RESERVES         1,007,747         1,000,201         981,472         99,250         854,580           EXPENSES         1,000,747         1,000,201         981,472         99,250         854,580           EXPENSES         1,000         4,488         3,200         4,488         3,200         -           65110-ADMIN - AMORTIZATION         24,794         -         -         -         -         -           65100-ADVERTISING         8,680         65,000         37,751         37,700         10,000         6520-CDLIDING SECURITY         2,01         5,00			-	-	-	-
51550-LICENSES - MARRIAGE         5,350         3,000         3,360         3,000           51560-LICENSES - MISC.         200         20         -           51590-MISCELLANEOUS REVENUE         3,210         1,500         1,80         1,200         1,330           51600-MUNICIPAL ADDRESS SIGNS         910         500         800         800         20,000         20,000           51700-PROVINCIAL OFFENCES         1,838         2,000         -         20,000         20,000           51600-PARKING FINES         3,00         3,00         300         20           52100-TRANSFER FROM RESERVES         1,638         15,011         981,472         999,250         854,580           TOTAL REVENUES         1,638         5,200         4,488         3,200         -	51438-GRANT - MUNICIPAL MODERNIZATION PROGRAM		-	_	-	-
15590-MISCELLANEOUS REVENUE   3,210   1,500   1,780   1,200   1,300   51590-MISCELLANEOUS REVENUE   2,286   20,000   2,000   20	51545-LICENSES - LOTTERY	2,663	2,000	3,026	2,000	2,500
51590-MISCELLANEOUS REVENUE         3,210         1,500         1,780         1,200         1,330           51600-MUNICIPAL ADDRESS SIGNS         910         500         800         500         800           51770-PROVINCIAL OFFENCES         2,286         20,000         -         20,000         20,000           5200-TRANSFER FROM RESERVES         19,536         15,011         -         -         -           5210-TRANSFER FROM RESERVES         1,007,747         1,000,611         981,472         999,250         854,580           EXPENSES         5500         4,488         3,200         -         -         -         -         -         65110-ADMIN - AMORTIZATION         24,794         - <td>51550-LICENSES - MARRIAGE</td> <td>5,350</td> <td>3,000</td> <td>3,360</td> <td>3,000</td> <td>3,200</td>	51550-LICENSES - MARRIAGE	5,350	3,000	3,360	3,000	3,200
5100-MUNICIPAL ADDRESS SIGNS   910   500   800   51770-PROVINCIAL OFFENCES   2,286   20,000   - 20,000   20,000   51760-PARKINIG FINES   3 0 300   300   2000   52100-TRANSFER FROM RESERVES   19,536   15,011   - 5   - 5   - 5   51600-PARKINIG FINES   10,007,47   1,000,261   981,472   999,250   854,580	51560-LICENSES - MISC.			200	-	-
51760-PROVINCIAL OFFENCES   2,286   20,000   2,000   20,000   51660-PARKING FINES   30   300   300   300   20,000   20	51590-MISCELLANEOUS REVENUE	3,210	1,500	1,780	1,200	1,330
\$100		910		880		
\$\frac{52100-TRANSFER FROM RESERVES   1,007,747   1,000,261   981,472   999,550   854,580   EXPENSES   \$\frac{55100-ADVERTISING}{55100-ADVERTISING}   1,638   5,200   4,488   3,200   - 65100-ADMINI - AMORTIZATION   24,744   -     -     -     -     -		,		-		
TOTAL REVENUES					300	200
EXPENSES				-	-	-
65100-ADVERTISING         1,638         5,200         4,488         3,200		1,007,747	1,000,261	981,472	999,250	854,580
65110-ADMIN - AMORTIZATION         24,794         -         -         -           65150-BENEFITS         134,552         138,670         140,137         106,145           65200-BUILDING REPAIRS & MAINTENANCE         28,086         65,000         37,751         37,700         10,000           65210-BUILDING SECURITY         870         750         956         1,000         900           65222-INFORMATION SERVICES - OPERATING         30,214         30,333         - 37,118         44,881           65270-CLEANING CONTRACT         241         5,500         - 7,11         44,881           65280-CLEANING SUPPLIES         28         1,200         90         250         500           65290-CLOTHING ALLOWANCE         1,902         2,045         1,926         1,770         1,470           65380-COMPUTER SUPPLIES         478         1,500         675         750         850           65380-COMSULTING, ENGINEERING         4,375         5,500         1,600         1,4600         -           65380-CONSULTING, ENGINEERING         4,375         5,500         1,337         13,000         -           65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION         18,721         20,500         5,377         13,000         -		4.000	F 000	4 400	2 200	
65150-BENEFITS         134,552         138,972         138,590         140,137         106,145           65200-BUILDING REPAIRS & MAINTENANCE         28,086         65,000         37,751         37,700         10,000           65210-BUILDING SECURITY         870         750         965         1,000         900           65229-INFORMATION SERVICES - OPERATING         30,214         30,333          37,118         44,581           65280-CLEANING SUPPLIES         28         1,200         90         250         500           65280-CLOTHING ALLOWANCE         1,902         2,045         1,926         1,777         1,477           63380-COMPUTER SUPPLIES         500         65         65         65295-COFFEE / CANTEEN SUPPLIES         478         1,500         675         750         850           65330-COMMUNITY PARTNERSHIP GRANTS         11,600         14,600         11,600         14,600         11,600         14,600         1,000         14,600         1,000         1,000         653         6530-CONSULTING, ENGINEERING         4,375         5,500         1,037         33,900         6,400         65430-CONSULTING, SEMINARS, TRAINING, EDUCATION         18,721         20,500         5,377         13,000         -         -         -			5,200	4,488	3,200	-
65200-BUILDING REPAIRS & MAINTENANCE         28,086         65,000         37,751         37,700         10,000           65210-BUILDING SECURITY         870         750         956         1,000         900           65222-INFORMATION SERVICES - OPERATING         30,214         30,333         -         37,118         44,581           65225-INFORMATION SERVICES - OPERATING         241         5,500         -         -         -         -           65280-CLEANING SUPPLIES         28         1,200         90         250         500           65290-CLOTHING ALLOWANCE         1,902         2,045         1,926         1,770         1,470           65360-COMPUTER SUPPLIES         500         675         750         655           65295-COFFEE / CANTEEN SUPPLIES         478         1,500         675         750         850           65380-CONSULTING, ENGINEERING         4,375         5,500         1,600         14,600         -         -         653         653         -         -         -         50         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <t< td=""><td></td><td></td><td>120.072</td><td>120 500</td><td>140 127</td><td>106 145</td></t<>			120.072	120 500	140 127	106 145
65210-BUILDING SECURITY         870         750         956         1,000         900           65222-INFORMATION SERVICES - OPERATING         30,214         30,333         -         37,118         44,581           65270-CLEANING CONTRACT         241         5,500         -         -         -           65280-CLEANING SUPPLIES         28         1,200         90         250         500           65290-CLOTHING ALLOWANCE         1,902         2,045         1,926         1,770         1,470           65360-COMPUTER SUPPLIES         500         675         750         850           65330-COMMUNITY PARTNERSHIP GRANTS         11,600         14,600         11,600         14,600           65340-CONSULTING, ENGINEERING         4,375         5,500         1,037         33,900         6,400           65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION         18,721         20,500         5,377         13,000         -           65430-COURLER / SHIPPING         -         150         132         50         -           65430-COVID-19 EXPENSES         943         -         -         -           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         405         1,125         2,523         625         700						
65222-INFORMATION SERVICES - OPERATING         30,214         30,333         - 37,118         44,581           65270-CLEANING CONTRACT         241         5,500						
65270-CLEANING CONTRACT         241         5,500         -         -         -         -         -         65280-CLEANING SUPPLIES         28         1,200         90         250         500         65200-CLOTHING ALLOWANCE         1,902         2,045         1,926         1,770         1,470         65360-COMPUTER SUPPLIES         500         -         65         655295-COFFEE / CANTEEN SUPPLIES         478         1,500         675         750         850         6530         6530         -         65         65295-COFFEE / CANTEEN SUPPLIES         478         1,500         675         750         850         6530         6530         -         750         850         6530         6530-COMMUNITY PARTNERSHIP GRANTS         11,600         14,600         11,600         14,600         -         6530-COMINITY PARTNERSHIP GRANTS         11,600         14,600         1,400         -         -         6530-COMINITY PARTNERSHIP GRANTS         11,600         14,600         1,400         -         -         6530-COMINITY PARTNERSHIP GRANTS         11,600         14,600         1,400         -         -         6530-COMINITY SURSHIP SURSHIPPING         -         150         132         500         -         -         -         65530-COMINITY SURSHIPPING         1,95         7,50						
65280-CLEANING SUPPLIES         28         1,200         90         250         500           65290-CLOTHING ALLOWANCE         1,902         2,045         1,926         1,770         1,470           65360-COMPUTER SUPPLIES         500         65         65           65295-COFFEE / CANTEEN SUPPLIES         478         1,500         675         750         850           65330-COMMUNITY PARTNERSHIP GRANTS         11,600         14,600         11,600         14,600         -           65380-CONSULTING, ENGINEERING         4,375         5,500         1,037         33,900         6,400           65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION         18,721         20,500         5,377         13,000         -           65435-COVID-19 EXPENSES         943         -         12         -         -         -           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         405         1,125         2,523         625         700           65530-EQUIPMENT (NOT CAPITAL)         3,978         500         1,228         500         5,500           65660-GARBAGE COLLECTION         959         750         434         -         1,000           65730-INSURANCE PREMIUM         70,654         76,543         59,694			•		-	-11,001
65290-CLOTHING ALLOWANCE         1,902         2,045         1,926         1,770         1,470           65360-COMPUTER SUPPLIES         500         65         65           65295-COFFEE / CANTEEN SUPPLIES         478         1,500         675         750         850           65330-COMMUNITY PARTNERSHIP GRANTS         11,600         11,600         11,600         14,600         -           65380-CONSULTING, ENGINEERING         4,375         5,500         1,037         33,900         6,400           65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION         18,721         20,500         5,377         13,000         -           65430-COURIER / SHIPPING         -         150         132         50         -           65435-COVID-19 EXPENSES         943         -         -         -         -           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         405         1,225         2,523         6625         700           65530-EQUIPMENT (NOT CAPITAL)         3,978         500         1,228         500         5,500           65660-GARBAGE COLLECTION         959         750         434         -         1,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         144         400         -         400 <td></td> <td></td> <td></td> <td></td> <td>250</td> <td>500</td>					250	500
65360-COMPUTER SUPPLIES         500         655         655           65295-COFFEE / CANTEEN SUPPLIES         478         1,500         675         750         850           65330-COMMUNITY PARTNERSHIP GRANTS         11,600         14,600         11,600         14,600         1,037         33,900         6,400           65380-CONSULTING, ENGINEERING         4,375         5,500         1,037         33,900         6,400           65430-COURIER / SHIPPING         1         20,500         5,377         13,000         1           65435-COVID-19 EXPENSES         943         -         -         -         -           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         405         1,125         2,523         625         700           65530-EQUIPMENT (NOT CAPITAL)         3,978         500         1,228         500         5,500           6560-GARBAGE COLLECTION         959         750         434         -         1,000           65730-INSURANCE PREMIUM         70,654         76,543         59,694         88,317         91,000           65780-LANDSCAPING         323         1,000         202         500         5,75           6580-LEGAL FEES         MARINTENANCE AGREEMENT (OFFICE EQUIPM         7,189						
65295-COFFEE / CANTEEN SUPPLIES         478         1,500         675         750         850           65330-COMMUNITY PARTNERSHIP GRANTS         11,600         14,600         11,600         14,600         -           65380-CONSULTING, ENGINEERING         4,375         5,500         1,037         33,900         6,400           65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION         18,721         20,500         5,377         13,000         -           65435-COVID-19 EXPENSES         943         -         -         10         132         50         -           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         405         1,125         2,523         625         700           65530-EQUIPMENT (NOT CAPITAL)         3,978         500         1,228         500         5,500           6560-GARBAGE COLLECTION         959         750         434         -         1,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         144         400         -         400         150           65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM         7,189         8,500         7,500         6580         4,593         8,500         7,500           65800-LEGAL FEES         LABOUR RELATIONS         2,437         2,500         6,4		,		,-	, -	
65380-CONSULTING, ENGINEERING         4,375         5,500         1,037         33,900         6,400           65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION         18,721         20,500         5,377         13,000         -           65430-COURIER / SHIPPING         -         150         132         50         -           65435-COVID-19 EXPENSES         943         -         -         -         -         -           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         405         1,125         2,523         625         700           65530-EQUIPMENT (NOT CAPITAL)         3,978         500         1,228         500         5,500           65660-GARBAGE COLLECTION         959         750         434         -         1,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         144         400         -         400         150           65730-INSURANCE PREMIUM         70,664         76,543         59,694         88,317         91,000           65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM         7,189         8,500         4,593         8,500         7,500           65804-LEGAL FEES - LABOUR RELATIONS         2,437         2,500         6,432         5,000         -           65870-MAGRZINES, PERI		478		675	750	850
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION         18,721         20,500         5,377         13,000         -           65430-COURIER / SHIPPING         -         150         132         50         -           65435-COVID-19 EXPENSES         943         -         -         -         -         -           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         405         1,125         2,523         625         700           65530-EQUIPMENT (NOT CAPITAL)         3,978         500         1,228         500         5,500           656060-GARBAGE COLLECTION         959         750         434         -         1,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         144         400         -         400         150           65730-INSURANCE PREMIUM         70,654         76,543         59,694         88,317         91,000           65780-LANDSCAPING         323         1,000         202         500         575           65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM         7,189         8,500         4,593         8,500         7,500           65804-LEGAL FEES - LABOUR RELATIONS         2,437         2,500         6,432         5,000         -           65870-MAGAZINES, PERIODICALS & SUBSCRIPTI	65330-COMMUNITY PARTNERSHIP GRANTS	11,600	14,600	11,600	14,600	-
65430-COURIER / SHIPPING         -         150         132         50         -           65435-COVID-19 EXPENSES         943         -         -         -         -         -           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         405         1,125         2,523         625         700           65530-EQUIPMENT (NOT CAPITAL)         3,978         500         1,228         500         5,500           65660-GARBAGE COLLECTION         959         750         434         -         1,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         144         400         -         400         150           65730-INSURANCE PREMIUM         70,654         76,543         59,694         88,317         91,000           65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM         7,189         8,500         4,593         8,500         7,500           6580-LEGAL FEES         LABOUR RELATIONS         2,437         2,500         6,432         5,000         -           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         549         1,000         75         750         600           65990-MATERIALS / SUPPLIES         -         1,500         -         750         -           66020-MEETING EXPENSES         <	65380-CONSULTING, ENGINEERING	4,375	5,500	1,037	33,900	6,400
65435-COVID-19 EXPENSES         943         - <td>65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION</td> <td>18,721</td> <td>20,500</td> <td>5,377</td> <td>13,000</td> <td>-</td>	65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	18,721	20,500	5,377	13,000	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         405         1,125         2,523         625         700           65530-EQUIPMENT (NOT CAPITAL)         3,978         500         1,228         500         5,500           65660-GARBAGE COLLECTION         959         750         434         -         1,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         144         400         -         400         150           65730-INSURANCE PREMIUM         70,654         76,543         59,694         88,317         91,000           65780-LANDSCAPING         323         1,000         202         500         575           65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM         7,189         8,500         4,593         8,500         7,500           65804-LEGAL FEES         LABOUR RELATIONS         2,437         2,500         6,432         5,000         -           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         549         1,000         75         750         600           65990-MATERIALS / SUPPLIES         -         1,500         -         2,400         2,400         -         2,400         2,400         -         2,400         -         2,400         -         -         600         600	65430-COURIER / SHIPPING	-	150	132	50	-
65530-EQUIPMENT (NOT CAPITAL)         3,978         500         1,228         500         5,500           65660-GARBAGE COLLECTION         959         750         434         -         1,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         144         400         -         400         150           65730-INSURANCE PREMIUM         70,654         76,543         59,694         88,317         91,000           65780-LANDSCAPING         323         1,000         202         500         575           65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM         7,189         8,500         4,593         8,500         7,500           65800-LEGAL FEES         LABOUR RELATIONS         2,437         2,500         6,432         5,000         -           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         549         1,000         75         750         600           65980-MARRIAGE LICENCE EXPENSES         2,400         2,400         -         2,400         2,400         -         2,400         2,400         -         600         65990-MATERIALS / SUPPLIES         -         1,500         -         750         -         -         66030-MUNICIPAL ADDRESS SIGNS         10,905         12,500         11,856         10,300         <	65435-COVID-19 EXPENSES	943	-	-	-	-
65660-GARBAGE COLLECTION       959       750       434       -       1,000         65728-INSPECTION / MAINTENANCE FEES CHARGED       144       400       -       400       150         65730-INSURANCE PREMIUM       70,654       76,543       59,694       88,317       91,000         65780-LANDSCAPING       323       1,000       202       500       575         65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM       7,189       8,500       4,593       8,500       7,500         65804-LEGAL FEES       ABOUR RELATIONS       2,437       2,500       6,432       5,000       -         65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       549       1,000       75       750       600         65980-MARRIAGE LICENCE EXPENSES       2,400       2,400       -       2,400       2,400         65990-MATERIALS / SUPPLIES       -       1,500       -       750       -         66030-MEBERSHIPS       10,905       12,500       11,856       10,300       14,300         66040-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500		405				
65728-INSPECTION / MAINTENANCE FEES CHARGED       144       400       -       400       150         65730-INSURANCE PREMIUM       70,654       76,543       59,694       88,317       91,000         65780-LANDSCAPING       323       1,000       202       500       575         65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM       7,189       8,500       4,593       8,500       7,500         65800-LEGAL FEES       8,907       30,000       7,069       25,000       -         65804-LEGAL FEES - LABOUR RELATIONS       2,437       2,500       6,432       5,000       -         65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       549       1,000       75       750       600         65980-MARRIAGE LICENCE EXPENSES       2,400       2,400       -       2,400       2,400         65990-MATERIALS / SUPPLIES       -       1,500       -       750       -         66020-MEETING EXPENSES       592       1,000       630       1,000       575         66030-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500	,				500	
65730-INSURANCE PREMIUM       70,654       76,543       59,694       88,317       91,000         65780-LANDSCAPING       323       1,000       202       500       575         65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM       7,189       8,500       4,593       8,500       7,500         65800-LEGAL FEES       8,907       30,000       7,069       25,000       -         65804-LEGAL FEES - LABOUR RELATIONS       2,437       2,500       6,432       5,000       -         65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       549       1,000       75       750       600         65980-MARRIAGE LICENCE EXPENSES       2,400       2,400       -       2,400       2,400         65990-MATERIALS / SUPPLIES       -       1,500       -       750       -         66020-MEETING EXPENSES       592       1,000       630       1,000       575         66030-MEMBERSHIPS       10,905       12,500       11,856       10,300       14,300         66040-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500				434	-	
65780-LANDSCAPING       323       1,000       202       500       575         65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM       7,189       8,500       4,593       8,500       7,500         65800-LEGAL FEES       8,907       30,000       7,069       25,000       -         65804-LEGAL FEES - LABOUR RELATIONS       2,437       2,500       6,432       5,000       -         65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       549       1,000       75       750       600         65980-MARRIAGE LICENCE EXPENSES       2,400       2,400       -       2,400       2,400         65990-MATERIALS / SUPPLIES       -       1,500       -       750       -         66020-MEETING EXPENSES       592       1,000       630       1,000       575         66030-MEMBERSHIPS       10,905       12,500       11,856       10,300       14,300         66040-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500						
65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM       7,189       8,500       4,593       8,500       7,500         65800-LEGAL FEES       8,907       30,000       7,069       25,000       -         65804-LEGAL FEES - LABOUR RELATIONS       2,437       2,500       6,432       5,000       -         65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       549       1,000       75       750       600         65980-MARRIAGE LICENCE EXPENSES       2,400       2,400       -       2,400       2,400       -       2,400       2,400       -       600       -       750       -       -       600       65990-MATERIALS / SUPPLIES       -       1,500       -       750       -       -       66020-MEETING EXPENSES       592       1,000       630       1,000       575       560       66030-MEMBERSHIPS       10,905       12,500       11,856       10,300       14,300       66040-MILEAGE       580       2,000       144       1,000       1,000       66060-MUNICIPAL ADDRESS SIGNS       -       -       -       550       66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500						
65800-LEGAL FEES       8,907       30,000       7,069       25,000       -         65804-LEGAL FEES - LABOUR RELATIONS       2,437       2,500       6,432       5,000       -         65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       549       1,000       75       750       600         65980-MARRIAGE LICENCE EXPENSES       2,400       2,400       -       2,400       2,400         65990-MATERIALS / SUPPLIES       -       1,500       -       750       -         66020-MEETING EXPENSES       592       1,000       630       1,000       575         66030-MEMBERSHIPS       10,905       12,500       11,856       10,300       14,300         66040-MILEAGE       580       2,000       144       1,000       1,000         66060-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500			•			
65804-LEGAL FEES - LABOUR RELATIONS       2,437       2,500       6,432       5,000       -         65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       549       1,000       75       750       600         65980-MARRIAGE LICENCE EXPENSES       2,400       2,400       -       2,400       2,400         65990-MATERIALS / SUPPLIES       -       1,500       -       750       -         66020-MEETING EXPENSES       592       1,000       630       1,000       575         66030-MEMBERSHIPS       10,905       12,500       11,856       10,300       14,300         66040-MILEAGE       580       2,000       144       1,000       1,000         66060-MUNICIPAL ADDRESS SIGNS       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500	•					7,500
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       549       1,000       75       750       600         65980-MARRIAGE LICENCE EXPENSES       2,400       2,400       -       2,400       2,400         65990-MATERIALS / SUPPLIES       -       1,500       -       750       -         66020-MEETING EXPENSES       592       1,000       630       1,000       575         66030-MEMBERSHIPS       10,905       12,500       11,856       10,300       14,300         66040-MILEAGE       580       2,000       144       1,000       1,000         66060-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500						-
65980-MARRIAGE LICENCE EXPENSES       2,400       2,400       -       2,400       2,400         65990-MATERIALS / SUPPLIES       -       1,500       -       750       -         66020-MEETING EXPENSES       592       1,000       630       1,000       575         66030-MEMBERSHIPS       10,905       12,500       11,856       10,300       14,300         66040-MILEAGE       580       2,000       144       1,000       1,000         66060-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500						600
65990-MATERIALS / SUPPLIES         -         1,500         -         750         -           66020-MEETING EXPENSES         592         1,000         630         1,000         575           66030-MEMBERSHIPS         10,905         12,500         11,856         10,300         14,300           66040-MILEAGE         580         2,000         144         1,000         1,000           66060-MUNICIPAL ADDRESS SIGNS         -         -         -         305         -         550           66100-OFFICE SUPPLIES         9,302         15,750         7,519         15,250         10,500	·					
66020-MEETING EXPENSES         592         1,000         630         1,000         575           66030-MEMBERSHIPS         10,905         12,500         11,856         10,300         14,300           66040-MILEAGE         580         2,000         144         1,000         1,000           66060-MUNICIPAL ADDRESS SIGNS         -         -         -         305         -         550           66100-OFFICE SUPPLIES         9,302         15,750         7,519         15,250         10,500		2,400		_		2,400
66030-MEMBERSHIPS       10,905       12,500       11,856       10,300       14,300         66040-MILEAGE       580       2,000       144       1,000       1,000         66060-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500		592		630		575
66040-MILEAGE       580       2,000       144       1,000       1,000         66060-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500						
66060-MUNICIPAL ADDRESS SIGNS       -       -       -       305       -       550         66100-OFFICE SUPPLIES       9,302       15,750       7,519       15,250       10,500						
66100-OFFICE SUPPLIES 9,302 15,750 7,519 15,250 10,500		-	_,000			
	66100-OFFICE SUPPLIES	9,302	15,750		15,250	
- 11,300 אסובט-טאַט אַרוּט דערט אַרט אַרט אַרט אַרט אַרט אַרט אַרט אַ	66120-ONTARIO HYDRO	10,658	9,500	8,621	11,300	11,900
						310
66170-PERSONAL PROTECTIVE EQUIPMENT 1,324 2,600 - 2,500 1,350	66170-PERSONAL PROTECTIVE EQUIPMENT		2,600	-	2,500	1,350
66240-POSTAGE 18,120 20,600 16,127 20,000 19,000	66240-POSTAGE	18,120	20,600	16,127	20,000	19,000
66440-SUB-CONTRACT / CONTRACTED SERVICES 2,134 10,000 2,262 3,000 2,400	66440-SUB-CONTRACT / CONTRACTED SERVICES	2,134	10,000	2,262	3,000	2,400
66470-TELECOMMUNICATIONS 13,068 14,500 8,797 12,700 9,700					12,700	
66510-TRANSFER TO RESERVES 590,694 15,053 13,255 - 245,573	66510-TRANSFER TO RESERVES	590,694	15,053	13,255	-	245,573

	2022		2023		2024
CLERKS & LEGISLATIVE SERVICES	Actual	Budget	Actual	Budget	Budget
66540-UNION GAS	4,494	3,500	2,673	4,700	4,600
66580-WAGES - REGULAR	490,432	524,423	506,036	531,171	389,895
66587-COVID-19 WAGES & BENEFITS	14,903	-	2,022	-	-
66590-WATER	687	615	531	750	800
67100-FACILITY RENTALS	(13,000)	(13,000)	-	(13,390)	(14,000)
TOTAL EXPENSES	1,512,282	1,037,509	865,808	1,016,998	978,789
Net 50-0250-1110 CLERK'S OFFICE	(504,535)	(37,248)	115,665	(17,748)	(124,209)

<sup>\*</sup>Includes By-law Services

2024 Operating Budget							
	202		202	2024			
Financial Services	Actual	Budget	Actual	Budget	Budget		
50 0050 4400 TDF ACUDY							
50-0250-1400 TREASURY							
REVENUES 51510-INTEREST - TAXES	172,187	125,000	206,341	160,000	184,000		
51680-PENALTY - TAXES	36,756	70,000	35,349	35,000	33,000		
78010-TAX LEVY	11,106,969	70,000	11,488,520	33,000	33,000		
78030-SUPPS & OMITS	246,356	175,000	334,392	175,000	378,000		
78040-PIL's	75,095	51,789	60,763	61,787	63,000		
78041-PIL'S - EDUCATION PORTION RETAINED	904	904	904	904	904		
78045-RAILWAY RIGHTS-OF-WAY	16,822	16,778	16,276	16,822	16,300		
78046-UTILITY TRANSMISISON & UTILITY CORRIDORS	344	345	333	344	344		
78050R-WRITE OFFS - TAXES	-	(110,000)	-	(75,000)			
TOTAL REVENUES	11,655,433	, ,	12,142,878	374,857	595,548		
EXPENSES	11,000,400	020,010	12,142,070	014,001	000,040		
78050-WRITE OFFS - TAXES AND SMALL BALANCE	73,034	_	103,673	_	_		
TOTAL EXPENSES	73,034		103,673				
Net 50-0250-1400 TREASURY	11,582,399	329.816	12,039,205	374,857	595,548		
THE GO GEOG THOS THE MODILITY	11,002,000	020,010	12,000,200	01-1,001	000,040		
50-0250-1500 FINANCIAL SERVICES							
REVENUES							
51433-GRANT ONTARIO - SAFE RESTART	1,941	_	_	_	_		
51500-INTEREST - BANK	499,639	100,000	762,960	100,000	500,000		
51505-INTEREST - MUNICIPAL DRAINS	5,875	3,540	6,734	2,307	4,425		
51515-INTEREST INCOME - OTHER	8,367	6,000	4,711	6,000	5,900		
51590-MISCELLANEOUS REVENUE	1,505	-	107	-	-		
51620-N.S.F. FEE	1,155	1,000	1,785	1,000	1,300		
58000-ACCOUNT ADMIN FEE	650	250	4,535	500	500		
58010-TAX CERTIFICATES	15,200	15,000	11,475	15,000	15,000		
58020-TAX RECOVERY REVENUE	87	-	-	-	-		
78050R-WRITE OFFS - TAXES	-	(3,500)	_	(3,500)	(3,500)		
TOTAL REVENUES	534,418	122,290	792,307	121,307	523,625		
EXPENSES		,,_ ,	, , , , , ,	,	,		
65100-ADVERTISING	2,086	2,000	2,914	2,000	_		
65120-AUDIT FEES	30,019	40,000	-	40,000	30,000		
65140-BANK CHARGES	5,521	5,000	3,639	5,300	5,200		
65150-BENEFITS	88,937	93,051	135,000	94,476	100,356		
65222-INFORMATION SERVICES - OPERATING	19,337	19,414	_	26,725	24,827		
65290-CLOTHING ALLOWANCE	239	975	371	1,055	975		
65300-COLLECTION FEES	-	1,500	_	1,000	500		
65380-CONSULTING, ENGINEERING	1,706	5,000	672	5,000	1,250		
65410-CONVENTIONS, SEMINARS, TRAINING	3,554	9,250	3,955	9,250	_		
65430-COURIER / SHIPPING	13	250	_	250	600		
65510-EMPLOYEE RELATIONS / GIFT & ENT	658	300	200	400	400		
65800-LEGAL FEES	-	2,000	_	2,000	_		
66020-MEETING EXPENSES	50	250	_	250	250		
66030-MEMBERSHIPS	1,253	1,250	1,092	1,250	1,250		
66040-MILEAGE	126	600	127	600	350		
66100-OFFICE SUPPLIES	3,464	3,250	4,451	3,500	4,500		
66133-OVERAGE / UNDERAGE	6	-	(12)	_	_		
66470-TELECOMMUNICATIONS	651	700	1,142	700	1,200		
66580-WAGES - REGULAR	337,023	342,323	449,446	336,204	351,326		

66587-COVID-19 WAGES & BENEFITS	3,127	-	-	-	-
78050-WRITE OFFS - TAXES AND SMALL BALANCE	7,342	-	-	-	7,500
TOTAL EXPENSES	505,112	527,113	602,995	529,960	530,484
Net 50-0250-1500 FINANCIAL SERVICES	29,306	(404,823)	189,312	(408,653)	(6,859)
50-0250-1600 GIS & ASSET MANAGEMENT					
REVENUES					
52100-TRANSFER FROM RESERVES					48,407
TOTAL REVENUES					48,407
EXPENSES					
65150-BENEFITS	1,064	4,486	2,810	11,660	12,174
65222-INFORMATION SERVICES - OPERATING			-	2,969	3,926
65290-CLOTHING ALLOWANCE	68	160	148	160	80
65350-COMPUTER SOFTWARE					14,700
65410-CONVENTIONS, SEMINARS, TRAINING	601	1,500	-	1,500	-
66100-OFFICE SUPPLIES	-	300	203	300	100
66440-SUB-CONTRACT / CONTRACTED SERVICES	12,387	12,800	-	13,300	58,614
66580-WAGES - REGULAR	6,310	16,476	13,291	40,423	41,224
TOTAL EXPENSES	20,430	35,722	16,451	70,312	130,818
Net 50-0250-1600 GIS & ASSET MANAGEMENT	(20,430)	(35,722)	(16,451)	(70,312)	(82,411)
50-0250-CAPITAL PROJECT MANAGER					
REVENUES					
52100-TRANSFER FROM RESERVES					120,126
EXPENSES					
65150-BENEFITS					23,163
65290-CLOTHING ALLOWANCE					80
66040-MILEAGE					200
66470-TELECOMMUNICATIONS					600
66580-WAGES - REGULAR					85,000
TOTAL EXPENSES					120,126
Net 50-0250 CAPITAL PROJECT MANAGER					

### **Protective** Services

			2023 YTD		
	2022 Actual	2022 Budget	Actual	2023 Budget	2024 Budget
50-0410-2100 THAMES CENTRE FIRE DEPARTMENT	(1,177,832)	(1,098,762)	(697,255)	(1,143,564)	(1,347,249)
50-0420-2150 POLICE SERVICES BOARD	(14,439)	(27,290)	(9,830)	(26,709)	
50-0420-2200 ONTARIO PROVINCIAL POLICE	(1,860,869)	(1,878,674)	(1,672,153)	(1,836,725)	(1,847,506)
50-0430-2300 CONSERVATION AUTHORITY	(184,949)	(186,000)	(189,710)	(192,600)	(244,457)
50-0445-2550 SOURCE WATER PROTECTION	(1,701)	(6,656)	0	(3,122)	(6,411)
50-0450-2400 BUILDING INSPECTION	36,176	0	85,539	0	0
50-0455-2201 CROSSING GUARD	(6,134)	(8,024)	(6,003)	(8,816)	(8,300)
50-0498-2450 ANIMAL CONTROL	(5,862)	(13,983)			
Total required to be raised from taxation	(3,215,612)	(3,219,389)	(2,491,730)	(3,222,842)	

Protection to Persons and Property Services make up 30.0% (30.0% - 2022) of your local Thames Centre municipal taxes, including Service Partner levies, and includes fire, police, conservation authority, building inspections services, animal control services, municipal by-law enforcement services, crossing guard services, source water protection services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide protection to persons and property services. In 2022, Fire responded to 296 calls for assistance. Fire provides community outreach and education throughout the year. Fire operates with 1 part time Fire Chief, 2 volunteer part time District Chiefs, 2 volunteer part time Deputy District Chiefs, 1 shared service Fire Prevention Officer and 57 volunteer firefighters among 2 stations. Thames Centre partners with the Ontario Provincial Police to provide policing services. Thames Centre partners with Upper Thames River Conservation Authority and Kettle Creek Conservation Authority. Building Inspection issued 386 building permits in 2022, with the total value of construction activity (based on permits issued) of \$104,010,377. Animal Control issued 147 dog licenses and 14 kennel licenses in 2022. Municipal By-Law Enforcement responded to 74 registered complaints in 2022. Thames Centre supports 1 part time crossing guard.



Protective Services	2024 Operating Budget				2023	
REVENUES 51255-DONATIONS (OBLIGATORY) 51266-EXTERNAL OPERATING REVENUE 51266-EXTERNAL OPERATING REV	Protective Services					2024 Budget
REVENUES 51255-DONATIONS (OBLIGATORY) 51266-EXTERNAL OPERATING REVENUE 51266-EXTERNAL OPERATING REV	THAMES CENTRE FIRE					
51255_DONATIONS (OBLIGATORY)						
5118B.CONTRIBUTIONS FROM PROV				200		
51250-DONATIONS		41 522	12 000		20.000	30 000
51298-EXTERNAL OPERATING REVENUE		-	•		20,000	30,000
51300-FEES FOR SERVICE - M/C NON-RESIDENT / OPEN		4,100			-	
51320_FIRE REPORT FEE   150   - 210   300   15		40.076	,		25.000	22.000
\$2005-TRANSFER FROM DEVELOPMENT CHARGES   33.162   21.963   3.9.000     TOTAL REVENUES   127,240   63,463   63,239   115,300   63,155     EXPENSES   127,240   63,463   63,239   115,300   63,155     EXPENSES   150,300   157,933   166,854   166,854   183,544     631010-CAPITAL FLEET REPLACEMENT   157,933   157,933   166,854   166,854   183,544     651010-ADVERTISING   - 350   524       65130-ADVERTISING   - 350   524       65130-BOLIN -AMORTIZATION   80,680   - 0   -     65130-BENEFITS   24,953   32,514   27,775   43,943   46,78     6520-BUILDING REPAIRS & MAINTENANCE   8,825   13,500   13,393   8,500   9,50     65150-BENNEFITS   24,953   32,514   27,775   43,943   46,78     65200-BUILDING REPAIRS & MAINTENANCE   8,825   13,600   13,393   8,500   9,50     65222-INFORMATION SERVICES - OPERATING   21,754   21,840   - 35,633   30,20     65220-CLEANING SUPPLIES   259   2,000   329   500   1,60     65390-COMPUTER SUPPLIES   259   2,000   329   500   1,60     65390-COMPUTER SUPPLIES   259   2,000   34,618   51,400   54,20     65430-COURINE SIMPLIES   - 150   214   -     65440-DEBENTURE INTEREST   6,840   6,840   3,305   6,533   6,21     65440-DEBENTURE INTEREST   6,840   6,840   3,305   6,533   6,21     654445-DEBENTURE PINIOPICPA   11,648   11,648   5,939   6,533   6,22     65530-CUIPMENT (NOT CAPITAL) (DONATION OBG)   829   -   -       65530-EAVENDABLE SUPP (FOAM, ABSORBANT)   466   4,900   425   3,500   3,00   3,00     65550-FIRE PREVENTION / PUBLIC EDUCATION   1,022   3,000   2,231   3,000   3,00     65550-FIRE PREVENTION / PUBLIC EDUCATION   1,022   3,000   2,2454   6,500   16,50     65550-FIRE PREVENTION / PUBLIC EDUCATION   1,022   3,000   2,2454   6,500   16,50     65550-FIREFICHTER INSURANCE   1,281   1,400   1,201   1,400   1,500     65550-FIREFICHTER INSURANCE   1,281   1,400   1,201   1,400   1,500     65500-HIREPICH FERSION ALBERDALES   1,400   1,201   1,400   1,500     65500-HIREPICH FERSION ALBERDALES   1,400   1,201   1,400   1,500   1,500     65500-HIREPICH FERSION ALBERDALES   1,400   1,40			27,000		•	-
52100-TRANSFER FROM RESERVES   12,7240   63,463   63,239   115,300   63,155		180	-			150
TOTAL REVENUES		00.400	04.000		•	
EXPENSES						
63010-CAPITAL FLEET REPLACEMENT		127,240	63,463	63,239	115,300	63,150
65100_ADVERTISING						
65110-ADMIN - AMORTIZATION   80,680   -   -   -   -   -   -   -   -   -		157,933			166,854	183,540
65130-AUTOMATIC AID         11,727         10,000         -         14,000         14,00         14,00         14,00         14,00         56150-BENEFITS         32,514         27,75         34,943         46,78         65200-BUILDING REPAIRS & MAINTENANCE         8,825         13,500         13,393         3,503         35,633         30,20         65222-LEARORMATION SERVICES - OPERATING         21,754         21,840         -         35,633         30,20         65280-CLEARING SUPPLIES         259         2,000         329         500         1,66         65350-COMPUTER SOFTWARE         -         700         -         1,90         65360-COMPUTER SUPPLIES         -         700         214         -         -         65400-COMPUTER SUPPLIES         -         150         214         -         -         65410-COMPUTER SUPPLIES         -         150         214         -	65100-ADVERTISING		350	524	-	-
65150_BENEFITS         24,953         32,514         27,775         34,943         46,78           65202_BUILDING REPAIRS & MAINTENANCE         8,825         13,500         13,393         3,500         9,50           65202_HORDING SERVICES - OPERATING         21,754         21,840         - 35,633         30,20           6520_COMPUTER SOTHWARE         259         2,000         329         500         1,60           65360_COMPUTER SOTHWARE         - 700         - 150         214         - 70           65410_CONVENTIONS, SEMINARS, TRAINING, EDUCATIO         33,727         26,900         34,618         51,400         54,20           6540_COURIER / SHIPPING         - 150         214         - 16,40         6540-0EBENTURE INTEREST         6,840         6,840         3,305         6,633         6,21           65445_DEBENTURE PRINCIPAL         11,648         11,648         5,939         11,955         12,27           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         18         912         176         500         90           65533-EQUIPMENT (NOT CAPITAL)         8,538         9,500         15,229         9,000         27,00           65530-EXPENDABLE SUPP (FOAM, ABSORBANT)         466         4,900         425         3,500 <td< td=""><td>65110-ADMIN - AMORTIZATION</td><td>80,680</td><td>-</td><td>-</td><td>-</td><td></td></td<>	65110-ADMIN - AMORTIZATION	80,680	-	-	-	
65200-BUILDING REPAIRS & MAINTENANCE   8,825   13,500   13,393   8,500   9,500   65222-INFORMATION SERVICES - OPERATING   21,754   21,840   - 35,633   30,200   65280-CLEANING SUPPLIES   259   2,000   329   5000   1,600   65350-COMPUTER SOFTWARE   - 700	65130-AUTOMATIC AID	11,727	10,000	-	14,000	14,000
65222-LINFORMATION SERVICES - OPERATING         21,754         21,840         - 35,633         30,20           65280-CLEANING SUPPLIES         259         2,000         329         500         1,60           65360-COMPUTER SOFTWARE         -         700         -         -           65360-COMPUTER SUPPLIES         -         700         -         -           65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATIO         33,727         26,900         34,618         51,400           65440-DEBENTURE RINTEREST         6,840         6,640         3,305         6,533         6,21           65445-DEBENTURE RINCIPAL         11,648         11,648         11,648         11,645         500         90           65530-EQUIPMENT (NOT CAPITAL) (DONATION OBG)         829         -         -         -         -           65550-EXPENDABLE SUPP (FOAM, ABSORBANT)         466         4,900         425         3,500         3,06           65550-EXPENDABLE SUPP (FOAM, ABSORBANT)         466         4,900         425         3,500         3,06           65575-FIRE CALL MEALS         288         400         692         400         2,00           65576-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,00	65150-BENEFITS	24,953	32,514	27,775	34,943	46,789
65280-CLEANING SUPPLIES   259   2,000   329   500   1,60   65360-COMPUTER SOFTWARE   700   -   -	65200-BUILDING REPAIRS & MAINTENANCE	8,825	13,500	13,393	8,500	9,500
65350-COMPUTER SOFTWARE   1,900   65360-COMPUTER SUPPLIES   700   1	65222-INFORMATION SERVICES - OPERATING	21,754	21,840	-	35,633	30,203
65360-COMPUTER SUPPLIES	65280-CLEANING SUPPLIES	259	2,000	329	500	1,600
65360-COMPUTER SUPPLIES	65350-COMPUTER SOFTWARE					1,900
65430-COURIER, SHIPPING   -   150   214   -	65360-COMPUTER SUPPLIES	-	700	-	_	
65430-COURIER, SHIPPING   -   150   214   -	65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATIO	33,727	26,900	34,618	51,400	54,200
65440-DEBENTURE INTEREST         6,840         6,840         3,305         6,533         6,21           65445-DEBENTURE PRINCIPAL         11,648         11,648         11,648         5,939         11,955         12,27           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         18         912         176         500         90           65530-EQUIPMENT (NOT CAPITAL)         8,538         9,500         15,229         9,000         27,00           65530-EXPENDABLE SUPP (FOAM, ABSORBANT)         466         4,900         425         3,500         3,100           65550-EXPENDABLES SUPP (FOAM, ABSORBANT)         466         4,900         425         3,500         3,000           65550-EXPENDABLES SUPP (FOAM, ABSORBANT)         1,022         3,000         4,201         3,000         3,000         2,031         3,000         3,66           65550-EXPERIDABLE SUPPO (FOAM, ABSORBANT)         1,022         3,000         2,031         3,000         3,66           65550-ENTREFIGHTER INSURANCE         12,817         14,000         12,817         14,000         12,817         14,000         12,817         14,000         12,817         14,000         12,817         14,000         12,817         14,000         12,817         14,000         12,818						,
65445-DEBENTURE PRINCIPAL         11,648         11,648         5,939         11,955         12,27           65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         18         912         176         500         90           65530-EQUIPMENT (NOT CAPITAL)         8,538         9,500         15,229         9,000         27,00           65555-EXPENDABLE SUPP (FOAM, ABSORBANT)         466         4,900         425         3,500         3,10           655575-FIRE CALL MEALS         288         400         692         400         2,00           65590-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,66           65590-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,66           65590-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,66           65590-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,66           65590-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,66           6570-HYDRANTS         6,500         1,000         1,000         1,000         1,000         1,000 <td< td=""><td></td><td>6.840</td><td></td><td></td><td>6.533</td><td>6.217</td></td<>		6.840			6.533	6.217
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT         18         912         176         500         90           65530-EQUIPMENT (NOT CAPITAL)         8,538         9,500         15,229         9,000         27,00           65535-EQUIPMENT (NOT CAPITAL) (DONATION OBG)         829         -         -         -         -           65550-EXPENDABLE SUPP (FOAM, ABSORBANT)         466         4,900         425         3,500         3,10           65557-FIRE CALL MEALS         288         400         692         400         2,00           65590-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,65           65590-FIREFIGHTER INSURANCE         12,817         14,000         12,817         14,000         12,817         14,000         15,00           65600-FIREFIGHTER SUIT CLEANING AND SANITIZING         5,941         7,000         6,228         8,000         8,50           65728-INSPECTION / MAINTENANCE FEES CHARGED         2,114         5,000         22,454         6,500         16,50           65730-INSURANCE PREMIUM         18,161         18,434         13,365         22,700         15,00           65835-LICENSE FEES & ANNUAL SUPPORT         1,763         4,300         1,828         4,400						
65530-EQUIPMENT (NOT CAPITAL)         8,538         9,500         15,229         9,000         27,00           65535-EQUIPMENT (NOT CAPITAL) (DONATION OBG)         829         -         -         -         -           65550-EXPENDABLE SUPP (FOAM, ABSORBANT)         466         4,900         425         3,500         3,10           65550-FIRE CALL MEALS         288         400         692         400         2,00           65530-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,66           65590-FIREFIGHTER INSURANCE         12,817         14,000         12,817         14,000         16,217         14,000         16,817         14,000         16,817         14,000         16,817         14,000         16,817         14,000         16,817         14,000         16,817         14,000         16,817         14,000         16,00         6570-17         14,000         16,00         22,454         6,500         16,500         65730-18         14,000         16,00         22,454         6,500         16,500         65730-18         18,161         18,434         13,365         22,700         15,00         65730-18         18,00         18,00         16,00         20,00         16,00         2						900
65535-EQUIPMENT (NOT CAPITAL) (DONATION OBG)         829         -<						
65550-EXPENDABLE SUPP (FOAM, ABSORBANT)         466         4,900         425         3,500         3,100           65575-FIRE CALL MEALS         288         400         692         400         2,00           65580-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,656           65590-FIREFIGHTER INSURANCE         12,817         14,000         12,817         14,000         12,817         14,000         15,000           65600-FIREFIGHTERSUIT CLEANING AND SANITIZING         5,941         7,000         6,228         8,000         8,50           65700-HYDRANTS         9,894         4,000         -         3,200         4,20           65728-INSPECTION / MAINTENANCE FEES CHARGED         2,114         5,000         22,454         6,500         16,50           65730-INSURANCE PREMIUM         18,161         18,434         13,365         22,700         15,00           65804-LEGAL FEES - LABOUR RELATIONS         -         5,000         160         2,000           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         -         1,000         -         -         -         1,10           65910-MAINTENANCE - OTHER EQUIP         380         600         -         -         -         1,10 <td></td> <td></td> <td></td> <td></td> <td></td> <td>21,000</td>						21,000
65575-FIRE CALL MEALS         288         400         692         400         2,00           65580-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,65           65590-FIREFIGHTER INSURANCE         12,817         14,000         12,817         14,000         12,817         14,000         12,817         14,000         6,228         8,000         8,50           65700-HYDRANTS         9,894         4,000         -         3,200         4,20           65728-INSPECTION / MAINTENANCE FEES CHARGED         2,114         5,000         22,454         6,500         16,50           65730-INSURANCE PREMIUM         18,161         18,434         13,365         22,700         15,00           65804-LEGAL FEES - LABOUR RELATIONS         -         5,000         160         2,000           65872-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         -         1,000         -         -         1,10           65990-MATERIALS / SUPPLIES         1,149         700         240         400         40           66000-MEDICAL SUPPLIES         1,895         3,500         3,564         3,00         3,00           66010-MEDICALS         1,200         2,000         1,955         1,750         1,	, , , , , , , , , , , , , , , , , , , ,					3 100
65580-FIRE PREVENTION / PUBLIC EDUCATION         1,022         3,000         2,031         3,000         3,65           65590-FIREFIGHTER INSURANCE         12,817         14,000         12,817         14,000         15,00           65600-FIREFIGHTER INSURANCE         5,941         7,000         6,228         8,000         8,50           65700-HYDRANTS         9,894         4,000         -         3,200         4,20           65730-INSURANCE PREMIUM         18,161         18,434         13,365         22,700         15,00           65804-LEGAL FEES - LABOUR RELATIONS         -         5,000         160         2,000           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         -         1,000         -         -         1,10           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         -         1,000         -         -         -         1,10           65990-MATERIALS / SUPPLIES         1,149         700         240         400         40         40         40         40         40         40         40         40         66000-MEDICAL SUPPLIES         1,895         3,500         3,564         3,000         3,00         66010-MEDICAL SUPPLIES         1,895         3,500         3,564         3,000         3,00			•		•	•
65590-FIREFIGHTER INSURANCE         12,817         14,000         12,817         14,000         15,000           65600-FIREFIGHTERSUIT CLEANING AND SANITIZING         5,941         7,000         6,228         8,000         8,50           65700-HYDRANTS         9,894         4,000         -         3,200         4,20           65728-INSPECTION / MAINTENANCE FEES CHARGED         2,114         5,000         22,454         6,500         16,50           65730-INSURANCE PREMIUM         18,161         18,434         13,365         22,700         15,00           65804-LEGAL FEES - LABOUR RELATIONS         -         5,000         160         2,000           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         -         1,000         -         -         -           65910-MAINTENANCE - OTHER EQUIP         380         600         -         -         -           65990-MATERIALS / SUPPLIES         1,149         700         240         400         40           66001-MEDICAL SUPPLIES         1,895         3,500         3,564         3,00         3,00           66010-MEDICALS SUPPLIES         1,895         3,500         3,564         3,00         3,00           66020-MERTING EXPENSES         -         -         450						
65600-FIREFIGHTERSUIT CLEANING AND SANITIZING         5,941         7,000         6,228         8,000         8,50           65700-HYDRANTS         9,894         4,000         -         3,200         4,20           65728-INSPECTION / MAINTENANCE FEES CHARGED         2,114         5,000         22,454         6,500         16,50           65730-INSURANCE PREMIUM         18,161         18,434         13,365         22,700         15,00           65804-LEGAL FEES - LABOUR RELATIONS         -         5,000         160         2,000           65835-LICENSE FEES & ANNUAL SUPPORT         1,763         4,300         1,828         4,400         3,00           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         -         1,000         -         -         1,10           65910-MAINTENANCE - OTHER EQUIP         380         600         -         -         -           65990-MATERIALS / SUPPLIES         1,499         700         240         400         40           66001-MEDICAL SUPPLIES         1,895         3,500         3,564         3,000         3,00           66020-MEETING EXPENSES         -         450         -         -         -         50           66030-MISCELLANEOUS EXPENSE         -         100						
65700-HYDRANTS         9,894         4,000         -         3,200         4,20           65728-INSPECTION / MAINTENANCE FEES CHARGED         2,114         5,000         22,454         6,500         16,50           65730-INSURANCE PREMIUM         18,161         18,434         13,365         22,700         15,00           65804-LEGAL FEES - LABOUR RELATIONS         -         5,000         160         2,000           65835-LICENSE FEES & ANNUAL SUPPORT         1,763         4,300         1,828         4,400         3,00           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         -         1,000         -         -         1,10           65910-MAINTENANCE - OTHER EQUIP         380         600         -         -         -           65900-MATERIALS / SUPPLIES         1,149         700         240         400         40           66010-MEDICAL SUPPLIES         1,895         3,500         3,564         3,000         3,00           66020-MEETING EXPENSES         -         450         -         -         50           66030-MIBBERSHIPS         588         500         919         750         75           66040-MILEAGE         3,006         3,000         4,168         3,000         3,50						
65728-INSPECTION / MAINTENANCE FEES CHARGED         2,114         5,000         22,454         6,500         16,500           65730-INSURANCE PREMIUM         18,161         18,434         13,365         22,700         15,00           65804-LEGAL FEES - LABOUR RELATIONS         - 5,000         160         2,000         66804-LEGAL FEES - LABOUR RELATIONS         - 5,000         160         2,000           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         - 1,000         1,100         1,100         1,100         1,100         1,100         1,100         1,100         1,100         1,100						
65730-INSURANCE PREMIUM         18,161         18,434         13,365         22,700         15,000           65804-LEGAL FEES - LABOUR RELATIONS         -         5,000         160         2,000           65835-LICENSE FEES & ANNUAL SUPPORT         1,763         4,300         1,828         4,400         3,00           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         -         1,000         -         -         1,10           65910-MAINTENANCE - OTHER EQUIP         380         600         -         -         -           65990-MATERIALS / SUPPLIES         1,149         700         240         400         40           66000-MEDICAL SUPPLIES         1,895         3,500         3,564         3,000         3,00           66010-MEDICALS         1,205         2,000         1,955         1,750         1,90           66020-MEETING EXPENSES         -         450         -         -         50           66030-MEMBERSHIPS         588         500         919         750         75           66040-MILEAGE         3,006         3,000         4,168         3,000         3,50           66100-OFICE SUPPLIES         1,519         1,500         1,670         1,500         1,90						
65804-LEGAL FEES - LABOUR RELATIONS         -         5,000         160         2,000           65835-LICENSE FEES & ANNUAL SUPPORT         1,763         4,300         1,828         4,400         3,00           65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS         -         1,000         -         -         1,10           65910-MAINTENANCE - OTHER EQUIP         380         600         -         -         -           65990-MATERIALS / SUPPLIES         1,149         700         240         400         40           66000-MEDICAL SUPPLIES         1,895         3,500         3,564         3,000         3,00           66010-MEDICALS         1,205         2,000         1,955         1,750         1,90           66020-MEETING EXPENSES         -         450         -         -         50           66030-MEMBERSHIPS         588         500         919         750         75           66040-MILEAGE         3,006         3,000         4,168         3,000         3,50           66100-OFTICE SUPPLIES         1,519         1,500         1,670         1,500         1,90           66170-PERSONAL PROTECTIVE EQUIPMENT         18,617         12,000         30,496         18,000         5,50						
65835-LICENSE FEES & ANNUAL SUPPORT       1,763       4,300       1,828       4,400       3,00         65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       -       1,000       -       -       1,10         65910-MAINTENANCE - OTHER EQUIP       380       600       -       -       -         65990-MATERIALS / SUPPLIES       1,149       700       240       400       40         66000-MEDICAL SUPPLIES       1,895       3,500       3,564       3,000       3,00         66010-MEDICALS       1,205       2,000       1,955       1,750       1,90         66020-MEETING EXPENSES       -       450       -       -       -       50         66030-MIBRERSHIPS       588       500       919       750       75         66040-MILEAGE       3,006       3,000       4,168       3,000       3,50         66100-OFFICE SUPPLIES       1,519       1,500       1,670       1,500       1,90         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXI       76       750<		18,161			*	15,000
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS       -       1,000       -       -       1,100         65910-MAINTENANCE - OTHER EQUIP       380       600       -       -       -         65990-MATERIALS / SUPPLIES       1,149       700       240       400       40         66000-MEDICAL SUPPLIES       1,895       3,500       3,564       3,000       3,00         66010-MEDICALS       1,205       2,000       1,955       1,750       1,90         66020-MEETING EXPENSES       -       450       -       -       -       50         66030-MEMBERSHIPS       588       500       919       750       75         66040-MILEAGE       3,006       3,000       4,168       3,000       3,50         66050-MISCELLANEOUS EXPENSE       -       100       -       -       -         66100-OFFICE SUPPLIES       1,519       1,500       1,670       1,500       1,90         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889					,	
65910-MAINTENANCE - OTHER EQUIP       380       600       -       -       -         65990-MATERIALS / SUPPLIES       1,149       700       240       400       40         66000-MEDICAL SUPPLIES       1,895       3,500       3,564       3,000       3,00         66010-MEDICALS       1,205       2,000       1,955       1,750       1,90         66020-MEETING EXPENSES       -       450       -       -       -       50         66030-MEMBERSHIPS       588       500       919       750       75         66040-MILEAGE       3,006       3,000       4,168       3,000       3,50         66100-OFFICE SUPPLIES       1,519       1,500       1,670       1,500       1,90         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -		1,763		1,828	4,400	3,000
65990-MATERIALS / SUPPLIES         1,149         700         240         400         40           66000-MEDICAL SUPPLIES         1,895         3,500         3,564         3,000         3,00           66010-MEDICALS         1,205         2,000         1,955         1,750         1,90           66020-MEETING EXPENSES         -         450         -         -         50           66030-MEMBERSHIPS         588         500         919         750         75           66040-MILEAGE         3,006         3,000         4,168         3,000         3,50           66050-MISCELLANEOUS EXPENSE         -         100         -         -           66100-OFFICE SUPPLIES         1,519         1,500         1,670         1,500         1,90           66120-ONTARIO HYDRO         9,987         8,300         7,165         9,500         10,00           66170-PERSONAL PROTECTIVE EQUIPMENT         18,617         12,000         30,496         18,000         5,50           66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION         1,790         -         -         -         -         -           66300-RADIO / PAGER EXPENSE         6,388         8,700         10,074         8,700         11,20	•	-		-	-	1,100
66000-MEDICAL SUPPLIES       1,895       3,500       3,564       3,000       3,00         66010-MEDICALS       1,205       2,000       1,955       1,750       1,90         66020-MEETING EXPENSES       -       450       -       -       -       50         66030-MEMBERSHIPS       588       500       919       750       75         66040-MILEAGE       3,006       3,000       4,168       3,000       3,50         66050-MISCELLANEOUS EXPENSE       -       100       -       -       -         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200       -       1,200						
66010-MEDICALS       1,205       2,000       1,955       1,750       1,900         66020-MEETING EXPENSES       -       450       -       -       500         66030-MEMBERSHIPS       588       500       919       750       75         66040-MILEAGE       3,006       3,000       4,168       3,000       3,500         66050-MISCELLANEOUS EXPENSE       -       100       -       -         66100-OFFICE SUPPLIES       1,519       1,500       1,670       1,500       1,900         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,000         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,000         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200       -       1,200	65990-MATERIALS / SUPPLIES	1,149	700	240	400	400
66020-MEETING EXPENSES       -       450       -       -       500         66030-MEMBERSHIPS       588       500       919       750       75         66040-MILEAGE       3,006       3,000       4,168       3,000       3,50         66050-MISCELLANEOUS EXPENSE       -       100       -       -       -         66100-OFFICE SUPPLIES       1,519       1,500       1,670       1,500       1,90         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200	66000-MEDICAL SUPPLIES	1,895	3,500	3,564	3,000	3,000
66030-MEMBERSHIPS         588         500         919         750         75           66040-MILEAGE         3,006         3,000         4,168         3,000         3,50           66050-MISCELLANEOUS EXPENSE         -         100         -         -           66100-OFFICE SUPPLIES         1,519         1,500         1,670         1,500         1,90           66120-ONTARIO HYDRO         9,987         8,300         7,165         9,500         10,00           66170-PERSONAL PROTECTIVE EQUIPMENT         18,617         12,000         30,496         18,000         5,50           66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION         1,790         -         -         -         -           66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF         76         750         889         500           66300-RADIO / PAGER EXPENSE         6,388         8,700         10,074         8,700         11,20           66340-SAFETY EQUIPMENT         2,616         7,700         8,384         3,000         3,00           66390-SNOW REMOVAL - EXTERNAL CONTRACTOR         -         1,200         -         1,200	66010-MEDICALS	1,205	2,000	1,955	1,750	1,900
66040-MILEAGE       3,006       3,000       4,168       3,000       3,50         66050-MISCELLANEOUS EXPENSE       -       100       -       -         66100-OFFICE SUPPLIES       1,519       1,500       1,670       1,500       1,90         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION       1,790       -       -       -       -         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200	66020-MEETING EXPENSES	-	450	-	-	500
66050-MISCELLANEOUS EXPENSE       -       100       -       -         66100-OFFICE SUPPLIES       1,519       1,500       1,670       1,500       1,90         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION       1,790       -       -       -       -         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200	66030-MEMBERSHIPS	588	500	919	750	750
66050-MISCELLANEOUS EXPENSE       -       100       -       -         66100-OFFICE SUPPLIES       1,519       1,500       1,670       1,500       1,90         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION       1,790       -       -       -       -         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200	66040-MILEAGE	3,006	3,000	4,168	3,000	3,500
66100-OFFICE SUPPLIES       1,519       1,500       1,670       1,500       1,90         66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION       1,790       -       -       -       -         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200	66050-MISCELLANEOUS EXPENSE	-		-	-	,
66120-ONTARIO HYDRO       9,987       8,300       7,165       9,500       10,00         66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION       1,790       -       -       -       -         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXI       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200	66100-OFFICE SUPPLIES	1.519		1.670	1.500	1,900
66170-PERSONAL PROTECTIVE EQUIPMENT       18,617       12,000       30,496       18,000       5,50         66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION       1,790       -       -       -       -         66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200					•	10,000
66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION       1,790       -       -       -       -       -       66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF       76       750       889       500       500       500       500       500       500       66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,200       66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,000       3,000       66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200       -       1,200       -       1,200       -       -       1,200       - <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXI       76       750       889       500         66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200				-	-	0,000
66300-RADIO / PAGER EXPENSE       6,388       8,700       10,074       8,700       11,20         66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200	· ·		750	990	500	
66340-SAFETY EQUIPMENT       2,616       7,700       8,384       3,000       3,00         66390-SNOW REMOVAL - EXTERNAL CONTRACTOR       -       1,200       -       1,200						11 200
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR - 1,200 - 1,200						
		2,010		0,304		3,000
004ZU-STATION EQUIPMENT 180 3,000 813 1,750 1,75		-		- 040		4 750
	0042U-3TATION EQUIPMENT	180	3,000	813	1,/50	1,750

2024 Operating Baaget	2022 2023				2024	
Protective Services	Actual	Budget	Actual	Budget	Budget	
66430-STATION UNIFORM	9,811	9,420	9,210	10,125	4,500	
66440-SUB-CONTRACT / CONTRACTED SERVICES	47,748	52,700	45,409	115,200	57,200	
66470-TELECOMMUNICATIONS	6,281	6,740	5,449	6,748	6,240	
66500-TRAINING EQUIPMENT	1,347	3,200	1,334	4,000	2,000	
66505-TRANSFER TO DEFERRED REVENUE	4,100	-	200	-	-	
66510-TRANSFER TO RESERVES	291,461	222,032	239,262	239,262	257,240	
66530-TRUCK EQUIPMENT	3,933	5,000	2,158	5,000	-	
66540-UNION GAS	10,671	8,700	7,290	10,600	11,000	
66560-VOLUNTEER FIREMENS ASSOC	8,500	8,500	4,641	8,500	8,500	
66580-WAGES - REGULAR	56,894	94,062	33,600	61,761	90,430	
66581-WAGES - WORK FROM OTHERS	24	-	36	-	-	
66582-WAGES - FD TRAINING	95,231	60,000	-	67,500	115,000	
66583-WAGES - FD WORK PARTY	38,219	42,000	-	33,750	45,000	
66584-WAGES - FD MEETINGS	3,532	12,000	-	5,000	10,500	
66585-WAGES - FD STIPENDS / HONORARIUMS	33,000	30,000	11,000	30,000	43,000	
66586-WAGES - FD FIREFIGHTING	222,525	190,000	-	198,750	255,000	
66590-WATER	2,204	2,050	2,214	2,100	2,400	
67100-FACILITY RENTALS					(3,183)	
66650-FD WELLNESS PROGRAM					2,000	
TOTAL EXPENSES	1,305,073	1,162,225	760,494	1,258,864	1,410,399	
Net 50-0410-2100 THAMES CENTRE FIRE	(1,177,832)	(1,098,762)	(697,255)	(1,143,564)	(1,347,249)	
50-0420-2150 POLICE SERVICES BOARD						
EXPENSES						
65150-BENEFITS	35	_	80	290	329	
65222-INFORMATION SERVICES - OPERATING	-	500	-	500	-	
65270-CLEANING CONTRACT	154	2,400	_	_	_	
65290-CLOTHING ALLOWANCE	_	390	_	390	260	
65410-CONVENTIONS, SEMINARS, TRAINING	682	7,500	2,566	7,500	5,000	
66020-MEETING EXPENSES	_	500	-	500	515	
66030-MEMBERSHIPS	1,269	1,400	1,519	1,400	1,600	
66040-MILEAGE	-	1,000	43	1,000	1,000	
66100-OFFICE SUPPLIES	_	600	_	600	100	
66135-OVERTIME	16	_	16	_	_	
66160-PER DIEM (TAXABLE)	6,016	7,000	5,081	7,000	7,000	
66580-WAGES - REGULAR	267	-	524	1,349	1,528	
67100-FACILITY RENTALS	6,000	6,000	_	6,180	6,366	
TOTAL EXPENSES	14,439	27,290	9,830	26,709	23,698	
Net 50-0420-2150 POLICE SERVICES BOARD	(14,439)	(27,290)	(9,830)	(26,709)	(23,698)	
					_	
50-0420-2200 ONTARIO PROVINCIAL POLICE						
REVENUES						
51190-COURT SECURITY PRISONER GRANT	4,804	5,000	4,645	5,000	4,800	
51990-RIDE PROGRAM	3,160	6,200	-	6,000	3,200	
TOTAL REVENUES	7,964	11,200	4,645	11,000	8,000	
EXPENSES						
66220-POLICE SERVICES - RIDE		6,000		6,000		
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,867,538	1,882,474	1,675,628	1,840,325	1,854,106	
66470-TELECOMMUNICATIONS	1,295	1,400	1,170	1,400	1,400	
TOTAL EXPENSES	1,868,833	1,889,874	1,676,798	1,847,725	1,855,506	
Net 50-0420-2200 ONTARIO PROVINCIAL POLICE	(1,860,869)	(1,878,674)	(1,672,153)	(1,836,725)	(1,847,506)	

Productivo Services	2024 Operating Budget	24 Operating Budget 2022 2023					
10-19-19-19-19-19-19-19-19-19-19-19-19-19-	Protective Services					2024 Budget	
EXPENSES   13.787   14.000		riotaai	Daugot	, totaa:	Zaagot	Zuagot	
66550-UTRCA FUNDING         171,162         172,000         175,222         178,100         220,224           TOTAL EXPENSES         184,949         186,000         188,710         192,600         244,457           50-0445-2550 SOURCE WATER PROTECTION         EXPENSES         SUBSTANCE         SUBSTANCE         SUBSTANCE         1,394         6,500         1,394         6,500         1,394         6,500         1,394         6,500         1,394         6,500         1,394         6,500         1,394         6,500         2,3,122         6,411         1,394         6,500         1,314         5,600         3,3122         6,411         1,314         5,600         6,500         3,122         6,411         1,411         1,415         2,600         3,122         6,411         1,411         1,415         2,600         3,122         6,411         1,411         1,414         5,600         3,312         6,411         1,414         1,500         3,000         3,122         6,411         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414         1,414 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
66550-UTRCA FUNDING         171.162         172.000         175.222         178.100         229.244           TOTAL EXPENSES         184.949         186.000         189.710         125.00         244.457           86 50-0430-2300 CONSERVATION AUTHORITY         (184.949)         186.000         189.710         (192.000         244.457           80-0445-2550 SOURCE WATER PROTECTION         Section of 1.388         1.388         -         -         7.79         1.394           6650-BINEFITS         3.88         1.388         -         -         2.403         5.017           50-0450-2400 BUILDING INSPECTION         1.701         (6.656)         -         3.122         6.411           50-0450-2400 BUILDING INSPECTION         -         -         -         -         -           511433-GRANT ONTARIO - SAFE RESTART         1.344         -         -         -         -           5159-MISCELLANEOUS REVENUE         -         765         -         -         -           5169-PERMITS - BUILDING         4.43.267         345,000         33.86         4.000         4.000           5170-PERMITS - BUILDING         4.915         6.000         3.366         4.000         4.000           5170-PERMITS - BUILDING <th< td=""><td>65760-KETTLE CREEK CONSER AUTH</td><td>13,787</td><td>14,000</td><td>14,488</td><td>14,500</td><td>15,213</td></th<>	65760-KETTLE CREEK CONSER AUTH	13,787	14,000	14,488	14,500	15,213	
	66550-UTRCA FUNDING	171,162	172,000	175,222	178,100	229,244	
Solution   Section   Sec	TOTAL EXPENSES	184,949	186,000	189,710	192,600	244,457	
Page	Net 50-0430-2300 CONSERVATION AUTHORITY	(184,949)	(186,000)	(189,710)	(192,600)	(244,457)	
Page	50 0445 2550 SOUDCE WATER PROTECTION						
685BO-WAGES - REQUIAR         1,314         5,268         -         2,403         5,017           Net 50-0445-2559 SOURCE WATER PROTECTION         1,701         6,656         -         3,122         6,411           Net 50-0445-2559 SOURCE WATER PROTECTION         1,701         (6,656)         -         3,122         (6,411)           50-0450-2400 BUILDING INSPECTION         SEVENUE         SUBSTANT ONTARIO - SAFE RESTART         1,344         -         -         -         -           51480-INSPECTION FEES COLLECTED         1,520         250         380         250         760           51590-INSCELLANEOUS REVENUE         760         760         345,000         325,811         386,212         367,122           5170-PERMITS - BUILDING         443,267         345,000         3,366         4,00         4,00           5170-PERMITS - PLIMBING         4,915         6,000         3,366         4,00         4,00           51710-PERMITS - SEPTIC REPAIRS         1,785         2,500         31,45         2,800         2,800           51710-PERMITS - SEPTIC REPAIRS         105,099         96,150         5         200         750           51715-PERMITS - SEPTIC REPAIRS         105,099         96,150         5         85,835         14		388	1 388	_	710	1 304	
TOTAL EXPENSES							
Net 50-0445-2550 SOURCE WATER PROTECTION							
Table   Tabl							
REVENUES           51433-GRANT ONTARIO - SAFE RESTART         1,344         25         380         250         760           51480-INSPECTION FEES COLLECTED         1,520         250         380         250         760           51590-PERMITS - BUILDING         443,267         345,000         33,366         4,000         4,000           51705-PERMITS - SULPING         4,915         6,000         3,366         4,000         7,000           51710-PERMITS - SEPTIC         10,600         9,000         18,375         7,000         7,000           51715-PERMITS - SEPTIC REPAIRS         1,785         2,500         3,145         2,800         2,800           52100-TRANSPER FROM RESERVES         105,099         96,150         -         85,835         148,614           TOTAL REVENUES         568,005         458,900         353,042         486,497         532,646           EXPENSES         5010-CARITAL FLEET REPLACEMENT         10,557         10,557         19,750         19,750         21,725           65110-DANIM - AMORTIZATION         6,153         -         -         -         -         -         -           65110-DANIM - AMORTIZATION         6,153         -         -         -         - <t< td=""><td>NOTE OF THE POST O</td><td>(1,1-0-1)</td><td>(0,000)</td><td></td><td>(0,122)</td><td>(0,111)</td></t<>	NOTE OF THE POST O	(1,1-0-1)	(0,000)		(0,122)	(0,111)	
61433-GRANT ONTARIO - SAFE RESTART         1,344         -         -         -         -         76           51480-INSPECTION FEES COLLECTED         1500         360         250         760         760           51590-MISCELLANEOUS REVENUE         443,267         345,000         325,811         386,212         367,122           51700-PERMITS - PEUILDING         443,267         345,000         3,366         4,000         4,000           51710-PERMITS - PEURING         10,600         9,000         18,375         7,400         7,900           51710-PERMITS - SEPTIC REPAIRS         1,785         2,500         3,145         2,800         2,800           51710-PERMITS - SEPTIC REPAIRS         105,099         9,6150         -         85,355         148,614           51710-PERMITS - SEPTIC REPAIRS         105,099         9,6150         -         85,355         148,614           51710-PERMITS - SEPTIC REPAIRS         105,599         96,150         -         85,355         148,614           51710-PERMITS - SEPTIC REPAIRS         105,099         96,150         -         85,355         148,614           5011-TERVERUSES         568,000         50         19,750         19,750         21,226           6510-DAIMIN - AMORTIZATI							
1,520   1,520   380   250   760   51590-MISCELLANEOUS REVENUE   760   760   51590-MISCELLANEOUS REVENUE   760   760   51590-MISCELLANEOUS REVENUE   760							
51590-MISCELLANEOUS REVENUE         765         700           51690-PERMITS - PLUIDING         443,267         345,000         325,811         386,212         367,122           51700-PERMITS - PLUIDING         4,915         6,000         3,366         4,00         4,00           51710-PERMITS - SEPTIC         10,600         9,000         18,375         7,400         7,900           51710-PERMITS - SEPTIC REPAIRS         17,65         2,500         3,145         2,800         2,800           51710-PERMITS - SEPTIC REPAIRS         375         - 5         1,000         486,407         756           52100-TRANSFER FROM RESERVES         105,099         86,150         35,304         486,407         532,666           FEVENSES         105,099         86,150         1,700         486,407         532,666           65100-ADVERTISHING         2,288         85,000         344         500         500           65110-ADMIN - AMORTIZATION         6,513         - 7         19,750         41,725         41,725           65110-ADMIN - SERVICES - OPERATING         18,128         18,200         47,222         81,273         92,669           65222-IN CONTAING ALLOWANCE         1,725         1,500         50         1,14 <t< td=""><td></td><td></td><td>-</td><td>-</td><td>-</td><td>-</td></t<>			-	-	-	-	
51690-PERMITS - BUILDING         443,267         345,000         325,811         386,212         367,122           51700-PERMITS - SEPTIC         10,600         9,000         18,375         7,000         4,000           51710-PERMITS - SEPTIC REPAIRS         1,765         2,500         3,145         2,800         2,800           51710-PERMITS - MISC         375         2,500         3,145         2,800         2,800           52100-TRANSFER FROM RESERVES         105,099         96,150         -         85,835         148,614           TOTAL REVENUES         568,905         458,900         353,042         486,497         532,646           EXPENSES         500         458,900         353,042         486,497         532,646           EXPENSES         500         444         500         500           65100-ADVERTISING         2,268         500         444         500         50           65110-ADMIN - AMORTIZATION         6,613         -         -         -         -           6510-DENEFITS         76,899         77,875         47,272         81,273         92,493           65222-INFORMATION SERVICES - OPERATING         18,128         8,200         -         19,301         12,444 </td <td></td> <td>1,520</td> <td>250</td> <td></td> <td>250</td> <td></td>		1,520	250		250		
51700-PERMITS - PLUMBING         4,915         6,000         3,366         4,000         4,000           51705-PERMITS - SEPTIC REPAIRS         10,600         9,000         18,375         7,400         7,900           51710-PERMITS - SEPTIC REPAIRS         1,785         2,500         3,145         2,800         2,800           51715-PERMITS - MISC         375         -         1,200         -         750           52100-TRANSFER FROM RESERVES         105,099         96,500         -         858,355         148,614           TOTAL REVENUES         588,905         458,900         353,042         486,497         282,646           EXPENSES         500         444         500         500           65100-ADVERTISING         2,268         500         444         500         50           65110-ADMIN - AMORTIZATION         6,513         -         -         -         -         -           65150-BENEFITS         76,899         77,875         47,272         81,273         92,49           65150-COMPUTER SOFTWARE         (31,778)         25,210         9,26         9,80         10,280           65300-CONDUTER SOFTWARE         (31,778)         25,210         9,26         9,80         10,280 <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td>					-		
51705-PERMITS - SEPTIC REPAIRS         10,600         9,000         18,375         7,400         7,900           51710-PERMITS - SEPTIC REPAIRS         1,785         2,500         3,145         2,800         2,800           51715-PERMITS - MISC         375         -         1,200         -         750           52100-TRANSFER FROM RESERVES         105,099         96,150         -         85,835         148,614           TOTAL REVENUES         568,905         458,900         353,042         486,497         523,646           EXPENSES         8         500         458,900         19,750         21,725           65100-ADVERTISING         2,288         500         444         500         500           65110-ADMIN - AMORTIZATION         6,513         -         -         -         -         -           65150-BENEFITS         76,899         77,875         47,272         81,273         92,493           65290-CLOTHING ALLOWANCE         (31,778)         25,210         9,266         9,860         10,280           65360-COMPUTER SOFTWARE         (31,778)         25,210         9,266         9,860         10,280           65380-CONSULTING, ENGINEERING         611         -         -         -		·					
51710-PERMITS - SEPTIC REPAIRS         1,785         2,500         3,145         2,800         2,800           51715-PERMITS - MISC         375         -         1,200         -         750           52100-TRANSFER FROM RESERVES         105,099         96,150         -         85,835         148,614           TOTAL REVENUES         568,905         458,900         353,042         486,497         532,646           EXPENSES         -         -         -         -         532,646           EXPENSES         -					4,000	4,000	
51715-PERMITS - MISC         375         -         1,200         -         8,835         148,614           TOTAL REVENUES         568,905         458,900         353,042         486,497         532,646           EXPENSES         680,905         458,900         353,042         486,497         532,646           EXPENSES         63010-CAPITAL FLEET REPLACEMENT         10,557         10,557         19,750         19,750         21,725           65100-ADVERTISING         2,288         500         444         500         500           65110-ADMIN - AMORTIZATION         6,513         - </td <td>51705-PERMITS - SEPTIC</td> <td>10,600</td> <td>9,000</td> <td>18,375</td> <td>7,400</td> <td>7,900</td>	51705-PERMITS - SEPTIC	10,600	9,000	18,375	7,400	7,900	
E2100-TRANSFER FROM RESERVES         105,099         96,150         -         85,835         148,644           TOTAL REVENUES         568,905         458,900         353,042         486,497         532,646           EXPENSES           63010-CAPITAL FLEET REPLACEMENT         10,557         10,557         19,750         19,750         21,725           65100-ADVERTISING         2,268         500         444         500         500           65110-ADMIN - AMORTIZATION         6,513         -         -         -         -           65150-BENEFITS         76,899         77,875         47,272         81,273         92,493           65222-INFORMATION SERVICES - OPERATING         18,128         18,200         -         19,301         21,444           65290-CLOTHING ALLOWANCE         1,725         1,150         575         1,150         12,30           65360-COMPUTER SOPTWARE         (31,778)         25,210         9,266         9,860         10,280           65360-COMPUTER SUPPLIES         -         500         3,241         6,000         3,241         6,000         3,241         6,000         4,500         6,530         -         -         -         -         -         -         -	51710-PERMITS - SEPTIC REPAIRS		2,500	3,145	2,800	2,800	
TOTAL REVENUES         568,905         458,900         353,042         486,497         532,646           EXPENSES         3010-CAPITAL FLEET REPLACEMENT         10,557         10,557         19,750         19,750         21,725           65100-ADVERTISING         2,268         500         444         500         500           65110-ADMIN - AMORTIZATION         6,513         -         -         -         -         -         9,249           65150-BENEFITS         76,899         77,875         47,272         81,273         92,493           65222-INFORMATION SERVICES - OPERATING         18,128         18,200         -         19,301         21,444           65290-CLOTHING ALLOWANCE         1,725         1,150         575         1,150         1,230           65350-COMPUTER SOFTWARE         (31,778)         25,210         9,266         9,860         10,280           65380-CONSULTING, ENGINEERING         611         -         -         -         -         -           65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65430-COURIER / SHIPPING         -         -         50         -         -         -         -         -	51715-PERMITS - MISC	375	-	1,200	-	750	
EXPENSES           63010-CAPITAL FLEET REPLACEMENT         10,557         10,557         19,750         19,750         21,725           65110-ADWERTISING         2,268         500         444         500         500           65110-ADMIN - AMORTIZATION         6,513         -         -         -         -           65150-BENEFITS         76,899         77,875         47,272         81,273         92,493           65222-INFORMATION SERVICES - OPERATING         18,128         18,200         -         19,301         21,448           65290-CLOTHING ALLOWANCE         1,725         1,150         575         1,150         12,20           65350-COMPUTER SOFTWARE         (31,778)         25,210         9,266         9,860         10,280           65360-COMPUTER SUPPLIES         -         500         -         300         250           65380-CONSULTING, ENGINEERING         611         -         -         -         -           65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         12         5           65500-LEGAL FEES         1,76         1,000	52100-TRANSFER FROM RESERVES	105,099	96,150	-	85,835		
63010-CAPITAL FLEET REPLACEMENT         10,557         10,557         19,750         19,750         21,725           65100-ADWERTISING         2,268         500         444         500         500           65110-ADMIN - AMORTIZATION         6,513         -         -         -         -           65150-BENEFITS         76,899         77,875         47,272         81,273         92,493           65222-INFORMATION SERVICES - OPERATING         18,128         18,200         -         19,301         21,444           65290-CLOTHING ALLOWANCE         1,725         1,150         575         1,150         1,230           65360-COMPUTER SOFTWARE         (31,778)         25,210         9,266         9,860         10,280           65380-CONSULTING, ENGINEERING         611         -         -         300         250           65430-COURIER / SHIPPING         -         500         -         -         -           65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65430-COURIER / SHIPPING         -         50         -         -         -         -           65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -	TOTAL REVENUES	568,905	458,900	353,042	486,497	532,646	
65100-ADVERTISING         2,268         500         444         500         500           65110-ADMIN - AMORTIZATION         6,513         -	EXPENSES						
65110-ADMIN - AMORTIZATION         6,513         -         -         -         -         -         -         6         -         6         - <th< td=""><td></td><td>·</td><td></td><td>19,750</td><td>-</td><td></td></th<>		·		19,750	-		
65150-BENEFITS         76,899         77,875         47,272         81,273         92,493           65222-INFORMATION SERVICES - OPERATING         18,128         18,200         -         19,301         21,444           65290-CLOTHING ALLOWANCE         1,725         1,150         575         1,150         1,230           65360-COMPUTER SOFTWARE         (31,778)         25,210         9,266         9,860         10,280           65360-COMPUTER SUPPLIES         -         500         -         300         250           65380-CONSULTING, ENGINEERING         611         -         -         -         -         -           65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65430-COURIER / SHIPPING         -         50         -         -         -           65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -         125         250           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         500         500         500           66580-LEGAL FEES         1,753         10,000         -         5,000         500         500         500         500         500         500         500 </td <td></td> <td></td> <td>500</td> <td>444</td> <td>500</td> <td>500</td>			500	444	500	500	
65222-INFORMATION SERVICES - OPERATING         18,128         18,200         -         19,301         21,444           65290-CLOTHING ALLOWANCE         1,725         1,150         575         1,150         1,230           65350-COMPUTER SOFTWARE         (31,778)         25,210         9,266         9,860         10,280           65360-COMPUTER SUPPLIES         -         500         -         300         250           65380-CONSULTING, ENGINEERING         611         -         -         -         -           65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65430-COURIER / SHIPPING         -         50         -         -         -         -           65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -         125         250           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         125         250           65500-LEGAL FEES         1,753         10,000         -         5,000         500           66020-MEETING EXPENSES         374         200         39         200         200           66040-MILEAGE         -         500         -         -         -				-	-	-	
65290-CLOTHING ALLOWANCE         1,725         1,150         575         1,150         1,230           65350-COMPUTER SOFTWARE         (31,778)         25,210         9,266         9,860         10,280           65360-COMPUTER SUPPLIES         -         500         -         300         250           65380-CONSULTING, ENGINEERING         611         -         -         -         -           65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65430-COURIER / SHIPPING         -         50         -         -         -           65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -         125         250           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         -         -         -         -           65800-LEGAL FEES         1,753         10,000         -         5,000         500         -<			•	47,272	•		
65350-COMPUTER SOFTWARE         (31,778)         25,210         9,266         9,860         10,280           65360-COMPUTER SUPPLIES         -         500         -         300         250           65380-CONSULTING, ENGINEERING         611         -         -         -         -           65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65430-COURIER / SHIPPING         -         50         -         -         -         -           65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -         125         250           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         5,000         500           66020-MEETING EXPENSES         374         200         39         200         200           66030-MEMBERSHIPS         1,693         1,350         1,141         2,000         1,200           66040-MILEAGE         -         500         -         -         -           66050-MISCELLANEOUS EXPENSE         -         250         -         -         -           6610-O-FFICE SUPPLIES         536         1,500         360         1,000         1,000 <td< td=""><td></td><td></td><td></td><td>-</td><td></td><td></td></td<>				-			
65360-COMPUTER SUPPLIES         -         500         -         300         250           65380-CONSULTING, ENGINEERING         611         -         -         -         -           65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65430-COURIER / SHIPPING         -         50         -         -         -         -           65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -         125         250           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         -         -         -           65800-LEGAL FEES         1,753         10,000         -         5,000         500           66020-MEETING EXPENSES         374         200         39         200         200           66030-MEMBERSHIPS         1,693         1,350         1,141         2,000         1,200           66040-MILEAGE         -         500         -         -         -         -           66050-MISCELLANEOUS EXPENSE         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
65380-CONSULTING, ENGINEERING         611         -         -         -         -           65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65430-COURIER / SHIPPING         -         50         -         -         -           65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -         125         250           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         5,000         500           65800-LEGAL FEES         1,753         10,000         -         5,000         500           66020-MEETING EXPENSES         374         200         39         200         200           66030-MISCELLANEOUS EXPENSES         1,693         1,350         1,141         2,000         1,200           66100-OFFICE SUPPLIES         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           66440-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000         -           66510-TRANSFER TO RESERVES         7,048         -         -         -         -		(31,778)		9,266			
65410-CONVENTIONS, SEMINARS, TRAINING         4,390         6,000         3,241         6,000         4,500           65430-COURIER / SHIPPING         -         50         -         -         -           65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -         125         250           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         -         -         -           65800-LEGAL FEES         1,753         10,000         -         5,000         500           66020-MEETING EXPENSES         374         200         39         200         200           66030-MEMBERSHIPS         1,693         1,350         1,141         2,000         1,200           66040-MILEAGE         -         500         -         -         -         -           66050-MISCELLANEOUS EXPENSE         -         250         -         -         -         -           66100-OFFICE SUPPLIES         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           66440-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000 <td></td> <td>-</td> <td>500</td> <td>-</td> <td>300</td> <td>250</td>		-	500	-	300	250	
65430-COURIER / SHIPPING         -         50         -         -         -           65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -         125         250           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         -         -         -           65800-LEGAL FEES         1,753         10,000         -         5,000         500           66020-MEETING EXPENSES         374         200         39         200         200           66030-MEMBERSHIPS         1,693         1,350         1,141         2,000         1,200           66040-MILEAGE         -         500         -         -         -         -           66050-MISCELLANEOUS EXPENSE         -         250         -         -         -         -           66100-OFFICE SUPPLIES         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           6640-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000         -           66580-WAGES - REGULAR         290,801         286,058         176,041         281,039 <t< td=""><td></td><td></td><td>-</td><td>-</td><td>-</td><td>-</td></t<>			-	-	-	-	
65510-EMPLOYEE RELATIONS / GIFT EXP         659         125         -         125         250           65530-EQUIPMENT (NOT CAPITAL)         3,978         -         -         -         -         -           65800-LEGAL FEES         1,753         10,000         -         5,000         500           66020-MEETING EXPENSES         374         200         39         200         200           66030-MEMBERSHIPS         1,693         1,350         1,141         2,000         1,200           66040-MILEAGE         -         500         -         -         -         -           66050-MISCELLANEOUS EXPENSE         -         250         -         -         -         -           66100-OFFICE SUPPLIES         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           66440-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000         -           66470-TELECOMMUNICATIONS         2,231         2,925         1,707         2,604         2,200           66580-WAGES - REGULAR         290,801         286,058         176,041         281		4,390	•	3,241	6,000	4,500	
65530-EQUIPMENT (NOT CAPITAL)         3,978         -		-		-	-	-	
65800-LEGAL FEES         1,753         10,000         -         5,000         500           66020-MEETING EXPENSES         374         200         39         200         200           66030-MEMBERSHIPS         1,693         1,350         1,141         2,000         1,200           66040-MILEAGE         -         500         -         -         -           66100-OFFICE SUPPLIES         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           66440-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000         -           66470-TELECOMMUNICATIONS         2,231         2,925         1,707         2,604         2,200           66510-TRANSFER TO RESERVES         7,048         -         -         -         30,112           66587-COVID-19 WAGES & BENEFITS         2,165         -         -         -         -           67100-FACILITY RENTALS         13,000         13,000         -         13,390         14,000           67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800			125	-	125	250	
66020-MEETING EXPENSES         374         200         39         200         200           66030-MEMBERSHIPS         1,693         1,350         1,141         2,000         1,200           66040-MILEAGE         -         500         -         -         -           66050-MISCELLANEOUS EXPENSE         -         250         -         -         -           66100-OFFICE SUPPLIES         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           66440-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000         -           66470-TELECOMMUNICATIONS         2,231         2,925         1,707         2,604         2,200           66510-TRANSFER TO RESERVES         7,048         -         -         -         -         30,112           66580-WAGES - REGULAR         290,801         286,058         176,041         281,039         324,762           66587-COVID-19 WAGES & BENEFITS         2,165         -         -         -         -           67100-FACILITY RENTALS         13,000         13,000         -         13,390         14,000 <td>· · · · · · · · · · · · · · · · · · ·</td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td>	· · · · · · · · · · · · · · · · · · ·			-	-	-	
66030-MEMBERSHIPS         1,693         1,350         1,141         2,000         1,200           66040-MILEAGE         -         500         -         -         -           66050-MISCELLANEOUS EXPENSE         -         250         -         -         -           66100-OFFICE SUPPLIES         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           66440-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000         -           66470-TELECOMMUNICATIONS         2,231         2,925         1,707         2,604         2,200           66510-TRANSFER TO RESERVES         7,048         -         -         -         -         30,112           66580-WAGES - REGULAR         290,801         286,058         176,041         281,039         324,762           66587-COVID-19 WAGES & BENEFITS         2,165         -         -         -         -           67100-FACILITY RENTALS         13,000         13,000         -         13,390         14,000           67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800				-			
66040-MILEAGE         -         500         -         -         -           66050-MISCELLANEOUS EXPENSE         -         250         -         -         -           66100-OFFICE SUPPLIES         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           66440-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000         -           66470-TELECOMMUNICATIONS         2,231         2,925         1,707         2,604         2,200           66510-TRANSFER TO RESERVES         7,048         -         -         -         -         30,112           66580-WAGES - REGULAR         290,801         286,058         176,041         281,039         324,762           66587-COVID-19 WAGES & BENEFITS         2,165         -         -         -         -         -           67100-FACILITY RENTALS         13,000         13,000         -         13,390         14,000           67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800           TOTAL EXPENSES         532,729         458,900         267,503         486,49							
66050-MISCELLANEOUS EXPENSE         -         250         -         200	66030-MEMBERSHIPS	1,693		1,141	2,000	1,200	
66100-OFFICE SUPPLIES         536         1,500         360         1,000         1,000           66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           66440-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000         -           66470-TELECOMMUNICATIONS         2,231         2,925         1,707         2,604         2,200           66510-TRANSFER TO RESERVES         7,048         -         -         -         -         30,112           66580-WAGES - REGULAR         290,801         286,058         176,041         281,039         324,762           66587-COVID-19 WAGES & BENEFITS         2,165         -         -         -         -         -           67100-FACILITY RENTALS         13,000         13,000         -         13,390         14,000           67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800           TOTAL EXPENSES         532,729         458,900         267,503         486,497         532,646		-		-	-	-	
66170-PERSONAL PROTECTIVE EQUIPMENT         17         200         -         200         200           66440-SUB-CONTRACT / CONTRACTED SERVICES         113,403         -         7,667         40,000         -           66470-TELECOMMUNICATIONS         2,231         2,925         1,707         2,604         2,200           66510-TRANSFER TO RESERVES         7,048         -         -         -         -         30,112           66580-WAGES - REGULAR         290,801         286,058         176,041         281,039         324,762           66587-COVID-19 WAGES & BENEFITS         2,165         -         -         -         -         -           67100-FACILITY RENTALS         13,000         13,000         -         13,390         14,000           67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800           TOTAL EXPENSES         532,729         458,900         267,503         486,497         532,646		-		-	-	-	
66440-SUB-CONTRACT / CONTRACTED SERVICES       113,403       - 7,667       40,000       -         66470-TELECOMMUNICATIONS       2,231       2,925       1,707       2,604       2,200         66510-TRANSFER TO RESERVES       7,048       30,112       - 30,112         66580-WAGES - REGULAR       290,801       286,058       176,041       281,039       324,762         66587-COVID-19 WAGES & BENEFITS       2,165        -       -         67100-FACILITY RENTALS       13,000       13,000       - 13,390       14,000         67200-VEHICLE COSTS       5,758       2,750       - 2,805       5,800         TOTAL EXPENSES       532,729       458,900       267,503       486,497       532,646	66100-OFFICE SUPPLIES			360		1,000	
66470-TELECOMMUNICATIONS         2,231         2,925         1,707         2,604         2,200           66510-TRANSFER TO RESERVES         7,048         -         -         -         -         30,112           66580-WAGES - REGULAR         290,801         286,058         176,041         281,039         324,762           66587-COVID-19 WAGES & BENEFITS         2,165         -         -         -         -         -           67100-FACILITY RENTALS         13,000         13,000         -         13,390         14,000           67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800           TOTAL EXPENSES         532,729         458,900         267,503         486,497         532,646		17	200	-	200	200	
66510-TRANSFER TO RESERVES         7,048         -         -         -         30,112           66580-WAGES - REGULAR         290,801         286,058         176,041         281,039         324,762           66587-COVID-19 WAGES & BENEFITS         2,165         -         -         -         -         -           67100-FACILITY RENTALS         13,000         13,000         -         13,390         14,000           67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800           TOTAL EXPENSES         532,729         458,900         267,503         486,497         532,646		113,403	-	7,667	40,000	-	
66580-WAGES - REGULAR         290,801         286,058         176,041         281,039         324,762           66587-COVID-19 WAGES & BENEFITS         2,165         -         -         -         -         -           67100-FACILITY RENTALS         13,000         13,000         -         13,390         14,000           67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800           TOTAL EXPENSES         532,729         458,900         267,503         486,497         532,646	66470-TELECOMMUNICATIONS	2,231	2,925	1,707	2,604	2,200	
66587-COVID-19 WAGES & BENEFITS         2,165         -		7,048	-	-	-	30,112	
67100-FACILITY RENTALS         13,000         -         13,390         14,000           67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800           TOTAL EXPENSES         532,729         458,900         267,503         486,497         532,646	66580-WAGES - REGULAR	290,801	286,058	176,041	281,039	324,762	
67200-VEHICLE COSTS         5,758         2,750         -         2,805         5,800           TOTAL EXPENSES         532,729         458,900         267,503         486,497         532,646	66587-COVID-19 WAGES & BENEFITS	2,165	-	-	-	-	
TOTAL EXPENSES 532,729 458,900 267,503 486,497 532,646	67100-FACILITY RENTALS	13,000	13,000	-	13,390	14,000	
	67200-VEHICLE COSTS	5,758	2,750	-	2,805	5,800	
Net 50-0450-2400 BUILDING INSPECTION 36,176 - 85,539	TOTAL EXPENSES	532,729	458,900	267,503	486,497	532,646	
	Net 50-0450-2400 BUILDING INSPECTION	36,176		85,539			

2021 Operating 2 auget	2022 2023			2024	
Protective Services	Actual	Budget	Actual	Budget	Budget
50-0455-2201 CROSSING GUARD					
EXPENSES					
65150-BENEFITS	398	514	407	1,203	567
65990-MATERIALS / SUPPLIES	41	500	-	250	-
66580-WAGES - REGULAR	5,695	7,010	5,596	7,363	7,733
TOTAL EXPENSES	6,134	8,024	6,003	8,816	8,300
Net 50-0455-2201 CROSSING GUARD	(6,134)	(8,024)	(6,003)	(8,816)	(8,300)
50-0498-2450 ANIMAL CONTROL					
REVENUES					
51406-GRANT - OMAF WILDLIFE COMPENSATION	200	-	-	-	-
51535-LICENSES - DOG	539	-	2,130	-	-
51540-LICENSES - KENNEL	2,100	2,100	150	2,100	1,950
51770-PROVINCIAL OFFENCES	300	-	250	-	300
TOTAL REVENUES	3,139	2,100	2,530	2,100	2,250
EXPENSES					
65150-BENEFITS	1,357	1,341	-	1,600	2,473
65460-DOG LICENSES	-	400	-	-	-
65800-LEGAL FEES	-	250	-	-	-
66040-MILEAGE	-	100	-	100	-
66100-OFFICE SUPPLIES	-	300	-	-	-
66360-SHEEP & POULTRY LOSSES	(919)	875	-	875	230
66440-SUB-CONTRACT / CONTRACTED SERVICES	3,615	8,000	4,850	5,000	7,600
66510-TRANSFER TO RESERVES	250	-	-	_	-
66580-WAGES - REGULAR	4,697	4,817	-	5,831	8,598
TOTAL EXPENSES	9,001	16,083	4,850	13,406	18,901
Net 50-0498-2450 ANIMAL CONTROL	(5,862)	(13,983)	(2,318)	(11,306)	(16,651)

**Net Protective Services** 

\$ (3,215,612) \$ (3,219,389) \$ (2,491,730) \$ (3,222,842) \$ (3,494,272)



# **Transportation** Services

Transportation Services make up 36.8% (35.3% - 2022) of your local Thames Centre municipal taxes and includes road maintenance, signage, street lighting, pedestrian signals, snow plowing, bridges & culverts, sidewalks and includes contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide transportation services. Transportation Services maintains 386 paved lane km of roads, 342 km of unpaved roads, 30 bridges and 36 culverts.

			2023 YTD		
	2022 Actuals	2022 Budget	Actuals	2023 Budget	2024 Budget
50-0600-5200 GENERAL ADMIN / OVERHEAD	(4,353,687)	(2,459,992)	(2,945,361)	(2,615,138)	(2,996,556)
50-0600-5215 HEALTH & SAFETY	0	(850)	0	(850)	(700)
50-0611-5022 PATCHING	(11,203)	(22,000)	(2,955)	(17,000)	(15,000)
50-0611-5028 SWEEPING	(21,858)	(22,000)	(26,799)	(25,000)	(30,000)
50-0611-5034 HARD SURFACE TREATMENT	(282,684)	(250,000)	0	(275,000)	0
50-0612-5040 DUST CONTROL	(125,857)	(145,000)	(158,589)	(200,000)	(200,000)
50-0612-5045 GRAVEL RESURFACING CONTRACT	(301,296)	(320,000)	(347,906)	(350,000)	(350,000)
50-0612-5046 PIT MAINTENANCE	343,640	232,069	(8,274)	235,750	273,150
50-0613-5001 BRIDGE MAINTENANCE	(12,588)	(20,000)	(0)	(5,000)	(20,000)
50-0613-5004 CUSTOM CULVERTS	(172)	(5,000)	0	(1,500)	(3,000)
50-0621-5041 WINTER SALT	(94,650)	(110,000)	(127,122)	(100,000)	(120,000)
50-0621-5047 SNOW PLOWING	(19,218)	(39,800)	(4,425)	(19,500)	(24,500)
50-0621-5051 ICE BLADING	(388,266)	(319,366)	(235,467)	(326,978)	(337,344)
50-0621-5058 SANDING / SAND MGMT	(12,311)	(23,000)	0	(15,000)	(17,500)
50-0621-5062 SNOWFENCING	0	(250)	0	0	0
50-0621-5064 OTHER WINTER MAINTENANCE	(2,362)	(1,250)	(3,818)	(1,000)	(1,500)
50-0621-5209 SIDEWALK PLOWING-CUSTOM WO	0	(25,500)	0	(500)	(2,000)
50-0621-6061 ANTI-ICE/PRE WET	(23,921)	(15,000)	(10,889)	(25,000)	(25,000)
50-0650-3400 STREET LIGHTS	173	(8,950)	(534)	(2,950)	(53,900)
50-0650-3420 DORCHESTER STREET LIGHTS	(39,243)	(35,400)	(29,263)	(39,200)	0
50-0650-3450 THORNDALE STREET LIGHTS	(9,767)	(6,800)	(22,834)	(9,600)	0
50-0655-5214 SIDEWALK REPAIRS	(5,325)	(20,000)	(8,818)	(11,000)	(11,000)
50-0690-5012 MUNICIPAL DRAIN MAINTENANCE	(87,222)	(20,000)	(17,495)	(37,000)	(37,000)
50-0690-5013 DITCH MAINTENANCE	(2,262)	(6,500)	(564)	(4,000)	(4,000)
50-0690-5016 DRAIN TILE MAINTENANCE	0	(500)	0	0	0
50-0690-5018 CATCHBASIN CLEANING	(6,085)	(15,000)	(509)	(10,000)	(10,000)
50-0693-5065 PAVEMENT MARKING	(52,790)	(33,000)	(8,208)	(50,000)	(55,000)
50-0693-5070 RAILWAY MAINTENANCE	(72,081)	(62,500)	(74,166)	(70,000)	(75,000)
50-0693-5073 SIGN MAINT TEMP / REGULATORY /	(34,686)	(34,500)	(33,533)	(46,000)	(35,000)
50-0694-5011 TREE REMOVAL & CLEAN UP	(10,908)	(19,000)	(18,385)	(15,500)	(18,500)
50-0695-5077 SHOP STOCK AND MAINTENANCE	(19,082)	(19,250)	(13,585)	(17,500)	(22,500)
50-0698-5295 WORK FOR OTHERS	885	4,000	876	2,000	500
50-0698-5299 WORK FOR LANDFILL	0	6,000	0	6,000	
50-0699-5327 MINOR ROAD RECONSTRUCTION	(90,127)	(100,000)	(56,096)	(100,000)	(100,000)
Total required to be raised from taxation 2024	(5,734,951)	(3,918,339)	(4,154,717)	(4,146,466)	\$ (4,291,350)

2024 Operating Budget								
Tuesda mantation Complete	202		2023		2024			
Transportation Services	Actual	Budget	Actual	Budget	Budget			
50-0600-5200 GENERAL ADMIN / OVERHEAD								
REVENUES								
51297-FEDERAL GAS TAX	418,355	418,355	436,544	436,544	436,544			
51432-GRANT - CSJ	110,000	110,000	1,628	-	100,011			
51433-GRANT ONTARIO - SAFE RESTART	4,073	_	1,020	_	_			
51590-MISCELLANEOUS REVENUE	934	_	13,380	_	_			
51703-PERMITS - ROADS	2,425	1,500	10,500	1,925	1,925			
51735-PROCEEDS FROM SALE OF MUNICIPAL PROPERTY	(96,803)	-	-	-,020	-,020			
51830-RENTAL INCOME	6,683	6,683	7,145	7,144	7,430			
52100-TRANSFER FROM RESERVES	697,039	744,801	-,	725,000	365,000			
TOTAL REVENUES	1,032,706	1,171,339	469,196	1,170,613	810,899			
EXPENSES	1,002,100	1,111,000	100,100	1,110,010	0.0,000			
63010-CAPITAL FLEET REPLACEMENT	455,318	455,318	481,037	481,037	529,141			
65100-ADVERTISING	-	750	179	250	-			
65110-ADMIN - AMORTIZATION	1,721,155	-	-	-	_			
65150-BENEFITS	172,110	175,053	163,702	184,400	192,134			
65200-BUILDING REPAIRS & MAINTENANCE	17,359	10,000	7,265	10,000	15,000			
65210-BUILDING SECURITY	735	2,000	609	1,500	2,000			
65222-INFORMATION SERVICES - OPERATING	18,128	18,200	-	20,786	24,404			
65255-CERTIFICATION / RECERTIFICATION	-	250	_	100	,			
65270-CLEANING CONTRACT	8,706	11,000	7,219	10,000	10,000			
65280-CLEANING SUPPLIES	133	500	160	250	250			
65290-CLOTHING ALLOWANCE	6,900	6,900	6,900	6,900	6,900			
65295-COFFEE / CANTEEN SUPPLIES	767	1,500	1,298	1,250	1,250			
65350-COMPUTER SOFTWARE	1,364	49	992	1,085	6,295			
65380-CONSULTING, ENGINEERING	305	1,000	9,911	500	500			
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	17,018	21,000	9,010	17,500	-			
65430-COURIER / SHIPPING	21	25	-	25	_			
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	552	300	_	300	300			
65530-EQUIPMENT (NOT CAPITAL)	2,383	5,000	1,052	5,000	-			
65728-INSPECTION / MAINTENANCE FEES CHARGED	8,977	5,000	1,875	5,000	5,000			
65730-INSURANCE PREMIUM	207,122	217,275	109,686	258,903	121,000			
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	6,792	20,000	11,080	10,000	-			
65800-LEGAL FEES	894	18,000	7,915	10,000	-			
65830-LICENSE FEES & PERMITS	2,287	2,500	1,879	2,500	2,500			
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	, -	-	256	, <u> </u>	-			
66010-MEDICALS	160	500	380	500	500			
66020-MEETING EXPENSES	25	300	60	-	-			
66030-MEMBERSHIPS	606	1,000	270	750	700			
66040-MILEAGE	-	500	-	250	-			
66100-OFFICE SUPPLIES	2,475	1,000	366	1,000	500			
66120-ONTARIO HYDRO	16,816	17,700	11,109	16,300	17,100			
66135-OVERTIME	9,564	6,000	5,861	7,500	10,000			
66170-PERSONAL PROTECTIVE EQUIPMENT	1,187	2,000	561	2,000	2,000			
66435-STUDIES / ASSESSMENTS / SURVEYS	20,912	65,000	9,557	14,000	15,000			
66440-SUB-CONTRACT / CONTRACTED SERVICES	2,022	2,500	2,143	2,500	2,500			
66470-TELECOMMUNICATIONS	7,323	15,000	6,944	13,900	6,150			
66505-TRANSFER TO DEFERRED REVENUE	418,355	418,355	436,544	436,544	436,544			
66510-TRANSFER TO RESERVES	1,715,465	1,498,000	1,614,245	1,614,245	1,735,535			
66540-UNION GAS	18,033	11,000	14,830	17,500	18,500			
66580-WAGES - REGULAR	531,266	631,856	489,662	642,806	658,252			
66587-COVID-19 WAGES & BENEFITS	6,562	-	-	_	_			
67100-FACILITY RENTALS	(13,405)	(11,000)	-	(11,330)	(12,500)			
	,				,			

2024 Operating budget	202	22	201	2024	
Transportation Services	Actual	22 Budget	202 Actual	دی Budget	2024 Budget
TOTAL EXPENSES	5,386,393	3,631,331	3,414,557	3,785,751	3,807,455
Net 50-0600-5200 GENERAL ADMIN / OVERHEAD	(4,353,687)	(2,459,992)	(2,945,361)	(2,615,138)	(2,996,556)
	(1,000,001)	(=,100,00=)	(=,0:0,00:)	(=,010,100)	(=,000,000)
50-0600-5215 HEALTH & SAFETY					
EXPENSES					
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	150	-	150	-
66000-MEDICAL SUPPLIES		700		700	700
TOTAL EXPENSES		850	-	850	700
Net 50-0600-5215 HEALTH & SAFETY		(850)	-	(850)	(700)
EO OCAA EOOO BATOLIINO					
50-0611-5022 PATCHING EXPENSES					
65520-EQUIPMENT LEASE/RENTAL		2,000	_	2,000	
65990-MATERIALS / SUPPLIES	11,203	20,000	2,955	15,000	15,000
TOTAL EXPENSES	11,203	22,000	2,955	17,000	15,000
Net 50-0611-5022 PATCHING	(11,203)	(22,000)	(2,955)	(17,000)	(15,000)
	(11,217)	(==,000)	(=,===)	(11,000)	(10,000)
50-0611-5028 SWEEPING					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	21,858	22,000	26,799	25,000	30,000
TOTAL EXPENSES	21,858	22,000	26,799	25,000	30,000
Net 50-0611-5028 SWEEPING	(21,858)	(22,000)	(26,799)	(25,000)	(30,000)
50-0611-5034 HARD SURFACE TREATMENT					
EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES	202 604	250,000		275 000	
TOTAL EXPENSES	282,684 282,684	250,000 250,000	-	275,000 275,000	<del>-</del>
Net 50-0611-5034 HARD SURFACE TREATMENT	(282,684)	(250,000)		(275,000)	
NOT 00-0011-0004 HAND CONTACE TREATMENT	(202,004)	(200,000)		(270,000)	
50-0612-5040 DUST CONTROL					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	125,857	145,000	158,589	200,000	200,000
TOTAL EXPENSES	125,857	145,000	158,589	200,000	200,000
Net 50-0612-5040 DUST CONTROL	(125,857)	(145,000)	(158,589)	(200,000)	(200,000)
50-0612-5045 GRAVEL RESURFACING CONTRACT					
EXPENSES	004 000	000 000	0.47.000	050 000	050 000
65990-MATERIALS / SUPPLIES	301,296	320,000	347,906	350,000	350,000
TOTAL EXPENSES  Net GRAVEL RESURFACING CONTRACT	301,296 (301,296)	320,000 ( <b>320,000</b> )	347,906 ( <b>347,906</b> )	350,000 ( <b>350,000</b> )	350,000 ( <b>350,000</b> )
Net GRAVEL RESURFACING CONTRACT	(301,296)	(320,000)	(347,906)	(350,000)	(350,000)
50-0612-5046 PIT MAINTENANCE					
REVENUES					
51050-AGGREGATE RESOURCE FEES	377,550	275,000	-	275,000	316,000
TOTAL REVENUES	377,550	275,000	-	275,000	316,000
EXPENSES					
65380-CONSULTING, ENGINEERING	2,311	4,000	1,933	4,000	4,000
65830-LICENSE FEES & PERMITS	2,816	3,600	3,332	3,600	3,600
66030-MEMBERSHIPS	3,600	3,600	-	-	3,500
66080-MUNICIPAL TAXES	1,594	1,731	1,654	1,650	1,750
66440-SUB-CONTRACT / CONTRACTED SERVICES	23,589	30,000	1,355	30,000	30,000
TOTAL EXPENSES	33,910	42,931	8,274	39,250	42,850
Net 50-0612-5046 PIT MAINTENANCE	343,640	232,069	(8,274)	235,750	273,150

	200	•	000	0004	
Toward deffer Over these	202		202		2024
Transportation Services 50-0613-5001 BRIDGE MAINTENANCE	Actual	Budget	Actual	Budget	Budget
EXPENSES					
65728-INSPECTION / MAINTENANCE FEES CHARGED	12,588	15,000			15,000
65990-MATERIALS / SUPPLIES	12,300	5,000	_	5,000	5,000
TOTAL EXPENSES	12,588	20,000		5,000	20,000
Net 50-0613-5001 BRIDGE MAINTENANCE	(12,588)	(20,000)	()	(5,000)	(20,000)
NOT 00-0010-0001 BINDOL MAINTENANGE	(12,000)	(20,000)	<u> </u>	(0,000)	(20,000)
50-0613-5004 CUSTOM CULVERTS					
EXPENSES					
65990-MATERIALS / SUPPLIES	172	5,000	-	1,500	3,000
TOTAL EXPENSES	172	5,000	-	1,500	3,000
Net 50-0613-5004 CUSTOM CULVERTS	(172)	(5,000)	-	(1,500)	(3,000)
50-0621-5041 WINTER SALT					
EXPENSES					
65990-MATERIALS / SUPPLIES	94,650	110,000	127,122	100,000	120,000
TOTAL EXPENSES	94,650	110,000	127,122	100,000	120,000
Net 50-0621-5041 WINTER SALT	(94,650)	(110,000)	(127,122)	(100,000)	(120,000)
FO OCCA FOAT CNOW DI OMINO					
50-0621-5047 SNOW PLOWING REVENUES					
51210-CUSTOM WORK / RECOVERY		200		500	500
TOTAL REVENUES		200		500	500
EXPENSES		200		300	300
65910-MAINTENANCE - OTHER EQUIP	14,607	30,000	135	10,000	12,500
65990-MATERIALS / SUPPLIES	4,611	10,000	4,289	10,000	12,500
TOTAL EXPENSES	19,218	40,000	4,425	20,000	25,000
Net 50-0621-5047 SNOW PLOWING	(19,218)	(39,800)	(4,425)	(19,500)	(24,500)
50-0621-5051 ICE BLADING					
30-0021-3031 ICE BEADING					
EXPENSES					
<b>EXPENSES</b> 65150-BENEFITS	54,319	54,047	37,072	58,041	59,128
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES	5,818	8,000	6,230	8,000	8,000
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME	5,818 77,372	8,000 50,000	6,230 30,068	8,000 50,000	8,000 55,000
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR	5,818 77,372 250,757	8,000 50,000 207,319	6,230 30,068 162,097	8,000 50,000 210,937	8,000 55,000 215,216
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES	5,818 77,372 250,757 388,266	8,000 50,000 207,319 319,366	6,230 30,068 162,097 235,467	8,000 50,000 210,937 326,978	8,000 55,000 215,216 337,344
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR	5,818 77,372 250,757	8,000 50,000 207,319	6,230 30,068 162,097	8,000 50,000 210,937	8,000 55,000 215,216
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING	5,818 77,372 250,757 388,266	8,000 50,000 207,319 319,366	6,230 30,068 162,097 235,467	8,000 50,000 210,937 326,978	8,000 55,000 215,216 337,344
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING 50-0621-5058 SANDING / SAND MGMT	5,818 77,372 250,757 388,266	8,000 50,000 207,319 319,366	6,230 30,068 162,097 235,467	8,000 50,000 210,937 326,978	8,000 55,000 215,216 337,344
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING 50-0621-5058 SANDING / SAND MGMT EXPENSES	5,818 77,372 250,757 388,266 (388,266)	8,000 50,000 207,319 319,366 (319,366)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978)	8,000 55,000 215,216 337,344 (337,344)
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES	5,818 77,372 250,757 388,266 (388,266)	8,000 50,000 207,319 319,366 (319,366)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978)	8,000 55,000 215,216 337,344 (337,344)
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000	8,000 55,000 215,216 337,344 (337,344) 17,500
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES	5,818 77,372 250,757 388,266 (388,266)	8,000 50,000 207,319 319,366 (319,366)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978)	8,000 55,000 215,216 337,344 (337,344)
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000	8,000 55,000 215,216 337,344 (337,344) 17,500
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT  50-0621-5062 SNOWFENCING	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000	8,000 55,000 215,216 337,344 (337,344) 17,500
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT  50-0621-5062 SNOWFENCING EXPENSES	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000 23,000 (23,000)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000	8,000 55,000 215,216 337,344 (337,344) 17,500
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT  50-0621-5062 SNOWFENCING EXPENSES 65990-MATERIALS / SUPPLIES	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000 23,000 (23,000)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000 15,000 (15,000)	8,000 55,000 215,216 337,344 (337,344) 17,500
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT  50-0621-5062 SNOWFENCING EXPENSES 65990-MATERIALS / SUPPLIES TOTAL EXPENSES	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000 23,000 (23,000)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000	8,000 55,000 215,216 337,344 (337,344) 17,500
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT  50-0621-5062 SNOWFENCING EXPENSES 65990-MATERIALS / SUPPLIES	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000 23,000 (23,000)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000 15,000 (15,000)	8,000 55,000 215,216 337,344 (337,344) 17,500
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT  50-0621-5062 SNOWFENCING EXPENSES 65990-MATERIALS / SUPPLIES TOTAL EXPENSES Net 50-0621-5062 SNOWFENCING	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000 23,000 (23,000)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000 15,000 (15,000)	8,000 55,000 215,216 337,344 (337,344) 17,500
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT  50-0621-5062 SNOWFENCING EXPENSES 65990-MATERIALS / SUPPLIES TOTAL EXPENSES Net 50-0621-5062 SNOWFENCING  50-0621-5062 SNOWFENCING  50-0621-5064 OTHER WINTER MAINTENANCE	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000 23,000 (23,000)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000 15,000 (15,000)	8,000 55,000 215,216 337,344 (337,344) 17,500
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT  50-0621-5062 SNOWFENCING EXPENSES 65990-MATERIALS / SUPPLIES TOTAL EXPENSES Net 50-0621-5062 SNOWFENCING  50-0621-5064 OTHER WINTER MAINTENANCE EXPENSES	5,818 77,372 250,757 388,266 (388,266)  12,311 12,311 (12,311)	8,000 50,000 207,319 319,366 (319,366) 23,000 23,000 (23,000)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000 15,000 (15,000)	8,000 55,000 215,216 337,344 (337,344) 17,500 17,500 (17,500)
EXPENSES 65150-BENEFITS 65990-MATERIALS / SUPPLIES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-0621-5051 ICE BLADING  50-0621-5058 SANDING / SAND MGMT EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES TOTAL EXPENSES Net 50-0621-5058 SANDING / SAND MGMT  50-0621-5062 SNOWFENCING EXPENSES 65990-MATERIALS / SUPPLIES TOTAL EXPENSES Net 50-0621-5062 SNOWFENCING  50-0621-5062 SNOWFENCING  50-0621-5064 OTHER WINTER MAINTENANCE	5,818 77,372 250,757 388,266 (388,266) 12,311	8,000 50,000 207,319 319,366 (319,366) 23,000 23,000 (23,000)	6,230 30,068 162,097 235,467 (235,467)	8,000 50,000 210,937 326,978 (326,978) 15,000 (15,000)	8,000 55,000 215,216 337,344 (337,344) 17,500

2024 Operating Budget	200	_	200		2021
	2022		2023		2024
Transportation Services	Actual	Budget	Actual	Budget	Budget
66440-SUB-CONTRACT / CONTRACTED SERVICES	733	-	-	-	-
TOTAL EXPENSES	2,362	1,250	3,818	1,000	1,500
Net 50-0621-5064 OTHER WINTER MAINTENANCE	(2,362)	(1,250)	(3,818)	(1,000)	(1,500)
50-0621-5209 SIDEWALK PLOWING-CUSTOM WO					
EXPENSES		500		500	0.000
65990-MATERIALS / SUPPLIES	-	500	-	500	2,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	25,000	-	-	- 0.000
TOTAL EXPENSES	-	25,500	-	500	2,000
Net 50-0621-5209 SIDEWALK PLOWING-CUSTOM	-	(25,500)		(500)	(2,000)
50-0621-6061 ANTI-ICE/PRE WET					
EXPENSES					
65990-MATERIALS / SUPPLIES	22 024	15,000	10,889	25,000	25,000
TOTAL EXPENSES	23,921 23,921	15,000	10,889	25,000	25,000
Net 50-0621-6061 ANTI-ICE/PRE WET	(23,921)	· · · · · · · · · · · · · · · · · · ·	(10,889)		
Net 50-0621-6061 ANTI-ICE/PRE WET	(23,921)	(15,000)	(10,889)	(25,000)	(25,000)
50-0650-3400 STREET LIGHTS					
REVENUES					
51070-ASL - TWSP ST LIGHTS MALAHID	300	300	_	300	_
TOTAL REVENUES	300	300		300	
EXPENSES	300	300	_	300	_
65728-INSPECTION / MAINTENANCE FEES CHARGED	_	250	_	250	_
66120-ONTARIO HYDRO	_	230	-	230	44,900
66440-SUB-CONTRACT / CONTRACTED SERVICES	127	9,000	534	3,000	9,000
TOTAL EXPENSES	127	9,000	534	3,250	53,900
-				· · · · · · · · · · · · · · · · · · ·	
Net 50-0650-3400 STREET LIGHTS	173	(8,950)	(534)	(2,950)	(53,900)
50-0650-3420 DORCHESTER STREET LIGHTS					
EXPENSES					
66120-ONTARIO HYDRO	34,895	30,900	23,420	34,700	_
66440-SUB-CONTRACT / CONTRACTED SERVICES	4,348	4,500	5,843	4,500	_
TOTAL EXPENSES	39,243	35,400	29,263	39,200	
Net 50-0650-3420 DORCHESTER STREET LIGHTS	(39,243)	(35,400)	(29,263)	(39,200)	
Net 30-0030-3420 DORCHESTER STREET LIGHTS	(39,243)	(33,400)	(29,263)	(39,200)	
50-0650-3450 THORNDALE STREET LIGHTS					
EXPENSES					
66120-ONTARIO HYDRO	8,189	5,800	8,106	8,100	_
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,578	1,000	14,728	1,500	_
TOTAL EXPENSES	9,767	6,800	22,834	9,600	<del></del>
Net 50-0650-3450 THORNDALE STREET LIGHTS	(9,767)	(6,800)	(22,834)	(9,600)	
=	(0,101)	(0,000)	(22,004)	(0,000)	
50-0655-5214 SIDEWALK REPAIRS					
EXPENSES					
65990-MATERIALS / SUPPLIES	593	2,000	3,277	2,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	4,732	18,000	5,541	9,000	9,000
TOTAL EXPENSES	5,325	20,000	8,818	11,000	11,000
Net 50-0655-5214 SIDEWALK REPAIRS	(5,325)	(20,000)	(8,818)	(11,000)	(11,000)
Het 30-0033-3214 OIDEWALK KEI AIKO	(3,323)	(20,000)	(0,010)	(11,000)	(11,000)
50-0690-5012 MUNICIPAL DRAIN MAINTENANCE (ROADS P	ORTION				
EXPENSES					
65480-DRAINAGE EXPENSE (INTERNAL)	87,222	20,000	17,495	37,000	37,000
OU TOO DIVINIVIOL LALEINOL HINILINIVALI		20,000	11,700	01,000	07,000
		20 000			37 000
TOTAL EXPENSES Net 50-0690-5012 MUNICIPAL DRAIN MAINTENANCE	87,222 (87,222)	20,000 <b>(20,000)</b>	17,495 <b>(17,495)</b>	37,000 ( <b>37,000</b> )	37,000 ( <b>37,000</b> )

Loca operating badget	2022 2023		2024		
Transportation Services	Actual	Budget	Actual	Budget	Budget
50-0690-5013 DITCH MAINTENANCE					
EXPENSES					
65990-MATERIALS / SUPPLIES	889	3,000	564	2,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,374	3,500	-	2,000	2,000
TOTAL EXPENSES	2,262	6,500	564	4,000	4,000
Net 50-0690-5013 DITCH MAINTENANCE	(2,262)	(6,500)	(564)	(4,000)	(4,000)
50-0690-5016 DRAIN TILE MAINTENANCE					
EXPENSES		500			
65990-MATERIALS / SUPPLIES	-	500 500	-	-	-
TOTAL EXPENSES Net 50-0690-5016 DRAIN TILE MAINTENANCE	-	(500)	-	<u> </u>	
=					
50-0690-5018 CATCHBASIN CLEANING EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	6,085	15,000	509	10,000	10,000
TOTAL EXPENSES	6,085	15,000	509	10,000	10,000
Net 50-0690-5018 CATCHBASIN CLEANING	(6,085)	(15,000)	(509)	(10,000)	(10,000)
50-0693-5065 PAVEMENT MARKING					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	52,790	33,000	8,208	50,000	55,000
TOTAL EXPENSES	52,790	33,000	8,208	50,000	55,000
Net 50-0693-5065 PAVEMENT MARKING	(52,790)	(33,000)	(8,208)	(50,000)	(55,000)
50-0693-5070 RAILWAY MAINTENANCE					
EXPENSES 66440-SUB-CONTRACT / CONTRACTED SERVICES	72,081	62,500	74,166	70,000	75,000
TOTAL EXPENSES	72,081	62,500	74,166	70,000	75,000
Net 50-0693-5070 RAILWAY MAINTENANCE	(72,081)	(62,500)	(74,166)	(70,000)	(75,000)
=	(12,001)	(02,000)	(1.1,100)	(10,000)	(10,000)
50-0693-5073 SIGN MAINT TEMP / REGULATORY / ALL EXPENSES	OTHER				
65990-MATERIALS / SUPPLIES	34,686	34.500	33,533	46,000	35,000
TOTAL EXPENSES	34,686	34,500	33,533	46,000	35,000
Net 50-0693-5073 SIGN MAINT TEMP/ REGULATORY/OTH	(34,686)	(34,500)	(33,533)	(46,000)	(35,000)
50-0694-5011 TREE REMOVAL & CLEAN UP					
EXPENSES					
65990-MATERIALS / SUPPLIES	498	500	755	500	1,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	10,410	18,500	17,630	15,000	17,500
TOTAL EXPENSES	10,908	19,000	18,385	15,500	18,500
Net 50-0694-5011 TREE REMOVAL & CLEAN UP	(10,908)	(19,000)	(18,385)	(15,500)	(18,500)
50-0695-5077 SHOP STOCK AND MAINTENANCE					
EXPENSES					
65530-EQUIPMENT (NOT CAPITAL)	1,672	2,500	1,638	1,500	6,500
65880-MAINTENANCE	-	750	143	40.000	40.000
65990-MATERIALS / SUPPLIES	17,410	16,000	11,804	16,000	16,000
TOTAL EXPENSES	19,082	19,250	13,585	17,500	22,500

	2022		2023		2024
Transportation Services	Actual	Budget	Actual	Budget	Budget
Net 50-0695-5077 SHOP STOCK AND MAINTENANCE	(19,082)	(19,250)	(13,585)	(17,500)	(22,500)
					_
50-0698-5295 WORK FOR OTHERS					
REVENUES					
51210-CUSTOM WORK / RECOVERY	885	4,000	876	2,000	500
TOTAL REVENUES	885	4,000	876	2,000	500
Net 50-0698-5295 WORK FOR OTHERS	885	4,000	876	2,000	500
50-0698-5299 WORK FOR LANDFILL					
REVENUES					
51210-CUSTOM WORK / RECOVERY		6,000	-	6,000	
TOTAL REVENUES		6,000	-	6,000	_
Net 50-0698-5299 WORK FOR LANDFILL		6,000	-	6,000	-
50-0699-5327 MINOR ROAD RECONSTRUCTION					
EXPENSES	40.004	05.000	05 550	00.000	00.000
65990-MATERIALS / SUPPLIES	40,994	25,000	35,553	80,000	80,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	49,132	75,000	20,544	20,000	20,000
TOTAL EXPENSES	90,127	100,000	56,096	100,000	100,000
Net 50-0699-5327 MINOR ROAD RECONSTRUCTION	(90,127)	(100,000)	(56,096)	(100,000)	(100,000)
Net Transportation Services	(5,734,951)	(3,918,339)	(4,154,717)	(4,146,466)	(4,291,350)

# **Fleet** Services

Fleet Services make up 5.7% (6.0% - 2022) of your local Thames Centre municipal taxes and includes operational costs of municipal vehicles from all departments and the capital costs to maintain, rehabilitate and improve fleet assets. The current municipal fleet consists of 7 fire pumper/tankers, 3 rescue trucks, 15 pickup trucks, 2 utility trucks, 2 heavy duty trucks, 2 ice resurfacers, 2 graders, 6 tandem axel plow trucks, 3 backhoe/loaders, 1 compactor, 1 crawler, 1 events trailer, numerous mowers, tractors and trailers.

			2023 YTD	2023	
	2022 Actuals	2022 Budget	Actuals	Budget	2024 Budget
50-0700-0100 Vehicle #100 (formerly #202)			(6.991)	(3.291)	(8,569)
50-0700-0101 Vehicle #101	(6,096)	(5,100)	(5.787)	(5.952)	(8.051
50-0700-0102 Vehicle #102	(992)	(2.924)	10,707	[0,502]	10,001
50-0700-0103 Vehicle #103	(3.571)		(3.342)	(3.336)	(5.157
50-0700-0104 Vehicle #104	(2,007)	(3.550)	(3.866)	(2,448)	(5,096
50-0700-0105 Vehicle #105	(1,320)	(2.630)	(1.156)	(1.757)	(2.518)
50-0700-0108 Vehicle #108	(2,937)	(5.002)	(3,805)	(4,153)	(4,612
50-0700-0200 Vehicle #200 (formerly #102)	(1,776)		(509)	(1.730)	(2,596)
50-0700-0202 Vehicle #202	(9,638)	(4,950)		1.1	
50-0700-0204 Vehicle #204	(7,474)	(3.075)	(1.399)	(3.188)	(3.309)
50-0700-0205 Vehicle #205	(3,943)	(3.700)	(1.734)	(3,619)	(2.922)
50-0700-0206 Vehicle #206	(5.597)	(5.075)	(2.363)	(4.016)	(5.063)
50-0700-0220 Vehicle #220	(4)	1,000			(1,660)
50-0700-0300 FLEET OP	(712,039)	(145.056)	(134,467)	(139.659)	(105,400)
50-0700-0302 Vehicle #02	(7.609)		(3.994)	(7.883)	(5.820)
50-0700-0303 Vehicle #03	(2.488)		(6.044)	(8.100)	(2.693)
50-0700-0304 Vehicle #04	(1,231)				
50-0700-0305 Vehicle #05	(4.070)	(925)			
50-0700-0307 Vehicle #07	(3,733)	(1,100)	(3,444)	(4,200)	(1,423)
50-0700-0308 Vehicle #08	(1,205)		(3,928)	(1,230)	(2,415)
50-0700-0309 Vehicle #09			(2,977)	(2,000)	(2,250)
50-0700-0310 Vehicle #10	(64,558)	(29,100)	(24,074)	(38,154)	(36,815)
50-0700-0311 Vehicle #11			(3.475)		(22,860)
50-0700-0312 Vehicle #12					(14.242)
50-0700-0313 Vehicle #13					(7,474)
50-0700-0315 Vehicle #15					(1.459)
50-0700-0319 Vehicle #19	(436)	(525)	(1.293)	(500)	(525)
50-0700-0323 Vehicle #23	(13,171)	(7,919)	(15,933)	(11,685)	(8,806)
50-0700-0324 Vehicle #24	(33,180)	(26,025)	(19,388)	(30,847)	(27,041)
50-0700-0320 Vehicle #30		(500)		(500)	(100)
50-0700-0331 Vehicle #31	(746)	(700)	(559)	(750)	(1,156)
50-0700-0332 Vehicle #32	(1,074)	(900)	(812)	(900)	(995)
50-0700-0336 Vehicle #36	(9,540)	(10,882)	(2,398)	(3,200)	(3,646)
50-0700-0337 Vehicle #37	(1,830)	(2,200)	(1,355)	(2,137)	(1,661)
50-0700-0339 Vehicle #39			(36)		
50-0700-0340 Vehicle #40	(23,971)	(11,100)	(7,197)	(11,550)	(7,474)
50-0700-0341 Vehicle #41	(6,691)	(4,800)	(4,165)	(6,964)	(7,235)
50-0700-0342 Vehicle #42	(11,479)	(10.673)	(7,085)	(9.245)	(9.825)
50-0700-0345 Vehicle #45	(4.854)	(5.200)	(7,500)	(6,000)	(6.277
50-0700-0346 Vehicle #46	(639)				
50-0700-0349 Vehicle #49	(3,167)	(3,485)	(1,493)	(3,739)	(2,467)
50-0700-0350 Vehicle #50		(300)	(137)	(600)	(550)
50-0700-0351 Vehicle #51		(150)			
50-0700-0352 Vehicle #52	(753)				
50-0700-0353 Vehicle #53	(1,046)	-	(56)		
50-0700-0354 Vehicle #54	(14,026)	(16,835)	(9,274)	(13,268)	(12,762)
50-0700-0355 Vehicle #55	(8,552)	(9,000)	(4,472)	(9,850)	(8,556)

			2023 YTD	2023	
	2022 Actuals	2022 Budget	Actuals	Budget	2024 Budget
50-0700-0358 Vehicle #58	(2,940)		(1,998)	(2,025)	(2,441)
50-0700-0360 Vehicle #60	(1,536)		(842)	(1,307)	(1,489)
50-0700-0361 Vehicle #61	(5,736)		(4,374)	(6,013)	(6,363)
50-0700-0362 Vehicle #62	(26,641)		-	-	
50-0700-0363 Vehicle #63	(213)		(740)	(350)	(368)
50-0700-0365 Vehicle #65	(6,328)	(7,213)	(5,233)	(5,500)	(6,606)
50-0700-0366 Vehicle #66	(53,488)		(34,336)	(55,000)	(58,702)
50-0700-0367 Vehicle #67	(178)		(2,354)	(250)	(750)
50-0700-0368 Vehicle #68	(43,724)		-	-	
50-0700-0369 Vehicle #69	(5,735)		(2,405)	(6,916)	(9,467)
50-0700-0370 Vehicle #70	(12,552)		(4,102)	(8,460)	(10,546)
50-0700-0371 Vehicle #71	(19,661)		(14,559)	(30,754)	(13,992)
50-0700-0374 Vehicle #74	(6,928)		(1,665)	(5,380)	(3,152)
50-0700-0375 Vehicle #75	(93,775)		(24,744)	(72,139)	(44,242)
50-0700-0376 Vehicle #76	(42)		(188)	(348)	(200)
50-0700-0377 Vehicle #77	(5,533)		(8,612)	(6,768)	(6,757)
50-0700-0378 Vehicle #78	-	(276)	-	(250)	(100)
50-0700-0379 Vehicle #79	(39)		-	(50)	(41)
50-0700-0380 Vehicle #80	(11,609)		(7,023)	(2,000)	-
50-0700-0381 Vehicle #81	(3,293)		(13,570)	-	
50-0700-0382 Vehicle #82	(5,998)		(3,840)	(6,105)	(6,922)
50-0700-0383 Vehicle #83	(2,591)		(2,013)	(3,089)	(3,448)
50-0700-0384 Vehicle #84	(2,459)		(737)	(600)	(650)
50-0700-0385 Vehicle #85	(8,113)		(3,444)	(4,050)	(5,637)
50-0700-0386 Vehicle #86	(5,353)		(2,905)	(5,100)	(4,263)
50-0700-0387 Vehicle #87	(23,714)		(9,737)	(23,869)	(16,753)
50-0700-0388 Vehicle #88	(17,219)		(5,759)	(21,800)	(16,753)
50-0700-0389 Vehicle #89	(6,765)		(3,355)	(7,340)	(7,845)
50-0700-0390 Vehicle #90	(5,830)		(4,940)	(6,570)	(7,458)
50-0700-0391 Vehicle #91	(1,266)		(6,284)	(8,350)	(1,931)
50-0700-0392 Vehicle #92	(1,337)		(3,339)	(2,082)	(1,596)
50-0700-0393 Vehicle #93	(11,164)		(4,787)	(10,350)	(10,955)
50-0700-0394 Vehicle #94	(7,830)		(5,762)	(8,656)	(6,751)
50-0700-0395 Vehicle #95	(4,990)		(3,151)	(4,674)	(5,327)
50-0700-0396 Vehicle #96	(1,636)		(3,165)	(2,286)	(3,570)
50-0700-0397 Vehicle #97	(3,371)		(6,542)	(20,000)	(16,753)
50-0700-0398 Vehicle #98	-	(1,400)	(20,342)	(6,000)	(23,714)
50-0700-0500 Vehicle #500	(9,100)		(814)	(7,100)	(3,528)
50-0700-0701 Trailer #001	(519)		(158)	(500)	(525)
50-0700-0702 Trailer #002	(010)		(176)	(500)	(525)
50-0700-0130			()	(200)	(100)
Total required to be raised from taxation	(1,396,646)	(663,181)	(514,501)	(698,982)	(661,700)

2024 Operating Budget						
	2022		2023		2024	
Fleet	Actual I	Budget	Actual	Budget	Budget	
50-0700-0100 Vehicle #100 (formerly #202)						
EXPENSES			2.400	2.004	4.000	
65640-FUEL - GAS			3,109	3,291	4,969	
66130- VEHICLE RELATED / MAINTENANCE TOTAL EXPENSES			3,882 6,991	3,291	3,600 8,569	
Net 50-0700-0100 Vehicle #100 (formerly #202)			(6,991)	(3,291)	(8,569)	
Net 30-0700-0100 Venicle #100 (formerly #202)			(0,331)	(3,231)	(0,303)	
50-0700-0101 Vehicle #101						
EXPENSES						
65640-FUEL - GAS	3,354	1,600	2,654	2,952	4,901	
66130- VEHICLE RELATED / MAINTENANCE	2,743	3,500		3,000	3,150	
TOTAL EXPENSES	6,096	5,100		5,952	8,051	
Net 50-0700-0101 Vehicle #101	(6,096)	(5,100)		(5,952)	(8,051)	
50-0700-0102 Vehicle #102						
EXPENSES						
65640-FUEL - GAS	915	424				
66130- VEHICLE RELATED / MAINTENANCE	77	2,500				
TOTAL EXPENSES	992	2,924				
Net 50-0700-0102 Vehicle #102	(992)	(2,924)				
50-0700-0103 Vehicle #103						
EXPENSES						
65640-FUEL - GAS	2,122	1,800		1,836	4,157	
66130- VEHICLE RELATED / MAINTENANCE	1,449	3,500		1,500	1,000	
TOTAL EXPENSES	3,571	5,300		3,336	5,157	
Net 50-0700-0103 Vehicle #103	(3,571)	(5,300)	(3,342)	(3,336)	(5,157)	
50 0700 0404 Vahiala #404						
50-0700-0104 Vehicle #104 EXPENSES						
65640-FUEL - GAS	377	1,050	775	448	1,096	
66130- VEHICLE RELATED / MAINTENANCE	1,630	2,500			4,000	
TOTAL EXPENSES	2,007	3,550		2,448	5,096	
Net 50-0700-0104 Vehicle #104	(2,007)	(3,550)		(2,448)	(5,096)	
Net 30-0700-0104 Vehicle #104	(2,007)	(3,330)	(3,000)	(2,770)	(3,030)	
50-0700-0105 Vehicle #105						
EXPENSES						
65640-FUEL - GAS	397	530	559	557	1,168	
66130- VEHICLE RELATED / MAINTENANCE	924	2,100		1,200	1,350	
TOTAL EXPENSES	1,320	2,630		1,757	2,518	
Net 50-0700-0105 Vehicle #105	(1,320)	(2,630)		(1,757)	(2,518)	
	(1,0=0)	\=,000)	(.,)	(-,)	(=,0.0)	

2024 Operating Budget	2022		2023		2024	
Fleet		- Budget	Actual	Budget	Budget	
EXPENSES		•		•	•	
65640-FUEL - GAS	1,109	1,327	1,501	1,153	1,862	
66130- VEHICLE RELATED / MAINTENANCE	1,827	3,675	2,304	3,000	2,750	
TOTAL EXPENSES	2,937	5,002	3,805	4,153	4,612	
Net 50-0700-0108 Vehicle #108	(2,937)	(5,002)	(3,805)	(4,153)	(4,612)	
50-0700-0130 Vehicle #30						
EXPENSES						
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	100	
TOTAL EXPENSES	-	-	-	-	100	
Net 50-0700-0130 Vehicle #30	-	-	-	-	(100)	
50-0700-0202 Vehicle #202						
EXPENSES						
65640-FUEL - GAS	3,566	1,800				
66130- VEHICLE RELATED / MAINTENANCE	6,072	3,150				
TOTAL EXPENSES	9,638	4,950				
Net 50-0700-0202 Vehicle #202	(9,638)	(4,950)				
Net 30-0700-0202 Verificie #202	(9,030)	(4,930)				
50-0700-0200 Vehicle #200 (formerly #102)						
EXPENSES						
65640-FUEL - GAS			485	730	1,096	
66130- VEHICLE RELATED / MAINTENANCE	1,776		24	1,000	1,500	
TOTAL EXPENSES	1,776		509	1,730	2,596	
Net 50-0700-0200 Vehicle #200 (formerly #102)	(1,776)		(509)	(1,730)	(2,596)	
50 0700 0004 Well'ele #004						
50-0700-0204 Vehicle #204						
EXPENSES	4 000	4 500	070	4 400	0.5.4	
65640-FUEL - GAS	1,323	1,500		,	854	
66130- VEHICLE RELATED / MAINTENANCE	6,151	1,575		-	2,455	
TOTAL EXPENSES  Net 50-0700-0204 Vehicle #204	7,474 <b>(7,474)</b>	3,075 (3,075)	1,399 <b>(1,399)</b>	3,188 <b>(3,188)</b>	3,309 ( <b>3,309</b> )	
Net 50-0700-0204 Verificie #204	(1,414)	(3,073)	(1,399)	(3,100)	(3,309)	
50-0700-0205 Vehicle #205						
EXPENSES						
65640-FUEL - GAS	1,211	1,200	514	1,119	822	
66130- VEHICLE RELATED / MAINTENANCE	2,732	2,500	1,220	2,500	2,100	
TOTAL EXPENSES	3,943	3,700	1,734	3,619	2,922	
Net 50-0700-0205 Vehicle #205	(3,943)	(3,700)	(1,734)	(3,619)	(2,922)	
50-0700-0206 Vehicle #206						
EXPENSES	4 70-	4 400	001	4 = 40	4 470	
65640-FUEL - GAS	1,797	1,400		1,516	1,178	
66130- VEHICLE RELATED / MAINTENANCE	3,799	3,675			3,885	
TOTAL EXPENSES	5,597	5,075	·		5,063	
Net 50-0700-0206 Vehicle #206	(5,597)	(5,075)	(2,363)	(4,016)	(5,063)	

**REVENUES** 

2024 Operating Budget	2022		2023		2024
Fleet			Actual Budget		Budget
51735-PROCEEDS FROM SALE OF MUNICIPAL PR	(60,957)		-		-
52100-TRANSFER FROM RESERVES	116,243	11,000	-	-	-
TOTAL REVENUES	55,287	11,000	-	-	-
EXPENSES					
65000-INTERDEPARTMENTAL ALLOCATION	(31,088)	-	-	-	(33,750)
65100-ADVERTISING	_	100	-	-	_
65110-ADMIN - AMORTIZATION	672,508	-	-	-	-
65640-FUEL - GAS	-	-	11,904	-	-
65641-FUEL - DIESEL (CLEAR)	-	-	10,048	-	-
65642-FUEL - DIESEL (DYED)	-	-	21,149	-	-
65730-INSURANCE PREMIUM	66,060	71,031	60,530	76,909	67,000
65790-LEASE / RENTAL EXPENSE	11,917	32,400	-	20,000	18,000
65830-LICENSE FEES & PERMITS	21,027	17,000	14,190	19,000	21,000
65991-FLEET OP - DFD/TFD BULK VEHICLE SUPPL	803	12,500	-	1,000	6,320
66130- VEHICLE RELATED / MAINTENANCE	-	525	-	250	330
66300-RADIO / PAGER EXPENSE	26,098	22,500	16,647	22,500	26,500
TOTAL EXPENSES	767,326	156,056	134,467	139,659	105,400
Net 50-0700-0300 FLEET OP	(712,039)	(145,056)	(134,467)	(139,659)	(105,400)
50-0700-0302 Vehicle #02					
EXPENSES					
65640-FUEL - GAS	5,974	2,546	3,267	6,383	4,820
66130- VEHICLE RELATED / MAINTENANCE	1,635	1,103	727	1,500	1,000
TOTAL EXPENSES	7,609	3,649	3,994	7,883	5,820
Net 50-0700-0302 Vehicle #02	(7,609)	(3,649)	(3,994)	(7,883)	(5,820)
F0 0700 0000 Validate #00					
50-0700-0303 Vehicle #03					
EXPENSES	000	700	550	500	000
65640-FUEL - GAS	226	700	559	500	893
66130- VEHICLE RELATED / MAINTENANCE	2,261	2,205	5,485	7,600	1,800
TOTAL EXPENSES	2,488	2,905	6,044	8,100	2,693
Net 50-0700-0303 Vehicle #03	(2,488)	(2,905)	(6,044)	(8,100)	(2,693)
50 0700 0204 Vahiala #04					
50-0700-0304 Vehicle #04					
EXPENSES	922	796			
65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE	309				
TOTAL EXPENSES		2,500			
	1,231	3,296			
Net 50-0700-0304 Vehicle #04	(1,231)	(3,296)			
50-0700-0305 Vehicle #05					
EXPENSES	1 710	405			
65640-FUEL - GAS	1,748	425	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	2,322	500		-	
TOTAL EXPENSES Net 50-0700-0305 Vehicle #05	4,070	925			
50-0700-0305 Vehicle #05	(4,070)	(925)	-	-	
EXPENSES	4 740	400	0.540	4 700	E 40
65640-FUEL - GAS	1,748	400	2,546	1,700	548

Piete	Piete	2024 Operating Budget	2020	•	202	2	2024
B6130-VEHICLE RELATED / MAINTENANCE   1.984   700   8.98   2.500   875	B6130-VEHICLE RELATED / MAINTENANCE	Fleet					2024 Budget
TOTAL EXPENSES   3,733	Note 50-0700-0307 Vehicle #07						
Solution	S0-0700-0308 Vehicle ##08   EXPENSES   66840-FUEL - GAS   68130-VEHICLE RELATED / MAINTENANCE   378   1,383   - 1,000     TOTAL EXPENSES   1,205   - 3,928   1,230   2,415     Net 50-0700-0308 Vehicle ##08   (1,205)   - (3,928)   (1,230)   (2,415)     S0-0700-0310 Vehicle ##08   (1,205)   - (3,928)   (1,230)   (2,415)     S0-0700-0310 Vehicle ##08   (1,205)   - (3,928)   (1,230)   (2,415)     S0-0700-0310 Vehicle ##08   23,041   16,500   9,343   23,154   20,815     66130- VEHICLE RELATED / MAINTENANCE   41,516   12,600   14,730   15,000   16,000     TOTAL EXPENSES   64,558   29,100   24,074   38,154   36,815     S0-0700-0310 Vehicle ##19   (84,558)   (29,100)   (24,074)   (38,154)   (36,815)     S0-0700-0310 Vehicle ##19   (436)   525   1,293   500   525     TOTAL EXPENSES   438   525   1,293   500   525     Net 50-0700-0319 Vehicle ##19   (436)   (525)   (1,293)   (500)   (525)     S0-0700-0319 Vehicle ##19   (436)   (525)   (1,293)   (500)   (525)     S0-0700-0309 Vehicle ##09   (2,977)   (2,000)   (2,250)     S0-0700-0309 Vehicle ##09   (2,977)   (2,000)   (2,250)     S0-0700-0319 Vehicle ##09   (2,977)   (2,000)   (2,250)     S0-0700-0323 Vehicle ##23   (3,171)   (7,919)   (15,933)   (11,685)   (8,806)     S0-0700-0324 Vehicle ##24   (3,171)   (7,919)   (15,933)   (11,685)   (8,806)     S0-0700-0324 Vehicle ##24   (3,171)   (7,919)   (15,938)   (3,047)   (27,041)     S0-0700-0320 Vehicle ##24   (3,180)   (26,025)   (1,938)   (3,047)   (27,041)     S0-0700-0320 Vehicle ##36   (3,047)   (27,041)		· · · · · · · · · · · · · · · · · · ·				
EXPENSES   1,205   1	EXPENSES   1.260   1.201   1	Net 50-0700-0307 Vehicle #07	(3,733)	(1,100)	(3,444)	(4,200)	(1,423)
EXPENSES   1,205   1	EXPENSES   1.260   1.201   1						
65640-FUEL - GAS         826         -         2,546         1,230         1,415           66130- VEHICLE RELATED / MAINTENANCE         378         -         1,333         -         1,000           TOTAL EXPENSES         1,205         -         3,928         1,230         2,415           Net 50-0700-0308 Vehicle #10           EXPENSES           65640-FUEL - GAS         23,041         16,500         9,343         23,154         20,815           66630- VEHICLE RELATED / MAINTENANCE         41,516         12,600         14,730         15,000         16,000           TOTAL EXPENSES         64,558         29,100         24,074         38,154         36,815           Net 50-0700-0319 Vehicle #19         EXPENSES         436         525         1,293         500         525           66130- VEHICLE RELATED / MAINTENANCE         436         525         1,293         500         525           70-700-0319 Vehicle #19         436         525         1,293         500         525           866130- VEHICLE RELATED / MAINTENANCE         436         525         1,293         500         525           50-0700-0309 Vehicle #39         2,546         1,500         1,725         66130- VEHICLE	65640-FUEL - GAS         826         -         2,546         1,230         1,415           66130- VEHICLE RELATED / MAINTENANCE         378         -         1,383         -         1,000           TOTAL EXPENSES         1,205         -         3,928         1,230         2,415           Net 50-0700-0310 Vehicle #10           EXPENSES         65640-FUEL - GAS         23,041         16,500         9,343         23,154         20,815           66130- VEHICLE RELATED / MAINTENANCE         41,516         12,600         14,730         15,000         16,000           TOTAL EXPENSES         64,558         29,100         24,074         38,154         36,815           Net 50-0700-0310 Vehicle #10         (64,558)         29,100         24,074         38,154         36,815           SO-0700-0319 Vehicle #19         436         525         1,293         500         525           SO-0700-0319 Vehicle #19         436         525         1,293         500         525           Net 50-0700-0319 Vehicle #19         436         525         1,293         500         525           SO-0700-0319 Vehicle #39         2,546         1,500         1,500         1,725     <						
66130-VEHICLE RELATED / MAINTENANCE   378   - 1,383   - 1,000   TOTAL EXPENSES   1,205   - 3,928   1,230   2,415   Net 50-0700-0308 Vehicle ##08   (1,205)   - 3,928   (1,230)   (2,415)   Net 50-0700-0310 Vehicle ##08   (1,205)   - 3,928   (1,230)   (2,415)   Net 50-0700-0310 Vehicle ##08   23,041   16,500   9,343   23,154   20,815   66130-VEHICLE RELATED / MAINTENANCE   41,516   12,600   14,730   15,000   16,000   TOTAL EXPENSES   64,558   29,100   24,074   38,154   36,815   Net 50-0700-0310 Vehicle #10   (64,558)   (29,100)   (24,074)   (38,154)   (36,815)   Net 50-0700-0310 Vehicle #10   (64,558)   (29,100)   (24,074)   (38,154)   (36,815)   Net 50-0700-0310 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   Net 50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   Net 50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   Net 50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   Net 50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   Net 50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   Net 50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   Net 50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   Net 50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   Net 50-0700-0319 Vehicle #19   (436)   (525)   (2,977)   (2,000)   (2,250)   Net 50-0700-0323 Vehicle #23   (2,977)   (2,000)   (2,250)   Net 50-0700-0323 Vehicle #24   (4,24)	1,000   1,00		200		0.540	4 000	4 445
TOTAL EXPENSES	TOTAL EXPENSES			-		1,230	
Net 50-0700-0308 Vehicle ##08	Net 50-0700-0308 Vehicle ##08			-	•	1 220	
Solidar   Soli	S0-0700-0310 Vehicle #10		· · · · · · · · · · · · · · · · · · ·		•		
EXPENSES   65640-FUEL - GAS   23,041   16,500   9,343   23,154   20,815   66130-VEHICLE RELATED / MAINTENANCE   41,516   12,600   14,730   15,000   16,000   TOTAL EXPENSES   64,558   29,100   24,074   38,154   36,815   Net 50-0700-0310 Vehicle #10   (64,558)   (29,100)   (24,074)   (38,154)   (36,815)   (	EXPENSES	Net 30-0700-0300 Vehicle ##00	(1,203)		(3,920)	(1,230)	(2,413)
EXPENSES   65640-FUEL - GAS   23,041   16,500   9,343   23,154   20,815   66130-VEHICLE RELATED / MAINTENANCE   41,516   12,600   14,730   15,000   16,000   TOTAL EXPENSES   64,558   29,100   24,074   38,154   36,815   Net 50-0700-0310 Vehicle #10   (84,558)   (29,100)   (24,074)   (38,154)   (36,815)   (	EXPENSES   65640-FUEL - GAS   23,041   16,500   9,343   23,154   20,815   66130-VEHICLE RELATED / MAINTENANCE   41,516   12,600   14,730   15,000   16,000   10,000	50-0700-0310 Vehicle #10					
66130- VEHICLE RELATED / MAINTENANCE         41,516         12,600         14,730         15,000         16,000           TOTAL EXPENSES         64,558         29,100         24,074         38,154         36,815           Net 50-0700-0310 Vehicle #10         (64,558)         (29,100)         (24,074)         (38,154)         36,815           50-0700-0319 Vehicle #19         EXPENSES         8         525         1,293         500         525           TOTAL EXPENSES         436         525         1,293         500         525           Net 50-0700-0319 Vehicle #19         (436)         (525)         (1,293)         (500)         (525)           50-0700-0309 Vehicle #09         EXPENSES         2,546         1,500         1,725           66130- VEHICLE RELATED / MAINTENANCE         431         500         525           Net 50-0700-0309 Vehicle #09         2,977         2,000         2,250           Net 50-0700-0323 Vehicle #23         6,293         4,244         2,483         5,685         5,806           66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806	1,000   10						
TOTAL EXPENSES   64,558   29,100   24,074   38,154   36,815   Net 50-0700-0310 Vehicle #10   (64,558)   (29,100)   (24,074)   (38,154)   (36,815)	TOTAL EXPENSES         64,558         29,100         24,074         38,154         36,815           Net 50-0700-0310 Vehicle #10         (64,558)         (29,100)         (24,074)         (38,154)         (36,815)           50-0700-0319 Vehicle #19         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE         436         525         1,293         500         525           TOTAL EXPENSES         436         525         1,293         500         525           Net 50-0700-0319 Vehicle #19         (436)         (525)         (1,293)         (500)         525           50-0700-0309 Vehicle #09         EXPENSES         56640-FUEL - GAS         2,546         1,500         1,725           66130- VEHICLE RELATED / MAINTENANCE         431         500         525           TOTAL EXPENSES         2,977         2,000         2,250           Net 50-0700-0309 Vehicle #09         (2,977)         (2,000)         (2,250)           50-0700-0323 Vehicle #23         6,293         4,244         2,483         5,685         5,806           66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           50-0700-0323 Vehicle #23         (13,171)         (7,919)         15,933         11	65640-FUEL - GAS	23,041	16,500	9,343	23,154	20,815
Net 50-0700-0310 Vehicle #10   (64,558) (29,100) (24,074) (38,154) (36,815)	Net 50-0700-0310 Vehicle #10   (64,558) (29,100) (24,074) (38,154) (36,815)	66130- VEHICLE RELATED / MAINTENANCE	,	,	*	,	,
S0-0700-0319 Vehicle #19   EXPENSES   Facility   Faci	S0-0700-0319 Vehicle #19   EXPENSES   66130 - VEHICLE RELATED / MAINTENANCE   436   525   1,293   500   525   1071AL EXPENSES   50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)   (525)   (1,293)   (500)   (525)   (1,293)   (500)   (525)   (1,293)   (500)   (525)   (1,293)   (	TOTAL EXPENSES	64,558	29,100	24,074	38,154	36,815
EXPENSES 66130- VEHICLE RELATED / MAINTENANCE 6130- VEHICLE RELATED / MAINTENANCE Net 50-0700-0319 Vehicle #19  50-0700-0309 Vehicle #09  EXPENSES 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE TOTAL EXPENSES  66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE  50-0700-0309 Vehicle #09  EXPENSES 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE  50-0700-0309 Vehicle #09  50-0700-0323 Vehicle #23  EXPENSES 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 66640-FUEL - GAS 66640	STATUSTICE   Company   C	Net 50-0700-0310 Vehicle #10	(64,558)	(29,100)	(24,074)	(38,154)	(36,815)
EXPENSES 66130- VEHICLE RELATED / MAINTENANCE 6130- VEHICLE RELATED / MAINTENANCE Net 50-0700-0319 Vehicle #19  50-0700-0319 Vehicle #19  50-0700-0309 Vehicle #09  EXPENSES 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE TOTAL EXPENSES  50-0700-0309 Vehicle #09  EXPENSES 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE TOTAL EXPENSES  50-0700-0309 Vehicle #09  50-0700-0323 Vehicle #23  EXPENSES 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 66130- VEHICLE RELATED / MAINTENANCE 66640-FUEL - GAS 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 66640-FUEL - GAS 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 68640-FUEL - GAS 66640-FUEL - GAS 6	STATUSTICE   Company   C						
Control	66130- VEHICLE RELATED / MAINTENANCE         436         525         1,293         500         525           TOTAL EXPENSES         436         525         1,293         500         525           Net 50-0700-0319 Vehicle #19         (436)         (525)         (1,293)         (500)         (525)           50-0700-0309 Vehicle #09         EXPENSES           66130- VEHICLE RELATED / MAINTENANCE         431         500         525           TOTAL EXPENSES         2,977         2,000         2,250           Net 50-0700-0309 Vehicle #09         (2,977)         (2,000)         (2,250)           50-0700-0323 Vehicle #23         8         4,244         2,483         5,685         5,806           66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         15,933         11,685         8,806           50-0700-0324 Vehicle #24         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
TOTAL EXPENSES	TOTAL EXPENSES						
Net 50-0700-0319 Vehicle #19	Net 50-0700-0319 Vehicle #19   (436)   (525)   (1,293)   (500)   (525)				,		
S0-0700-0309 Vehicle #09	S0-0700-0309 Vehicle #09   EXPENSES						
EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE  TOTAL EXPENSES  TOTOTO-0330 Vehicle #09  50-0700-0323 Vehicle #23  EXPENSES 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 670-700-0323 Vehicle #23  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 670-700-0323 Vehicle #23  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 670-700-0324 Vehicle #24  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500 TOTAL EXPENSES 33,180 26,025 19,388 30,847 27,041  FO-0700-0330 Vehicle #30  EXPENSES	CAMPAINSES   CAMPAINTENANCE   CAMPAINT	Net 50-0700-0319 Venicie #19	(436)	(525)	(1,293)	(500)	(525)
EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE  TOTAL EXPENSES  TOTOTO-0330 Vehicle #09  50-0700-0323 Vehicle #23  EXPENSES 66640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 670-700-0323 Vehicle #23  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 670-700-0323 Vehicle #23  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 670-700-0324 Vehicle #24  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500 TOTAL EXPENSES 33,180 26,025 19,388 30,847 27,041  FO-0700-0330 Vehicle #30  EXPENSES	CAMPAINSES   CAMPAINTENANCE   CAMPAINT	50-0700-0309 Vehicle #09					
65640-FUEL - GAS         2,546         1,500         1,725           66130- VEHICLE RELATED / MAINTENANCE         431         500         525           TOTAL EXPENSES         2,977         2,000         2,250           Net 50-0700-0309 Vehicle #09         (2,977)         (2,000)         (2,250)           50-0700-0323 Vehicle #23         8         8         8         8         9         8         9         9         9         9         9         2,250         9         1         2,250         1         9         1         2,250         1         9         1         2,250         1         2         2,271         2,000         2,250         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         3         3         3         3         3         3         4         2         4         3         4         4         2         4         3         4         4         2         4         3         4         4         2         4         3         4         2         4         3         3	65640-FUEL - GAS         2,546         1,500         1,725           66130- VEHICLE RELATED / MAINTENANCE         431         500         525           TOTAL EXPENSES         2,977         2,000         2,250           Net 50-0700-0309 Vehicle #09         2,977         2,000         2,250           50-0700-0323 Vehicle #23         8         8         8         5,685         5,806           66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #24         22,714         15,000         10,757         20,847         20,541           50-0700-0324 Vehicle #24         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #30         (30,000)         (30						
66130- VEHICLE RELATED / MAINTENANCE         431         500         525           TOTAL EXPENSES         2,977         2,000         2,250           Net 50-0700-0309 Vehicle #09         (2,977)         (2,000)         (2,250)           50-0700-0323 Vehicle #23         EXPENSES         5         5         5         6         66130- VEHICLE RELATED / MAINTENANCE         6,293         4,244         2,483         5,685         5,806         66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         (15,933)         (11,685)         (8,806)           50-0700-0324 Vehicle #24         EXPENSES         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         (26,025)         (19,388)         (30,847)         (27,041) <td< td=""><td>66130- VEHICLE RELATED / MAINTENANCE         431         500         525           TOTAL EXPENSES         2,977         2,000         2,250           Net 50-0700-0309 Vehicle #09         (2,977)         (2,000)         (2,250)           50-0700-0323 Vehicle #23         EXPENSES         8         5,685         5,806           66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         (15,933)         (11,685)         (8,806)           50-0700-0324 Vehicle #24         EXPENSES         56640-FUEL - GAS         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         26,025         19,388         30,847</td><td></td><td></td><td></td><td>2.546</td><td>1.500</td><td>1.725</td></td<>	66130- VEHICLE RELATED / MAINTENANCE         431         500         525           TOTAL EXPENSES         2,977         2,000         2,250           Net 50-0700-0309 Vehicle #09         (2,977)         (2,000)         (2,250)           50-0700-0323 Vehicle #23         EXPENSES         8         5,685         5,806           66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         (15,933)         (11,685)         (8,806)           50-0700-0324 Vehicle #24         EXPENSES         56640-FUEL - GAS         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         26,025         19,388         30,847				2.546	1.500	1.725
TOTAL EXPENSES         2,977         2,000         2,250           Net 50-0700-0309 Vehicle #09         (2,977)         (2,000)         (2,250)           50-0700-0323 Vehicle #23         EXPENSES         550-0700-0323 Vehicle #23         4,244         2,483         5,685         5,806         66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000         3,000         TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         (15,933)         (11,685)         (8,806)           50-0700-0324 Vehicle #24         EXPENSES         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         (26,025)         (19,388)         (30,847)         (27,041)           50-0700-0330 Vehicle #30         EXPENSES	TOTAL EXPENSES         2,977         2,000         2,250           Net 50-0700-0309 Vehicle #09         (2,977)         (2,000)         (2,250)           50-0700-0323 Vehicle #23         EXPENSES         65640-FUEL - GAS         6,293         4,244         2,483         5,685         5,806           66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #24         EXPENSES         65640-FUEL - GAS         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         (26,025)         (19,388)         (30,847)         (27,041)           50-0700-0330 Vehicle #30         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE         - 500         - 500         100				*	•	
50-0700-0323 Vehicle #23  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 6,878 3,675 13,450 6,000 3,000  TOTAL EXPENSES 13,171 7,919 15,933 11,685 8,806  Net 50-0700-0323 Vehicle #23  (13,171) (7,919) (15,933) (11,685) (8,806)  50-0700-0324 Vehicle #24  EXPENSES 65640-FUEL - GAS 6130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500  TOTAL EXPENSES 33,180 26,025 19,388 30,847 27,041  Net 50-0700-0324 Vehicle #24  (33,180) (26,025) (19,388) (30,847) (27,041)  50-0700-0330 Vehicle #30  EXPENSES	50-0700-0323 Vehicle #23  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 70-0700-0323 Vehicle #23  EXPENSES 66130- VEHICLE RELATED / MAINTENANCE 6,878 13,171 7,919 15,933 11,685 8,806  Net 50-0700-0323 Vehicle #23  (13,171) (7,919) (15,933) (11,685) (8,806)  50-0700-0324 Vehicle #24  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500  TOTAL EXPENSES 33,180 26,025 19,388 30,847 27,041  Net 50-0700-0324 Vehicle #24  (33,180) (26,025) (19,388) (30,847) (27,041)  50-0700-0330 Vehicle #30  EXPENSES 66130- VEHICLE RELATED / MAINTENANCE - 500 - 5	TOTAL EXPENSES			2,977	2,000	
EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 7.919 15,933 11,685 8,806 8,8	EXPENSES         65640-FUEL - GAS       6,293       4,244       2,483       5,685       5,806         66130- VEHICLE RELATED / MAINTENANCE       6,878       3,675       13,450       6,000       3,000         TOTAL EXPENSES       13,171       7,919       15,933       11,685       8,806         Net 50-0700-0323 Vehicle #23       (13,171)       (7,919)       (15,933)       (11,685)       (8,806)         50-0700-0324 Vehicle #24       EXPENSES       22,714       15,000       10,757       20,847       20,541         66130- VEHICLE RELATED / MAINTENANCE       10,466       11,025       8,631       10,000       6,500         TOTAL EXPENSES       33,180       26,025       19,388       30,847       27,041         Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES       66130- VEHICLE RELATED / MAINTENANCE       - 500       - 500       100	Net 50-0700-0309 Vehicle #09			(2,977)	(2,000)	(2,250)
EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 6,878 3,675 13,450 6,000 3,000 TOTAL EXPENSES 13,171 7,919 15,933 11,685 8,806  Net 50-0700-0323 Vehicle #23  (13,171) (7,919) (15,933) (11,685) (8,806)  50-0700-0324 Vehicle #24  EXPENSES 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500  TOTAL EXPENSES  Net 50-0700-0324 Vehicle #24  (33,180) (26,025) (19,388) (30,847) (27,041)  50-0700-0330 Vehicle #30  EXPENSES	EXPENSES         65640-FUEL - GAS       6,293       4,244       2,483       5,685       5,806         66130- VEHICLE RELATED / MAINTENANCE       6,878       3,675       13,450       6,000       3,000         TOTAL EXPENSES       13,171       7,919       15,933       11,685       8,806         Net 50-0700-0323 Vehicle #23       (13,171)       (7,919)       (15,933)       (11,685)       (8,806)         50-0700-0324 Vehicle #24       EXPENSES       22,714       15,000       10,757       20,847       20,541         66130- VEHICLE RELATED / MAINTENANCE       10,466       11,025       8,631       10,000       6,500         TOTAL EXPENSES       33,180       26,025       19,388       30,847       27,041         Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES       66130- VEHICLE RELATED / MAINTENANCE       -       500       -       500       100						
65640-FUEL - GAS       6,293       4,244       2,483       5,685       5,806         66130- VEHICLE RELATED / MAINTENANCE       6,878       3,675       13,450       6,000       3,000         TOTAL EXPENSES       13,171       7,919       15,933       11,685       8,806         Net 50-0700-0323 Vehicle #23       (13,171)       (7,919)       (15,933)       (11,685)       (8,806)         50-0700-0324 Vehicle #24         EXPENSES       22,714       15,000       10,757       20,847       20,541         66130- VEHICLE RELATED / MAINTENANCE       10,466       11,025       8,631       10,000       6,500         TOTAL EXPENSES       33,180       26,025       19,388       30,847       27,041         Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES	65640-FUEL - GAS         6,293         4,244         2,483         5,685         5,806           66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         (15,933)         (11,685)         (8,806)           50-0700-0324 Vehicle #24         EXPENSES         56640-FUEL - GAS         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         (26,025)         (19,388)         (30,847)         (27,041)           50-0700-0330 Vehicle #30         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE         -         500         -         500         100						
66130- VEHICLE RELATED / MAINTENANCE       6,878       3,675       13,450       6,000       3,000         TOTAL EXPENSES       13,171       7,919       15,933       11,685       8,806         Net 50-0700-0323 Vehicle #23       (13,171)       (7,919)       (15,933)       (11,685)       (8,806)         50-0700-0324 Vehicle #24       EXPENSES       22,714       15,000       10,757       20,847       20,541         66130- VEHICLE RELATED / MAINTENANCE       10,466       11,025       8,631       10,000       6,500         TOTAL EXPENSES       33,180       26,025       19,388       30,847       27,041         Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES	66130- VEHICLE RELATED / MAINTENANCE         6,878         3,675         13,450         6,000         3,000           TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         (15,933)         (11,685)         (8,806)           50-0700-0324 Vehicle #24         EXPENSES         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         (26,025)         (19,388)         (30,847)         (27,041)           50-0700-0330 Vehicle #30         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE         - 500         - 500         - 500         100			4.044	0.400		= 000
TOTAL EXPENSES 13,171 7,919 15,933 11,685 8,806  Net 50-0700-0323 Vehicle #23 (13,171) (7,919) (15,933) (11,685) (8,806)  50-0700-0324 Vehicle #24  EXPENSES 65640-FUEL - GAS 22,714 15,000 10,757 20,847 20,541 66130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500 TOTAL EXPENSES 33,180 26,025 19,388 30,847 27,041 Net 50-0700-0324 Vehicle #24 (33,180) (26,025) (19,388) (30,847) (27,041) 50-0700-0330 Vehicle #30 EXPENSES	TOTAL EXPENSES         13,171         7,919         15,933         11,685         8,806           Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         (15,933)         (11,685)         (8,806)           50-0700-0324 Vehicle #24         EXPENSES         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         (26,025)         (19,388)         (30,847)         (27,041)           50-0700-0330 Vehicle #30         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE         - 500         - 500         100						
Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         (15,933)         (11,685)         (8,806)           50-0700-0324 Vehicle #24         EXPENSES           65640-FUEL - GAS         22,714         15,000         10,757         20,847         20,541           66130- VEHICLE RELATED / MAINTENANCE         10,466         11,025         8,631         10,000         6,500           TOTAL EXPENSES         33,180         26,025         19,388         30,847         27,041           Net 50-0700-0324 Vehicle #24         (33,180)         (26,025)         (19,388)         (30,847)         (27,041)           50-0700-0330 Vehicle #30         EXPENSES	Net 50-0700-0323 Vehicle #23         (13,171)         (7,919)         (15,933)         (11,685)         (8,806)           50-0700-0324 Vehicle #24         EXPENSES         4		,				
50-0700-0324 Vehicle #24  EXPENSES  65640-FUEL - GAS  66130- VEHICLE RELATED / MAINTENANCE  TOTAL EXPENSES  Net 50-0700-0324 Vehicle #24  EXPENSES  (33,180)  (26,025)  (19,388)  (30,847)  (27,041)  50-0700-0330 Vehicle #30  EXPENSES	50-0700-0324 Vehicle #24         EXPENSES       22,714       15,000       10,757       20,847       20,541         66130- VEHICLE RELATED / MAINTENANCE       10,466       11,025       8,631       10,000       6,500         TOTAL EXPENSES       33,180       26,025       19,388       30,847       27,041         Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE       -       500       -       500       100		· · · · · · · · · · · · · · · · · · ·		-	-	
EXPENSES 65640-FUEL - GAS 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500  TOTAL EXPENSES 33,180 26,025 19,388 30,847 27,041  Net 50-0700-0324 Vehicle #24 (33,180) (26,025) (19,388) (30,847) (27,041)  50-0700-0330 Vehicle #30  EXPENSES	EXPENSES 65640-FUEL - GAS 22,714 15,000 10,757 20,847 20,541 66130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500  TOTAL EXPENSES 33,180 26,025 19,388 30,847 27,041  Net 50-0700-0324 Vehicle #24 (33,180) (26,025) (19,388) (30,847) (27,041)  50-0700-0330 Vehicle #30  EXPENSES 66130- VEHICLE RELATED / MAINTENANCE - 500 - 500 100	Net 50-0700-0325 Vehicle #25	(13,171)	(1,919)	(15,955)	(11,000)	(0,000)
EXPENSES 65640-FUEL - GAS 65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500  TOTAL EXPENSES 33,180 26,025 19,388 30,847 27,041  Net 50-0700-0324 Vehicle #24 (33,180) (26,025) (19,388) (30,847) (27,041)  50-0700-0330 Vehicle #30  EXPENSES	EXPENSES 65640-FUEL - GAS 22,714 15,000 10,757 20,847 20,541 66130- VEHICLE RELATED / MAINTENANCE 10,466 11,025 8,631 10,000 6,500  TOTAL EXPENSES 33,180 26,025 19,388 30,847 27,041  Net 50-0700-0324 Vehicle #24 (33,180) (26,025) (19,388) (30,847) (27,041)  50-0700-0330 Vehicle #30  EXPENSES 66130- VEHICLE RELATED / MAINTENANCE - 500 - 500 100	50-0700-0324 Vehicle #24					
65640-FUEL - GAS       22,714       15,000       10,757       20,847       20,541         66130- VEHICLE RELATED / MAINTENANCE       10,466       11,025       8,631       10,000       6,500         TOTAL EXPENSES       33,180       26,025       19,388       30,847       27,041         Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES	65640-FUEL - GAS       22,714       15,000       10,757       20,847       20,541         66130- VEHICLE RELATED / MAINTENANCE       10,466       11,025       8,631       10,000       6,500         TOTAL EXPENSES       33,180       26,025       19,388       30,847       27,041         Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE       -       500       -       500       100						
66130- VEHICLE RELATED / MAINTENANCE       10,466       11,025       8,631       10,000       6,500         TOTAL EXPENSES       33,180       26,025       19,388       30,847       27,041         Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES	66130- VEHICLE RELATED / MAINTENANCE       10,466       11,025       8,631       10,000       6,500         TOTAL EXPENSES       33,180       26,025       19,388       30,847       27,041         Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE       -       500       -       500       100		22,714	15,000	10,757	20,847	20,541
Net 50-0700-0324 Vehicle #24 (33,180) (26,025) (19,388) (30,847) (27,041)  50-0700-0330 Vehicle #30  EXPENSES	Net 50-0700-0324 Vehicle #24       (33,180)       (26,025)       (19,388)       (30,847)       (27,041)         50-0700-0330 Vehicle #30         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE       -       500       -       500       100					,	
50-0700-0330 Vehicle #30 EXPENSES	50-0700-0330 Vehicle #30         EXPENSES         66130- VEHICLE RELATED / MAINTENANCE       - 500 - 500 100	TOTAL EXPENSES	33,180	26,025	19,388	30,847	27,041
EXPENSES	EXPENSES 66130- VEHICLE RELATED / MAINTENANCE - 500 - 500 100	Net 50-0700-0324 Vehicle #24	(33,180)	(26,025)	(19,388)	(30,847)	(27,041)
	66130- VEHICLE RELATED / MAINTENANCE         -         500         -         500         100	50-0700-0330 Vehicle #30					
66130- VEHICLE RELATED / MAINTENANCE - 500 - 500 100		EXPENSES					
	TOTAL EXPENSES - 500 - 500 100		-		-		
TOTAL EXPENSES - 500 - 500 100		TOTAL EXPENSES	-	500	-	500	100

2024 Operating Budget	2022	2	202	2	2024
Fleet				Sudget	Budget
Net 50-0700-0330 Vehicle #30	-	(500)	-	(500)	(100)
50-0700-0311 Vehicle # 11					
EXPENSES					
65640-FUEL - GAS			2,754		9,860
66130- VEHICLE RELATED / MAINTENANCE			721		13,000
TOTAL EXPENSES			3,475		22,860
Net 50-0700-0311 Vehicle # 11			(3,475)		(22,860)
50-0700-0331 Vehicle #31					
EXPENSES					
65640-FUEL - GAS	560	400	559	500	893
66130- VEHICLE RELATED / MAINTENANCE	187	300	339	250	263
TOTAL EXPENSES	746	700	559	750	1,156
Net 50-0700-0331 Vehicle #31	(746)	(700)	(559)	(750)	(1,156)
Net 30-0700-0331 Vehicle #31	(140)	(100)	(333)	(730)	(1,130)
50-0700-0312 2024 Grader-replace #66					
EXPENSES					
65640-FUEL - GAS					14,242
TOTAL EXPENSES					14,242
Net 50-0700-0312 2024 Grader-replace #66					(14,242)
50-0700-0332 Vehicle #32					
EXPENSES					
65640-FUEL - GAS	560	600	559	500	575
66130- VEHICLE RELATED / MAINTENANCE	514	300	253	400	420
TOTAL EXPENSES	1,074	900	812	900	995
Net 50-0700-0332 Vehicle #32	(1,074)	(900)	(812)	(900)	(995)
50-0700-0313 3/4 Tonne Truck - replaces #40					
EXPENSES					
65640-FUEL - GAS					5,724
66130- VEHICLE RELATED / MAINTENANCE					1,750
TOTAL EXPENSES					7,474
Net 50-0700-0313 3/4 Tonne Truck - replaces #40					(7,474)
50-0700-0336 Vehicle #36					
EXPENSES					
65640-FUEL - GAS	560	1,000	559	500	892
66130- VEHICLE RELATED / MAINTENANCE	8,981	9,882	1,839	2,700	2,754
TOTAL EXPENSES	9,540	10,882	2,398	3,200	3,646
Net 50-0700-0336 Vehicle #36	(9,540)	(10,882)	(2,398)	(3,200)	(3,646)
50-0700-0315 Zero Turn Mower - replaces unit #7					
EXPENSES					
65640-FUEL - GAS					959
66130- VEHICLE RELATED / MAINTENANCE					500
TOTAL EXPENSES					1,459

2024 Operating Budget	20	22	20	23	2024
Fleet	Actual	Budget	Actual	Budget	Budget
Net 50-0700-0315 Zero Turn Mower - replaces unit		Daagot	7 totaai	Daagot	(1,459)
					(1,100)
50-0700-0337 Vehicle #37					
EXPENSES					
65640-FUEL - GAS	1,569	1,200	896	1,637	1,315
66130- VEHICLE RELATED / MAINTENANCE	261	1,000	459	500	346
TOTAL EXPENSES	1,830	2,200	1,355	2,137	1,661
Net 50-0700-0337 Vehicle #37	(1,830)	(2,200)	(1,355)	(2,137)	(1,661)
50-0700-0340 Vehicle #40					
EXPENSES					
65640-FUEL - GAS	12,033	,			5,724
66130- VEHICLE RELATED / MAINTENANCE	11,938			,	1,750
TOTAL EXPENSES	23,971	11,100		,	7,474
Net 50-0700-0340 Vehicle #40	(23,971)	(11,100)	(7,197)	(11,550)	(7,474)
50-0700-0341 Vehicle #41					
EXPENSES					
65640-FUEL - GAS	5,577	*	*	6,164	4,985
66130- VEHICLE RELATED / MAINTENANCE	1,114				2,250
TOTAL EXPENSES	6,691	4,800			7,235
Net 50-0700-0341 Vehicle #41	(6,691)	(4,800)	(4,165)	(6,964)	(7,235)
50 0700 0000 (IIIOTODIOAL) Valida #00					
50-0700-0339 (HISTORICAL) Vehicle #39					
EXPENSES			26		
66130- VEHICLE RELATED / MAINTENANCE TOTAL EXPENSES			36 36		
Net 50-0700-0339 (HISTORICAL) Vehicle #39			(36)		
Net 50-0700-0559 (HISTORICAL) Vehicle #59			(36)		
50-0700-0342 Vehicle #42					
EXPENSES					
65640-FUEL - GAS	8,551	5,948	2,480	6,245	6,825
66130- VEHICLE RELATED / MAINTENANCE	2,928				3,000
TOTAL EXPENSES	11,479				9,825
Net 50-0700-0342 Vehicle #42	(11,479)			(9,245)	(9,825)
110100 0100 00 12 10111010 11 12	(11,110)	(10,010)	(1,000)	(0,2:0)	(0,020)
50-0700-0345 Vehicle #45					
EXPENSES					
65640-FUEL - GAS	2,294	1,000	2,731	3,000	2,520
66130- VEHICLE RELATED / MAINTENANCE	2,560				3,757
TOTAL EXPENSES	4,854	•			6,277
Net 50-0700-0345 Vehicle #45	(4,854)			(6,000)	(6,277)
50-0700-0346 Vehicle #46	,,,	(-,)	( ,== 3)	(-,)	(-,)
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	639	-	-	_	_
TOTAL EXPENSES	639			-	-
Net 50-0700-0346 Vehicle #46	(639)		-	-	
	(000)				

	202	22	20	23	2024
Fleet	Actual	Budget	Actual	Budget	Budget
50-0700-0349 Vehicle #49					
EXPENSES					
65640-FUEL - GAS	2,902	1,910	1,188	2,739	1,91
66130- VEHICLE RELATED / MAINTENANCE	266	1,575	306	1,000	55
TOTAL EXPENSES	3,167	3,485	1,493	3,739	2,46
Net 50-0700-0349 Vehicle #49	(3,167)	(3,485)	(1,493)	(3,739)	(2,467
50-0700-0350 Vehicle #50					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	300			55
TOTAL EXPENSES	-	300			55
Net 50-0700-0350 Vehicle #50	-	(300)	(137)	(600)	(550
50-0700-0351 Vehicle #51					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	_	150	_	_	
TOTAL EXPENSES		150		<u>_</u>	
Net 50-0700-0351 Vehicle #51		(150)			
Net 30-0700-0331 Vehicle #31		(130)	_		
50-0700-0352 Vehicle #52					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	753	-			
TOTAL EXPENSES	753	-			
Net 50-0700-0352 Vehicle #52	(753)	-			
50-0700-0353 Vehicle #53					
EXPENSES	4.040		=0		
66130- VEHICLE RELATED / MAINTENANCE	1,046				
TOTAL EXPENSES	1,046				
Net 50-0700-0353 Vehicle #53	(1,046)	-	(56)		
50-0700-0354 Vehicle #54					
EXPENSES					
65640-FUEL - GAS	6,720	5,835	1,940	5,768	4,49
66130- VEHICLE RELATED / MAINTENANCE	7,306	11,000		,	8,27
TOTAL EXPENSES	14,026	16,835	•		12,76
Net 50-0700-0354 Vehicle #54	(14,026)	(16,835)	-		(12,762
	(==,===)	(10,000)	(-,)	(10,200)	(,
50-0700-0355 Vehicle #55					
EXPENSES	7040	7.000	4 4	7.050	0.0=
65640-FUEL - GAS	7,812	7,000			6,95
66130- VEHICLE RELATED / MAINTENANCE	741	2,000			1,60
TOTAL EXPENSES	8,552	9,000			8,55
Net 50-0700-0355 Vehicle #55	(8,552)	(9,000)	(4,472)	(9,850)	(8,556

2024 Operating Budget	202:	2	20	23	2024
Fleet		- Budget	Actual	Budget	Budget
50-0700-0358 Vehicle #58		•		J	•
EXPENSES					
65640-FUEL - GAS	2,769	1,000	1,719	1,500	1,890
66130- VEHICLE RELATED / MAINTENANCE	171	500	279	525	551
TOTAL EXPENSES	2,940	1,500	1,998	2,025	2,441
Net 50-0700-0358 Vehicle #58	(2,940)	(1,500)	(1,998)	(2,025)	(2,441)
50-0700-0360 Vehicle #60					
EXPENSES					
65640-FUEL - GAS	680	530	191	557	329
66130- VEHICLE RELATED / MAINTENANCE	856	550	651	750	1,160
TOTAL EXPENSES	1,536	1,080	842	1,307	1,489
Net 50-0700-0360 Vehicle #60	(1,536)	(1,080)	(842)	(1,307)	(1,489)
50-0700-0361 Vehicle #61					
EXPENSES					
65640-FUEL - GAS	4,847	4,774	3,029	5,013	4,163
66130- VEHICLE RELATED / MAINTENANCE	889	1,500	1,345	1,000	2,200
TOTAL EXPENSES	5,736	6,274	4,374	6,013	6,363
Net 50-0700-0361 Vehicle #61	(5,736)	(6,274)	(4,374)	(6,013)	(6,363)
50-0700-0362 Vehicle #62					
EXPENSES					
65640-FUEL - GAS	20,229	4,000	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	6,413	6,500	-	-	
TOTAL EXPENSES	26,641	10,500	-	-	-
Net 50-0700-0362 Vehicle #62	(26,641)	(10,500)	-	-	-
50-0700-0363 Vehicle #63					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	213	250	740	350	368
TOTAL EXPENSES	213	250	740	350	368
Net 50-0700-0363 Vehicle #63	(213)	(250)	(740)	(350)	(368)
50-0700-0365 Vehicle #65					
EXPENSES	0.044	0.740	0.057	2.000	2.500
65640-FUEL - GAS	3,841	3,713			3,506
66130- VEHICLE RELATED / MAINTENANCE	2,488	3,500	2,377		3,100
TOTAL EXPENSES	6,328	7,213	5,233	-	6,606
Net 50-0700-0365 Vehicle #65	(6,328)	(7,213)	(5,233)	(5,500)	(6,606)
50-0700-0366 Vehicle #66					
EXPENSES	40.404	00.040	00.475	45.000	40.000
	40,461	23,340	23,175	45,000	48,202
65640-FUEL - GAS			44 404	40.000	40 500
66130- VEHICLE RELATED / MAINTENANCE	13,027	18,743	11,161	10,000	10,500
			11,161 34,336 <b>(34,336)</b>		10,500 58,702 <b>(58,702)</b>

2024 Operating Budget	2022	2	20:	23	2024
Fleet				Budget	Budget
EXPENSES				J	
66130- VEHICLE RELATED / MAINTENANCE	178	221	2,354	250	750
TOTAL EXPENSES	178	221	2,354	250	750
Net 50-0700-0367 Vehicle #67	(178)	(221)	(2,354)	(250)	(750)
50-0700-0368 Vehicle #68					
EXPENSES					
65640-FUEL - GAS	13,839	16,000	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	29,885	16,538	-	-	-
TOTAL EXPENSES	43,724	32,538	-	-	-
Net 50-0700-0368 Vehicle #68	(43,724)	(32,538)	-	-	
50-0700-0369 Vehicle #69					
EXPENSES					
65640-FUEL - GAS	1,872	4,500	1,970	1,916	3,067
66130- VEHICLE RELATED / MAINTENANCE	3,863	6,100	435	5,000	6,400
TOTAL EXPENSES	5,735	10,600	2,405	6,916	9,467
Net 50-0700-0369 Vehicle #69	(5,735)	(10,600)	(2,405)	(6,916)	(9,467)
Net 30-0700-0303 Vernicle #03	(3,733)	(10,000)	(2,403)	(0,310)	(3,407)
50-0700-0370 Vehicle #70					
EXPENSES					
65640-FUEL - GAS	560	1,200	559	1,260	931
66130- VEHICLE RELATED / MAINTENANCE	11,992	17,650	3,544	7,200	9,615
TOTAL EXPENSES	12,552	18,850	4,102	8,460	10,546
Net 50-0700-0370 Vehicle #70	(12,552)	(18,850)	(4,102)	(8,460)	(10,546)
			•		
50-0700-0371 Vehicle #71					
EXPENSES					
65640-FUEL - GAS	9,063	5,408	4,839	3,254	2,739
66130- VEHICLE RELATED / MAINTENANCE	10,598	14,884	9,720	27,500	11,253
TOTAL EXPENSES	19,661	20,292	14,559	30,754	13,992
Net 50-0700-0371 Vehicle #71	(19,661)	(20,292)	(14,559)	(30,754)	(13,992)
F0 0700 0074 V-1-1- #74					
50-0700-0374 Vehicle #74					
EXPENSES	2 442	2 500	1 0 4 0	2 000	1 750
65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE	3,443	2,500 1,500	1,248 417	3,880	1,752
TOTAL EXPENSES	3,486 6,928	4,000	1,665	1,500 5,380	1,400 3,152
Net 50-0700-0374 Vehicle #74	(6,928)	(4,000)	(1,665)	(5,380)	(3,152)
Net 50-0700-0374 Venicle #74	(0,920)	(4,000)	(1,003)	(5,360)	(3,152)
50-0700-0375 Vehicle #75					
EXPENSES					
EXPENSES 65640-FUEL - GAS	33,112	25,000	14,840	42,139	14,242
65640-FUEL - GAS 66130- VEHICLE RELATED / MAINTENANCE	60,662	16,538	9,904	30,000	30,000
65640-FUEL - GAS				•	

	2022		202		2024
Fleet	Actual E	Budget	Actual	Budget	Budget
50-0700-0376 Vehicle #76					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	42	331	188	348	20
TOTAL EXPENSES	42	331	188	348	20
Net 50-0700-0376 Vehicle #76	(42)	(331)	(188)	(348)	(200
50-0700-0377 Vehicle #77					
EXPENSES					
65640-FUEL - GAS	4,950	3,500	3,420	5,768	5,53
66130- VEHICLE RELATED / MAINTENANCE	583	1,654	,	1,000	1,22
TOTAL EXPENSES	5,533	5,154	8,612	6,768	6,75
Net 50-0700-0377 Vehicle #77	(5,533)	(5,154)	(8,612)	(6,768)	(6,757
50-0700-0378 Vehicle #78					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	276		250	10
TOTAL EXPENSES	-	276	-	250	10
Net 50-0700-0378 Vehicle #78		(276)	-	(250)	(100
50-0700-0379 Vehicle #79					
EXPENSES					
65640-FUEL - GAS	_	-	_	50	4
66130- VEHICLE RELATED / MAINTENANCE	39	250	_	_	
TOTAL EXPENSES	39	250	-	50	4
Net 50-0700-0379 Vehicle #79	(39)	(250)	-	(50)	(41
E0 0700 0000 Valiala #00					
50-0700-0380 Vehicle #80					
EXPENSES	2 444	1 000	700	1 000	
65640-FUEL - GAS	2,441	1,000		1,000	
66130- VEHICLE RELATED / MAINTENANCE	9,168	2,625		1,000	
TOTAL EXPENSES	11,609	3,625		2,000	
Net 50-0700-0380 Vehicle #80	(11,609)	(3,625)	(7,023)	(2,000)	

50-0700-0381 (HISTORICAL) Vehicle #81 (set up as EXPENSES					
65640-FUEL - GAS	2,245	_	6,981	-	
66130- VEHICLE RELATED / MAINTENANCE	1,049	-	6,589	-	
TOTAL EXPENSES	3,293	-	13,570	-	
Net 50-0700-0381 (HISTORICAL) Vehicle #81 (set u	(3,293)	-	(13,570)	-	
<b>50-0700-0382 Vehicle #82</b> EXPENSES 65640-FUEL - GAS	5,303	2,575	3,270	5,105	5,872

2024 Operating Budget	202	2	20	2024	
Fleet		- Budget	Actual	Budget	Budget
66130- VEHICLE RELATED / MAINTENANCE	695	1,050	571	1,000	1,050
TOTAL EXPENSES	5,998	3,625	3,840	6,105	6,922
Net 50-0700-0382 Vehicle #82	(5,998)	(3,625)	(3,840)	(6,105)	(6,922)
	( ) /	· / /		, , ,	( ) /
50-0700-0383 Vehicle #83					
EXPENSES					
65640-FUEL - GAS	2,302	1,950	1,700	2,589	2,848
66130- VEHICLE RELATED / MAINTENANCE	289	1,000	313	500	600
TOTAL EXPENSES	2,591	2,950	2,013	3,089	3,448
Net 50-0700-0383 Vehicle #83	(2,591)	(2,950)	(2,013)	(3,089)	(3,448)
50-0700-0384 Vehicle #84					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	2,459	1,000	737	600	650
TOTAL EXPENSES	2,459	1,000	737	600	650
Net 50-0700-0384 Vehicle #84	(2,459)	(1,000)	(737)	(600)	(650)
50-0700-0385 Vehicle #85					
EXPENSES					
65640-FUEL - GAS	2,355	2,300	2,629	3,000	4,437
66130- VEHICLE RELATED / MAINTENANCE	5,759	1,000	815	1,050	1,200
TOTAL EXPENSES	8,113	3,300	3,444	4,050	5,637
Net 50-0700-0385 Vehicle #85	(8,113)	(3,300)	(3,444)	(4,050)	(5,637)
TO 0T00 0000 V 1: 1 //00					
50-0700-0386 Vehicle #86					
EXPENSES	0.404	0.000	4.040	0.400	0.040
65640-FUEL - GAS	2,431	2,000	1,318	2,100	3,013
66130- VEHICLE RELATED / MAINTENANCE TOTAL EXPENSES	2,922	4,200	1,587	3,000	1,250
Net 50-0700-0386 Vehicle #86	5,353 <b>(5,353)</b>	6,200 <b>(6,200)</b>	2,905 (2,905)	5,100 <b>(5,100)</b>	4,263 <b>(4,263)</b>
Net 30-0700-0300 Vehicle #00	(3,333)	(0,200)	(2,903)	(3,100)	(4,203)
50-0700-0387 Vehicle #87					
EXPENSES					
65640-FUEL - GAS	19,343	16,000	5,974	18,869	11,503
66130- VEHICLE RELATED / MAINTENANCE	4,371	10,000	3,763	5,000	5,250
TOTAL EXPENSES	23,714	26,000	9,737	23,869	16,753
Net 50-0700-0387 Vehicle #87	(23,714)	(26,000)	(9,737)	(23,869)	(16,753)
	(==,:::)	(=0,000)	(0,101)	(=0,000)	(10,100)
50-0700-0388 Vehicle #88					
EXPENSES					
EXPENSES 65640-FUEL - GAS	14 164	16 000	2 309	16 800	11.503
65640-FUEL - GAS	14,164 3,055	16,000 10,000	2,309 3 451	16,800 5,000	
	14,164 3,055 17,219	16,000 10,000 26,000	2,309 3,451 5,759	16,800 5,000 21,800	11,503 5,250 16,753

	202	22	20	23	2024
Fleet	Actual	Budget	Actual	Budget	Budget
65640-FUEL - GAS	6,381	4,000	2,928	6,340	7,293
66130- VEHICLE RELATED / MAINTENANCE	384	1,000	427	1,000	552
TOTAL EXPENSES	6,765	5,000	3,355	7,340	7,845
Net 50-0700-0389 Vehicle #89	(6,765)	(5,000)	(3,355)	(7,340)	(7,845)
50-0700-0390 Vehicle #90					
EXPENSES					
65640-FUEL - GAS	5,382	4,000	3,348	5,570	6,408
66130- VEHICLE RELATED / MAINTENANCE	449	1,000	1,592	1,000	1,050
TOTAL EXPENSES	5,830	5,000	4,940	6,570	7,458
Net 50-0700-0390 Vehicle #90	(5,830)	(5,000)	(4,940)	(6,570)	(7,458)
50-0700-0391 Vehicle #91					
EXPENSES	4 000	0.500	==0	4.450	004
65640-FUEL - GAS	1,089	2,500	559	1,150	931
66130- VEHICLE RELATED / MAINTENANCE	177	2,000	5,726	7,200	1,000
TOTAL EXPENSES	1,266	4,500	6,284	8,350	1,931
Net 50-0700-0391 Vehicle #91	(1,266)	(4,500)	(6,284)	(8,350)	(1,931)
50-0700-0392 Vehicle #92					
EXPENSES					
65640-FUEL - GAS	1,218	800	2,546	1,082	1,096
66130- VEHICLE RELATED / MAINTENANCE	119	2,500	794	1,002	500
TOTAL EXPENSES	1,337	3,300	3,339	2,082	1,596
Net 50-0700-0392 Vehicle #92	(1,337)	(3,300)	(3,339)	(2,082)	(1,596)
THE GO OF GO GOOD VEHICLE WAS	(1,001)	(0,000)	(0,000)	(2,002)	(1,000)
50-0700-0393 Vehicle #93					
EXPENSES					
65640-FUEL - GAS	8,717	7,000	4,504	7,350	8,455
66130- VEHICLE RELATED / MAINTENANCE	2,447	2,000	283	3,000	2,500
TOTAL EXPENSES	11,164	9,000	4,787	10,350	10,955
Net 50-0700-0393 Vehicle #93	(11,164)	(9,000)	(4,787)	(10,350)	(10,955)
	(==,===,	(0,000)	(1,101)	(10,000)	(10,000)
50 0700 0204 Vahiala #0.4					
50-0700-0394 Vehicle #94					
EXPENSES  65640 FUEL CAS	7.060	2 000	4.051	7.656	E 7E1
65640-FUEL - GAS	7,269	3,000	4,051	7,656	5,751
66130- VEHICLE RELATED / MAINTENANCE TOTAL EXPENSES	561	1,500	1,711	1,000	1,000
Net 50-0700-0394 Vehicle #94	7,830	4,500 <b>(4,500)</b>	5,762	8,656 <b>(8,656)</b>	6,751 <b>(6,751</b> )
Net 50-0700-0594 Vehicle #94	(7,830)	(4,500)	(5,762)	(0,030)	(6,751)
50-0700-0395 Vehicle #95					
EXPENSES					
65640-FUEL - GAS	4,490	1,500	2,793	4,174	4,802
66130- VEHICLE RELATED / MAINTENANCE	501	500	358		4,802 525
TOTAL EXPENSES	4,990	2,000	3,151	4,674	5,327
IOIAL LAI LINOLO	4,990	۷,000	5, 151	4,074	5,527

2024 Operating Budget	2022		202	3	2024
Fleet				3 Budget	Budget
Net 50-0700-0395 Vehicle #95	(4,990)	(2,000)	(3,151)	(4,674)	(5,327)
	•	•			
50-0700-0396 Vehicle #96					
EXPENSES					
65640-FUEL - GAS	965	8,000	2,731	1,286	2,520
66130- VEHICLE RELATED / MAINTENANCE	671	500	434	1,000	1,050
TOTAL EXPENSES	1,636	8,500	3,165	2,286	3,570
Net 50-0700-0396 Vehicle #96	(1,636)	(8,500)	(3,165)	(2,286)	(3,570)
50 0700 0007 Webster #07					
50-0700-0397 Vehicle #97					
EXPENSES	0.007	000	F 400	45.000	44.500
65640-FUEL - GAS	2,337	800	5,423	15,000	11,503
66130- VEHICLE RELATED / MAINTENANCE	1,034	500	1,119	5,000	5,250
TOTAL EXPENSES	3,371	1,300	6,542	20,000	16,753
Net 50-0700-0397 Vehicle #97	(3,371)	(1,300)	(6,542)	(20,000)	(16,753)
50-0700-0398 Vehicle #98					
EXPENSES					
65640-FUEL - GAS	_	400	10,084	5,000	19,714
66130- VEHICLE RELATED / MAINTENANCE	_	1,000	10,258	1,000	4,000
TOTAL EXPENSES	_	1,400	20,342	6,000	23,714
Net 50-0700-0398 Vehicle #98	_	(1,400)	(20,342)	(6,000)	(23,714)
		( ) /	( - ) - /	(-)	( - , , ,
50-0700-0500 Vehicle #500					
EXPENSES					
65640-FUEL - GAS	9,100	4,000	814	7,100	3,528
TOTAL EXPENSES	9,100	4,000	814	7,100	3,528
Net 50-0700-0500 Vehicle #500	(9,100)	(4,000)	(814)	(7,100)	(3,528)
	, , ,	, , ,	, ,	•	<u> </u>
50-0700-0701 Trailer #001					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	519	500	158	500	525
TOTAL EXPENSES	519	500	158	500	525
Net 50-0700-0701 Trailer #001	(519)	(500)	(158)	(500)	(525)
50-0700-0702 Trailer #002					
EXPENSES			470	F00	505
66130- VEHICLE RELATED / MAINTENANCE			176	500	525
TOTAL EXPENSES			176	500	525
Net 50-0700-0702 Trailer #002			(176)	(500)	(525)
50-0700-0220 Vehicle #220					
EXPENSES					
65640-FUEL - GAS					1,315
66130- VEHICLE RELATED / MAINTENANCE					345
TOTAL EXPENSES					1,660
Net 50-0700-0220 Vehicle #220					(1,660)
TOUGHT TO THE TOTAL TO THE TENT OF THE TEN					(1,000)

	2022		20	23	2024
Fleet	Actual	Budget	Actual	Budget	Budget
Net Fleet	(1,396,646)	(663,181)	(514,501)	(698,982)	(661,700)



# **Environmental** Services

	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
50-0821-4825 Storm Water Management	(263,930)	0	122,516	0	0
50-0840-4805 Solid Waste Collection	156,097	354,654	463,179	360,456	353,027
50-0850-4805 Solid Waste Disposal (Landfill)	(325,547)	(377,628)	(56,800)	(313,001)	(289, 178)
50-0860-4805 Solid Waste Diversion (Recycling)	(208,797)	(353,063)	(404,971)	(326,446)	(69,831)
50-0898-4605 Environmental Services Administration	0	0	(221,515)	0	0
Total required to be raised from taxation	(642,177)	(376,037)	(97,591)	(278,991)	(5,982)

Environmental Services make up 0.1% (3.4% - 2022) of your local Thames Centre municipal taxes and includes storm water management, solid waste collection (garbage), solid waste disposal (landfill), solid waste diversion (recycling) and contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide Environmental Services. Waste Management Services maintains garbage and recycling collection and disposal for over 5,000 properties, and operations for the landfill located at 2015 Crampton Drive. In 2022, the municipality collected 3246 tonnes of solid waste and diverted 982 of those tonnes through the bluebox recycling.

	202		202		2024
Environmental Services	Actual	Budget	Actual	Budget	Budget
50-0821-4825 Storm Water Management					
REVENUES					
51555-LIFECYCLE CHARGE	178,259	165,996	162,302	177,567	178,259
52100-TRANSFER FROM RESERVES		-	-	40,000	
TOTAL REVENUES	178,259	165,996	162,302		178,259
EXPENSES	,	. 55,555	. 02,002	,00.	,
65110-ADMIN - AMORTIZATION	263,931	_	_	_	_
65150-BENEFITS	2,652	3,272	3,340	2,821	2,911
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	, <u>-</u>	3,000	, -	3,000	_
65880-MAINTENANCE	509	_	_	_	-
66435-STUDIES / ASSESSMENTS / SURVEYS	2,054	70,000	17,444	45,000	45,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	19,187	35,000	1,674	15,000	35,000
66510-TRANSFER TO RESERVES	136,339	43,061	-	142,135	85,731
66580-WAGES - REGULAR	17,518	11,663	17,327	9,611	9,617
TOTAL EXPENSES	442,190	165,996	39,786	217,567	178,259
Net 50-0821-4825 Storm Water Management	(263,931)	-	122,516	-	
50-0840-4805 Solid Waste Collection					
REVENUES					
51380-GARBAGE SURCHARGE	773,418	762,600	790,593	785,400	809,100
52010-SALE - BAG TAGS	61,905	55,000	54,275	56,650	63,762
TOTAL REVENUES	835,323	817,600	844,868	842,050	872,862
EXPENSES		,	,	,	,
65100-ADVERTISING	6,080	4,500	4,506	4,500	5,105
65110-ADMIN - AMORTIZATION	2,209	_	_	_	_
65150-BENEFITS	2,084	3,442	87	3,233	3,333
65222-INFORMATION SERVICES - OPERATING			-	1,010	785
65420-COST OF BAG TAGS	5,176	5,000	5,218	5,000	5,000
65725-INFORMATION / PUBLIC NOTICES	-	100	-	-	-
66040-MILEAGE	-	100	-	-	-
66100-OFFICE SUPPLIES	-	100	-	-	100
66240-POSTAGE	6,583	6,695	6,798	6,900	7,100
66440-SUB-CONTRACT / CONTRACTED SERVICES	401,661	378,000	334,298	397,000	446,516
66485-TIPPING FEE EXPENSE	48,658	52,000	29,391	52,000	39,440
66510-TRANSFER TO RESERVES	198,193	-	840	-	-
66580-WAGES - REGULAR	8,581	13,009	552	11,951	12,456
TOTAL EXPENSES	679,226	462,946	381,689	481,594	519,835
Net 50-0840-4805 Solid Waste Collection	156,097	354,654	463,179	360,456	353,027
50-0850-4805 Solid Waste Disposal (Landfill)					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	196	_	_	_	_
51460-HAULED RECYCLING REVENUE	16,687	12,000	103,975	15,000	16,472
52080-TIPPING FEES	55,505	45,000	52,495	45,000	50,000
52100-TRANSFER FROM RESERVES	2,506	1,116	2,309	20,000	45,000
TOTAL REVENUES	74,894	58,116	158,779	80,000	111,472
EXPENSES	•	•	•		,
63010-CAPITAL FLEET REPLACEMENT	39,484	39,484	41,714	41,714	45,885
65100-ADVERTISING	1,066	1,000	682	1,000	1,000
65140-BANK CHARGES	757	-	676	1,000	1,100
65150-BENEFITS	22,944	25,198	22,792	28,388	27,440

Lor- operating badget	202	2	202	2024	
Environmental Services	Actual	Budget	Actual	Budget	Budget
65200-BUILDING REPAIRS & MAINTENANCE	-	5,000	506	2,500	2,500
65222-INFORMATION SERVICES - OPERATING			-	1,069	785
65290-CLOTHING ALLOWANCE	575	-	575	575	575
65295-COFFEE / CANTEEN SUPPLIES	47	100	64	50	73
65380-CONSULTING, ENGINEERING	19,238	20,000	18,858	20,000	45,000
65410-CONVENTIONS, SEMINARS, TRAINING,			1,414	2,000	2,000
EDUCATION					
65450-DEFERRED LANDFILL LIABILITY	75,000	75,000	-	75,000	75,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	987	2,500	1,560	2,000	1,410
65730-INSURANCE PREMIUM	7,755	7,835	4,878	9,694	6,000
65790-LEASE / RENTAL EXPENSE	319	1,000	1,211	1,000	1,000
65990-MATERIALS / SUPPLIES	3,547	70,000	3,283	3,500	6,600
66080-MUNICIPAL TAXES	11,494	12,569	11,733	12,850	12,100
66120-ONTARIO HYDRO	1,444	2,100	1,017	1,400	1,500
66135-OVERTIME	1,660	2,000	2,395	1,000	1,000
66170-PERSONAL PROTECTIVE EQUIPMENT	-	500	145	250	245
66290-PUBLIC RELATIONS/ IFT & ENTERTAINMENT	5,034	3,000	2,758	4,000	-
66315-REMOVABLE OF RECYCLABLES	650	3,000	-	750	750
66440-SUB-CONTRACT / CONTRACTED SERVICES	36,281	45,000	11,889	50,000	45,000
66470-TELECOMMUNICATIONS	1,376	300	1,028	1,200	1,500
66485-TIPPING FEE EXPENSE	7,028	18,000	6,887	18,000	15,000
66510-TRANSFER TO RESERVES	68,152	-	_	10,000	-
66540-UNION GAS	_	700	_	_	_
66580-WAGES - REGULAR	91,210	101,458	79,511	104,061	107,187
66581-WAGES - WORK FROM OTHERS	4,078	-	_	_	_
66587-COVID-19 WAGES & BENEFITS	317	-	-	-	-
TOTAL EXPENSES	400,441	435,744	215,578	393,001	400,650
Net 50-0850-4805 Solid Waste Disposal (Landfill)	(325,547)	(377,628)	(56,800)	(313,001)	(289,178)
FO COCC (COE Call'Al Waste Bissarday (Bassadian)					
50-0860-4805 Solid Waste Diversion (Recycling) REVENUES					
51435-GRANT - WASTE DIVERSION	210,941	150,000	40,039	175,000	
51440-CMO-REIMBURSEMENT	210,941	130,000	40,039	173,000	411,258
51460-HAULED RECYCLING REVENUE	140,161	70,000		80,000	411,230
52020-SALE - BLUE BOXES		300	605		1 000
TOTAL REVENUES	1,094 352,196	220,300	605 40,645	1,000	1,000 412,258
EXPENSES	332,190	220,300	40,045	256,000	412,256
65100-ADVERTISING	9 705	9 000	5,726	6,000	4,500
	8,705	8,000	101		
65150-BENEFITS	1,381	2,682		2,434	2,492
65165-BLUEBOX / COMPOSTER EXPENSE	2,364	2,000	6,218	3,600	4,500
65222-INFORMATION SERVICES - OPERATING		<b>545</b>	-	891	725
66240-POSTAGE	-	515	-	500	654
66440-SUB-CONTRACT / CONTRACTED SERVICES	416,972	440,000	366,125	435,000	447,300
66442-SUBCONTRACT - PROCESSING	125,469	110,000	67,043	125,000	12,500
66580-WAGES - REGULAR	6,101	10,166	404	9,021	9,418
TOTAL EXPENSES	560,992	573,363	445,616	582,446	482,089
Net 50-0860-4805 Solid Waste Diversion (Recycling)	(208,797)	(353,063)	(404,971)	(326,446)	(69,831)

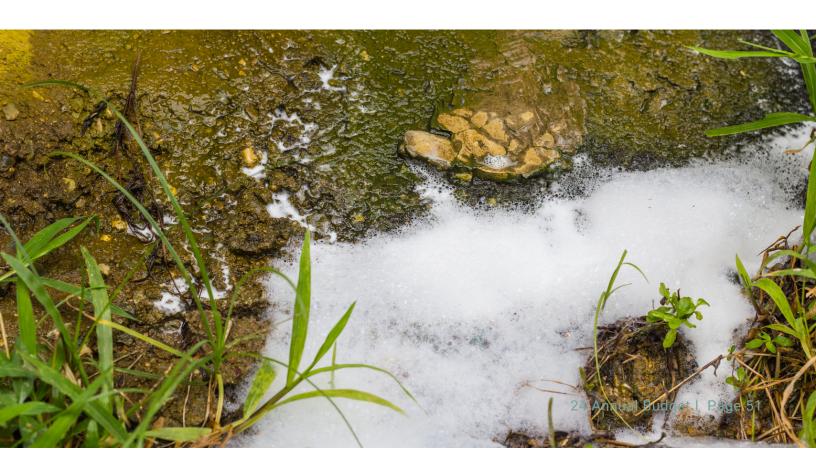
	202	2	2023		2024
Environmental Services	Actual	Budget	Actual	Budget	Budget
50-0898-4605 Environmental Services Administration					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	1,965	-	-	-	
TOTAL REVENUES	1,965	-	-	-	-
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	31,175	31,175	51,500	51,500	56,650
65150-BENEFITS	12,303	19,952	33,337	21,204	22,238
65380-CONSULTING, ENGINEERING	5,201	5,000	1,028	-	-
65410-CONVENTIONS, SEMINARS, TRAINING,	5,320	5,000	2,681	-	-
EDUCATION					
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	212	650	-	250	250
EXP					
65795-LEASE / MAINT. AGREEMENT	4,195	4,500	2,097	4,500	4,500
65800-LEGAL FEES	61	4,000	-	-	700
65990-MATERIALS / SUPPLIES	-	200	-	-	-
66020-MEETING EXPENSES	-	150	-	-	-
66100-OFFICE SUPPLIES	802	1,000	729	-	500
66470-TELECOMMUNICATIONS	1,425	1,550	1,140	1,403	1,400
66580-WAGES - REGULAR	49,906	77,927	128,233	81,830	85,921
66587-COVID-19 WAGES & BENEFITS	3,165	-	771	-	-
67891-INTERDEPARTMENTAL	(111,801)	(151,104)	-	(160,687)	(172,159)
TOTAL EXPENSES	1,965	-	221,515	-	-
Net Environmental Services Administration	-	-	(221,515)	-	-

Net Environmental Services	\$ (642,177) \$ (376,037) \$ (97,591) \$ (278,991) \$ (5,982)

### **Wasterwater** Services

	2022	2022	2023	2023	2024
	Actuals	Budget	YTD	Budget	Budget
50-0811-4155 Waste Water Administration	(99,247)	642,495	632,455	681,539	734,268
50-0812-4155 DOR Waste Water Treatment Plant	(337,440)	(288,464)	(314,381)	(330,917)	(353,364)
50-0812-4215 DOR Sludge Removal & Pumping	(21,542)	(31,000)	(27,195)	(30,000)	(30,000)
50-0813-4155 CATHERINE ST WWTP	(10,077)	(20,969)	(21,402)	(16,296)	(16,115)
50-0814-4155 THOR Waste Water Treatment Plant	(237,029)	(256,062)	(254,218)	(261,426)	(292,789)
50-0814-4215 THOR Sludge Removal & Pumping	(20,491)	(24,500)	(15,239)	(24,500)	(24,500)
50-0815-4155 Waste Water Collection	(9,425)	(21,500)	(11,703)	(18,400)	(17,500)
Total required to be raised from taxation	\$ (735,251)	\$ -	\$ (11,682)		\$ -

Waste Water Services includes Waste Water Administration, Catherine Street Waste Water Treatment Plant, Dorchester Waste Water Treatment Plant and Thorndale Waste Water Treatment Plant. Waste water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.



2024 Operating Budget	2022		20:	2023		
Wastewater Rates		Budget		Budget	2024 Budget	
FO 0044 44 FF Woods Wetsy Administration						
50-0811-4155 Waste Water Administration						
REVENUES 51130-CONNECTION CHARGE (PLANT, MISC, NEW CONNI	<u>.</u>	15 000	300	166,000	510,000	
51590-MISCELLANEOUS REVENUE	- 21,521	15,000	300	100,000	510,000	
52055-SERVICING CHARGE (PLANT)	68,428	- 69,176		52,826	52,816	
52057-SEWAGE BILLINGS		1,100,000		1,193,041		
52095-TRANSFER FROM DEVELOPMENT CHARGES	869,639				869,639	
52100-TRANSFER FROM RESERVES	13,635		_	013,000	009,039	
TOTAL REVENUES	2,166,005		1,114,954	2 227 675	2 6/0 357	
EXPENSES	2,100,003	1,333,304	1,114,904	2,221,010	2,043,337	
65110-ADMIN - AMORTIZATION	735,251	_	_	_	_	
65150-BENEFITS	5,142	8,037	557	10,358	10,784	
65350-COMPUTER SOFTWARE	40	42		1,074	1,183	
65380-CONSULTING, ENGINEERING	859	72	_	1,07-	1,100	
65440-DEBENTURE INTEREST	134,205	134,222			105,711	
65445-DEBENTURE PRINCIPAL	964,529				822,559	
65790-LEASE / RENTAL EXPENSE	955	1,200		1,000	1,000	
65990-MATERIALS / SUPPLIES	1,534				1,000	
66123-ONTARIO ONE CALLS	437	500		500	521	
66440-SUB-CONTRACT / CONTRACTED SERVICES	21,469			30,000	30,000	
66510-TRANSFER TO RESERVES	346,759	•			853,962	
66580-WAGES - REGULAR	20,136	28,294		35,580	36,271	
67200-VEHICLE COSTS	398	20,294	2,119	33,360	450	
67891-INTERDEPARTMENTAL	33,540	- 45,331		48,206	51,648	
TOTAL EXPENSES	2,265,252	1,357,489			1,915,089	
Net 50-0811-4155 Waste Water Administration	(99,247)	642,495		681,539	734,268	
	(00,000)	,	,		,	
50-0812-4155 DOR Waste Water Treatment Plant						
REVENUES						
52100-TRANSFER FROM RESERVES	1,013	1,013	-	-	-	
TOTAL REVENUES	1,013	1,013	-	_	-	
EXPENSES						
65150-BENEFITS	1,231	260	1,203	276	260	
65210-BUILDING SECURITY	381	500		500	500	
65260-CHEMICALS	6,752	10,000		10,000	10,000	
65340-COMPUTER HARDWARE	10,402	11,000		10,500	2,300	
65530-EQUIPMENT (NOT CAPITAL)	33,040	35,000		35,000	30,000	
65670-GENERATORS - SERVICING & FUEL	1,308	3,000		2,000	2,000	
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	3,000		3,000	_	
65728-INSPECTION / MAINTENANCE FEES CHARGED	2,417	4,000		4,000	3,000	
65730-INSURANCE PREMIUM	6,615	6,836		8,269	40,000	
65790-LEASE / RENTAL EXPENSE	3,602	2,500		3,000	3,000	
65960-MAINTENANCE SUPPLIES	-	1,000		-	-	
66080-MUNICIPAL TAXES	46,804	8,500		30,950	31,600	
66120-ONTARIO HYDRO	51,900	42,300		49,300	51,800	
66125-OPERATING CONTRACT	149,632	141,000		153,208	159,040	
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,000		-	-	
66440-SUB-CONTRACT / CONTRACTED SERVICES	9,798	10,000		12,000	12,000	
66470-TELECOMMUNICATIONS	5,204	5,800		5,600	5,200	
66540-UNION GAS	932	2,200		1,600	900	
		,		, -		

2024 Operating Budget	202	2	202	23	2024
Wastewater Rates	Actual I	Budget	Actual	Budget	Budget
66580-WAGES - REGULAR	7,602	966	6,425	1,014	1,064
66581-WAGES - WORK FROM OTHERS	181	-	259	-	-
66590-WATER	651	615	690	700	700
TOTAL EXPENSES	338,453	289,477	314,381	330,917	353,364
Net 50-0812-4155 DOR Waste Water Treatment Plant	(337,440)	(288,464)	(314,381)	(330,917)	(353,364)
50-0812-4215 DOR Sludge Removal & Pumping					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	19,723	15,000	27,195	15,000	15,000
66485-TIPPING FEE EXPENSE	1,818	16,000	-	15,000	15,000
TOTAL EXPENSES	21,542	31,000	27,195	30,000	30,000
Net 50-0812-4215 DOR Sludge Removal & Pumping	(21,542)	(31,000)	(27,195)	(30,000)	(30,000)
50-0813-4155 CATHERINE ST WWTP					
EXPENSES					
65150-BENEFITS	448	1,176	595	1,249	1,297
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	500	-	500	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,140	3,000	2,239	3,000	3,150
65790-LEASE / RENTAL EXPENSE	3,485	3,500	-	4,000	4,000
66120-ONTARIO HYDRO	629	600	462	700	700
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,679	8,000	15,018	2,500	2,500
66580-WAGES - REGULAR	2,656	4,193	2,933	4,347	4,468
66581-WAGES - WORK FROM OTHERS	40	-	155	-	-
TOTAL EXPENSES	10,077	20,969	21,402	16,296	16,115
Net 50-0813-4155 CATHERINE ST Waste Water Treatment F	(10,077)	(20,969)	(21,402)	(16,296)	(16,115)
50-0814-4155 THOR Waste Water Treatment Plant					
REVENUES					
52100-TRANSFER FROM RESERVES	297	297			
TOTAL REVENUES	297	297	-	-	-
EXPENSES	700	440	070	407	
65150-BENEFITS	766	412	672		4.40
65200-BUILDING REPAIRS & MAINTENANCE	912			437	
65260-CHEMICALS	0.705	2,000	8,713	11,000	2,000
	8,795	9,000	7,347	11,000 6,500	2,000 9,000
65340-COMPUTER HARDWARE	10,402	9,000 10,500	7,347 3,200	11,000 6,500 10,500	2,000 9,000 2,080
65530-EQUIPMENT (NOT CAPITAL)	10,402 12,729	9,000 10,500 30,000	7,347 3,200 28,742	11,000 6,500 10,500 30,000	2,000 9,000 2,080 46,320
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL	10,402 12,729 1,766	9,000 10,500 30,000 2,000	7,347 3,200	11,000 6,500 10,500 30,000 2,000	2,000 9,000 2,080 46,320 2,000
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR	10,402 12,729 1,766	9,000 10,500 30,000 2,000 1,000	7,347 3,200 28,742 1,250	11,000 6,500 10,500 30,000 2,000 1,000	2,000 9,000 2,080 46,320 2,000 1,000
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED	10,402 12,729 1,766 - 1,852	9,000 10,500 30,000 2,000 1,000 1,500	7,347 3,200 28,742 1,250 - 257	11,000 6,500 10,500 30,000 2,000 1,000 1,500	2,000 9,000 2,080 46,320 2,000 1,000 1,500
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM	10,402 12,729 1,766 - 1,852 4,083	9,000 10,500 30,000 2,000 1,000 1,500 4,300	7,347 3,200 28,742 1,250 - 257 23,264	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104	2,000 9,000 2,080 46,320 2,000 1,000 1,500 26,000
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE	10,402 12,729 1,766 - 1,852 4,083 1,362	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500	7,347 3,200 28,742 1,250 - 257 23,264 1,148	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500	2,000 9,000 2,080 46,320 2,000 1,000 1,500 26,000 1,500
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500	2,000 9,000 2,080 46,320 2,000 1,000 1,500 26,000 1,500 3,000
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392 15,187	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000 16,792	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865 14,177	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500 15,650	2,000 9,000 2,080 46,320 2,000 1,500 26,000 1,500 3,000 14,650
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66120-ONTARIO HYDRO	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392 15,187 49,999	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000 16,792 50,900	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865 14,177 42,104	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500 15,650 50,000	2,080 46,320 2,000 1,000 1,500 26,000 1,500 3,000 14,650 52,500
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66120-ONTARIO HYDRO 66125-OPERATING CONTRACT	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392 15,187	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000 16,792 50,900 110,000	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865 14,177	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500 15,650	2,000 9,000 2,080 46,320 2,000 1,500 26,000 1,500 3,000 14,650
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66120-ONTARIO HYDRO 66125-OPERATING CONTRACT 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392 15,187 49,999 108,719	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000 16,792 50,900 110,000 500	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865 14,177 42,104 101,534	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500 15,650 50,000 112,758	2,000 9,000 2,080 46,320 2,000 1,000 1,500 26,000 1,500 3,000 14,650 52,500 116,013
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66120-ONTARIO HYDRO 66125-OPERATING CONTRACT	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392 15,187 49,999	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000 16,792 50,900 110,000	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865 14,177 42,104	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500 15,650 50,000	2,000 9,000 2,080 46,320 2,000 1,500 26,000 1,500 3,000 14,650 52,500 116,013
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66120-ONTARIO HYDRO 66125-OPERATING CONTRACT 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392 15,187 49,999 108,719	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000 16,792 50,900 110,000 500	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865 14,177 42,104 101,534	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500 15,650 50,000 112,758	2,000 9,000 2,080 46,320 2,000 1,500 26,000 1,500 3,000 14,650 52,500
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66120-ONTARIO HYDRO 66125-OPERATING CONTRACT 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66440-SUB-CONTRACT / CONTRACTED SERVICES	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392 15,187 49,999 108,719	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000 16,792 50,900 110,000 500 5,000	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865 14,177 42,104 101,534 - 12,241	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500 15,650 50,000 112,758	2,000 9,000 2,080 46,320 2,000 1,500 26,000 1,500 3,000 14,650 52,500 116,013
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66120-ONTARIO HYDRO 66125-OPERATING CONTRACT 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66440-SUB-CONTRACT / CONTRACTED SERVICES 66470-TELECOMMUNICATIONS	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392 15,187 49,999 108,719 - 8,615 4,094	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000 16,792 50,900 110,000 500 5,000 4,400	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865 14,177 42,104 101,534 - 12,241 3,516	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500 15,650 50,000 112,758	2,000 9,000 2,080 46,320 2,000 1,500 26,000 1,500 3,000 14,650 52,500 116,013 - 8,840 4,300 1,643
65530-EQUIPMENT (NOT CAPITAL) 65670-GENERATORS - SERVICING & FUEL 65680-GROUNDS CARE - EXTERNAL CONTRACTOR 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66120-ONTARIO HYDRO 66125-OPERATING CONTRACT 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66440-SUB-CONTRACT / CONTRACTED SERVICES 66470-TELECOMMUNICATIONS 66580-WAGES - REGULAR	10,402 12,729 1,766 - 1,852 4,083 1,362 3,392 15,187 49,999 108,719 - 8,615 4,094 4,040	9,000 10,500 30,000 2,000 1,000 1,500 4,300 1,500 5,000 16,792 50,900 110,000 500 5,000 4,400	7,347 3,200 28,742 1,250 - 257 23,264 1,148 2,865 14,177 42,104 101,534 - 12,241 3,516 2,440	11,000 6,500 10,500 30,000 2,000 1,000 1,500 5,104 1,500 2,500 15,650 50,000 112,758	2,000 9,000 2,080 46,320 2,000 1,500 26,000 1,500 3,000 14,650 52,500 116,013

	20	22	20	)23	2024
Wastewater Rates	Actual	Budget	Actual	Budget	Budget
50 0044 4045 THOR OLD BOWER BOWER					
50-0814-4215 THOR Sludge Removal & Pumping EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	20,491	9,500	15,239	9,500	15 000
66485-TIPPING FEE EXPENSE	20,491	15,000	,	15,000	15,000 9,500
TOTAL EXPENSES	20,491	24,500			24,500
Net 50-0814-4215 THOR Sludge Removal & Pumping	(20,491)	(24,500)	(15,239)		(24,500)
	(=0,101)	(= :,000)	(10,200)	(= 1,000)	(= 1,000)
50-0815-4155 Waste Water Collection					
EXPENSES					
65670-GENERATORS - SERVICING & FUEL	1,553	5,000	5,474	5,000	2,000
65728-INSPECTION / MAINTENANCE FEES CHARGED			916	2,000	3,500
66120-ONTARIO HYDRO	7,872	16,500	5,314	11,400	12,000
TOTAL EXPENSES	9,425	21,500	11,703	18,400	17,500
Net 50-0815-4155 Waste Water Collection	(9,425)	(21,500)	(11,703)	(18,400)	(17,500)
	<del>-</del>	·			
Net Wastewater Rates	\$ (735,251)	\$ -	\$ (11,681)	\$ -	\$ -



## **Water** Services

			2023 YTD	2023	
	2022 Actuals	2022 Budget	Actuals	Budget	2024 Budget
50-0830-4300 Water Admin - Amortization	(526,900)	-	-	-	-
50-0830-4340 Water Distribution System	657,181	692,687	1,668,375	688,285	738,932
50-0830-4380 Wtr Meter Read - Sub-Contract	(12,720)	(15,000)	(12,720)	(15,000)	(15,500)
50-0830-4405 Hydrant Maintenance	(7,257)	(2,500)	(2,815)	(4,000)	(4,500)
50-0830-4440 Water System Operation	(50,212)	(40,700)	(32,503)	(40,700)	(50,000)
50-0830-4470 Water Meter Installation	(95,024)	(100,000)	(97,731)	(100,000)	(100,000)
50-0830-4495 Water Tower Operations	(34,014)	(38,800)	(11,684)	(19,050)	(20,800)
50-0831-4340 DOR Water Treatment Plant	(282,886)	(330,644)	(277,799)	(324,088)	(350,916)
50-0831-4440 System Sampling	(16,266)	(17,000)	(11,826)	(15,500)	(20,550)
50-0831-4510 Well Maintenance	(31,231)	(40,000)	(42,151)	(50,000)	(55,200)
50-0834-4340 THOR Water Treatment Plant	(120,735)	(100,043)	(94,919)	(111,547)	(112,266)
50-0834-4440 System Sampling	(6,046)	(5,500)	(4,990)	(5,400)	(6,200)
50-0834-4510 Well Maintenance	(791)	(2,500)	(3,053)	(3,000)	(3,000)
Total required to be raised from taxation	(526,900)	0	1,076,183	0	0

Water Services include the Water Distribution System, Dorchester Water Treatment Plant, Thorndale Water Treatment Plant, Water Tower Operations and Well Maintenance. Water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.

	2022		202	2024	
WATER RATES	Actual	Budget	Actual	Budget	Budget
50-0830-4340 Water Distribution System					
REVENUES	40.222	0.070	0.000	0.000	0.000
51080-DEBENTURE LEVY	10,323	9,079		8,989	8,989
51130-CONNECTION CHARGE (PLANT, MISC, NEW)	85,760	30,000	13,200	80,000	11,700
51230-DISCOUNTS & OCCUPANCY CHARGE 51433-GRANT ONTARIO - SAFE RESTART	3,740	5,000	2,640	4,000	3,846
51460-HAULED RECYCLING REVENUE	1,244 295	- 750	1,037	750	750
51465-HYDRANT RECOVERIES FROM FIRE SERVICES	9,893	4,000	•	4,100	
51525-LATE PAYMENT CHARGES	12,586	6,500	13,017	10,000	4,203 9,000
51555-LIFECYCLE CHARGE	409,185	374,056	356,884	417,894	428,341
51590-MISCELLANEOUS REVENUE	34,605	1,000	330,004	15,000	25,000
52100-TRANSFER FROM RESERVES	3,500	1,000	-	13,000	25,000
52130-WATER BILLINGS	1,955,163	1,742,500	1,695,582	2,056,124	2 107 527
TOTAL REVENUES	2,526,295			2,596,857	
EXPENSES	2,020,200	2,172,000	2,001,440	2,000,001	2,000,000
65100-ADVERTISING	1,650	1,000	1,510	1,000	1,500
65150-BENEFITS	97,030	84,723		94,355	97,703
65222-INFORMATION SERVICES - OPERATING	30,214	30,334		38,603	43,916
65290-CLOTHING ALLOWANCE	2,875	3,450	3,093	3,450	3,450
65350-COMPUTER SOFTWARE	1,364	49	992	1,081	1,192
65380-CONSULTING, ENGINEERING	859	-	-	.,00.	-,.02
65410-CONVENTIONS, SEMINARS, TRAINING, ED	11,338	11,000	17,256	11,000	13,000
65435-COVID-19 EXPENSES	41		,200		-
65440-DEBENTURE INTEREST	2,305	2,304		1,951	1,579
65445-DEBENTURE PRINCIPAL	6,685	6,685		7,038	7,410
65510-EMPLOYEE RELATIONS / GIFT EXP	283	500		500	500
65530-EQUIPMENT (NOT CAPITAL)	5,716	9,000	_	9,000	9,000
65800-LEGAL FEES	0,1.10	0,000		0,000	2,300
65830-LICENSE FEES & PERMITS	10,116	6,500	2,123	8,000	8,000
65990-MATERIALS / SUPPLIES	2,713	4,000		4,000	3,500
66030-MEMBERSHIPS	, -	750		500	530
66100-OFFICE SUPPLIES	1,567	2,000		2,000	1,500
66123-ONTARIO ONE CALLS	437	500		500	521
66135-OVERTIME	2,639	7,600	2,573	5,000	3,628
66170-PERSONAL PROTECTIVE EQUIPMENT	529	500	409	500	500
66240-POSTAGE	12,620	13,390	12,239	13,000	11,300
66290-PUBLIC RELATIONS / GIFT EXP	300	450		450	360
66300-RADIO / PAGER EXPENSE	-	750	_	-	-
66435-STUDIES / ASSESSMENTS / SURVEYS	4,343	15,000	_	15,000	4,268
66440-SUB-CONTRACT / CONTRACTED SERVICES	7,937	10,000	_	10,000	7,000
66470-TELECOMMUNICATIONS	7,679	8,600	8,793	11,000	11,000
66510-TRANSFER TO RESERVES	1,210,782	828,079	-	1,207,603	1,112,466
66580-WAGES - REGULAR	328,467	316,261	276,026	339,230	353,790
66581-WAGES - WORK FROM OTHERS	92	-	261	-	-
66587-COVID-19 WAGES & BENEFITS	1,938	-	-	-	-
67100-FACILITY RENTALS	13,405	11,000	-	11,330	12,500
67200-VEHICLE COSTS	24,932	-	-	-	27,500
67891-INTERDEPARTMENTAL	78,260	105,773		112,481	120,511
TOTAL EXPENSES	1,869,114	1,480,198	423,066	1,908,572	1,860,424
Net 50-0830-4340 Water Distribution System	657,181	692,687	1,668,375	688,285	738,932

2024 Operating budget	202	2	202	3	2024
WATER RATES		2 Budget		Budget	Budget
50-0830-4380 Wtr Meter Read - Sub-Contract					9
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	12,720	15,000	12,720	15,000	15,500
TOTAL EXPENSES	12,720	15,000	12,720	15,000	15,500
Net 50-0830-4380 Wtr Meter Read - Sub-Contract	(12,720)	(15,000)	(12,720)	(15,000)	(15,500)
E0 0000 4405 Healton't Mailetanne					
50-0830-4405 Hydrant Maintenance EXPENSES					
65990-MATERIALS / SUPPLIES	7,257	2,500	2,815	4,000	4,500
TOTAL EXPENSES	7,257	2,500		4,000	4,500
Net 50-0830-4405 Hydrant Maintenance	(7,257)	(2,500)	(2,815)	(4,000)	(4,500)
,	( ) - /	( ) = = 1	( ) /	( )	( ) = = /
50-0830-4440 Water System Operation					
REVENUES					
52100-TRANSFER FROM RESERVES	-	14,000	-	-	-
TOTAL REVENUES	-	14,000	-	-	-
EXPENSES					
65990-MATERIALS / SUPPLIES	6,289	10,700	•	10,700	10,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	43,923	44,000		30,000	40,000
TOTAL EXPENSES	50,212	54,700	•	40,700	50,000
Net 50-0830-4440 Water System Operation	(50,212)	(40,700)	(32,503)	(40,700)	(50,000)
FO 0020 4470 Mater Meter Installation					
50-0830-4470 Water Meter Installation					
EXPENSES  65000 MATERIALS / SURDILIES	05.024	100 000	07 721	100.000	100 000
65990-MATERIALS / SUPPLIES TOTAL EXPENSES	95,024 95,024	100,000	97,731 97,731	100,000	100,000
Net 50-0830-4470 Water Meter Installation	(95,024)	(100,000)	(97,731)	(100,000)	(100,000)
Net 30-0030-4470 Water Meter Installation	(33,024)	(100,000)	(37,731)	(100,000)	(100,000)
50-0830-4495 Water Tower Operations					
EXPENSES					
65200-BUILDING REPAIRS & MAINTENANCE	15,401	21,000	270	1,000	1,500
65670-GENERATORS - SERVICING & FUEL	1,476				
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	1,710	5,000	1,287	3,000	2,500
	-	1,000		3,000 2,000	2,500
65990-MATERIALS / SUPPLIES	4,193		-		2,500 - 2,000
65990-MATERIALS / SUPPLIES 66120-ONTARIO HYDRO	-	1,000	-	2,000	-
	4,193	1,000 1,000	9,198	2,000 1,000	2,000
66120-ONTARIO HYDRO	4,193	1,000 1,000 10,000	9,198 -	2,000 1,000	2,000
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS	4,193 11,487 - 1,268 188	1,000 1,000 10,000 200	9,198 - 930	2,000 1,000 11,400 - 650	2,000 12,000 - 2,800
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES	4,193 11,487 - 1,268 188 34,014	1,000 1,000 10,000 200 600 -	9,198 - 930 - 11,684	2,000 1,000 11,400 - 650 - 19,050	2,000 12,000 - 2,800 - 20,800
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS	4,193 11,487 - 1,268 188	1,000 1,000 10,000 200 600	9,198 - 930	2,000 1,000 11,400 - 650	2,000 12,000 - 2,800
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations	4,193 11,487 - 1,268 188 34,014	1,000 1,000 10,000 200 600 -	9,198 - 930 - 11,684	2,000 1,000 11,400 - 650 - 19,050	2,000 12,000 - 2,800 - 20,800
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations 50-0831-4340 DOR Water Treatment Plant	4,193 11,487 - 1,268 188 34,014	1,000 1,000 10,000 200 600 -	9,198 - 930 - 11,684	2,000 1,000 11,400 - 650 - 19,050	2,000 12,000 - 2,800 - 20,800
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations  50-0831-4340 DOR Water Treatment Plant REVENUES	4,193 11,487 - 1,268 188 34,014 (34,014)	1,000 1,000 10,000 200 600 - 38,800 (38,800)	9,198 - 930 - 11,684 (11,684)	2,000 1,000 11,400 - 650 - 19,050	2,000 12,000 - 2,800 - 20,800
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations  50-0831-4340 DOR Water Treatment Plant REVENUES 52100-TRANSFER FROM RESERVES	4,193 11,487 - 1,268 188 34,014 (34,014)	1,000 1,000 10,000 200 600 - 38,800 (38,800)	9,198 - 930 - 11,684 (11,684)	2,000 1,000 11,400 - 650 - 19,050	2,000 12,000 - 2,800 - 20,800
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations  50-0831-4340 DOR Water Treatment Plant REVENUES	4,193 11,487 - 1,268 188 34,014 (34,014)	1,000 1,000 10,000 200 600 - 38,800 (38,800)	9,198 - 930 - 11,684 (11,684)	2,000 1,000 11,400 - 650 - 19,050	2,000 12,000 - 2,800 - 20,800
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations  50-0831-4340 DOR Water Treatment Plant REVENUES 52100-TRANSFER FROM RESERVES TOTAL REVENUES EXPENSES	4,193 11,487 - 1,268 188 34,014 (34,014)	1,000 1,000 10,000 200 600 - 38,800 (38,800)	9,198 - 930 - 11,684 (11,684)	2,000 1,000 11,400 - 650 - 19,050 (19,050)	2,000 12,000 - 2,800 - 20,800 (20,800)
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations  50-0831-4340 DOR Water Treatment Plant REVENUES 52100-TRANSFER FROM RESERVES TOTAL REVENUES	1,985 1,985 10,644	1,000 1,000 10,000 200 600 - 38,800 (38,800) 1,985 1,985	9,198 - 930 - 11,684 (11,684) - -	2,000 1,000 11,400 - 650 - 19,050 (19,050)	2,000 12,000 - 2,800 - 20,800 (20,800)
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations  50-0831-4340 DOR Water Treatment Plant REVENUES 52100-TRANSFER FROM RESERVES TOTAL REVENUES EXPENSES 65150-BENEFITS	4,193 11,487 - 1,268 188 34,014 (34,014)	1,000 1,000 10,000 200 600 - 38,800 (38,800)	9,198 - 930 - 11,684 (11,684) - -	2,000 1,000 11,400 - 650 - 19,050 (19,050)	2,000 12,000 - 2,800 - 20,800 (20,800)
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations  50-0831-4340 DOR Water Treatment Plant REVENUES 52100-TRANSFER FROM RESERVES TOTAL REVENUES EXPENSES 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE	1,985 10,644 3,706 395	1,000 1,000 10,000 200 600 - 38,800 (38,800) 1,985 1,985 18,061 4,500 500	9,198 - 930 - 11,684 (11,684) - - 11,180 - 434	2,000 1,000 11,400 - 650 - 19,050 (19,050)	2,000 12,000 - 2,800 - 20,800) (20,800) - - - - 20,064 1,500 450
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations  50-0831-4340 DOR Water Treatment Plant REVENUES 52100-TRANSFER FROM RESERVES TOTAL REVENUES EXPENSES 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65210-BUILDING SECURITY	1,985 10,644 3,706	1,000 1,000 10,000 200 600 - 38,800 (38,800) 1,985 1,985 18,061 4,500	9,198 - 930 - 11,684 (11,684) - - 11,180 - 434 26,530	2,000 1,000 11,400 - 650 - 19,050 (19,050)	2,000 12,000 - 2,800 - 20,800) (20,800)
66120-ONTARIO HYDRO 66390-SNOW REMOVAL - EXTERNAL CONTRACTOR 66470-TELECOMMUNICATIONS 66581-WAGES - WORK FROM OTHERS TOTAL EXPENSES Net 50-0830-4495 Water Tower Operations  50-0831-4340 DOR Water Treatment Plant REVENUES 52100-TRANSFER FROM RESERVES TOTAL REVENUES EXPENSES 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65210-BUILDING SECURITY 65260-CHEMICALS	1,985 1,985 10,644 3,706 395 1,8693	1,000 1,000 200 600 - 38,800 (38,800) 1,985 1,985 18,061 4,500 500 14,000	9,198 - 930 - 11,684 (11,684) - - 11,180 - 434 26,530	2,000 1,000 11,400 - 650 - 19,050 (19,050) - - 19,082 1,500 500 16,000	2,000 12,000 - 2,800 - 20,800 (20,800) - - - - 20,064 1,500 450 25,000

2024 Operating Budget	202	10	202	2	2024
WATER RATES	202 Actual		Actual 2023	ა Budget	2024 Budget
65530-EQUIPMENT (NOT CAPITAL)	7,518	20,000	29,466	20,000	20,000
65670-GENERATORS - SERVICING & FUEL	4,443	5,000	96	4,000	4,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	1,718	6,000	44	6,000	- 1,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	12,327	10,000	8,432	10,000	10,000
65730-INSURANCE PREMIUM	19,647	20,268	32,548	24,559	36,000
65910-MAINTENANCE - OTHER EQUIP	-	1,000	-	1,000	-
65990-MATERIALS / SUPPLIES	12,682	15,000	8,456	15,000	15,000
66080-MUNICIPAL TAXES	9,973	10,910	10,172	10,300	10,500
66120-ONTARIO HYDRO	108,264	120,000	79,218	112,000	114,300
66135-OVERTIME	4,873	6,500	4,258	5,000	5,808
66150-P & M REPORTING	-	4,000	_	_	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	_	1,000	_	_	_
66440-SUB-CONTRACT / CONTRACTED SERVICES	3,796	3,000	5,430	4,000	10,500
66470-TELECOMMUNICATIONS	5,270	5,300	4,395	5,500	5,500
66580-WAGES - REGULAR	60,541	67,190	53,899	67,597	70,194
66581-WAGES - WORK FROM OTHERS	376	_	571	_	_
TOTAL EXPENSES	284,871	332,629	277,799	324,088	350,916
Net 50-0831-4340 DOR Water Treatment Plant	(282,886)	(330,644)	(277,799)	(324,088)	(350,916)
50-0831-4440 System Sampling EXPENSES					
65990-MATERIALS / SUPPLIES	_	2,000	_	500	550
66600-WATER SAMPLING	16,266	15,000	11,826	15,000	20,000
TOTAL EXPENSES	16,266	17,000	11,826	15,500	20,550
Net 50-0831-4440 System Sampling	(16,266)	(17,000)	(11,826)	(15,500)	(20,550)
, , ,					
50-0831-4510 Well Maintenance					
EXPENSES					
65990-MATERIALS / SUPPLIES	3,267	5,000	1,790	5,000	10,200
66440-SUB-CONTRACT / CONTRACTED SERVICES	27,964	35,000	40,361	45,000	45,000
TOTAL EXPENSES	31,231	40,000	42,151	50,000	55,200
Net 50-0831-4510 Well Maintenance	(31,231)	(40,000)	(42,151)	(50,000)	(55,200)
50-0834-4340 THOR Water Treatment Plant REVENUES					
52100-TRANSFER FROM RESERVES	2,470	4,688	_	_	_
TOTAL REVENUES	2,470	4,688			
EXPENSES	2, 0	1,000			
65150-BENEFITS	6,976	7,569	5,068	8,011	8,422
65200-BUILDING REPAIRS & MAINTENANCE	300	1,000	447	1,000	1,500
65260-CHEMICALS	9,894	7,000	10,740	10,000	12,000
65530-EQUIPMENT (NOT CAPITAL)	3,570	4,718	10,892	2,700	5,000
65670-GENERATORS - SERVICING & FUEL	1,572	1,000	807	1,500	1,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	, -	1,200	588	4,700	, -
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,346	1,000	771	1,000	1,200
65730-INSURANCE PREMIUM	14,063	14,258	14,446	17,578	16,000
65910-MAINTENANCE - OTHER EQUIP	-	1,000	-	1,000	_
65990-MATERIALS / SUPPLIES	2,255	2,500	1,012	2,500	2,500
66080-MUNICIPAL TAXES	2,671	2,921	2,724	2,800	2,850
66120-ONTARIO HYDRO	18,549	16,400	15,850	16,700	17,500
66135-OVERTIME	4,734	5,500	4,126	4,000	4,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	500	-	-	-

**Net Water Rates** 

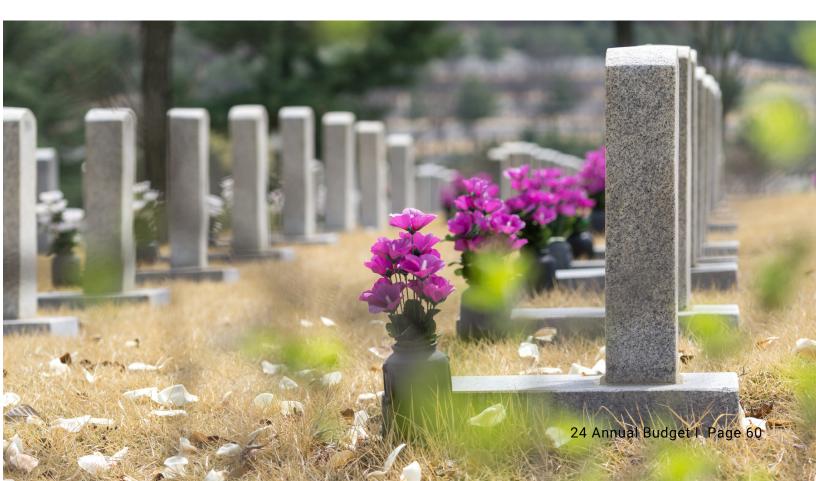
	20:	22	202	2024	
WATER RATES	Actual	Budget	Actual	Budget	Budget
66440-SUB-CONTRACT / CONTRACTED SERVICES	11,987	5,000	3,716	4,800	5,500
66470-TELECOMMUNICATIONS	4,889	5,200	4,186	5,100	5,100
66580-WAGES - REGULAR	40,172	27,965	18,825	28,158	29,194
66581-WAGES - WORK FROM OTHERS	227	-	721	-	
TOTAL EXPENSES	123,205	104,731	94,919	111,547	112,266
Net 50-0834-4340 THOR Water Treatment Plant	(120,735)	(100,043)	(94,919)	(111,547)	(112,266)
50-0834-4440 System Sampling					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	300	-	200	200
66600-WATER SAMPLING	6,046	5,200	4,990	5,200	6,000
TOTAL EXPENSES	6,046	5,500	4,990	5,400	6,200
Net 50-0834-4440 System Sampling	(6,046)	(5,500)	(4,990)	(5,400)	(6,200
50-0834-4510 Well Maintenance					
EXPENSES					
65990-MATERIALS / SUPPLIES	791	2,500	3,053	3,000	3,000
TOTAL EXPENSES	791	2,500	3,053	3,000	3,000
Net 50-0834-4510 Well Maintenance	(791)	(2,500)	(3,053)	(3,000)	(3,000)
50-0830-4300 Water Admin - Amortization					
EXPENSES					
65110-ADMIN - AMORTIZATION	526.900	_	_	_	
TOTAL EXPENSES	526,900	_	_	_	
Net 50-0830-4300 Water Admin - Amortization	(526,900)	-		_	
	<u> </u>				

\$ (526,900) \$ - \$ 1,076,183 \$ - \$

### **Health** Services

	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
50-1040-5500 DORCHESTER CEMETERY	(87,885)	(85,861)	27,233	(76,674)	(47,517)
50-1040-5600 ABANDONED CEMETERY	(17,210)	(17,210)	(11,987)	(11,000)	(9,950)
Total required to be raised from taxation	(105,094)	(103,071)	15,246	(87,674)	\$ (57,467)

Health Services make up 0.5% (0.9% - 2022) of your local Thames Centre municipal taxes and includes one active and one inactive cemetery and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide these services. Health Services supports and maintains the active Dorchester Union Cemetery along with 7 inactive cemeteries and, in 2022, facilitated 81 interments, sold 49 internment rights, coordinated 36 monument/marker placements and processed 49 burial permits and registered deaths.



Health Services	Actual B	udget	Actual E	Ouderat	
			Aotuui L	Budget	Budget
50-1040-5500 DORCHESTER CEMETERY REVENUES					
51110-COLUMBARIUM NICHE REVENUE	9 766	12 000	13.050	15 000	12 716
51210-CUSTOM WORK / RECOVERY	8,766 939	13,000 300	13,050 168	15,000 1,000	12,716 1,002
51250-DONATIONS	939	300	50	1,000	1,002
51340-FOUNDATION REVENUE	10,905	8,000	11,454	11,500	- 11,500
51520-INTEREST ON INVESTMENTS	12,507	4,000	14,592	4,000	12,000
51530-INTERMENTS	57,563	40,000	70,720	46,000	45,810
51695-PERMITS - BURIAL	880	400	900	500	915
51820-REGISTRATION OF DEATHS	880	600	860	700	800
52050-SALE OF LOTS - REGULAR	43,406	30,000	44,616	34,500	39,488
52090-TRANSFER FEES	43,400 156	1,200	44,010	1,000	550
52100-TRANSFER FROM RESERVES	117	1,200	_	1,000	330
52110-TREE DEDICATION PROGRAM	1,357	250	-	-	_
TOTAL REVENUES	137,478	97,867	156,409	114,200	124,781
EXPENSES	137,470	31,001	130,409	114,200	124,701
63010-CAPITAL FLEET REPLACEMENT	3,186	3,186	3,505	3,505	3,856
65100-ADVERTISING	81	500	-	250	5,050
65110-ADMIN - AMORTIZATION	2,381	-	_	-	_
65150-BENEFITS	16,607	23,795	11,505	27,813	24,626
65222-INFORMATION SERVICES - OPERATING	4,834	4,853	1,284	4,454	4,228
65310-COLUMBARIUM EXPENSE	5,873	7,500	14,350	8,600	6,000
65350-COMPUTER SOFTWARE	1,592	1,200	384	1,700	1,800
65410-CONVENTIONS, SEMINARS, TRAINING,	-	2,700	293	1,500	1,000
65430-COURIER / SHIPPING	_	50	-	1,000	
65530-EQUIPMENT (NOT CAPITAL)	-	1,000	476	1,000	4,540
65630-FOUNDATION EXPENSE	10,318	10,000	12,728	10,500	10,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	2,952	7,000	-	2,000	1,512
65730-INSURANCE PREMIUM	2,413	2,549	1,395	3,016	2,000
65780-LANDSCAPING	1,224	1,500	-	-	1,000
65800-LEGAL FEES	-,	2,000	_	2,000	- 1,000
65830-LICENSE FEES & PERMITS	975	1,050	1,121	1,000	2,175
65960-MAINTENANCE SUPPLIES	2,104	5,000	357	2,500	1,472
65990-MATERIALS / SUPPLIES	4,269	5,000	4,069	5,000	2,123
66030-MEMBERSHIPS	288	350	-,,,,,,	350	300
66040-MILEAGE	-	500	_	-	-
66120-ONTARIO HYDRO	372	400	1,561	400	400
66135-OVERTIME	392	-	565	-	-
66200-PLOT BUY-BACKS	1,860	500	880	500	1,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR		1,000	-	1,000	1,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,150	2,500	2,500	2,500	2,500
66470-TELECOMMUNICATIONS	226	200	180	200	200
66510-TRANSFER TO RESERVES	71,140	5,551	5,982	5,982	6,431
66520-TREE DEDICATION PROGRAM	908	500			-
66580-WAGES - REGULAR	89,674	91,909	65,340	104,554	94,035
66590-WATER	546	1,435	700	550	600
TOTAL EXPENSES	225,362	183,728	129,176	190,874	172,298
Net 50-1040-5500 DORCHESTER CEMETERY	(87,885)	(85,861)	27,233	(76,674)	(47,517)

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	20	22	20	23	2024
Health Services	Actual	Budget	Actual	Budget	Budget
50-1040-5600 ABANDONED CEMETERY					
EXPENSES					
65430-COURIER / SHIPPING	-	10	-	-	-
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	4,711	12,700	11,987	7,500	8,250
65800-LEGAL FEES	-	500	-	-	-
65880-MAINTENANCE	2,744	3,500	-	3,500	1,700
65990-MATERIALS / SUPPLIES	-	500	-	-	-
66510-TRANSFER TO RESERVES	9,754	-	-	-	-
TOTAL EXPENSES	17,210	17,210	11,987	11,000	9,950
Net 50-1040-5600 ABANDONED CEMETERY	(17,210)	(17,210)	(11,987)	(11,000)	(9,950)
Not Hoolth Comings	¢ (40E 004)	¢ (402.074)	¢ 45.040	¢ (07.074)	¢ (F7 407)
Net Health Services	\$ (105,094)	\$ (103,071)	\$ 15,246	\$ (87,674)	\$ (57,467)



#### Recreation & Cultural Services

			2023 YTD		
	2022 Actuals	2022 Budget	Actuals	2023 Budget	2024 Budget
50-1605-5170 STAGE/EVENT TRAILER	2,201	0	1,397	2,000	1,453
50-1605-7100 RECREATION ADMIN	(2,130,418)	(851,612)	(1,017,028)	(1,013,076)	(1,100,114)
50-1605-7800 WORK FOR ECONOMIC DEVELOPMENT	(3,037)	(13,726)	(2,853)	(16,318)	(16,654)
50-1610-7200 PLAYGROUND - DORCHESTER	10,660	13,650	(28,574)	35,970	(3,050)
50-1610-7201 PLAYGROUND - THORNDALE	(31,643)	(13,650)	(4,901)	(6,316)	(12,432)
50-1610-7229 THAMES CENTRE PARKS	(187,252)	(239,072)	(200,023)	(276,308)	(250,572)
50-1610-7230 DOG PARK	100	(2,000)	(1,575)	(2,000)	(4,000)
50-1611-7230 THAMES CENTRE TRAILS	(13,355)	(24,706)	(9,811)	(25,601)	(24,458)
50-1612-7410 TC BALL DIAMONDS	(48,352)	(71,065)	(31,846)	(52,823)	(57,894)
50-1613-7630 TC SOCCER	(56,656)	(61,167)	(82,540)	(79,931)	(82,883)
50-1620-7107 SENIORS CENTRE	(115,139)	(115,856)	(104,689)	(133,601)	(123,203)
50-1634-7101 FLIGHT EXEC CENTRE	(562,937)	(485,075)	(547,616)	(500,454)	(441,610)
50-1634-7102 THORNDALE COMMUNITY CENTRE	(102,375)	(139,119)	(93,842)	(177,818)	(172,171)
50-1634-7103 THORNDALE FIELDHOUSE	(7,320)	(10,230)	(3,550)	(9,553)	(5,900)
50-1634-7104 VON CENTRE	7,003	1,840	2,739	5,154	8,008
50-1634-7105 THORNDALE SPLASH PARK	(18,183)	(23,070)	(18,411)	(19,663)	(20,398)
50-1634-7106 DORCHESTER POOL / SPLASH PARK	(115,660)	(123,511)	(125,391)	(137,794)	(126,200)
50-1634-7109 MILL POND BUILDING	(13,510)	(1,334)	6,176	(910)	(971)
50-1640-7301 DORCHESTER LIBRARY	34,618	36,114	16,789	43,557	49,882
50-1640-7302 THORNDALE LIBRARY	11,902	7,649	8,015	7,475	7,052
Total required to be raised from taxation	(\$3,339,354)	(\$2,115,940)	(\$2,237,533)	(\$2,358,010)	(\$2,376,115)

Community Services and Facilities make up 20.4% (19.1% - 2022) of your local Thames Centre municipal taxes and includes operations and management of facilities, parks, open spaces, along with recreation facilities such as the FlightExec Centre, libraries, community centres, senior centre, sports fields and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide community services. Community Services & Facilities maintains and is responsible for 2 ice surfaces, 2 indoor community centres, 1 senior centre, 9 parks, 13 soccer fields, 11 ball diamonds, 4 tennis courts, 4 pickleball courts, 3 basketball courts, 13 playgrounds, 1 outdoor pool, 2 splash pads, 1 wading pool, 2 skate parks, 3 outdoor pavilions, 3 fieldhouses, 1 dog park (soon to be 2), a memorial bench program, beautification activities and oversight of community events including Canada Day, BridgeFest, Festival of Lights and outdoor movie nights. The department manages 10,880 square metres of indoor recreation facility space, 545,771 square metres of outdoor recreation facility space, and 45 km of trails.

2024 Operating Budget	2022	2	202	3	2024
Community Services	Actual	Budget	Actual	Budget	Budget
50-1605-5170 #50-1966 STAGE/EVENT TRAILER					
REVENUES					
51830-RENTAL INCOME	2,201	_	1,397	2,000	1,453
TOTAL REVENUES	2,201	-	1,397	2,000	1,453
Net 50-1605-5170 #50-1966 STAGE/EVENT TRAILER	2,201	-	1,397	2,000	1,453
50-1605-7100 RECREATION ADMIN REVENUES					
51250-DONATIONS	3,991	_	_	_	_
51433-GRANT ONTARIO - SAFE RESTART	8,474	_	_	_	_
51438-GRANT - MUNICIPAL MODERNIZATION PROGRAM	6,614	_	_	_	_
51441-COUNCIL - GRANT - FEDERAL (OPERATING)	0,0				4,200
51450-REC ADMIN - MEMORIAL BENCH PROGRAM	1,500	11,865	1,500	4,500	3,000
51615-NAMING RIGHTS AND SPONSORSHIPS	7,500	7,500	7,500	-,000	-
51940-RENTALS - MISCELLANEOUS	358	- ,000	- ,000	_	_
52095-TRANSFER FROM DEVELOPMENT CHARGES	-	35,000	_	35,000	_
52100-TRANSFER FROM RESERVES	26,112	56,550	_	35,000	_
TOTAL REVENUES	54,549	110,915	9,000	74,500	7,200
EXPENSES	01,010	110,010	0,000	7 1,000	1,200
63010-CAPITAL FLEET REPLACEMENT	39,681	39,681	41,922	41,922	46,114
65100-ADVERTISING	936	1,500	1,013	1,000	
65110-ADMIN - AMORTIZATION	1,018,958	-	1,010	1,000	_
65140-BANK CHARGES	7,951	4,600	5,502	8,800	9,000
65150-BENEFITS	59,988	58,567	82,729	80,295	84,038
65222-INFORMATION SERVICES - OPERATING	32,631	32,760	02,729	53,450	54,547
65230-SPECIAL EVENTS	32,031	32,700	_	33,430	40,000
65290-CLOTHING ALLOWANCE	7,137	7,500	6,884	7,500	8,100
65295-COFFEE / CANTEEN SUPPLIES	406	500	299	500	500
65350-COMPUTER SOFTWARE	13,954	12,000	6,970	11,700	17,200
65360-COMPUTER SUPPLIES	115	1,250	106	750	750
65410-CONVENTIONS, SEMINARS, TRAINING,	11,252	15,000	10,952	15,000	730
65435-COVID-19 EXPENSES	2,688	13,000	10,932	13,000	-
65530-EQUIPMENT (NOT CAPITAL)	2,000 146	200	173	200	200
65640-FUEL - GAS	1,112	8,000	1,208	200	200
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	•	0,000	1,200	-	-
65795-LEASE / MAINTENANCE AGREEMENT	1,408	1 500	2.096	1 500	2 100
	1,834	1,500	2,086	1,500	2,100
65800-LEGAL FEES	390	500	2,257	250	-
66010-MEDICALS 66020-MEETING EXPENSES	-	500	-	250	222
	141	200	- 0.070	200	200
66030-MEMBERSHIPS	2,697	3,000	2,879	3,000	3,000
66035-REC ADMIN - MEMORIAL BENCH	11,858	11,865	-	3,600	3,000
66040-MILEAGE	102	1,000	358	500	0.500
66100-OFFICE SUPPLIES	2,601	2,500	2,384	2,500	2,500
66135-OVERTIME	186	-	-	400	-
66170-PERSONAL PROTECTIVE EQUIPMENT	254	600	561	400	500
66205-PLAY IT FORWARD PROGRAM	3,991	70.000	07.040	70.000	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	305	70,000	67,912	70,000	
66470-TELECOMMUNICATIONS	6,949	8,400	6,097	8,000	7,800
66510-TRANSFER TO RESERVES	721,221	455,163	490,484	490,484	527,338
66580-WAGES - REGULAR	230,753	231,741	292,532	292,205	303,388
66587-COVID-19 WAGES & BENEFITS	9,321	-	722	:	
67100-FACILITY RENTALS	(6,000)	(6,000)	-	(6,180)	(3,183)
TOTAL EXPENSES	2,184,967	962,527	1,026,028	1,087,576	1,107,314
Net 50-1605-7100 RECREATION ADMIN	(2,130,418)	(851,612)	(1,017,028)	(1,013,076)	(1,100,114)

2024 Operating Budget	200	,	0000		2024
Community Services	2022 Actual	2 Budget	2023 Actual	Budget	2024 Budget
50-1605-7800 WORK FOR ECONOMIC DEVELOPMENT	Actual	Duaget	Actual	Duuget	Duuget
EXPENSES					
65150-BENEFITS	285	1,865	348	2,940	2,123
66135-OVERTIME	-	500	-	-	-
66580-WAGES - REGULAR	2,752	11,361	2,504	13,378	14,531
TOTAL EXPENSES	3,037	13,726	2,853	16,318	16,654
Net WORK FOR ECONOMIC DEVELOPMENT	(3,037)	(13,726)	(2,853)	(16,318)	(16,654)
50-1610-7200 DORCHESTER PLAYGROUND PROGRAM					
REVENUES					
51100-BUS TRIPS			_	2,660	2,740
51432-GRANT - CSJ	-	_	2,321	-	-
51437-GRANT - MISC	9,593	-	-	-	-
51800-REGISTRATION - SUMMER PROGRAM	146,377	89,100	134,730	145,600	145,600
52025-SALE - BOOTH STOCK	8,657	5,745	10,548	8,500	8,500
52100-TRANSFER FROM RESERVES					18,750
TOTAL REVENUES	164,628	94,845	147,599	156,760	175,590
EXPENSES  CEASE PENSESTE	40.004	F 202	44.045	45 500	40.000
65150-BENEFITS	12,061	5,393	14,945	15,509	13,860
65290-CLOTHING ALLOWANCE 65410-CONVENTIONS, SEMINARS, TRAINING	1,095	800 1,000	828 1,071	1,200 2,070	1,200
66100-OFFICE SUPPLIES	-	500	1,071	500	500
66280-PROGRAM SUPPLIES - PLAYGROUND	14,416	8,500	14,056	14,045	14,500
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES			172	510	525
66580-WAGES - REGULAR	126,396	64,802	144,937	86,756	147,855
TOTAL EXPENSES	153,968	81,195	176,173	120,790	178,640
Net 50-1610-7200 DORCHESTER PLAYGROUND PROGRAI	10,660	13,650	(28,574)	35,970	(3,050)
50-1610-7201 THORNDALE PLAYGROUND PROGRAM					
REVENUES					
51800-REGISTRATION - SUMMER PROGRAM	17,270	33,500	40,589	42,000	42,000
52025-SALE - BOOTH STOCK	2,547	3,200	2,559	2,600	2,600
52100-TRANSFER FROM RESERVES TOTAL REVENUES	19,817	36,700	43,148	44,600	6,250 50,850
EXPENSES	19,817	30,700	43, 148	44,600	50,850
65150-BENEFITS	4,126	3,320	3,944	5,994	4,684
65290-CLOTHING ALLOWANCE	1,105	800	1,034	1,100	1,100
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATIO	-	1,500	714	1,000	-,
65990-MATERIALS / SUPPLIES	82	-	40	-	-
66100-OFFICE SUPPLIES	-	1,466	56	500	500
66280-PROGRAM SUPPLIES - PLAYGROUND	8,003	5,000	8,067	7,500	7,500
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXF	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES			172	-	-
66580-WAGES - REGULAR	38,144	38,064	34,022	34,622	49,298
TOTAL EXPENSES	51,460	50,350	48,048	50,916	63,282
Net THORNDALE PLAYGROUND PROGRAM	(31,643)	(13,650)	(4,901)	(6,316)	(12,432)
50-1610-7229 THAMES CENTRE PARKS					
REVENUES					
51250-DONATIONS	-	10,000	_	8,000	-
51590-MISCELLANEOUS REVENUE		-,		-,	2,500
51830-RENTAL INCOME	7,263	9,100	7,615	7,764	7,615
51960-RENTALS - PAVILION	1,800	2,088	2,528	2,088	2,200
52100-TRANSFER FROM RESERVES	3,268	3,268	-	8,000	-
52105-TRANSFER FROM DEFERRED REVENUE					16,000
TOTAL REVENUES	12,331	24,456	10,144	25,852	28,315

Community Services			202	2	2024
-	202: Actual	z Budget	Actual	Budget	2024 Budget
EXPENSES	Aotuui	Daagot	Aotuui	Daagot	Daaget
65150-BENEFITS	12,175	21,920	16,605	26,482	22,813
65200-BUILDING REPAIRS & MAINTENANCE	11,373	10,000	5,683	10,000	10,000
65350-COMPUTER SOFTWARE					1,000
65530-EQUIPMENT (NOT CAPITAL)	7,887	8,700	15,585	32,200	15,300
65640-FUEL - GAS			17	7,000	7,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	6,160	7,500	8,180	7,500	7,500
65730-INSURANCE PREMIUM	64,498	59,919	31,015	78,192	35,000
65780-LANDSCAPING		3,000	1,338	3,000	5,000
65790-LEASE / RENTAL EXPENSE	2,455	5,000	2,935	4,000	4,000
65910-MAINTENANCE - OTHER EQUIP	1,013	27,500	3,583	10,000	13,700
65915-MAINTENANCE - PLAYGROUND EQUIP.	4,214	6,500	2,152	4,000	3,200
66080-MUNICIPAL TAXES	2,606	2,830	2,302	2,700	2,400
66120-ONTARIO HYDRO 66135-OVERTIME	2,336	800	2,135	1,700	3,200
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,839	-	3,105 20,891	5,400	1,300 28,000
66510-TRANSFER TO RESERVES	8,000	-	20,091	5,400	26,000
66580-WAGES - REGULAR	75,029	109,859	94,640	109,986	- 119,474
TOTAL EXPENSES	199,583	263,528	210,166	302,160	278,887
Net 50-1610-7229 THAMES CENTRE PARKS	(187,252)	(239,072)	(200,023)	(276,308)	(250,572)
					, , ,
50-1610-7230 DOG PARK					
REVENUES					
51250-DONATIONS	100	-	-	-	-
TOTAL REVENUES	100	-	-	-	-
EXPENSES					
65910-MAINTENANCE - OTHER EQUIP	-	1,000	961	1,000	2,000
65990-MATERIALS / SUPPLIES	-	1,000	615	1,000	2,000
			4 575	2.000	
TOTAL EXPENSES	100	2,000	1,575	2,000	4,000
	100		1,575 <b>(1,575)</b>	2,000 (2,000)	
TOTAL EXPENSES Net 50-1610-7230 DOG PARK		2,000	· · · · · · · · · · · · · · · · · · ·		4,000
TOTAL EXPENSES		2,000	· · · · · · · · · · · · · · · · · · ·		4,000
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS		2,000	· · · · · · · · · · · · · · · · · · ·		4,000
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES	100	2,000 (2,000)	· · · · · · · · · · · · · · · · · · ·		4,000
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES	<b>100</b>	2,000 (2,000)	· · · · · · · · · · · · · · · · · · ·		4,000
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES TOTAL REVENUES	<b>100</b>	2,000 (2,000) 346 346 3,706	- - 1,038	(2,000) - - 3,993	4,000 (4,000)
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES TOTAL REVENUES EXPENSES	346 346	2,000 (2,000) 346 346	(1,575) - -	(2,000)	4,000 (4,000)
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE	346 346 1,314	2,000 (2,000) 346 346 3,706 1,558 4,200	- - 1,038	(2,000) - - 3,993 2,032 3,700	4,000 (4,000) - - - 3,886 1,000 3,150
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP	346 346 1,314 1,625	2,000 (2,000) 346 346 3,706 1,558 4,200 500	- 1,038 250	(2,000) - 3,993 2,032 3,700 500	4,000 (4,000) - - - 3,886 1,000 3,150
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS  REVENUES  52100-TRANSFER FROM RESERVES  TOTAL REVENUES  EXPENSES  65150-BENEFITS  65730-INSURANCE PREMIUM  65790-LEASE / RENTAL EXPENSE  65910-MAINTENANCE - OTHER EQUIP  65960-MAINTENANCE SUPPLIES	346 346 1,314 1,625 2,408 26	2,000 (2,000) 346 346 3,706 1,558 4,200 500 500	1,038 250 2,556	(2,000)  3,993 2,032 3,700 500 500	4,000 (4,000) - - - 3,886 1,000 3,150 375 800
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS  REVENUES  52100-TRANSFER FROM RESERVES  TOTAL REVENUES  EXPENSES  65150-BENEFITS  65730-INSURANCE PREMIUM  65790-LEASE / RENTAL EXPENSE  65910-MAINTENANCE - OTHER EQUIP  65960-MAINTENANCE SUPPLIES  66080-MUNICIPAL TAXES	346 346 1,314 1,625 2,408	2,000 (2,000) 346 346 3,706 1,558 4,200 500	1,038 250 2,556 - 96 161	(2,000) - 3,993 2,032 3,700 500	4,000 (4,000) - - - 3,886 1,000 3,150 375 800
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME	346 346 1,314 1,625 2,408 26 - 155	2,000 (2,000) 346 346 3,706 1,558 4,200 500 500 168	1,038 250 2,556 96 161 144	3,993 2,032 3,700 500 500 200	4,000 (4,000) - - 3,886 1,000 3,150 375 800 200
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS  REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR	346 346 1,314 1,625 2,408 26 - 155 - 8,172	2,000 (2,000) 346 346 3,706 1,558 4,200 500 500 168 -	1,038 250 2,556 96 161 144 5,566	(2,000)  3,993 2,032 3,700 500 500 200 - 14,676	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES	346 346 1,314 1,625 2,408 26 - 155 - 8,172	2,000 (2,000) 346 346 3,706 1,558 4,200 500 500 168 - 14,420 25,052	1,038 250 2,556 - 96 161 144 5,566 9,811	(2,000)  3,993 2,032 3,700 500 200 - 14,676 25,601	4,000 (4,000) - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS  REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR	346 346 1,314 1,625 2,408 26 - 155 - 8,172	2,000 (2,000) 346 346 3,706 1,558 4,200 500 500 168 -	1,038 250 2,556 96 161 144 5,566	(2,000)  3,993 2,032 3,700 500 500 200 - 14,676	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-1611-7230 THAMES CENTRE TRAILS	346 346 1,314 1,625 2,408 26 - 155 - 8,172	2,000 (2,000) 346 346 3,706 1,558 4,200 500 500 168 - 14,420 25,052	1,038 250 2,556 - 96 161 144 5,566 9,811	(2,000)  3,993 2,032 3,700 500 200 - 14,676 25,601	4,000 (4,000) - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-1611-7230 THAMES CENTRE TRAILS	346 346 1,314 1,625 2,408 26 - 155 - 8,172	2,000 (2,000) 346 346 3,706 1,558 4,200 500 500 168 - 14,420 25,052	1,038 250 2,556 - 96 161 144 5,566 9,811	(2,000)  3,993 2,032 3,700 500 200 - 14,676 25,601	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-1611-7230 THAMES CENTRE TRAILS  50-1612-7410 TC BALL DIAMONDS REVENUES	346 346 1,314 1,625 2,408 26 - 155 - 8,172	2,000 (2,000) 346 346 3,706 1,558 4,200 500 168 - 14,420 25,052 (24,706)	1,038 250 2,556 96 161 144 5,566 9,811 (9,811)	(2,000)  3,993 2,032 3,700 500 200 - 14,676 25,601 (25,601)	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458 (24,458)
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-1611-7230 THAMES CENTRE TRAILS  50-1612-7410 TC BALL DIAMONDS REVENUES 51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING	346 346 1,314 1,625 2,408 26 - 155 - 8,172 13,701 (13,355)	2,000 (2,000) 346 346 3,706 1,558 4,200 500 168 - 14,420 25,052 (24,706)	1,575)  - 1,038 250 2,556 - 96 161 144 5,566 9,811 (9,811)	(2,000)  3,993 2,032 3,700 500 200 - 14,676 25,601 (25,601)	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458 (24,458)
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-1611-7230 THAMES CENTRE TRAILS  50-1612-7410 TC BALL DIAMONDS REVENUES 51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING 51890-RENTALS - LEAGUES	346 346 1,314 1,625 2,408 26 - 155 - 8,172	2,000 (2,000) 346 346 3,706 1,558 4,200 500 168 - 14,420 25,052 (24,706)	1,038 250 2,556 96 161 144 5,566 9,811 (9,811)	(2,000)  3,993 2,032 3,700 500 200 - 14,676 25,601 (25,601)	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458 (24,458)
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-1611-7230 THAMES CENTRE TRAILS  50-1612-7410 TC BALL DIAMONDS REVENUES 51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING	346 346 1,314 1,625 2,408 26 - 155 - 8,172 13,701 (13,355)	2,000 (2,000) 346 346 3,706 1,558 4,200 500 168 - 14,420 25,052 (24,706)	1,575)  - 1,038 250 2,556 - 96 161 144 5,566 9,811 (9,811)	(2,000)  3,993 2,032 3,700 500 200 - 14,676 25,601 (25,601)	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458 (24,458)
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-1611-7230 THAMES CENTRE TRAILS  50-1612-7410 TC BALL DIAMONDS REVENUES 51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING 51890-RENTALS - ROYAL FIELD	346 346 1,314 1,625 2,408 26 - 155 - 8,172 13,701 (13,355)	2,000 (2,000)  346 346 3,706 1,558 4,200 500 168 - 14,420 25,052 (24,706)	1,575)  - 1,038 250 2,556 - 96 161 144 5,566 9,811 (9,811)  8,000 88,843 -	(2,000)  3,993 2,032 3,700 500 200 14,676 25,601 (25,601)  15,000 55,000 36,000	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458 (24,458)
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-1611-7230 THAMES CENTRE TRAILS  50-1612-7410 TC BALL DIAMONDS REVENUES 51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING 51890-RENTALS - LEAGUES 51895-RENTALS - ROYAL FIELD	346 346 1,314 1,625 2,408 26 - 155 - 8,172 13,701 (13,355)	2,000 (2,000)  346 346 3,706 1,558 4,200 500 168 - 14,420 25,052 (24,706)	1,575)  - 1,038 250 2,556 - 96 161 144 5,566 9,811 (9,811)  8,000 88,843 -	(2,000)  3,993 2,032 3,700 500 200 14,676 25,601 (25,601)  15,000 55,000 36,000	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458 (24,458)
TOTAL EXPENSES  Net 50-1610-7230 DOG PARK  50-1611-7230 THAMES CENTRE TRAILS REVENUES 52100-TRANSFER FROM RESERVES  TOTAL REVENUES EXPENSES 65150-BENEFITS 65730-INSURANCE PREMIUM 65790-LEASE / RENTAL EXPENSE 65910-MAINTENANCE - OTHER EQUIP 65960-MAINTENANCE SUPPLIES 66080-MUNICIPAL TAXES 66135-OVERTIME 66580-WAGES - REGULAR TOTAL EXPENSES Net 50-1611-7230 THAMES CENTRE TRAILS  50-1612-7410 TC BALL DIAMONDS REVENUES 51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING 51890-RENTALS - LEAGUES 51895-RENTALS - ROYAL FIELD  TOTAL REVENUES EXPENSES	346 346 1,314 1,625 2,408 26 - 155 - 8,172 13,701 (13,355)	2,000 (2,000)  346 346 3,706 1,558 4,200 500 168 - 14,420 25,052 (24,706)  1,500 52,200  53,700	1,575)  - 1,038 250 2,556 - 96 161 144 5,566 9,811 (9,811)  8,000 88,843 - 96,843	2,000)  3,993 2,032 3,700 500 200 14,676 25,601 (25,601)  15,000 55,000 36,000 106,000	4,000 (4,000) - - - 3,886 1,000 3,150 375 800 200 - 15,047 24,458 (24,458) 15,000 55,000 36,000 106,000

2024 Operating Budget	2022	,	2023	3	2024
Community Services	Actual	Budget	Actual	Budget	Budget
65530-EQUIPMENT (NOT CAPITAL)	2,797	2,500	6,015	6,000	7,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	21,265	17,500	24,439	25,800	26,574
65780-LANDSCAPING	4,070	4,000	1,135	4,000	4,000
65790-LEASE / RENTAL EXPENSE	370	500	229	500	500
65910-MAINTENANCE - OTHER EQUIP	763	5,000	680	2,500	3,000
66120-ONTARIO HYDRO	8,018	4,100	9,379	6,500	6,800
66135-OVERTIME	678	-,100	597		-
66510-TRANSFER TO RESERVES	-	_	-	15,000	15,000
66580-WAGES - REGULAR	53,166	65,393	69,131	66,900	70,307
66590-WATER	8,115	2,050	1,070	7,700	
					8,400
TOTAL EXPENSES  Net 50-1612-7410 TC BALL DIAMONDS	115,309 <b>(48,352)</b>	124,765 <b>(71,065)</b>	128,689 ( <b>31,846</b> )	158,823 <b>(52,823)</b>	163,894 <b>(57,894)</b>
Net 30-1012-1410 TO BALL DIAMONDO	(40,332)	(11,000)	(31,040)	(32,023)	(37,034)
50-1613-7630 TC SOCCER					
REVENUES					
51890-RENTALS - LEAGUES	12,389	14,000	17,101	10,000	11,000
52095-TRANSFER FROM DEVELOPMENT CHARGES	62,105	62,105	-	62,105	62,105
TOTAL REVENUES	74,494	76,105	17,101	72,105	73,105
EXPENSES	, -	-,	, -	,	,
65150-BENEFITS	3,462	8,315	4,437	9,445	8,703
65200-BUILDING REPAIRS & MAINTENANCE	5,863	3,500	1,666	3,500	3,500
65440-DEBENTURE INTEREST	15,963	15,964	7,475	14,606	13,209
65445-DEBENTURE PRINCIPAL	46,142	46,141	23,577	47,499	48,896
		•		-	
65530-EQUIPMENT (NOT CAPITAL)	2,836	2,000	599	2,000	3,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	27,212	20,000	31,079	32,000	33,280
65780-LANDSCAPING	1,526	1,500	1,135	1,500	1,500
65910-MAINTENANCE - OTHER EQUIP			548	-	-
65990-MATERIALS / SUPPLIES	97	-	-	-	-
66120-ONTARIO HYDRO	7,017	4,000	8,281	4,800	5,000
66135-OVERTIME	120	-	269	-	-
66580-WAGES - REGULAR	20,913	35,852	20,575	36,686	38,400
TOTAL EXPENSES	131,150	137,272	99,641	152,036	155,988
Net 50-1613-7630 TC SOCCER	(56,656)	(61,167)	(82,540)	(79,931)	(82,883)
50-1620-7107 SENIORS CENTRE					
REVENUES					
51100-BUS TRIPS	8,743	18,000	51,842	24,000	24,000
51250-DONATIONS	1,640	3,000	370	_ 1,000	_ 1,000
51350-FUND RAISING	32,763	24,000	23,138	25,000	22,500
51410-GRANT - ONTARIO CONDITIONAL GRANT	42,700	42,700	42,700	42,700	42,700
		·			
51420-GRANT - ONTARIO SPECIAL GRANT	34,022	10,000	24,951	10,000	22,000
51433-GRANT ONTARIO - SAFE RESTART	1,482	-	-	-	40.000
51570-MEMBERSHIP REVENUE	10,557	8,500	15,477	10,500	13,000
51590-MISCELLANEOUS REVENUE			145	-	-
51730-PROGRAMS - OTHER	32,597	18,000	42,229	26,000	30,000
51910-RENTALS - MAIN FLOOR	4,481	6,000	1,370	4,000	2,000
TOTAL REVENUES	168,985	130,200	202,221	142,200	156,200
EXPENSES					
65100-ADVERTISING	2,801	2,500	3,581	2,500	-
65140-BANK CHARGES	1,324	1,000	1,609	1,200	1,200
65150-BENEFITS	36,644	34,518	36,371	37,376	39,164
65200-BUILDING REPAIRS & MAINTENANCE	1,790	3,500	6,477	3,500	3,500
65220-BUS TRIPS	4,715	14,000	51,644	18,650	13,200
65222-INFORMATION SERVICES - OPERATING	9,669	9,707	51,044	11,878	12,383
			2 000		12,303
65270-CLEANING CONTRACT	4,212	4,400	2,808	4,400	-
65280-CLEANING SUPPLIES	426	500	538	500	500
65290-CLOTHING ALLOWANCE	160	160	50	160	160
65360-COMPUTER SUPPLIES	-	500	-	500	100

2024 Operating Budget	000	•	0000		0004
Community Services	202: Actual	z Budget	2023 Actual	s Budget	2024 Budget
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATIO	93	1,250	1,025	500	- Buuget
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	44	200	-	200	200
65650-FUNDRAISING EXPENSE	20.491	13,000	21,668	21,400	14,175
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	500	500	,000	500	500
65730-INSURANCE PREMIUM	1,467	1,596	855	1,833	1,000
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	60	75	60	75
65910-MAINTENANCE - OTHER EQUIP	_	100	91	100	-
65960-MAINTENANCE SUPPLIES			55	-	-
66000-MEDICAL SUPPLIES	-	250	59	250	500
66020-MEETING EXPENSES	-	100	-	-	-
66030-MEMBERSHIPS	410	450	350	450	425
66040-MILEAGE	1,815	1,500	1,762	1,600	2,500
66100-OFFICE SUPPLIES	1,196	1,000	799	1,000	1,200
66240-POSTAGE	13	150	(1)	150	300
66270-PROGRAM SUPPLIES	25,194	17,000	31,495	20,000	25,000
66285-SEN CENT - PROGRAM SUPPLIES - GRANT	34,033	10,000	24,882	10,000	22,000
66310-REFUNDS - PROGRAM/EVENT	360	-	-	-	-
66470-TELECOMMUNICATIONS	2,644	2,700	2,411	2,800	2,800
66505-TRANSFER TO DEFERRED REVENUE	400	-	-	-	-
66510-TRANSFER TO RESERVES	8,201	-	-	-	-
66559-VOLUNTEER APPRECIATION	1,024	500	248	1,200	1,200
66580-WAGES - REGULAR	122,112	124,915	118,057	133,094	137,321
66587-COVID-19 WAGES & BENEFITS	2,387	-	-	-	_
TOTAL EXPENSES	284,125	246,056	306,910	275,801	279,403
Net 50-1620-7107 SENIORS CENTRE	(115,139)	(115,856)	(104,689)	(133,601)	(123,203)
50-1634-7101 FLIGHT EXEC CENTRE REVENUES 51020-ADVERTISING	9,380	8,500	7,000	8,500	8,500
51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING	40,123	46,500	41,500	46,500	46,500
51433-GRANT ONTARIO - SAFE RESTART	3,709	40,500	41,500	40,500	40,500
51755-PROGRAMS - PUBLIC SKATE	7,009	9,500	7,646	9,500	7,000
51840-RENTALS - AUDITORIUM	4,418	12,500	9,375	12,500	3,000
51850-RENTALS - BOOTH	-,	2,000	-	1,871	1,946
51855-RENTALS - COACHES / JUNIOR ROOM	9,262	7,800	8,832	8,832	9,185
51865-RENTALS - CO-OP DAY NURSERY SCHOOL	8,589	8,588	7,345	9,181	-
51876-RENTALS - GYM	76,751	41,750	76,120	60,000	65,000
51877-RENTALS - PRO SHOP OTHER COMMERCIAL	12,233	13,300	12,938	11,473	11,932
51880-RENTALS - ICE	608,711	569,000	547,297	569,000	650,000
51910-RENTALS - MAIN FLOOR	1,935	14,000	2,607	3,000	3,000
51920-RENTALS - MEETING ROOM	14,381	8,000	10,258	12,000	14,500
51940-RENTALS - MISCELLANEOUS	100	16,500	100	-	-
51975-RENTALS - STORAGE SPACE	5,817	6,250	6,071	6,250	6,250
52005-SALES - ATM	-	250	-	250	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	113,761	103,260	-	113,761	113,761
52100-TRANSFER FROM RESERVES	22,664	22,664	-	10,000	-
TOTAL REVENUES	938,840	890,362	737,089	882,618	940,574
EXPENSES					
65100-ADVERTISING	430	500	738	500	10,000
65150-BENEFITS	117,406	75,503	127,679	86,549	79,271
65200-BUILDING REPAIRS & MAINTENANCE	104,625	105,000	105,039	108,000	122,100
65210-BUILDING SECURITY	1,345	9,700	1,478	1,500	2,000
65270-CLEANING CONTRACT			144	-	-
65280-CLEANING SUPPLIES	13,465	11,500	14,142	12,100	12,500
65435-COVID-19 EXPENSES	1,182	-	-	-	-
65440-DEBENTURE INTEREST	54,611	54,611	50,348	50,548	45,933
65445-DEBENTURE PRINCIPAL	120,406	120,406	124,669	124,469	129,084
65530-EQUIPMENT (NOT CAPITAL)	7,114	5,000	4,496	5,000	5,000

Community Services         Actual         Budget         Actual         Budget         Budget           65690-GARBACE COLLECTION         8,026         1,200         9,383         1,000         12,000           6571-IACE EQUIPMENT & SUPPLIES         8,631         8,000         8,900         8,000         8,700           6572-BIASPECTION I MAINTENANCE FEES CHARGED         4,717         6,500         5,240         6,570         7,000           6573-BIASURANCE PREMIUM         189,592         167,580         121,741         211,991         14,000           6577-CHATCHEN SUPPLIES         900         2,000         2,282         250         1,000           6579-CLARISCAPING         801         800         800         800         800           6579-CLEASE, RENTAL EXPENSE         909         2,000         1,454         1,200         1,200           6583-LICENSINGMONTHLY PROVIDER FEES         190         200         1,90         200         2,500         2,500           65910-MAINTENANCE - OTHER EQUIP         192         25,000         2,500         2,500         2,500           61320-CUENTARIO HYDRO         231,167         294,500         6,775         5,000         6,00           6170-PERSONAL PROTECTIVE EQUIPMENT	Community Services         Actual         Budget         Actual         Budget	2024 Operating Budget	2022	2	2023	3	2024
65710-ICE EQUIPMENT & SUPPLIES         8,631         8,000         8,900         8,000         7,020           65728-INSECTION MAINTENANCE FEES CHARGED         4,717         6,500         124,741         211,981         134,000         -         65736-INSURANCE - THIED PARTY DEDUCTIBLE         16,500         128,800         200         1,000         -         6573-INSURANCE - THIED PARTY DEDUCTIBLE         13,644         -         7,741         11,000         0         6573-INSURANCE - THIED PARTY DEDUCTIBLE         801         800         500	65710-ICE EQUIPMENT & SUPPLIES	· · · · · · · · · · · · · · · · · · ·	Actual	Budget	Actual	Budget	
65729-INSPECTION / MAINTENANCE FEES CHARGED         4,717         6,500         5,640         6,750         7,721         21,741         211,741         211,941         313,940         136,950         121,741         211,941         211,941         211,941         211,741         211,941         313,940	65729.NISPECTION / MAINTENANCE FEES CHARGED					,	,
6573 INSURANCE PHEMIUM         169.592         167.590         121.741         211.991         134.000           6573 INSURANCE - THIRD PARTY DEDUCTIBLE         13.644         -         7.741         10.00         22.8         25.0         1,000           6573 LANDSCAPING         801         800         800         800         800           6578 LANDSCAPING         801         800         800         800         800           6579 LEASE / RENTAL EXPENSE         909         2,000         14,44         1,200         1,200           6593 LICENSE FIEES & PERMITS         472         500         472         500         250           6593 LICENSIG FIEES & PERMITS         472         500         472         500         200           6593 LICENSIG FIEES & PERMITS         472         500         409         2,00         2,50         2,50         2,50         2,00           66930-NORIORIO HORD         231.53         234,00         6,675         5,00         9,60         6,60         6,675         5,00         9,60         6,60         6,60         6,60         6,60         6,60         6,60         6,60         6,60         6,60         6,60         6,60         6,60         6,60         6,60 <td>  6573-INSURANCE PREMIUM</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>8,300</td>	6573-INSURANCE PREMIUM						8,300
B675-INSURANCE - THIRD PARTY DEDUCTIBLE   13,644	6573-MSURANCE - THIRD PARTY DEDUCTIBLE   3-4   5-0   7.741   10.000   2.88   250   1.00   6578-MSURPLIES   3-0   8.00		,			,	7,020
6577-CANTCHEN SUPPLIES         500         228         250         1,000           65780-LANDSCAPING         801         800         800         800           65790-LEASE/ RENTAL EXPENSE         909         2,000         1,454         1,200         1,200           68830-LICENSIGMONTHLY PROVIDER FEES         199         200         1,99         2,500         200         2,500         200         2,500         200         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         6,500         6,613         2,500         2,500         2,500         6,500         6,613         2,500         6,500         6,500         6,613         2,500         6,500         6,6	65770-KITCHEN SUPPLIES			167,580	121,741		134,000
65780 LANDSCAPING	65790_LANDSCAPINO		13,644	-	•		-
65790-LEASE/ RENTAL EXPENSE         909         2,000         1,454         1,200         1,200           65830-LICENSING/MONTHLY PROVIDER FEES         199         2,000         199         2,000         2,25           65910-MAINTENANCE - O'THER EQUIP         892         2,500         2,000         2,000           61320-ONTARIO HYDRO         231,167         294,500         166,920         225,500         250,200           61320-ONTARIO HYDRO         1,21,88         5,000         6,775         5,000         9,000           61320-ONCARIMA         1,200         1,208         1,500         4,000         9,000           66230-POOL CHEMICALS         43         1,550         1,208         1,500         4,000         6,000           66230-POOL CHEMICALS         43         1,550         1,208         1,500         4,00         4,000         6,000           66230-PUBLIC RELATIONS / GIFT         1,029         5,000         4,00         4,000         6,000           66330-RINK BOARD COMINISCHING         2,00         2,000         33,313         30,450         31,304           66440-SUB-CONTRACT / CONTRACTE ON TRACTED SERVICES         3,002         29,000         33,513         30,455         31,304           66440-SU	65790-LEASE/ RENTAL EXPENSE         909         2,000         1,44         1,200         1,200           68383-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         2,90           68383-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         2,00           68135-OWERTIME         82         5,000         2,00         2,00         2,00           68135-OWERTIME         12,88         5,000         6,775         5,000         2,00           68135-OWERTIME         1,28         5,000         6,775         5,000         9,00           68230-POLD CHEMICALS         43         -         -         -         -         -           68230-PUBLIC RELATIONS / GIFT         1,029         5,000         4,009         4,000         4,000         6,00           68330-SINOR BOMBO COMMISSIONS         28,367         33,900         2,000         6,00 <th< td=""><td></td><td>-</td><td></td><td></td><td></td><td>1,000</td></th<>		-				1,000
68830-LICENSE FEES & PERMITS         472         500         472         500         500           68338-LICENSIGMGMONTHLY PROVIDER FEES         199         200         199         200         2,500         2,000           68120-ONTARIO HYDRO         231,167         294,500         168,920         2,500         2,000           6813C-OVERTIME         12,388         5,000         6,775         5,000         9,000           6817D-PERSONAL PROTECTIVE EQUIPMENT         1         92             6827D-POLICIA S         43           92             6827D-PORGRAM SUPPLIES         43           500         4,000         4,000           68390-SAICIR DELATIONS / GIFT         1,002         5,000         4,000         4,000         6,000           68390-SAICH SOARD COMMISSIONS         28,367         33,900          33,900         2,000          5,000           68390-SAICH REMAIL CONTRACTOR          2,000         3,513         30,300         2,400         2,401         1,980         2,400         2,401         1,980         2,400         2,400         2,400         2,401         5,417 <td< td=""><td>6839_LICENSE FEES &amp; PERMITS         472         500         472         500         20         40</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	6839_LICENSE FEES & PERMITS         472         500         472         500         20         40						
6838_LICENSINGMONTHLY PROVIDER FEES         199         200         199         200         225           681910-MAINTENANCE - OTHER EQUIP         892         5,000         290         25,000         200           68132-OVERTIME         123,88         5,000         6775         5,000         9,000           68135-OVERTIME         12,388         5,000         6,775         5,000         9,000           68230-POOL CHEMICALS         43         1.5         1.2         1.5         1.5           68230-POOL CHEMICALS         349         1,750         1,208         1,500         4,009         4,000         6,000           68230-PUBLIC RELATIONS / GIFT         1,029         5,000         4,009         4,000         6,000           6830-SNOW REMOVAL - EXTERNAL CONTRACTOR         2.5         500         89         500         500           6840-SUBO-CONTRACT / CONTRACTED SERVICES         30,022         29,000         33,513         30,450         23,346           66440-SUBC-CONTRACT / CONTRACTED SERVICES         30,022         29,000         33,513         30,455         31,344           66440-SUBC-CONTRACT / CONTRACTED SERVICES         30,022         29,000         33,513         30,465         31,344           666	68383-LICENSINGMONTHLIV PROVIDER FEES         199         200         199         200         2,200         2,200         2,500         3,500         6,675         5,500         5,500         6,600 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
65910-MAINTENANCE - OTHER EQUIP         892         5,000         290         2,500         20,000           66135-OVERTIME         12,388         5,000         6,775         5,000         9,600           66170-PERSONAL PROTECTIVE EQUIPMENT         1	65910-MAINTENANCE - OTHER EQUIP         892         5,000         290         2,500         26,000           66120-ONTARIO HYDRO         231,167         294,500         166,920         225,500         250,200           66170-PERSONAL PROTECTIVE EQUIPMENT         1 2,388         5,000         6,775         5,000         9,000           66270-POLIC HEMICALS         43         -         1         -         -           66270-POLIC RELATIONS / GIFT         1,029         5,000         4,000         4,000         6,000           6830-SRINK BOARD COMMISSIONS         28,367         33,900         4,00         30,000         29,000           6830-SNOW REMOVAL - EXTERNAL CONTRACTOR         -         2,000         33,513         30,450         31,36           6640-YI-ELECOMMUNICATIONS         2,400         2,400         3,513         30,450         31,36           6650-WAGES - REGULAR         439,999         326,587         395,532         30,450         34,70           6658-WAGES - REGULAR         439,999         326,587         395,532         395,532         30,40           6658-WAGES - REGULAR         439,999         326,587         395,532         30,40         34,50           6658-WAGES - REGULAR         4,00						
6612D-ONTARIO HYDRO         231.167         294.500         166.920         225.500         250.200           6613S-OVERTIME         1,2388         5,000         6,775         5,000         9,600           6617D-PERSONAL PROTECTIVE EQUIPMENT         -         5         9         -         -           6623D-POOL CHEMICALS         43         1,750         1,208         1,500         4,500           6623D-PORGRAM SUPPLIES         349         1,750         1,208         1,500         6,000           6633D-RINK BOARD COMMISSIONS         28,367         33,900         4,009         4,000         600           66340-SURD REMOVAL - EXTERNAL CONTRACTOR         -         2,000         33,513         30,450         31,346           66440-SUB-CONTRACT / CONTRACTED SERVICES         30,022         29,000         33,513         30,450         2,500           66540-UNION GAS         76,886         47,200         54,171         57,400         2,600           66581-WAGES - REGULAR         439,969         326,587         395,532         336,465         347,987           66581-WAGES - WORK FROM OTHERS         284         -         -         -         -         -           66581-WAGES - WORK FROM OTHERS         4,334	6612D-ONTARIO HYDRO         231,167         294,500         166,920         225,500         250,200           6613S-OVERTIME         1,288         5,000         6,000         6,000         6,000           6617O-PERSONAL PROTECTIVE EQUIPMENT         1,28         5,000         4,000         4,000         4,500           6623O-POOL CHEMICALS         43         1,550         1,208         1,500         4,000         4,000         6,000           6629O-PUBLIC RELATIONS / GIFT         1,029         5,500         4,009         4,000         6,000 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
6613E-OVERTIME         12,388         5,000         6,775         5,000         9,00           6623O-POOL CHEMICALS         43         -         92         -         6,00           6627D-PROGRAM SUPPLIES         349         1,750         1,208         1,500         4,500           6627D-PUBLIC RELATIONS / GIFT         1,029         5,000         4,000         6,000           66330-SARETY EQUIPMENT         -         5,000         8         500         50           66390-SNOW REMOVAL - EXTERNAL CONTRACTOR         -         2,000         33,513         30,450         31,364           66440-SUB-CONTRACT / CONTRACTED SERVICES         30,222         29,000         33,513         30,450         2,600           66590-WAGES - REGULAR         439,969         36,587         395,532         36,466         367,986           66587-WAGES - REGULAR         439,969         36,587         395,532         36,466         347,987           66581-WAGES - REGULAR         446,338         42,300         34,834         45,100         47,500           66587-COVIDIO 19 WAGES & BENEFITS         4,071         1,56,437         1,58,761         50,045         441,610           7071-EXPENSES         1,500         1,50,777         1,375,4	6613CO-VERTIME         12,388         5,000         6,775         5,000         9,60           6617CO-PERSONAL PROTECTIVE EQUIPMENT         -         -         92         -         -           6627O-POLG CHEMICALS         43         1,750         1,208         1,500         4,009         4,000         4,000           6627O-POLG RAM SUPPLIES         349         1,750         4,009         4,000         6,000           6639O-SAFETY EQUIPMENT         -         500         89         500         50           6639O-SAFETY EQUIPMENT         -         2,000         33,513         30,450         31,366           66470-TELECOMMUNICATIONS         76,886         47,200         54,171         57,000         80           66440-SUECONTRACT / CONTRACT CONTRACTOR         76,886         47,200         54,171         57,000         80           6659W-VACES, CONTRACT / CONTRACT CONTRACT         409         30,532         336,465         347,80         80           6658W-VACES, CONTRACT / CONTRACT CONTRACT         409         30,532         336,465         347,80         80           6658W-CAUCHIA         439         96         36,537         395,522         336,465         347,80           6658T-CAUCHIA						
66170-PERSONAL PROTECTIVE EQUIPMENT   -   -   -   -   -   -   -   -   -	66170-PERSONAL PROTECTIVE EQUIPMENT						
66230-POOL CHEMICALS	66270_PROCRAM SUPPLIES		12,388	5,000		5,000	9,600
66270-PROGRAM SUPPLIES	66270-PROGRAM SUPPLIES		-	-	92	-	-
66290-PUBLIC RELATIONS / GIFT         1,029         5,000         4,009         4,000         6,000           66330-RINK BOARD COMMISSIONS         28,367         33,900         -         33,900         29,000           66340-SAFETY EQUIPMENT         -         2,000         3,513         30,450         51,000           66340-SUB-CONTRACT / CONTRACTED SERVICES         30,022         29,000         3,3,513         30,450         31,346           66440-SUB-CONTRACT / CONTRACTED SERVICES         30,022         29,000         3,3,513         30,450         21,346           66440-UNION GAS         76,886         47,200         54,171         57,400         80,000           66580-WAGES - REGULAR         49,999         326,587         395,532         336,465         347,987           66581-WAGES - WORK FROM OTHERS         284         4,071         -         -         -           66590-WATER         46,338         42,300         34,634         45,100         47,500           70TAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,184           70±16 50-1634-7101 FLIGHT EXEC CENTRE         456,2937         (485,075)         (547,616         500,444         161,00           5145-15A-7101 FL	66290-PUBLIC RELATIONS / GIFT         1,029         5,000         4,009         4,000         6,00           66330-RINK BOARD COMMISSIONS         28,367         33,900         -         33,900         29,00           66340-SAFETY EQUIPMENT         -         2,000         3-         -           66390-SNOW REMOVAL - EXTERNAL CONTRACTOR         -         2,000         3-5,13         30,450           6640-SUBC-CONTRACT / CONTRACT CONTRACTED SERVICES         30,022         2,900         3-3,513         30,450         31,86           66470-TELECOMMUNICATIONS         76,886         47,200         54,171         57,400         80,000           66580-WAGES - REGULAR         49,999         326,587         395,52         336,465         347,98           66581-WAGES - WORK FROM OTHERS         284         -         -         -         -           66590-WATER         46,338         42,300         34,834         45,100         47,500           6659-WATER         46,333         42,300         34,834         45,100         47,501           70 TAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,18           80 1634-191 FLIGHT EXEC CENTRE         562,337         0         54,705			-	-	-	-
66330-RINK BOARD COMMISSIONS         28,367         33,900         -         33,900         29,000           66340-SAFETY EQUIPMENT         -         500         89         500         500           66440-SUB-CONTRACT / CONTRACTED SERVICES         30,022         29,000         33,513         30,450         21,366           66470-TELECOMMUNICATIONS         2,400         2,400         1,980         2,400         20,000           66580-WAGES - REGULAR         439,999         326,587         395,532         336,465         347,987           66581-WAGES - REGULAR         439,999         326,587         395,532         336,465         347,987           66581-WAGES - REGULAR         4,071         4,071         5         4         5         -         -         66581-WAGES - WORK FROM OTHERS         4,071         4,071         4,071         34,634         45,100         47,500           66590-WATER         4,671         4,671         4,570         3,4634         45,100         47,500           66590-WATER         1,501,777         1,375,437         1,284,705         1,330,072         1,382,184           NoTTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,530,072         1,451,500	66330-RINK BOARD COMMISSIONS         28,867         33,900         -         33,900         29,00           66340-SAFETY EQUIPMENT         -         5,000         -         5,000         -         5,000           66440-SUB-CONTRACT / CONTRACTED SERVICES         30,022         29,000         33,513         30,450         31,366           66470-TELECOMMUNICATIONS         2,400         7,686         47,200         54,171         57,400         80,000           66580-WAGES - REGILAR         439,969         326,587         395,532         336,465         347,80           66581-WAGES - WORK FROM OTHERS         28         4,071         -         -         66587-COVID-19 WAGES & BENEFITS         4,071         -         -         66587-COVID-19 WAGES & BENEFITS         4,071         -         -         1,382,172         1,382,18           66590-WATER         4,071         -         -         4,500         47,500         45,600         47,500         47,500           7071AL EXPENSES         1,501,777         1,375,437         1,284,705         1,382,181         44,500         47,500         44,610         45,600         44,510         47,500         44,610         45,600         44,510         47,500         46,615         44,510 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
66340-SAFETY EQUIPMENT         -         500         89         500         500           66390-SNOW REMOVAL - EXTERNAL CONTRACTOR         -         2,000         33,513         30,450         31,364           66440-SUB-CONTRACT / CONTRACTED SERVICES         30,022         2,900         33,513         30,450         21,304           6640-UNION GAS         76,886         47,200         54,171         57,400         2,600           66580-WAGES - REGULAR         439,969         326,587         395,532         336,465         347,987           66581-WAGES - WORK FROM OTHERS         284         -         -         -         -           66581-WAGES - WORK FROM OTHERS         284         42,300         34,634         45,100         47,500           66590-WATER         46,338         42,300         34,634         45,100         47,500           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,184           Met 50-1634-7101 FLIGHT EXEC CENTRE         (562,337)         (485,075)         (47,600         15,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000	66390-SAPERTY EQUIPMENT         -         500         89         500         506           66390-SNOW REMOVAL - EXTERNAL CONTRACTOR         -         2,000         33,513         30,450         31,366           66470-TELECOMMUNICATIONS         2,400         2,400         1,900         2,400         2,600           66580-UNION GAS         76,886         47,200         54,171         57,000         86,000           66581-WAGES - REGULAR         439,969         326,587         395,532         336,665         347,886           66587-COVID-19 WAGES & BENEFITS         46,338         42,300         34,634         45,100         47,500           66590-WATER         46,338         42,300         34,634         45,100         47,500           7071A EXPENSES         1,501,777         1,375,437         1,284,705         138,712         1,416,100           7071A EXPENSES         1,501,777         1,375,437         1,284,705         138,002         340,401         41,610           7071A EXPENSES         1,501,777         1,375,437         1,284,705         1,300         41,610         41,610         41,610         41,610         41,610         41,610         41,610         41,610         41,610         41,610         41,610				,	,	
66390-SNOW REMOVAL - EXTERNAL CONTRACTEO SERVICES         30,022         29,000         33,513         30,450         31,364           66470-TELECOMMUNICATIONS         2,400         2,400         1,960         2,400         2,600           66540-UNION GAS         76,886         47,200         54,171         57,400         80,000           66580-WAGES - REGULAR         439,969         326,587         395,532         336,465         347,987           66581-WAGES - WORK FROM OTHERS         284         2.6         -         -         -         -           66580-WAGES - WORK FROM OTHERS         46,318         42,300         34,634         45,100         -	66390-SNOW REMOVAL - EXTERNAL CONTRACTOR         -         2,000         - <td></td> <td>28,367</td> <td></td> <td></td> <td></td> <td></td>		28,367				
66440-SUB-CONTRACT / CONTRACTED SERVICES         30,022         29,000         33,513         30,450         21,600           66470-TELECOMMUNICATIONS         2,400         2,400         1,980         2,400         2,600           66540-UNION GAS         76,886         47,200         54,171         57,400         80,000           66580-WAGES - REGULAR         439,999         326,587         395,532         336,465         347,987           66581-WAGES - WORK FROM OTHERS         284         -         -         -         -         -           66590-WATER         4,071         46,338         42,300         34,634         45,100         47,500           66590-WATER         46,338         42,300         34,634         45,100         47,500           66590-WATER         46,338         42,300         34,634         45,100         47,500           66590-WATER         46,638         42,300         34,634         45,100         47,500           66590-WATER         46,346         43,00         34,634         45,100         47,500           50-1634-7107 FLIGHT EXEC CENTRE         1,501,777         1,375,437         1,284,705         1,300           51433-7107 TARREVARIA         1,501,707         1,300	66440-SUB-CONTRACT/ CONTRACTED SERVICES         30,022         2,000         33,513         30,450         2,00           66470-TELECOMMUNICATIONS         2,400         2,400         1,980         2,400         2,00           66540-UNION GAS         76,886         47,200         5,4171         5,700         80,00           66581-WAGES - REGULAR         439,969         326,587         395,532         336,465         347,88           66581-WAGES - WORK FROM OTHERS         284         -         -         -         -           66587-COVID-19 WAGES & BENEFITS         4,071         -         -         -         -           66590-WATER         46,338         42,300         34,634         45,100         47,500           66590-WATER         6652377         1,501,777         1,375,437         1,284,705         1,383,072         1,382,18           Net 50-1634-7101 FLIGHT EXEC CENTRE         (562,337)         (485,075)         (547,616)         600,454         (441,610           50-1634-7101 FLIGHT EXEC CENTRE         1,488         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td></td> <td>-</td> <td></td> <td></td> <td>500</td> <td>500</td>		-			500	500
66470-TELECOMMUNICATIONS         2,400         1,860         2,400         2,600           66540-UNION GAS         76,886         47,200         54,171         57,400         80,000           665810-WAGES - REGULAR         439,969         326,587         395,532         336,465         347,987           66581-WAGES - WORK FROM OTHERS         284         2,587         395,532         336,465         347,987           665870-WATER         46,338         42,300         34,634         45,100         47,500           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,184           REVENUES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,184           81433-GRANT ONTARIO - SAFE RESTART         1,488         -         -         -         -           51615-NAMING RIGHTS AND SPONSORSHIPS         10,000         10,000         -         10,000         10,000           51836-RENTALLS - GYM         29,958         35,000         31,433         30,000         30,000           51920-RENTALS - MEETING ROOM         8,750         15,000         15,146         6,000         13,000           52105-TRANSFER FROM RESERVES         5,237         5,237<	66470-TELECOMMUNICATIONS         2,400         1,980         2,400         2,600           66540-UNION GAS         76,886         47,200         54,171         57,400         80,00           66580-WAGES - REGULAR         439,969         326,587         395,532         336,465         347,98           66581-WAGES - WORK FROM OTHERS         284         1,01         1         6         1           66590-WATER         4,071         1         2         1         6           66590-WATER         46,338         42,300         34,634         45,100         47,500           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,18           80-1634-7102 THORNDALE COMMUNITY CENTER         EXEMPTION OF ASE RESTART         1         488         -         -         1         0         1,000         10,000		-				
66540-UNION GAS         76,886         47,200         54,171         57,400         80,000           66580-WAGES - REGULAR         439,999         326,587         395,32         336,465         347,987           66881-WAGES - WORK FROM OTHERS         284            66890-WATER         40,711               66590-WATER         46,338         42,300         34,634         45,100         47,500           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,108           FREVENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,072           51433-GRANT ONTARIO - SAFE RESTART         1,488         -         -         -         -         -           51433-GRANT ONTARIO - SAFE RESTART         1,488         -	66540-UNION GAS         76,886         47,200         54,171         57,400         80,00           66580-WAGES - REGULAR         439,969         326,587         395,532         336,465         347,98           66581-WAGES - WORK FROM OTHERS         284         -         -         -           66580-WATER         40,71         -         -         -           66590-WATER         46,338         42,300         34,634         45,100         47,500           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,18           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,300         1,300         1,300         1,300         1,300						
66580-WAGES - REGULAR         439,969         326,587         395,532         336,465         347,987           66881-WAGES - WORK FROM OTHERS         284         -         -         -         -         -           66897-COVID-19 WAGES & BENEFITS         4,071         -         -         -         -           66590-WATER         46,338         42,300         34,634         45,100         47,500           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,184           Net 50-1634-7101 FLIGHT EXEC CENTRE         (562,937)         (485,075)         (547,616)         (500,454)         (441,610)           50-1634-7102 THORNDALE COMMUNITY CENTRE         REVENUES         S         -	66580-WAGES - REGULAR         439,969         326,587         395,322         336,465         347,98*           66581-WAGES - WORK FROM OTHERS         284         -         -         -         -           66590-WATER         4,071         -         -         -         -           66590-WATER         46,338         42,300         34,634         45,100         47,500           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,18           Net 50-1634-7101 FLIGHT EXEC CENTRE         (562,937)         (485,075)         (547,616)         (500,454)         (441,610           50-1634-7102 THORNDALE COMMUNITY CENTRE         KEVENUES         5         -						
66581-WAGES - WORK FROM OTHERS         284         -         <	66581-WAGES - WORK FROM OTHERS         284         -         -         -         -           66590-WATER         4,071         4,071         -         -         -         -           66590-WATER         46,338         42,300         34,634         45,100         47,500           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,18*           Net 50-1634-7101 FLIGHT EXEC CENTRE         (562,937)         (485,075)         (547,616)         (500,454)         (441,610           50-1634-7102 THORNDALE COMMUNITY CENTRE REVENUES         THEREVENUES         51433-GRANT ONTARIO - SAFE RESTART         1,488         -						
66587-COVID-19 WAGES & BENEFITS         4,071         -	Contained   Con			326,587	395,532	336,465	347,987
66590-WATER	66590-WATER         46,338         42,300         34,634         45,100         47,500           TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,382,072         1,382,18           Net 50-1634-7101 FLIGHT EXEC CENTRE         (562,937)         (485,075)         (547,616)         (500,454)         (441,610           50-1634-7102 THORNDALE COMMUNITY CENTRE         REVENUES         S         S         S         S         1			-	-	-	-
TOTAL EXPENSES         1,501,777         1,375,437         1,284,705         1,383,072         1,382,184           Net 50-1634-7101 FLIGHT EXEC CENTRE         (562,937)         (485,075)         (547,616)         (500,454)         (441,610)           50-1634-7102 THORNDALE COMMUNITY CENTRE         ERVENUES         S	TOTAL EXPENSES   1,501,777   1,375,437   1,284,705   1,383,072   1,382,18     Net 50-1634-7101 FLIGHT EXEC CENTRE   (562,937)   (485,075)   (547,616)   (500,454)   (441,610     Solida-7102 THORNDALE COMMUNITY CENTRE   REVENUES   51433-GRANT ONTARIO - SAFE RESTART   1,488   -			-	-	-	47.500
Net 50-1634-7101 FLIGHT EXEC CENTRE   (562,937)   (485,075)   (547,616)   (500,454)   (441,610)	Net 50-1634-7101 FLIGHT EXEC CENTRE   (562,937) (485,075) (547,616) (500,454) (441,610					•	
50-1634-7102 THORNDALE COMMUNITY CENTRE           REVENUES         51433-GRANT ONTARIO - SAFE RESTART         1,488         -	50-1634-7102 THORNDALE COMMUNITY CENTRE           REVENUES         51433-GRANT ONTARIO - SAFE RESTART         1,488         -         -         -         -         -         51615-NAMING RIGHTS AND SPONSORSHIPS         10,000         10,000         -         10,000         10,000         -         10,000         10,000         -         10,000         10,000         -         10,000         10,000         -         10,000         10,000         -         10,000         30,000						
REVENUES           51433-GRANT ONTARIO - SAFE RESTART         1,488         -	REVENUES           51433-GRANT ONTARIO - SAFE RESTART         1,488         -         -         -         -         -         -         5100         -         10,000         -         10,000         10,000         -         10,000         10,000         -         10,000         -         10,000         10,000         51830-RENTAL INCOME         4,363         -         6,654         -         -         51876-RENTALS - GYM         29,958         35,000         31,433         30,000         30,000         51920-RENTALS - MEETING ROOM         8,750         15,000         15,146         6,000         13,000         52100-TRANSFER FROM RESERVES         5,237         5,237         - </th <th>Net 30-1034-71011 EIGHT EXEC CENTRE</th> <th>(302,937)</th> <th>(403,073)</th> <th>(347,610)</th> <th>(300,434)</th> <th>(441,010)</th>	Net 30-1034-71011 EIGHT EXEC CENTRE	(302,937)	(403,073)	(347,610)	(300,434)	(441,010)
51433-GRANT ONTARIO - SAFE RESTART         1,488         -	51433-GRANT ONTARIO - SAFE RESTART	50-1634-7102 THORNDALE COMMUNITY CENTRE					
51615-NAMING RIGHTS AND SPONSORSHIPS         10,000         10,000         -         10,000         10,000           51830-RENTAL INCOME         4,363         -         6,654         -         -           51876-RENTALS - GYM         29,958         35,000         31,433         30,000         30,000           51920-RENTALS - MEETING ROOM         8,750         15,000         15,146         6,000         13,000           52105-TRANSFER FROM RESERVES         5,237         5,237         -         -         -         -           52105-TRANSFER FROM DEFERRED REVENUE         1,000         65,237         53,233         46,000         54,000           TOTAL REVENUES         59,797         65,237         53,233         46,000         54,000           EXPENSES           65100-ADVERTISING         215         930         220         400         -           65100-BENEFITS         10,776         28,921         11,914         30,811         29,005           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         80           65280-CLEANING SUPPLIES         1,488         -         -         -         -         -         -	10,000						
51830-RENTAL INCOME         4,363         -         6,654         -         -           51876-RENTALS - GYM         29,958         35,000         31,433         30,000         30,000           51920-RENTALS - MEETING ROOM         8,750         15,000         15,146         6,000         13,000           52105-TRANSFER FROM RESERVES         5,237         5,237         -         -         -         -         -           52105-TRANSFER FROM DEFERRED REVENUE         59,797         65,237         53,233         46,000         54,000           TOTAL REVENUES         59,797         65,237         53,233         46,000         54,000           EXPENSES           65100-ADVERTISING         215         930         220         400         -           65150-BENEFITS         10,776         28,921         11,914         30,811         29,005           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         80           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPI	51830-RENTAL INCOME         4,363         -         6,654         -           51876-RENTALS - GYM         29,958         35,000         31,433         30,000         30,000           51920-RENTALS - MEETING ROOM         8,750         15,000         15,146         6,000         13,000           52100-TRANSFER FROM RESERVES         5,237         5,237         -         -         -           52105-TRANSFER FROM DEFERRED REVENUE         -         -         -         -         -         -           TOTAL REVENUES         59,797         65,237         53,233         46,000         54,000           EXPENSES         50100-ADVERTISING         215         930         220         400         - <t< td=""><td>REVENUES</td><td></td><td></td><td></td><td></td><td></td></t<>	REVENUES					
51876-RENTALS - GYM         29,958         35,000         31,433         30,000         30,000           51920-RENTALS - MEETING ROOM         8,750         15,000         15,146         6,000         13,000           52100-TRANSFER FROM RESERVES         5,237         5,237         -         -         -         -           52105-TRANSFER FROM DEFERRED REVENUE         59,797         65,237         53,233         46,000         54,000           EXPENSES           65100-ADVERTISING         215         930         220         400         -           65100-BENEFITS         10,776         28,921         11,914         30,811         29,005           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65500-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65770-KITCHEN SUPPLIES	51876-RENTALS - GYM         29,958         35,000         31,433         30,000         30,000           51920-RENTALS - MEETING ROOM         8,750         15,000         15,146         6,000         13,000           52100-TRANSFER FROM RESERVES         5,237         5,237         -         -         -           52105-TRANSFER FROM DEFERED REVENUE         59,797         65,237         53,233         46,000         54,000           EXPENSES           65100-ADVERTISING         215         930         220         400           65150-BENEFITS         10,776         28,921         11,914         30,811         29,000           65200-BUILDING REPAIRS & MAINTENANCE         69,220         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         80           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65730-INSURANCE PREMIUM         16,318         15,000		1,488	_	_	-	_
51920-RENTALS - MEETING ROOM         8,750         15,000         15,146         6,000         13,000           52100-TRANSFER FROM RESERVES         5,237         5,237         -         -         -         -           52105-TRANSFER FROM DEFERRED REVENUE         59,797         65,237         53,233         46,000         54,000           EXPENSES           65100-ADVERTISING         215         930         220         400         -           65150-BENEFITS         10,776         28,921         11,914         30,811         29,005           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65770-KITCHEN SUPPLIES	51920-RENTALS - MEETING ROOM         8,750         15,000         15,146         6,000         13,000           52100-TRANSFER FROM RESERVES         5,237         5,237         -         -         -           52105-TRANSFER FROM DEFERRED REVENUE         59,797         65,237         53,233         46,000         54,000           TOTAL REVENUES         59,797         65,237         53,233         46,000         54,000           EXPENSES           65100-ADVERTISING         215         930         220         400           65150-BENEFITS         10,776         28,921         11,914         30,811         29,000           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -           6560-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65730-INSURANCE PREMIUM         16,318         15,000	51433-GRANT ONTARIO - SAFE RESTART		- 10,000	-	- 10,000	- 10,000
52100-TRANSFER FROM RESERVES         5,237         5,237         -	52100-TRANSFER FROM RESERVES         5,237         5,237         -	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS	10,000	- 10,000 -	- - 6,654		- 10,000 -
52105-TRANSFER FROM DEFERRED REVENUE         1,000           TOTAL REVENUES         59,797         65,237         53,233         46,000         54,000           EXPENSES         65100-ADVERTISING         215         930         220         400         -           65150-BENEFITS         10,776         28,921         11,914         30,811         29,005           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -         -           6560-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65780-LANDSCAPING         1,280         1,000         1,000           65780-LAND	TOTAL REVENUES   59,797   65,237   53,233   46,000   54,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME	10,000 4,363	-		-	10,000 - 30,000
TOTAL REVENUES         59,797         65,237         53,233         46,000         54,000           EXPENSES         65100-ADVERTISING         215         930         220         400         -           65150-BENEFITS         10,776         28,921         11,914         30,811         29,005           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199 <th< td=""><td>TOTAL REVENUES         59,797         65,237         53,233         46,000         54,000           EXPENSES         65100-ADVERTISING         215         930         220         400           65150-BENEFITS         10,776         28,921         11,914         30,811         29,003           65200-BUILDING REPAIRS &amp; MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -           6560-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000         1,000</td><td>51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM</td><td>10,000 4,363 29,958</td><td>- 35,000</td><td>31,433</td><td>30,000</td><td>30,000</td></th<>	TOTAL REVENUES         59,797         65,237         53,233         46,000         54,000           EXPENSES         65100-ADVERTISING         215         930         220         400           65150-BENEFITS         10,776         28,921         11,914         30,811         29,003           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -           6560-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000         1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM	10,000 4,363 29,958	- 35,000	31,433	30,000	30,000
EXPENSES           65100-ADVERTISING         215         930         220         400         -           65150-BENEFITS         10,776         28,921         11,914         30,811         29,005           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000<	CAMPAINSES   CAMPAINS   CAMPAIN	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES	10,000 4,363 29,958 8,750	35,000 15,000	31,433	30,000	30,000
65100-ADVERTISING         215         930         220         400         -           65150-BENEFITS         10,776         28,921         11,914         30,811         29,005           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65780-LANDSCAPING         56         250         235         -         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91 <td>65100-ADVERTISING         215         930         220         400           65150-BENEFITS         10,776         28,921         11,914         30,811         29,003           65200-BUILDING REPAIRS &amp; MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66135-OVERTI</td> <td>51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES</td> <td>10,000 4,363 29,958 8,750</td> <td>35,000 15,000</td> <td>31,433</td> <td>30,000</td> <td>30,000 13,000 -</td>	65100-ADVERTISING         215         930         220         400           65150-BENEFITS         10,776         28,921         11,914         30,811         29,003           65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66135-OVERTI	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES	10,000 4,363 29,958 8,750	35,000 15,000	31,433	30,000	30,000 13,000 -
65150-BENEFITS       10,776       28,921       11,914       30,811       29,005         65200-BUILDING REPAIRS & MAINTENANCE       6,920       7,500       4,845       7,500       8,500         65280-CLEANING SUPPLIES       1,737       750       744       750       800         65435-COVID-19 EXPENSES       1,488       -       -       -       -       -         65530-EQUIPMENT (NOT CAPITAL)       1,587       -       -       -       -       -         65600-GARBAGE COLLECTION       3,864       2,500       4,628       5,000       5,000         65728-INSPECTION / MAINTENANCE FEES CHARGED       -       500       1,030       500       850         65770-KITCHEN SUPPLIES       56       250       235       -       1,000         65780-LANDSCAPING       1,280       1,000       1,000         65838-LICENSING/MONTHLY PROVIDER FEES       199       200       199       200       200         65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200	65150-BENEFITS       10,776       28,921       11,914       30,811       29,000         65200-BUILDING REPAIRS & MAINTENANCE       6,920       7,500       4,845       7,500       8,500         65280-CLEANING SUPPLIES       1,737       750       744       750       800         65435-COVID-19 EXPENSES       1,488       -       -       -       -         65530-EQUIPMENT (NOT CAPITAL)       1,587       -       -       -         65660-GARBAGE COLLECTION       3,864       2,500       4,628       5,000       5,000         65728-INSPECTION / MAINTENANCE FEES CHARGED       -       500       1,030       500       850         65730-INSURANCE PREMIUM       16,318       15,000       11,341       20,397       13,000         65770-KITCHEN SUPPLIES       56       250       235       -       1,000         65780-LANDSCAPING       1,280       1,000       1,000         65838-LICENSING/MONTHLY PROVIDER FEES       199       200       199       200       200         65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66135-OVERTIME       3,044       -       3,431       -       3,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE TOTAL REVENUES	10,000 4,363 29,958 8,750 5,237	35,000 15,000 5,237	31,433 15,146 -	30,000 6,000	- 30,000 13,000 - 1,000
65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200	65200-BUILDING REPAIRS & MAINTENANCE         6,920         7,500         4,845         7,500         8,500           65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66135-OVERTIME         3,044         -         3,431         -         3,000           66270-PROGRAM SUPPLIES         349         750         430         1,000         1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE TOTAL REVENUES	10,000 4,363 29,958 8,750 5,237	35,000 15,000 5,237	31,433 15,146 - 53,233	30,000 6,000 - 46,000	- 30,000 13,000 - 1,000
65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200	65280-CLEANING SUPPLIES         1,737         750         744         750         800           65435-COVID-19 EXPENSES         1,488         -         -         -         -           65530-EQUIPMENT (NOT CAPITAL)         1,587         -         -         -         -           65660-GARBAGE COLLECTION         3,864         2,500         4,628         5,000         5,000           65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200           66270-PROGRAM SUPPLIES         349         750         430         1,000         1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING	10,000 4,363 29,958 8,750 5,237 59,797	35,000 15,000 5,237 65,237	31,433 15,146 - 53,233 220	30,000 6,000 - 46,000 400	30,000 13,000 - 1,000 54,000
65435-COVID-19 EXPENSES       1,488       -       -       -       -       -         65530-EQUIPMENT (NOT CAPITAL)       1,587       -       -       -       -       -         65660-GARBAGE COLLECTION       3,864       2,500       4,628       5,000       5,000         65728-INSPECTION / MAINTENANCE FEES CHARGED       -       500       1,030       500       850         65730-INSURANCE PREMIUM       16,318       15,000       11,341       20,397       13,000         65770-KITCHEN SUPPLIES       56       250       235       -       1,000         65780-LANDSCAPING       1,280       1,000       1,000         65838-LICENSING/MONTHLY PROVIDER FEES       199       200       199       200       200         65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200	65435-COVID-19 EXPENSES       1,488       -       -       -       -         65530-EQUIPMENT (NOT CAPITAL)       1,587       -       -       -       -         65660-GARBAGE COLLECTION       3,864       2,500       4,628       5,000       5,000         65728-INSPECTION / MAINTENANCE FEES CHARGED       -       500       1,030       500       850         65730-INSURANCE PREMIUM       16,318       15,000       11,341       20,397       13,000         65770-KITCHEN SUPPLIES       56       250       235       -       1,000         65780-LANDSCAPING       1,280       1,000       1,000         65838-LICENSING/MONTHLY PROVIDER FEES       199       200       199       200       200         65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200         66135-OVERTIME       3,044       -       3,431       -       3,000         66270-PROGRAM SUPPLIES       349       750       430       1,000       1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776	35,000 15,000 5,237 65,237 930 28,921	31,433 15,146 - 53,233 220 11,914	30,000 6,000 - 46,000 400	30,000 13,000 - 1,000 54,000
65530-EQUIPMENT (NOT CAPITAL)         1,587         -	65530-EQUIPMENT (NOT CAPITAL)       1,587       -       -       -       -         65660-GARBAGE COLLECTION       3,864       2,500       4,628       5,000       5,000         65728-INSPECTION / MAINTENANCE FEES CHARGED       -       500       1,030       500       850         65730-INSURANCE PREMIUM       16,318       15,000       11,341       20,397       13,000         65770-KITCHEN SUPPLIES       56       250       235       -       1,000         65780-LANDSCAPING       1,280       1,000       1,000         65838-LICENSING/MONTHLY PROVIDER FEES       199       200       199       200       200         65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200         66135-OVERTIME       3,044       -       3,431       -       3,000         66270-PROGRAM SUPPLIES       349       750       430       1,000       1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776	35,000 15,000 5,237 65,237 930 28,921	31,433 15,146 - 53,233 220 11,914	30,000 6,000 - 46,000 400 30,811	30,000 13,000 - 1,000 54,000
65660-GARBAGE COLLECTION       3,864       2,500       4,628       5,000       5,000         65728-INSPECTION / MAINTENANCE FEES CHARGED       -       500       1,030       500       850         65730-INSURANCE PREMIUM       16,318       15,000       11,341       20,397       13,000         65770-KITCHEN SUPPLIES       56       250       235       -       1,000         65780-LANDSCAPING       1,280       1,000       1,000         65838-LICENSING/MONTHLY PROVIDER FEES       199       200       199       200       200         65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200	65660-GARBAGE COLLECTION       3,864       2,500       4,628       5,000       5,000         65728-INSPECTION / MAINTENANCE FEES CHARGED       -       500       1,030       500       850         65730-INSURANCE PREMIUM       16,318       15,000       11,341       20,397       13,000         65770-KITCHEN SUPPLIES       56       250       235       -       1,000         65780-LANDSCAPING       1,280       1,000       1,000         65838-LICENSING/MONTHLY PROVIDER FEES       199       200       199       200       200         65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200         66135-OVERTIME       3,044       -       3,431       -       3,000         66270-PROGRAM SUPPLIES       349       750       430       1,000       1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920	35,000 15,000 5,237 65,237 930 28,921 7,500	31,433 15,146 - 53,233 220 11,914 4,845	30,000 6,000 - 46,000 400 30,811 7,500	30,000 13,000 - 1,000 54,000 - 29,005 8,500
65728-INSPECTION / MAINTENANCE FEES CHARGED         -         500         1,030         500         850           65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200	65728-INSPECTION / MAINTENANCE FEES CHARGED       -       500       1,030       500       850         65730-INSURANCE PREMIUM       16,318       15,000       11,341       20,397       13,000         65770-KITCHEN SUPPLIES       56       250       235       -       1,000         65780-LANDSCAPING       1,280       1,000       1,000         65838-LICENSING/MONTHLY PROVIDER FEES       199       200       199       200       200         65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200         66135-OVERTIME       3,044       -       3,431       -       3,000         66270-PROGRAM SUPPLIES       349       750       430       1,000       1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737	35,000 15,000 5,237 65,237 930 28,921 7,500	31,433 15,146 - 53,233 220 11,914 4,845	30,000 6,000 - 46,000 400 30,811 7,500	30,000 13,000 - 1,000 54,000 - 29,005 8,500
65730-INSURANCE PREMIUM         16,318         15,000         11,341         20,397         13,000           65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200	65730-INSURANCE PREMIUM       16,318       15,000       11,341       20,397       13,000         65770-KITCHEN SUPPLIES       56       250       235       -       1,000         65780-LANDSCAPING       1,280       1,000       1,000         65838-LICENSING/MONTHLY PROVIDER FEES       199       200       199       200       200         65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200         66135-OVERTIME       3,044       -       3,431       -       3,000         66270-PROGRAM SUPPLIES       349       750       430       1,000       1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488	35,000 15,000 5,237 65,237 930 28,921 7,500	31,433 15,146 - 53,233 220 11,914 4,845	30,000 6,000 - 46,000 400 30,811 7,500	30,000 13,000 - 1,000 54,000 - 29,005 8,500
65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200	65770-KITCHEN SUPPLIES         56         250         235         -         1,000           65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200           66135-OVERTIME         3,044         -         3,431         -         3,000           66270-PROGRAM SUPPLIES         349         750         430         1,000         1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL)	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587	35,000 15,000 5,237 65,237 930 28,921 7,500 750	31,433 15,146 - 53,233 220 11,914 4,845 744 -	30,000 6,000 - 46,000 400 30,811 7,500 750	30,000 13,000 - 1,000 54,000 - 29,005 8,500 800
65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200	65780-LANDSCAPING         1,280         1,000         1,000           65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200           66135-OVERTIME         3,044         -         3,431         -         3,000           66270-PROGRAM SUPPLIES         349         750         430         1,000         1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL) 65660-GARBAGE COLLECTION	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587	35,000 15,000 5,237 65,237 930 28,921 7,500 750 - 2,500	31,433 15,146 - 53,233 220 11,914 4,845 744 - 4,628	30,000 6,000 - 46,000 400 30,811 7,500 750 - 5,000	30,000 13,000 13,000 - 1,000 54,000 - 29,005 8,500 800 - 5,000
65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200	65838-LICENSING/MONTHLY PROVIDER FEES         199         200         199         200         200           65910-MAINTENANCE - OTHER EQUIP         2,934         1,000         91         1,000         1,000           66120-ONTARIO HYDRO         17,873         15,350         12,524         20,200         21,200           66135-OVERTIME         3,044         -         3,431         -         3,000           66270-PROGRAM SUPPLIES         349         750         430         1,000         1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL) 65660-GARBAGE COLLECTION 65728-INSPECTION / MAINTENANCE FEES CHARGED	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587 3,864	35,000 15,000 5,237 65,237 930 28,921 7,500 750 - 2,500 500	31,433 15,146 - 53,233 220 11,914 4,845 744 - 4,628 1,030	30,000 6,000 - 46,000 400 30,811 7,500 750 - 5,000 500	30,000 13,000 13,000 - 1,000 54,000 - 29,005 8,500 800 - 5,000 850
65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200	65910-MAINTENANCE - OTHER EQUIP       2,934       1,000       91       1,000       1,000         66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200         66135-OVERTIME       3,044       -       3,431       -       3,000         66270-PROGRAM SUPPLIES       349       750       430       1,000       1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL) 65660-GARBAGE COLLECTION 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587 3,864	35,000 15,000 5,237 65,237 930 28,921 7,500 750 - 2,500 500 15,000	31,433 15,146 - 53,233 220 11,914 4,845 744 - 4,628 1,030 11,341	30,000 6,000 - 46,000 400 30,811 7,500 750 - 5,000 500	30,000 13,000 13,000 54,000 54,000 - 29,005 8,500 800 - 5,000 850 13,000
66120-ONTARIO HYDRO 17,873 15,350 12,524 20,200 21,200	66120-ONTARIO HYDRO       17,873       15,350       12,524       20,200       21,200         66135-OVERTIME       3,044       -       3,431       -       3,000         66270-PROGRAM SUPPLIES       349       750       430       1,000       1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL) 65660-GARBAGE COLLECTION 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65770-KITCHEN SUPPLIES	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587 3,864	35,000 15,000 5,237 65,237 930 28,921 7,500 750 - 2,500 500 15,000	31,433 15,146 - 53,233 220 11,914 4,845 744 - 4,628 1,030 11,341 235	30,000 6,000 46,000 400 30,811 7,500 750 5,000 500 20,397	30,000 13,000 13,000 54,000 54,000 29,005 8,500 800 - 5,000 850 13,000 1,000
	66135-OVERTIME       3,044       -       3,431       -       3,000         66270-PROGRAM SUPPLIES       349       750       430       1,000       1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL) 65660-GARBAGE COLLECTION 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65770-KITCHEN SUPPLIES 65780-LANDSCAPING	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587 3,864 - 16,318 56	35,000 15,000 5,237 65,237 930 28,921 7,500 750 - 2,500 500 15,000 250	31,433 15,146 - 53,233 220 11,914 4,845 744 - 4,628 1,030 11,341 235 1,280	30,000 6,000 46,000 400 30,811 7,500 750 - 5,000 500 20,397 - 1,000	30,000 13,000 13,000 54,000 54,000 29,005 8,500 800 - - 5,000 850 13,000 1,000
0040E OVERTIME 0.044 0.404	66270-PROGRAM SUPPLIES 349 750 430 1,000 1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL) 65660-GARBAGE COLLECTION 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65770-KITCHEN SUPPLIES 65838-LICENSING/MONTHLY PROVIDER FEES	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587 3,864 - 16,318 56	35,000 15,000 5,237 65,237 930 28,921 7,500 750 - 2,500 500 15,000 250	31,433 15,146 - 53,233 220 11,914 4,845 744 - 4,628 1,030 11,341 235 1,280 199	30,000 6,000 400 30,811 7,500 750 - 5,000 500 20,397 - 1,000 200	30,000 13,000 13,000 54,000 54,000 - 29,005 8,500 800 - 5,000 850 13,000 1,000 200
00135-UVERTIME 3,044 - 3,431 - 3,000	66270-PROGRAM SUPPLIES 349 750 430 1,000 1,000	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL) 65660-GARBAGE COLLECTION 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65770-KITCHEN SUPPLIES 65780-LANDSCAPING 65838-LICENSING/MONTHLY PROVIDER FEES 65910-MAINTENANCE - OTHER EQUIP	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587 3,864 - 16,318 56 199 2,934	35,000 15,000 5,237 65,237 930 28,921 7,500 750 - 2,500 500 15,000 250	31,433 15,146 - 53,233 220 11,914 4,845 744 - 4,628 1,030 11,341 235 1,280 199 91	30,000 6,000 400 30,811 7,500 750 5,000 500 20,397 1,000 200 1,000	30,000 13,000 13,000 54,000 54,000 - 29,005 8,500 800 - 5,000 850
		51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL) 65660-GARBAGE COLLECTION 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65770-KITCHEN SUPPLIES 65780-LANDSCAPING 65838-LICENSING/MONTHLY PROVIDER FEES 65910-MAINTENANCE - OTHER EQUIP 66120-ONTARIO HYDRO	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587 3,864 - 16,318 56 199 2,934 17,873	35,000 15,000 5,237 65,237 930 28,921 7,500 750 - 2,500 500 15,000 250 200 1,000 15,350	31,433 15,146 - 53,233 220 11,914 4,845 744 - 4,628 1,030 11,341 235 1,280 199 91 12,524	30,000 6,000 400 30,811 7,500 750 5,000 500 20,397 1,000 200 1,000	30,000 13,000 13,000 54,000 54,000 - 29,005 8,500 800 - 5,000 850 13,000 1,000 200 1,000 21,200
66340-SAFETY EQUIPMENT - 500	00340-SAFELLEQUIPMENT - 500	51433-GRANT ONTARIO - SAFE RESTART 51615-NAMING RIGHTS AND SPONSORSHIPS 51830-RENTAL INCOME 51876-RENTALS - GYM 51920-RENTALS - MEETING ROOM 52100-TRANSFER FROM RESERVES 52105-TRANSFER FROM DEFERRED REVENUE  TOTAL REVENUES EXPENSES 65100-ADVERTISING 65150-BENEFITS 65200-BUILDING REPAIRS & MAINTENANCE 65280-CLEANING SUPPLIES 65435-COVID-19 EXPENSES 65530-EQUIPMENT (NOT CAPITAL) 65660-GARBAGE COLLECTION 65728-INSPECTION / MAINTENANCE FEES CHARGED 65730-INSURANCE PREMIUM 65770-KITCHEN SUPPLIES 65780-LANDSCAPING 65838-LICENSING/MONTHLY PROVIDER FEES 65910-MAINTENANCE - OTHER EQUIP 66120-ONTARIO HYDRO 66135-OVERTIME	10,000 4,363 29,958 8,750 5,237 59,797 215 10,776 6,920 1,737 1,488 1,587 3,864 - 16,318 56 199 2,934 17,873 3,044	35,000 15,000 5,237 65,237 930 28,921 7,500 750 - 2,500 500 15,000 250 200 1,000 15,350	31,433 15,146 - 53,233 220 11,914 4,845 744 - 4,628 1,030 11,341 235 1,280 199 91 12,524 3,431	30,000 6,000 400 30,811 7,500 750 5,000 500 20,397 1,000 200 1,000 20,200	30,000 13,000 1,000 54,000 29,005 8,500 800 5,000 850 13,000 1,000 200 1,000

2024 Operating Budget	2022		2023		2024
Community Services	Actual	Budget	Actual	Budget	Budget
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,500	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	4,163	7,700	4,316	7,750	7,983
66470-TELECOMMUNICATIONS	692	1,000	160	1,100	1,100
66540-UNION GAS	7,041	2,790	5,704	7,000	7,200
66580-WAGES - REGULAR	82,034	116,150	83,183	118,310	123,333
66590-WATER	881	1,065	800	900	1,000
TOTAL EXPENSES	162,172	204,356	147,074	223,818	226,171
Net 50-1634-7102 THORNDALE COMMUNITY CENTRE	(102,375)	(139,119)	(93,842)	(177,818)	(172,171)
50-1634-7103 THORNDALE FIELDHOUSE BUILDING					
REVENUES					
52100-TRANSFER FROM RESERVES	435	435	-	-	
TOTAL REVENUES	435	435	-	-	
EXPENSES					
65200-BUILDING REPAIRS & MAINTENANCE	781	1,000	836	1,000	1,000
65280-CLEANING SUPPLIES	1,980	2,000	949	1,000	1,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	500	-	500	500
65730-INSURANCE PREMIUM	4,202	2,965	1,121	5,253	2,000
66120-ONTARIO HYDRO	-	1,500	-	-	
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	500	-	500	500
66540-UNION GAS	-	1,000	-	500	
66590-WATER	791	1,200	644	800	900
TOTAL EXPENSES	7,755	10,665	3,550	9,553	5,900
Net 50-1634-7103 THORNDALE FIELDHOUSE BUILDING	(7,320)	(10,230)	(3,550)	(9,553)	(5,900)
50-1634-7104 VON CENTRE					
REVENUES					
51830-RENTAL INCOME	8,283	8,140	8,854	8,854	9,208
TOTAL REVENUES	8,283	8,140	8,854	8,854	9,208
EXPENSES					
65200-BUILDING REPAIRS & MAINTENANCE	631	5,500	5,603	3,000	500
66540-UNION GAS	649	800	512	700	700
TOTAL EXPENSES	1,280	6,300	6,115	3,700	1,200
Net 50-1634-7104 VON CENTRE	7,003	1,840	2,739	5,154	8,008
50-1634-7105 THORNDALE SPLASH PARK					
EXPENSES					
65150-BENEFITS	730	2,605	714	2,764	2,796
65200-BUILDING REPAIRS & MAINTENANCE	7,505	5,800	500	1,000	1,000
66120-ONTARIO HYDRO	2,625	2,500	2,095	2,900	3,000
66230-POOL CHEMICALS	1,978	1,500	3,332	2,000	2,200
66580-WAGES - REGULAR	4,181	9,565	3,875	9,749	10,202
66590-WATER	1,164	1,100	7,895	1,250	1,200
TOTAL EXPENSES	18,183	23,070	18,411	19,663	20,398
Net 50-1634-7105 THORNDALE SPLASH PARK	(18,183)	(23,070)	(18,411)	(19,663)	(20,398)
50-1634-7106 DORCHESTER POOL / SPLASH PARK REVENUES					
51010-ADMISSIONS	5,753	6,000	5,001	6,000	6,000
51432-GRANT - CSJ	-		1,717		0,000
51670-PASSES	6,724	7,000	6,066	7,000	7,000
51810-REGISTRATION FEES	30,837	28,000	29,401	31,000	31,000
51970-RENTALS - POOL	•	20,000	•	•	-
	1,431		1,535	1,600	1,600
52100-TRANSFER FROM RESERVES	2,177	2,177	42.724	45.000	45.000
TOTAL REVENUES	46,921	43,777	43,721	45,600	45,600

2024 Operating Budget	2022	2	2023	3	2024
Community Services	Actual	Budget	Actual	Budget	Budget
EXPENSES					
65100-ADVERTISING	328	500	-	500	-
65150-BENEFITS	11,365	11,789	12,800	21,421	16,696
65200-BUILDING REPAIRS & MAINTENANCE	2,583	4,000	4,044	3,000	3,000
65255-CERTIFICATION / RECERTIFICATION	3,500	4,000	2,121	5,000	5,000
65280-CLEANING SUPPLIES	395	-	-	-	-
65290-CLOTHING ALLOWANCE	1,322	2,000	1,546	2,000	2,000
65510-EMPLOYEE RELATIONS / GIFT	-	200	182	200	200
65530-EQUIPMENT (NOT CAPITAL)	1,145	1,500	4,895	4,500	1,500
65730-INSURANCE PREMIUM	14,320	15,136	8,781	17,900	10,000
65830-LICENSE FEES & PERMITS	110	105	-	120	124
65910-MAINTENANCE - OTHER EQUIP	-	2,000	246	1,500	600
65990-MATERIALS / SUPPLIES	155	-	-	-	-
66020-MEETING EXPENSES	-	100	-	-	-
66100-OFFICE SUPPLIES		100	44	-	100
66120-ONTARIO HYDRO	6,724	5,500	6,720	5,600	5,900
66135-OVERTIME	2,785	2,300	4,920	2,300	2,300
66230-POOL CHEMICALS	6,693	6,000	9,299	6,750	7,500
66270-PROGRAM SUPPLIES	12	500	751	500	500
66540-UNION GAS	3,402	2,000	1,435	2,100	3,500
66580-WAGES - REGULAR 66590-WATER	101,304	97,058	104,480	104,103	106,280
TOTAL EXPENSES	6,438 162,581	12,500	6,849 169,111	5,900	6,600 171.800
Net 50-1634-7106 DORCHESTER POOL / SPLASH PARK	(115,660)	167,288 ( <b>123,511</b> )	(125,391)	183,394 (137,794)	(126,200)
	(110,000)	(1-0,011)	(===,===)	(101,101)	(120,200)
50-1634-7109 MILL POND BUILDING					
REVENUES					
51830-RENTAL INCOME	11,319	10,400	12,100	12,100	12,583
52100-TRANSFER FROM RESERVES	528	528	-	-	-
TOTAL REVENUES	11,847	10,928	12,100	12,100	12,583
EXPENSES					
65150-BENEFITS	46	334	30	346	358
65200-BUILDING REPAIRS & MAINTENANCE	15,414	1,500	184	1,500	3,500
65730-INSURANCE PREMIUM	2,592	2,509	77	3,240	1,000
66080-MUNICIPAL TAXES	1,444	1,807	1,482	1,500	1,550
66120-ONTARIO HYDRO	3,119	3,100	3,168	3,100	3,300
66540-UNION GAS	1,789	1,250	329	1,500	2,000
66580-WAGES - REGULAR	385	1,198	163	1,224	1,246
66590-WATER TOTAL EXPENSES	567	564	490	600	600
Net 50-1634-7109 MILL POND BUILDING	25,357	12,262	5,924	13,010	13,554
Net 50-1634-7109 MILL POND BUILDING	(13,510)	(1,334)	6,176	(910)	(971)
50-1640-7301 DORCHESTER LIBRARY					
REVENUES					
51590-MISCELLANEOUS REVENUE	-	780	-	-	-
51900-RENTALS - LIBRARY	100,841	100,967	80,817	108,014	112,605
52095-TRANSFER FROM DEVELOPMENT CHARGES	38,729	38,729	-	38,729	38,730
52100-TRANSFER FROM RESERVES	1,596	1,596	-	-	-
TOTAL REVENUES	141,167	142,072	80,817	146,743	151,335
EXPENSES					
65150-BENEFITS	943	1,416	1,350	3,027	3,180
65200-BUILDING REPAIRS & MAINTENANCE	13,432	9,600	3,382	4,000	4,000
65270-CLEANING CONTRACT	604	7,442	-	-	-
65280-CLEANING SUPPLIES	401	500	912	500	800
65440-DEBENTURE INTEREST	29,113	29,113	14,290	28,398	27,663
65445-DEBENTURE PRINCIPAL	26,215	26,215	13,374	26,930	27,665
65728-INSPECTION / MAINTENANCE FEES CHARGED	690	500	-	500	700
65730-INSURANCE PREMIUM	10,155	10,094	6,772	12,694	8,000

### **2024 Operating Budget**

	202	2	202	3	2024		
Community Services	Actual	Budget	Actual	Budget	Budget		
65780-LANDSCAPING	88	250	-	250	250		
66120-ONTARIO HYDRO	10,800	10,000	9,468	8,600	9,000		
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,629	1,670	1,727	1,670	1,800		
66540-UNION GAS	3,048	3,000	2,510	3,100	3,100		
66580-WAGES - REGULAR	7,007	4,958	9,056	12,267	12,795		
66590-WATER	2,424	1,200	1,188	1,250	2,500		
TOTAL EXPENSES	106,549	105,958	64,028	103,186	101,453		
Net 50-1640-7301 DORCHESTER LIBRARY	34,618	36,114	16,789	43,557	49,882		
50-1640-7302 THORNDALE LIBRARY REVENUES							
51590-MISCELLANEOUS REVENUE	503	_	_	_	_		
51900-RENTALS - LIBRARY	34,325	34,325	27,464	36,739	38,266		
52100-TRANSFER FROM RESERVES	271	271	21,404	50,759	50,200		
TOTAL REVENUES	35,099	34,596	27,464	36.739	38,266		
EXPENSES	00,000	04,000	21,404	00,700	00,200		
65150-BENEFITS	789	1,413	724	2,628	2,848		
65200-BUILDING REPAIRS & MAINTENANCE	4,217	3,000	1,842	3,000	3,000		
65270-CLEANING CONTRACT	360	4,435	-,0.=	-	-		
65280-CLEANING SUPPLIES	231	500	540	500	650		
65728-INSPECTION / MAINTENANCE FEES CHARGED	_	250	-	250	250		
65730-INSURANCE PREMIUM	3.889	4,073	3,731	4.861	5,000		
66120-ONTARIO HYDRO	3,356	3,000	3,174	3,100	3,300		
66135-OVERTIME	640	-	805	-	-		
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	_	1,000	-	_	-		
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,374	1,500	1,401	1,500	1,500		
66540-UNION GAS	2,380	2,000	2,199	2,220	2,500		
66580-WAGES - REGULAR	5,147	4,956	4,585	10,455	11,266		
66590-WATER	814	820	446	750	900		
TOTAL EXPENSES	23,197	26,947	19,449	29,264	31,214		
Net 50-1640-7302 THORNDALE LIBRARY	11,902	7,649	8,015	7,475	7,052		

Net Community Services \$ (3,339,354) \$ (2,115,940) \$ (2,237,533) \$ (2,358,010) \$ (2,376,115)

# Planning & Development Services

	2022 Budget	2022 Actuals	2023 YTD Actuals	2023 Budget	2024 Budget
50-1810-8100 PLANNING & ZONING	(77,541)	(36,122)	(22,996)	(35,915)	(24,366)
50-1850-8500 MUNICIPAL DRAINS	(178,166)	(179,365)	(182,748)	(181,892)	(185,804)
Total required to be raised from taxation	(\$255,707)	(\$215,487)	(\$205,744)	(\$217,807)	(\$210,170)

Planning & Development makes up 1.8% (2.8% - 2022) of your local Thames Centre municipal taxes and includes Planning & Zoning, Economic Development and Municipal Drain services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide development services. The Municipality partners with the County of Middlesex for Planning Services. In 2022, the Municipality reviewed 68 planning applications including 1 draft plan of subdivision, 4 official plan amendments, 24 zoning by-law amendments, 17 consents, 9 site plan approvals and 13 variances. Economic Development activities include tourism initiatives.



2024 Operating Budget

	202	2	202	3	2024		
Development Services	Actual	Budget	Actual	Budget	Budget		
50 4040 0400 DI ANNINO 9 7011110							
50-1810-8100 PLANNING & ZONING REVENUES							
51140-CONSENT FEES	30,300	42,000	39,700	33,000	44,000		
51145-CONSENT CONFIRMATION LETTERS	30,300	42,000	500	-	800		
51200-PLANNING - PART LOT CONTROL EXEMPTIONS	400	800	400	800	1,400		
51433-GRANT ONTARIO - SAFE RESTART	4,688	-	-	-			
51438-GRANT - MUNICIPAL MODERNIZATION	27,747	-	-	-	-		
51580-MINOR VARIANCE FEES	12,500	14,000	9,000	10,000	14,400		
51655-OFFICIAL PLAN AMENDMENT FEES	5,000	5,000	7,000	7,000	8,000		
52060-SITE PLAN AGREEMENTS	13,500	12,000	9,000	14,000	18,000		
52062-SUBDIVISION APPROVAL PROCESS	18,000	9,000	19,500	13,000	6,500		
52095-TRANSFER FROM DEVELOPMENT CHARGE	-	35,910	-	<u>-</u>	-		
52100-TRANSFER FROM RESERVES	15,910	49,990	-	20,000	-		
52139-ZONING AMENDMENTS FEES	37,600	44,000	70,700	35,000	75,000		
52150-ZONING CERTIFICATES	7,250	8,000	6,400	6,600	8,200		
52160-PLANNING - CONSENT CERTIFICATES TOTAL REVENUES	172,896	220,700	500 162,700	139,400	4,500 180,800		
EXPENSES	172,090	220,700	102,700	139,400	160,600		
65100-ADVERTISING	2,781	2,000	1,972	2,500	_		
65150-BENEFITS	36,771	28,337	40,037	28,144	29,480		
65222-INFORMATION SERVICES - OPERATING	4,834	4,853	-	5,939	5,739		
65290-CLOTHING ALLOWANCE	-	575	-	575	575		
65350-COMPUTER SOFTWARE	42,688	46,000	-	1,700	10,800		
65360-COMPUTER SUPPLIES	-	100	-	100	75		
65380-CONSULTING, ENGINEERING	9,528	42,900	2,440	8,000	1,000		
65410-CONVENTIONS, SEMINARS, TRAINING,	1,481	2,200	233	1,700	-		
EDUCATION COURSE (COURSE)							
65430-COURIER / SHIPPING	-	50	-	-	-		
65510-EMPLOYEE RELATIONS / GIFT EXP	540	250	-	250	150		
65560-FEE REIMBURSEMENT 65800-LEGAL FEES	442	10,000	- 7,790	4,000 5,000	4,000 5,400		
65806-LEGAL FEES - OLT	442	7,000	7,790	7,000	5,400		
66020-MEETING EXPENSES	396	250		250	250		
66030-MEMBERSHIPS	879	1,000	819	1,000	1,000		
66040-MILEAGE	-	500	-	,	-,000		
66100-OFFICE SUPPLIES	2,253	250	476	250	500		
66135-OVERTIME	219	-	-	-	_		
66240-POSTAGE	1,435	900	-	1,500	1,500		
66440-SUB-CONTRACT / CONTRACTED SERVICES					32,407		
66470-TELECOMMUNICATIONS	641	700	503	700	650		
66510-TRANSFER TO RESERVES	18,547	-	-	<u>-</u>	<u>-</u>		
66580-WAGES - REGULAR	119,450	108,957	130,767	106,707	111,640		
66587-COVID-19 WAGES & BENEFITS	7,553	-	659	475.045	- 205 400		
TOTAL EXPENSES  Net 50-1810-8100 PLANNING & ZONING	250,437	256,822	185,696	175,315	205,166		
Net 50-1810-8100 PLANNING & ZONING	(77,541)	(36,122)	(22,996)	(35,915)	(24,366)		
50-1850-8500 MUNICIPAL DRAINS							
REVENUES							
51395-GRANT - DRAINAGE SUPT.	65,364	70,000	_	70,000	65,000		
51433-GRANT ONTARIO - SAFE RESTART	491	-	_	-	-		
51505-INTEREST - MUNICIPAL DRAINS	7,242	3,500	779	4,000	8,000		
51605-MUNICIPAL DRAIN DEBENTURE LEVY	27,111	21,981	32,242	32,242	32,243		
52100-TRANSFER FROM RESERVES					17,000		
TOTAL REVENUES	100,208	95,481	33,021	106,242	122,243		
EXPENSES							
63010-CAPITAL FLEET REPLACEMENT	4,513	4,513	9,750	9,750	10,725		
65110-ADMIN - AMORTIZATION	996	-	-	-	-		
65150-BENEFITS	40,033	43,054	37,389	43,141	44,768		

**2024 Operating Budget** 

	2022	2	2023	3	2024
Development Services	Actual	Budget	Actual	Budget	Budget
65222-INFORMATION SERVICES - OPERATING	8,463	8,496	-	10,392	10,091
65290-CLOTHING ALLOWANCE	575	575	575	575	575
65410-CONVENTIONS, SEMINARS, TRAINING	289	3,700	3,675	3,700	-
65430-COURIER / SHIPPING	-	50	-	50	-
65440-DEBENTURE INTEREST	3,639	1,289	4,909	5,266	4,425
65445-DEBENTURE PRINCIPAL	23,472	20,692	16,343	26,976	27,817
65510-EMPLOYEE RELATIONS / GIFT EXP	-	100	-	100	125
65800-LEGAL FEES	932	2,500	-	2,500	-
65910-MAINTENANCE - OTHER EQUIP	-	-	-	-	140
66030-MEMBERSHIPS	135	700	409	700	500
66040-MILEAGE	-	500	-	500	-
66100-OFFICE SUPPLIES	47	1,000	102	1,000	250
66123-ONTARIO ONE CALLS	1,726	1,600	1,350	1,600	2,100
66135-OVERTIME	381	2,000	892	2,000	1,000
66380-SMALL BALANCE WRITE OFFS	143	500	262	500	500
66440-SUB-CONTRACT / CONTRACTED SERVICES	25,824	20,000	22,474	20,000	42,000
66470-TELECOMMUNICATIONS	1,221	1,400	1,160	1,200	1,300
66510-TRANSFER TO RESERVES	19,532	-	-	-	-
66580-WAGES - REGULAR	145,661	162,177	116,479	158,184	161,731
66587-COVID-19 WAGES & BENEFITS	791	-	-	-	
TOTAL EXPENSES	278,374	274,846	215,769	288,134	308,047
Net 50-1850-8500 MUNICIPAL DRAINS	(178,166)	(179,365)	(182,748)	(181,892)	(185,804)
Net Development Services	(255,707)	(215,487)	(205,744)	(217,807)	(210,170)

# 2024 Capital **Summary**

	Total Cost	Reserve Fund	Development Charges	Debt Financing	Grants	Other
General Government	\$118,780	\$118,780	\$0	\$0	\$0	\$0
Fire Services	\$204,000	\$204,000	\$0	\$0	\$0	\$0
Fleet Services	\$1,090,000	\$1,090,000	\$0	\$0	\$0	\$0
Transportation Services	\$3,992,036	\$3,668,518	\$323,518	\$0	\$0	\$0
Community Services & Facilities	\$517,400	\$352,100	\$0	\$0	\$85,300	\$80,000
Water Services	\$2,040,581	\$1,390,371	\$650,210	\$0	\$0	\$0
Storm Water Services	\$200,000	\$200,000	\$0	\$0	\$0	\$0
Wastewater Services	\$1,100,000	\$389,550	\$710,450	\$0	\$0	\$0
Total	\$9,262,797	\$7,413,319	\$1,684,178	\$0	\$85,300	\$80,000

# 2023 & Prior Capital Summary Cont. in 2024

	Total Cost	Reserve Fund	Development Charges	Debt Financing	Grants	Other
General Government						
Fire Services						
Fleet Services	\$825,000	\$825,000	\$650,210	\$0	\$0	\$0
Transportation Services	\$2,172,938	\$1,145,788	\$0	\$0	\$1,027,150	\$0
Community Services & Facilities	\$7,849,266	\$567,950	\$1,425,263	\$4,347,053	\$0	\$1,509,000
Water Services	\$3,324,169	\$902,450	\$877,804	\$0	\$543,915	\$0
Storm Water Services	\$740,035	\$0	\$0	\$0	\$740,035	\$0
Wastewater Services	\$510,000	\$83,105	\$426,895	\$0	\$0	\$0
Environmental Services						
Total	\$14,421,408	\$3,524,293	\$3,380,172	\$4,347,053	\$2,311,099	\$1,509,000

# **Detailed Capital Budget**

				Debit		
	Total Cost	Reseve Fund	DC's	Financing	Grants	Other
General Government						
2024 IT Capital Projects	\$51,560	\$51,560				
Council Wire AV System Update	\$20,000	\$20,000				
Website Redevelopment Costs	\$47,220	\$47,220				
General Government Total	\$118,780	\$118,780				
Fire Services						
boots, helmets 11	\$62,000	\$62,000				
PPE Coveralls (used in auto-extrication) - 35 sets	\$14,000	\$14,000				
Ground monitor, water nozzle, Thorndale	\$15,000	\$15,000				
Paratech Stabilization Kit, Auto Extrication needs, Dorchester	\$35,000	\$35,000				
Battery powered positive smoke displacement ventilation fan	\$8,000	\$8,000				
Thermal Imaging Cameras X5	\$30,000	\$30,000				
WATER/ICE RESCUE PPE (both stations)	\$20,000	\$20,000				
Hydraulic power unit for auto extrication, Dorchester	\$20,000	\$20,000				
Fire Services Total	\$204,000	\$204,000	\$0	\$0	\$0	\$(
Transportation Services						
DC Project: Bridges and Culverts	\$347,036	\$173,518	\$173,518			
DC Project: Dorchester Road (Byron Ave to Boardwalk Way)	\$150,000	\$150,000				
DC Project: Thorndale Road	\$150,000		\$150,000			
Porters Phase 3	\$100,000	\$100,000				
Upper Queen Street Urbanization	\$165,000	\$165,000				
Hot Mix Asphalt	\$2,500,000	\$2,500,000				
Crack Sealing	\$35,000	\$35,000				
Purple Hill Rd 3.1 km between Evelyn & Wyton Hard surface	\$220,000	\$220,000	\$0			
Hard Surface Treatment	\$325,000	\$325,000				
Transportation Services	\$3,992,036	\$3,668,518	\$323,518	\$0	\$0	\$(

# **Detailed Capital Budget**

				Debit		
	Total Cost	Reseve Fund	DC's	Financing	Grants	Other
Fleet Services						
New Mower	\$20,000	\$20,000				
Vehicle #7 Toro Side Discharge Mower	\$20,000	\$20,000				
Vehicle #75 John Deere Grader	\$700,000	\$700,000				
Unit #40 - 2018 Dodge Ram	\$80,000	\$80,000				
Thorndale Rescue Replacement Unit #200	\$190,000	\$190,000				
Fire Department Chief Vehicle	\$80,000	\$80,000				
Fleet Services Total	\$1,090,000	\$1,090,000	\$0	\$0	\$0	\$0
Waste Water Services						
North Dorchester New Development Sewage Pump Station (SPS-01B)	\$450,000	\$167,050	\$282,950			
Thorndale Wastewater Treatment Plant Upgrades (WW-T-TP-01B)	\$450,000	\$22,500	\$427,500			
PS3 West Sewers (PS#3 to Mill Rd) WW-D-SS-03	\$200,000	\$200,000				
Waste Water Services Total	\$1,100,000	\$389,550	\$710,450	\$0	\$0	\$0
Water Services						
Dorchester HLP Upgrades W-D BPS-01	\$240,000					
02	\$555,257	\$249,861	\$305,396			
15	\$250,000	\$200,000	\$50,000			
Thorndale Watermain - South Trunk at Railway Crossing W-T-WM-05	\$69,407	\$0	\$69,407			
Thorndale Watermain - South Trunk at Rosewood Subdivision W-T-WM-06	\$69,407	\$0	\$69,407			
Dorchester WTF UV system replacement	\$755,000	\$755,000				
Thorndale Watermain - subtrunk at Rosewood W-W-WM-07	\$91,510	\$91,510				
DOR WTP New Roof	\$10,000	\$10,000				
Water Services Total	\$2,040,581	\$1,306,371	\$494,210	\$0	\$0	\$0
Storm Water Services						
Porters Phase 3	\$50,000	\$50,000				
Upper Queen Street Urbanization	\$150,000	\$150,000				

# 2024 **Detailed Capital Budget**

	Total Cost	Reseve Fund	DC's	Financing	Grants	Other
Community Services & Facilities						
Annual improvements, maintenance and extensions to our network of walking trails.	\$10,000	\$10,000				
Annual improvements, repairs and replacement to fencing.	\$17,000	\$17,000				
Annual improvements, replacements and/or new playground amenities.	\$35,000	\$35,000				
Netting for APC Rink	\$15,000	\$15,000				
Flight Exec Centre Renovation Project - ADDITIONAL COSTS	\$150,000	\$150,000				
Dehumidifier Inspection at Flight Exec Centre	\$16,000	\$16,000				
Expand septic system at Outdoor Recreation Complex (ORC)	\$60,000	\$60,000				
Upgrade Harrietsville Ball Diamond to Clay Infield	\$10,000	\$10,000				
Address storm water management problem being Thorndale Lions Community Centre	\$60,000					\$60,000
Thorndale Community Park - Walking Path Upgrades	\$105,300				\$85,300	\$20,000
Picnic Tables and Garbage Cans	\$14,100	\$14,100				
Community Services & Facilities Total	\$492,400	\$327,100	\$0	\$0	\$85,300	\$80,000
	\$9,237,797	\$7,304,319	\$1,528,178	\$0	\$85,300	\$80,000

Funding balances are subject to change given application announcements, Canada Community Build Fund (CCBF) formerly Federal Gas Tax approvals, Ontario Community Infrastructure Fund (OCIF) allocation announcements, OCIF approvals and other revenues not anticipated.

# 2023 and Prior Detailed Capital Budget Continuing into 2024

	Capital	Cost			Debit		
	Project #	Remaining *	Resave Fund	DC's	Financing	Grants	Other
Transportation Services							
Porter Subdivision Watermain Replacement	0601-2201	\$606,538	\$362,588			\$243,950	
Porter (phase2) Subdivision Road Portion	0601-2301	\$1,566,400	\$783,200			\$783,200	
Transportation Services		\$2,172,938	\$1,145,788	\$0	\$0	\$1,027,150	\$0
Fleet Services							
Thorndale Rescue Replacement Unit #200	0700-2302	\$825,000	\$825,000				
Fleet Services Total		\$825,000	\$825,000	\$0	\$0	\$0	\$0
Water Services							
Dorchester Water Storage Mixers	0839-1739	\$40,494	\$40,494				
Thorndale WTP Needs EA Study(2019)	0839-1905	\$200,000	\$70,000	\$130,000			
DOR WELLS SUPPLY EXPANSION	0839-1909	\$97,803	\$4,910	\$92,893			
Water-Multi Year Porter Subdivision	0839-1911	\$153,189	\$153,189				
Water South Trunk CN Crossing	0839-2004	\$286,025	\$0	\$286,025			
Water W2B Mill Road North to Christie	0839-2006	\$139,031	\$27,806	\$111,225			
Dor Well Expansion	0839-2101	\$271,279	\$13,618	\$257,661			
Porter Subdivision Watermain Replace PH 2	0839-2301	\$745,089	\$201,174			\$543,915	
Porter Subdivision Design & Tender Prep	0839-2302	\$200,000	\$200,000				
300 MM Looping Design & Tender Prep	0839-2303	\$80,000	\$80,000				
Dor WTF UV System Upgrade & Treatment	0839-2304	\$76,259	\$76,259				
Thorndale EST INT \$ EXT Cleaning & Inspection	0839-2306	\$35,000	\$35,000				
Water Services Total		\$2,324,169	\$902,450	\$877,804	\$0	\$543,915	\$0
Storm Water Services							
Porter Subdivision Watermain Replacement - Phase 2 (Combination W project)	0821-2301	\$740,035				\$740,035	
Storm Water Services Total		\$740,035	\$0	\$0	\$0	\$740,035	\$0
Waste Water Services							
Thorndale WWTP Class EA	0819-2302	\$510,000	\$83,105	\$426,895			
Waste Water Services Total		\$510,000	\$83,105	\$426,895	\$0	\$0	\$0

# 2023 and Prior Detailed Capital Budget Continuing into 2024

	Capital	Cost			Debit		
	Project #	Remaining *	Resave Fund	DC's	Financing	Grants	Other
Community Services & Facilities							
Flight Exec Centre-Repairs to Flight Exec Storm Water Drainage in relation to the							
Gymnasium	1600-2205	20,000	20,000				
EV Charging Station Municipal Office	1600-2304	7,500	7,500				
Senior Centre VON Expansion & Auditorium	1600-2305	7,126,316		1,425,263	4,347,053		1,354,000
Site Work - Municipal Office	1600-2316	499,450	499,450				
THOR Park Sidewalk Extension	1600-2317	11,000	11,000				
Catherine St Pedestrian Bridget Replace	1600-2318	30,000	30,000				
Accessible Playground Phase 2	1600-2321	155,000					155,500
Community Services & Facilities Total		\$7,849,266	\$567,950	\$1,425,263	\$4,347,053	\$0	\$1,509,500
Total Carry Forward into 2024		\$14,421,408	\$3,524,293	\$2,729,962	\$4,347,053	\$2,311,099	\$1,509,500

Listing is provided for information purposes

Projects listed are based on information available at the time of printing

Funding balances are subject to change given application announcements, Canada Community Build Fund (CCBF) formerly Federal Gas Tax approvals, Ontario Community Infrastructure Fund (OCIF) allocation announcements, OCIF approvals and other revenues not anticipated.

<sup>\*</sup> Remaining Budget balances are reported as of 11/24/2023 prior to the completion of year end reconciliations and are based on general ledger allocations that are subject to change.

<sup>\*</sup>Figures presented are subject to change based on errors, omissions, and implications resulting from changes to legislation/regulations.

### RESERVE AND RESERVE FUND CONTINUITY - PROJECTIONS

Inform		<b>-</b> : 6									Storm				Waste .		M/						
	•			•						•					-								
Сар	ital	Сар	ital	Capital		Fleet Capital	Cemetery	Capital	Service	es Capital	Drain Capital		Capital	Capital		Water Capital		Capital	Catherine Street	Senio	rs Centre	Tax Stabilizatio	
<b>;</b>	(72,445)	\$ (1,	,354,218)	\$ (3,594	,186)	\$ (658,618)	\$ (2	201,395)	\$	1,474,934	\$ (92,958	\$) \$	154,273	\$	(482,046)	\$ (3,346,579	) \$	(1,095,095)	\$ (106,990)	\$	(85,605)	\$	(1,842,071)
<b>S</b>	118,780	\$	204,000	\$ 3,668	3,518	\$ 1,090,000	\$	-	\$	327,100		\$	200,000	\$	389,550	\$ 1,306,371	\$	1,306,371		\$	85,605		
												\$	953									\$	245,573
;	(57,879)	\$ (	(257,239)	\$ (1,73	,535)		\$	(6,431)	\$	542,338													
												\$	(85,731)			\$ (1,112,466	) \$	(853,962)				\$	(245,573)
<b>S</b>	(11,544)	\$ (1,	,407,457)	\$ (1,662	,203)	\$ 431,382	\$ (2	207,826)	_		\$ (92,958	_			(92,496)	\$ (3,152,674	) \$	(642,686)	\$ (106,990)	\$	-	\$	(1,842,071)
									ov	ERDRAWN			OVERDRAWN										
•		•																					
	Techn Cap	Technology	Technology	Technology	Technology	Technology Capital (72,445) \$ (1,354,218) \$ (3,594,186) \$ 118,780 \$ 204,000 \$ 3,668,518 \$ (57,879) \$ (257,239) \$ (1,735,535)	Technology Capital Capital Capital Fleet Capital (72,445) \$ (1,354,218) \$ (3,594,186) \$ (658,618)  118,780 \$ 204,000 \$ 3,668,518 \$ 1,090,000  (57,879) \$ (257,239) \$ (1,735,535)	Technology Capital Capital Capital Capital Cemetery  (72,445) \$ (1,354,218) \$ (3,594,186) \$ (658,618) \$ (72,445) \$ (1,354,218) \$ (3,594,186) \$ (658,618) \$ (72,445) \$ (72,445) \$ (72,445) \$ (1,354,218) \$ (3,594,186) \$ (658,618) \$ (72,445) \$ (72	Technology Capital Capital Capital Fleet Capital Cemetery Capital  (72,445) \$ (1,354,218) \$ (3,594,186) \$ (658,618) \$ (201,395)  118,780 \$ 204,000 \$ 3,668,518 \$ 1,090,000 \$ -  (57,879) \$ (257,239) \$ (1,735,535) \$ \$ (6,431)	Technology Capital Capital Capital Cemetery Capital Services (72,445) \$ (1,354,218) \$ (3,594,186) \$ (658,618) \$ (201,395) \$ 118,780 \$ 204,000 \$ 3,668,518 \$ 1,090,000 \$ - \$ (57,879) \$ (257,239) \$ (1,735,535) \$ \$ (6,431) \$ (11,544) \$ (1,407,457) \$ (1,661,203) \$ 431,382 \$ (207,826) \$	Technology Capital Capital Capital Fleet Capital Cemetery Capital Services Capital  (72,445) \$ (1,354,218) \$ (3,594,186) \$ (658,618) \$ (201,395) \$ 1,474,934  118,780 \$ 204,000 \$ 3,668,518 \$ 1,090,000 \$ - \$ 327,100  (57,879) \$ (257,239) \$ (1,735,535) \$ \$ (6,431) \$ 542,338	Technology Capital Cap	Technology Capital         Fire Services Capital         Transportation Capital         Cemetery Capital         Community Services Capital         Drain Capital         St           (72,445)         \$ (1,354,218)         \$ (3,594,186)         \$ (658,618)         \$ (201,395)         \$ 1,474,934         \$ (92,958)         \$           118,780         \$ 204,000         \$ 3,668,518         \$ 1,090,000         \$ -         \$ 327,100         \$         \$           (57,879)         \$ (257,239)         \$ (1,735,535)         \$ (6,431)         \$ 542,338         \$         \$           (11,544)         \$ (1,407,457)         \$ (1,661,203)         \$ 431,382         \$ (207,826)         \$ 2,344,372         \$ (92,958)         \$	Technology Capital Cap	Technology Capital Cap	Technology Capital Capital Capital Fleet Capital Cemetery Capital Capi	Technology Capital Capital Capital Pieet Capital Cemetery Capital Services Capital Drain Capital Capit	Technology Capital Cap	Technology Capital Cap	Technology Capital Cap	Technology Capital Cap	Technology Capital Cap	Technology Capital Cap

### **DEVELOPMENT CHARGE CONTINUITY - PROJECTIONS (Draft) FOR BUDGET DISCUSSIONS**

	1	1	T		15 (5.a.t) · 5.	1	T	1	T	1
	50-0000-0000-26051	50-0000-0000-26100	50-0000-0000-26150	50-0000-0000-26151	50-0000-0000-26550	50-0000-0000-26200	50-0000-0000-26300	50-0000-0000-26350	50-0000-0000-26400	50-0000-0000-26450
										DC - Parks &
	DC-Growth	DC - Fire	DC - Related to A		DC - Waste			Parkland		Recreation
Development Charges and Parkland in Lieu* (Draft for discussion)	Studies	Protection	Highway	<b>DC-Public Works</b>	Diversion	DC - Waste Water	DC - Water	<b>Dedication in Lieu</b>	DC - Library	Services
Prejected Unaudited Balance 12/31/2023	(\$395,205)	\$230,030	(\$750,521)	(\$79,216)	(\$196,496)	(\$434,795)	(\$2,142,099	(\$559,551)	(\$199,310)	\$2,316,499
Collections at 2023 rates										
Projected Collections from January to March 7, 2024 (at 85% phase in rates-										
Bill 23) based on 2023 colelctions during same period	\$ (1,632)	\$ (3,647)	\$ (8,660)	\$ (3,423)	\$ (494)	\$ (44,695)	\$ (27,954	)	\$ (1,307)	\$ (18,201)
Collections from March 8 to December 31, 2024 (at 90% phase in rates-Bill										
23) based on 2023 collections during same period	\$ (5,184)	\$ (11,578)	\$ (27,511)	\$ (10,873)	\$ (1,572)	\$ (110,420)	\$ (69,063	) \$ -	\$ (4,155)	\$ (57,815)
Parkland in Lieu Collections										
Total Collections	\$ (6,816)	\$ (15,225)	\$ (36,172)	\$ (14,296)	\$ (2,066)	\$ (155,116)	\$ (97,017	) \$ -	\$ (5,462)	\$ (76,016)
Phase in collection shortfall requiring funding 15%-Bill 23	\$ (306)	\$ (684)	\$ (1,624)	\$ (642)	\$ (93)	\$ (8,380)	\$ (5,241	) \$ -	\$ (245)	\$ (3,413)
Phase in collection shortfall requiring funding 10%-Bill 23	\$ (610)	\$ (1,362)	\$ (3,237)	\$ (1,279)	\$ (185)	\$ (12,991)	\$ (8,125	) \$ -	\$ (489)	\$ (6,802)
Total Phase in Collection Shortfall requiring funding internally	\$ (916)	\$ (2,046)	\$ (4,860)	\$ (1,921)	\$ (278)	\$ (21,371)	\$ (13,366	) \$ -	\$ (734)	\$ (10,214)
2024 Capital Commitments per Budget				\$ 323,518		\$ 710,450	\$ 494,210			
2024 Operating LTD Repayment commitments						\$ 869,639		\$ -	\$ 38,729	\$ 175,866
Interest-not considered for draft projection purposes										
Projected Balance (unaudited) 12/31/2024	(\$402,937)	\$212,759	(\$791,554)	\$228,084	(\$198,840)	\$ 968,807	\$ (1,758,273	(559,551)	\$ (166,777)	\$ 2,406,136

FIR2022: Thames Centre M

### Schedule 81

Asmt Code: 3926
MAH Code: 59622

ANNUAL DEBT REPAYMENT LIMIT
passed on the information reported for the year ended December 31, 2022

NO	Please note that fees and revenues for Homes for the Aged are not reflected in this estimate.							
	DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT	1						
	Debt Charges for the Current Year	\$						
0210	Principal (SLC 74 3099 01)	1,199,096						
0220	Interest (SLC 74 3099 02)	246,693						
0299	Subtotal	1,445,789						
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of							
	operations (SLC 42 6010 01)	0						
9910	Total Debt Charges	1,445,789						
		1						
	Excluded Debt Charges	\$						
1010	Electricity - Principal (SLC 74 3030 01)	0						
1020	Electricity - Interest (SLC 74 3030 02)	0						
1030	Gas - Principal (SLC 74 3040 01)	0						
1040 1050	Gas - Interest (SLC 74 3040 02)	0						
1060	Telephone - Interest (SLC 74 3050 01)	0						
1099	Subtotal	0						
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)							
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)							
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)							
1420	Total Debt Charges to be Excluded							
9920	Net Debt Charges	1,445,789						
		1						
		1 \$						
1610	Total Revenues (SLC 10 9910 01)							
1610	Total Revenues (SLC 10 9910 01)	\$						
1610 2010		\$						
2010	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	29,090,669						
2010 2210	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	\$ 29,090,669  0 2,921,831						
2010	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	29,090,669						
2010 2210 2220	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) .  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01) .  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) .	\$ 29,090,669  0 2,921,831 495,649						
2010 2210 2220 2225	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) .  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01) .  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) .  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01) .	\$ 29,090,669  0 2,921,831 495,649 0						
2010 2210 2220 2225 2226	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) .  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01) .  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) .  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01) .  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01) .	\$ 29,090,669  0 2,921,831 495,649 0 344,488						
2010 2210 2220 2225 2226 2230	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).	\$ 29,090,669  0 2,921,831 495,649 0 344,488 140,699						
2010 2210 2220 2225 2226 2230 2240 2250 2251	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).  Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  Deferred revenue earned (Development Charges) (SLC 10 1812 01).  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).	\$ 29,090,669  0  2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0						
2010 2210 2220 2225 2226 2230 2240 2250 2251 2256	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).  Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  Deferred revenue earned (Development Charges) (SLC 10 1812 01).  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).  Deferred revenue earned (Community Benefits) (SLC 10 1815 01).	\$ 29,090,669  0  2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0						
2010 2210 2220 2225 2226 2230 2240 2250 2251 2256 2252	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).  Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  Deferred revenue earned (Development Charges) (SLC 10 1812 01).  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).  Deferred revenue earned (Community Benefits) (SLC 10 1815 01).  Donated Tangible Capital Assets (SLC 53 0610 01).	\$ 29,090,669  0 2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0 0						
2010 2210 2220 2225 2226 2230 2240 2250 2251 2256	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).  Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  Deferred revenue earned (Development Charges) (SLC 10 1812 01).  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).  Deferred revenue earned (Community Benefits) (SLC 10 1815 01).  Donated Tangible Capital Assets (SLC 53 0610 01).  Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01).	\$ 29,090,669  0  2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0						
2010 2210 2220 2225 2226 2230 2240 2250 2251 2256 2252	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).  Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  Deferred revenue earned (Development Charges) (SLC 10 1812 01).  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).  Deferred revenue earned (Community Benefits) (SLC 10 1815 01).  Donated Tangible Capital Assets (SLC 53 0610 01).	\$ 29,090,669  0  2,921,831 495,649  0 344,488 140,699 -118,480 4,282,290 0 0 0						
2010 2210 2220 2225 2226 2230 2240 2250 2251 2256 2252 2254	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).  Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  Deferred revenue earned (Development Charges) (SLC 10 1812 01).  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).  Deferred revenue earned (Community Benefits) (SLC 10 1815 01).  Donated Tangible Capital Assets (SLC 53 0610 01).  Increase / Decrease in Government Business Enterprise equity (SLC 10 1893 01 + SLC 10 1893 01 +	\$ 29,090,669  0  2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0 0 0						
2010 2210 2220 2225 2226 2230 2240 2250 2251 2256 2252 2254	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).  Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  Deferred revenue earned (Development Charges) (SLC 10 1812 01).  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).  Deferred revenue earned (Community Benefits) (SLC 10 1815 01).  Donated Tangible Capital Assets (SLC 53 0610 01).  Increase / Decrease in Government Business Enterprise equity (SLC 10 1893 01 + SLC 10 1893 01 + SLC 10 1895 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01).	\$ 29,090,669  0  2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0 106,006						
2010 2210 2220 2225 2226 2230 2240 2251 2256 2252 2254 2255 2299	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).  Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  Deferred revenue earned (Development Charges) (SLC 10 1812 01).  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).  Deferred revenue earned (Community Benefits) (SLC 10 1815 01).  Donated Tangible Capital Assets (SLC 53 0610 01).  Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01).  Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01).  Subtotal	\$ 29,090,669  0  2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0 106,006						
2010 2210 2220 2225 2226 2230 2240 2250 2251 2256 2252 2254 2255 2299	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0899 01 + SLC 10 0810 01 + SLC10 0815 01).  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01).  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01).  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01).  Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  Deferred revenue earned (Development Charges) (SLC 10 1812 01).  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).  Deferred revenue earned (Community Benefits) (SLC 10 1815 01).  Donated Tangible Capital Assets (SLC 53 0610 01).  Increase / Decrease in Government Business Enterprise equity (SLC 10 1893 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01).  Subtotal  Fees and Revenue for Joint Local Boards for Homes for the Aged.	\$ 29,090,669  0  2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0 0 106,006 8,172,483						
2010 2210 2220 2225 2226 2230 2240 2251 2256 2252 2254 2255 2299 2410 2610	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) .  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01) .  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) .  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01) .  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01) .  Gain/Loss on sale of land & capital assets (SLC 10 1811 01) .  Deferred revenue earned (Development Charges) (SLC 10 1812 01) .  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01) .  Deferred revenue earned (Community Benefits) (SLC 10 1815 01) .  Donated Tangible Capital Assets (SLC 53 0610 01) .  Increase / Decrease in Government Business Enterprise equity (SLC 10 1893 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01) .  Subtotal  Fees and Revenue for Joint Local Boards for Homes for the Aged .  Net Revenues	\$ 29,090,669  0 0 2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0 0 106,006 8,172,483						
2010 2210 2220 2225 2226 2230 2240 2250 2251 2256 2252 2254 2255 2299 2410 2610 2620	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) .  Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01) .  Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) .  Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01) .  Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01) .  Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01) .  Gain/Loss on sale of land & capital assets (SLC 10 1811 01) .  Deferred revenue earned (Development Charges) (SLC 10 1812 01) .  Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01) .  Deferred revenue earned (Community Benefits) (SLC 10 1815 01) .  Donated Tangible Capital Assets (SLC 53 0610 01) .  Increase / Decrease in Government Business Enterprise equity (SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01) .  Subtotal  Fees and Revenue for Joint Local Boards for Homes for the Aged .  Net Revenues	\$ 29,090,669  0  2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0 106,006 8,172,483						
2010 2210 2220 2225 2226 2230 2240 2250 2251 2256 2252 2254 2255 2299 2410 2610 2620	Excluded Revenue Amounts  Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	\$ 29,090,669  0  2,921,831 495,649 0 344,488 140,699 -118,480 4,282,290 0 0 106,006 8,172,483						

As per Municipal Performance Measurement Program Statistics disclosed on the	_				ded by			2040	2040	2045
Key Metrics/Performance Indicators	_	1022	· -	2021	ш лг	<u>2020</u>		2019	<u>2018</u>	2017
Local Taxes as a percentage of total taxes broken down as	45.60%		45.60%		# 45.	.60%		45.3%	45.3%	45.3%
TC portion of Local Taxes	_	36.8%		36.8%		36.9%		36.6%	36.6%	36.6%
Partner Portion of Local Taxes	_	8.8%		8.8%		8.7%		8.8%	8.8%	8.8%
Partiel Portion of Local Taxes	_	0.076		0.0%		6.7%		0.0%	0.076	0.07
Annual Tax Savings when compared to other Middlesex County lower tiers	_									
High	\$	1,576	\$	1,450	\$	1,448	\$	1,318		
Low	\$	595	\$	541	\$	532	\$	480		
Households - per MMAH (2020 per MPAC)	_	5432		5342		5255		5193	5218	5145
Population - per MMAH								11313	10843	11605
Total Municipal Expenditures - per MMAH	\$	21,306,334	\$	19,355,832	\$	17,858,965	\$	17,264,295	\$ 16,699,797	\$ 14,980,689
Total Actual Operating Expenditures (excludes amortization)	\$	16,196,501	\$	14,583,154	\$	13,687,412	\$	13,238,245	\$ 13,156,848	\$ 11,878,947
Total Property Taxation	\$	11,373,459	\$	11,028,210	\$		\$	10,197,130		
Total Taxation Levy	- \$	11,108,453	\$	10,812,643	\$		\$	10,072,736		
Total Taxes Receivable	\$	1,429,686	\$	1,237,603	\$		\$	1,495,201		
Total Weighted Assessment	\$	2,393,938,846	\$	2,343,332,004	Ś	2,337,966,869	\$	2,217,586,954	\$ 2,106,610,733	\$ 1,970,518,390
% increase over prior year	_	2,353,538,840	Ÿ	0.23%		5.43%	Ÿ	12.54%		9.40%
Total Current Year Tax Arrears	\$	599,478	\$	532,217	\$		\$	682,783		
Total Prior Years Tax Arrears	_ \$	830,209	\$	705,386	\$		\$	812,418		
Total Reserves and Reserve Funds set aside for Specific Purpose	_ \$	18,052,730	\$	17,597,430	\$		\$	13,703,696		
Total Operating Revenue	- \$	21,845,159	\$	19,949,833	\$		\$	18,588,964		
Total Salaries and Benefits	_ \$		\$	5,458,978			\$			
	-	6,005,719			\$			4,872,836		
Debt Description Debt	\$	10,653,474	\$	11,777,578	\$		\$	5,646,997		
Debt Repayments P&I	_ \$	1,199,096	\$	1,056,169	\$		\$	561,946		
Change in Debt during year	\$	1,124,104	-\$	851,517	\$			(60,617)	(173,543)	(543,798
Total Investment in Tangible Capital Assets - Cost	_	211,483,532	\$ \$	211,483,532	\$			187,301,236	158,643,713	154,807,079
Total Investment in Tangible Capital Assets - NBV	_	136,573,876	\$	132,887,060	Þ	117,172,312		115,979,406	108,052,540	106,440,599
Current Year Tax Arrears as a % of Current Year Levy	-	5.4%		4.9%		5.8%		6.8%	7.6%	7.3%
Total Property Taxation as a % of Total Operating Revenues	_	50.9%		54.2%		54.9%		54.9%	56.4%	58.8%
Reserves per Household	\$	3,323.40	\$	3,294.17	\$	2.879.45	\$	2,638.88	\$ 1,978.42	\$ 1,687.64
neserves per nousenoiu	_ ,	3,323.40	Ą	3,234.17	Ţ	2,675.43	Ą	2,036.66	3 1,376.42	3 1,007.04
Debt per Household	\$	1,961.24	\$	2,204.71	\$	2,403.25	\$	1,087.42	\$ 1,093.83	\$ 1,143.08
Tangible Capital Assets per Household - Cost	\$	38,933	\$	39,589	\$	36,486	\$	36,068	\$ 30,403	\$ 30,089
Tangible Capital Assets per Household - NBV	\$	25,142	\$	24,876	\$	22,297	\$	22,334	\$ 20,708	\$ 20,688
Total Salaries as a % of Total Operating Expenses		37.08%		37.43%		34.36%		36.81%	35.15%	40.38%
Annual Debt Repayments as a % of Total Operating Revenue		5.5%		5.3%		3.8%		3.0%	3.4%	4.3%
	_									
Commercial Tax Rate - Local		0.00528282		0.00528282		0.00521720		0.00520727	0.00523758	0.00523758
% increase over prior year		0.0%		1.3%		0.2%		-0.6%	0.0%	
Commercial Tax Rate - Total		0.01863713		0.01863713		0.02190258		0.02228396	0.0227798	0.02329146
% increase over prior year		0.0%		-14.9%	1	-1.7%		-2.2%	-2.2%	
decrease in education rates										

As per Municipal Performance Measurement Program Statistics disclosed on the Management Program Statistics disclosed on				2040	2010	2047
Key Metrics/Performance Indicators	2022	2021	2020	2019	2018	2017
Residential Tax Rate - Local	0.00461422	0.00461422		0.00454823		0.00457471
% increase over prior year	0.0%	1.3%		-0.6%	0.0%	0.04000704
Residential Tax Rate - Total	0.01012214	0.01012214		0.01003073		0.01023721
% increase over prior year	0.0%	1.2%	-0.3%	-1.1%	-0.9%	
Industrial Tax Rate - Local	0.00805227	0.00805227	0.00795225	0.00793712	0.00798332	0.00798333
% increase over prior year	0.0%	1.3%	0.2%	-0.6%	0.0%	
Industrial Tax Rate - Total	0.02379414	0.02379414	0.02727807	0.02759502	0.02814122	0.02864123
% increase over prior year	0.0%	-12.8%	2 -1.1%	-1.9%	-1.7%	
change in education rates						
Additional Metrics						
Regular and Special Meetings of Council Held		24	# 22	28	24	23
By-Laws Passed	101	94	# 84	120	101	112
Marriage Licenses Issued	38	25	# 14	27		
Lottery Licenses Issued	26	13	# 18	22		
Commissionaire Services Provided	93	50	# 53	43		
Tax, Water and General Receipts Processed	50957	50200	# 48,600	48,205	46,953	45,691
Vendor Payments Processed	2675	2413	'	2,671	2,671	2,644
Vendor Invoices Processed	4427	4121	4,022	4,583	4,586	4,388
# of Municipal Assets Tracked thru Annual Requirements	8184	7990	# 7,600	6,824	6,712	6,664
Protection to Persons and Property Services	_					
Fire Calls (December 1 to November 30)	296	208	206	286		
Thorndale Station	91	60	69	79		
Dorchester Station	205	148	137	207		
Pagistared By Law Complaints	74					
Registered By-Law Complaints						
Building Permits Issued	386	414	359	297		
Value of Building Permits Issued	\$ 104,010,377	\$ 90,294,177	\$ 81,455,555	\$ 42,700,000		
Animal Control Dog Licenses Issued	147	1101	1,335	1,376	1,394	1,470
Animal Control Kennel Licenses Issued	14	15	'	17	•	18
Planning Applications Reviewed	68	60	68	70		
Draft Plan of Subdivisions Reviewed	1	1	3			
Official Plan Amendments	4		2			
Zoning by-law Amendments	24	19	13			
Consents	17	25	20			
Site Plan Approvals	9	6	10			
13 Variances	13	9				

Key Metrics/Performance Indicators	2022		2021	2020		2019	2018	<u>20</u>
Staffing Levels							2020	
FTE		55	53	52	1	43	44	
PTE		25	28	14		15		
Seasonal Employees		53	34	<u>17</u>		<u>50</u>		
Total	<u>.</u>	133	115		2	108		
Construction Contracts Awarded - #		6	17	18			n/a	
Construction Contracts Awarded - \$\$	8,874,	141	17970237	\$ 4,436,895	\$	1,398,616		\$ 3,109,09
	-							
Building Permit Information as provided on annual Financial Information Return								
Residential properties #		338	334	187		161	143	
Residential properties \$\$	\$ 80,962,9	56 \$	79,938,277	\$ 55,442,300	\$	33,208,500	\$ 17,176,100	\$ 27,214,00
Multi-Res properties #		0	0	0		0	14	
Multi-Res properties \$\$		0	0	0		0		\$ 5,791,00
All Other Property Classes #		48	83	54		43		1
All Other Property Classes \$\$	\$ 21,047,4	21 \$	10,355,900	\$ 23,858,500	\$	8,908,000	\$ 31,518,100	\$ 158,090,00
Total Unpaved Lane Km		342	342	352		352	340	3
Total Paved Lane Km		386	386	362		362	355	2
Total Lane km maintained in winter		728	728	714		714	695	$\epsilon$
Wastewater main backups		0	0	0		0	0	
Total Km of Wastewater Mains		29	27	24		21	21	
Total Megalitres of wastewater treated	228.		230.000	203.000		216.000	202.000	179.0
Wastewater bypass treatment - megalitres of untreated wastewater	0.	280						
Total Km of Urban Drainage system plus (0.005 KM times No. of catch basins)		46	44	50		50	68	
Total Km of Rural Drainage system plus (0.005 KM times No. of catch basins)		318	818	813		798		5
Total Megatlitres of drinking water treated	617.	000	599.000	598.000		554.000	463.000	527.3
Water Main Breaks - total number of watermain breaks in a year		4	4	3		0	0	
Total Km of water distribution/transmission pipe	_	65	64	64		61	60	
Solid Waste collection - total tonnes collected		246	3143	3386		3442		30
Solid waste disposal - total tonnes disposed of		264	2149	2412		2460		21
Waste Diversion - total tonnes diverted		982	994	974		982	882	g
Total km of municipally owned trails		45	45	45		43	42	
square meters of municipally owned indoor recreation space	7	383	7383	5886		6707		65
square meters of municipally owned outdoor recreation space	545	774	545771	545771		545771	545771	5457

# Year over Year Comparison of Total Municipal Contributions

	20	2023				20	2024				
	Blended MCVA and Special Benefitting Rates	CVA and nefitting			General MCVA Distribution	Special Benefitting		General MCVA Distribution			
MCVA 2023	Operating Costs	Capital Costs	Total	MCVA 2024	(Operating and Capital)	Rates (Operating and Capital)	Total Levy	Category 3 Apportion-	Total Support	Year over Year \$	Notes
16.909	1,076,291	30,000	1,106,291	16.981	1,083,785	255,708	1,339,493	103,236	1,442,729	336,438	
64.075	4,237,123	54,600	4,291,723	64.088	4,090,313	1,734,859	5,825,172	389,623	6,214,795	1,923,073	West London Dyke
0.352	19,400		19,400	0.351	22,383	190	22,573	2,132	24,705	5,305	
3.190	181,255		181,255	3.197	204,069	5,736	209,805	19,439	229,244	47,989	
0			•	ı			•		•	•	
2.413	133,093		133,093	2.444	155,972	1,327	157,299	14,857	172,156	39,062	
7.265	441,747		441,747	7.207	459,962	127,554	587,516	43,814	631,330	189,584	
1.428	81,346		81,346	1.418	90,514	1,770	92,284	8,622	100,906	19,560	
1.483	124,509	68,000	192,509	1.490	95,090	130,451	225,541	9,058	234,599	42,091	Mitchell Dam
1.464	104,511	45,000	149,511	1.460	93,208	217,023	310,231	8,879	319,110	169,598	St Marys Floodwall
1.222	67,383		67,383	1.163	74,220	631	74,851	7,070	81,921	14,538	
0.201	11,066		11,066	0.201	12,822	109	12,931	1,221	14,152	3,086	
	8,500	6,500	15,000	_		15,000	15,000		15,000	-	
	5,610		5,610	-		4,000	4,000		4,000	(1,610)	
100	6,491,835	204,100	6,695,935	100	6,382,339	2,494,358	8,876,697	607,951	9,484,648 2,788,713	2,788,713	

# Note:

- 2023 All programs are combined.
- 2024 Category 1 and Category 3 programs are shown separately.



# 2023 Long Term Liabilities

	2023	2022
OMEIFA/OSIFA Loan	-	-
County Loans Payable	\$0	-
Debentures Payable - External	(\$32,075.93)	(\$39,114.00)
Debentures Clearing	-	-
Debentures Payable - Internal	(\$105,340.80)	(\$129,357.00)
Provincial Loan Payable	(\$8,003,124.18)	(\$8,937,695.57)
TDL Tile Drainage Payable	-	-
Debenture Payable - MD & WW	(\$191,464.57)	(\$240,410.21)
Debentures Payable - Library	(\$1,027,645.44)	(\$1,054,575.41)
Debentures Payable - Firehall	(\$240,367.08)	(\$252,321.94)
Total	(\$9,600,018)	(\$10,653,474.13)



# **Staff** Complement

	2022	2023	2024 (Budgeted)
Council			
Permanent Part Time	5	5	5
Office of the Chief Administrative Officer*			
Permanent Full Time	-	3	4 **
Legislative Services			
Permanent Full Time	4	3	4***
Permanent Part Time		1	
Financial Services			
Permanent Full Time	7	7	7
Public Works			
Permanent Full Time	19	19	19
Permanent Part Time	1	1	1
Fire & Emergency Services			
Permanent Full Time		1	1
Community Services & Facilities			
Permanent Full Time	15	15	15
Permanent Part Time	6	6	6
Planning & Development Services			
Permanent Full Time	5	5	5
Total Permanent Full Time	55	58	60
Total Permanent Part Time	7	8	7

### **Notes**

Seasonal staff not included in the above.

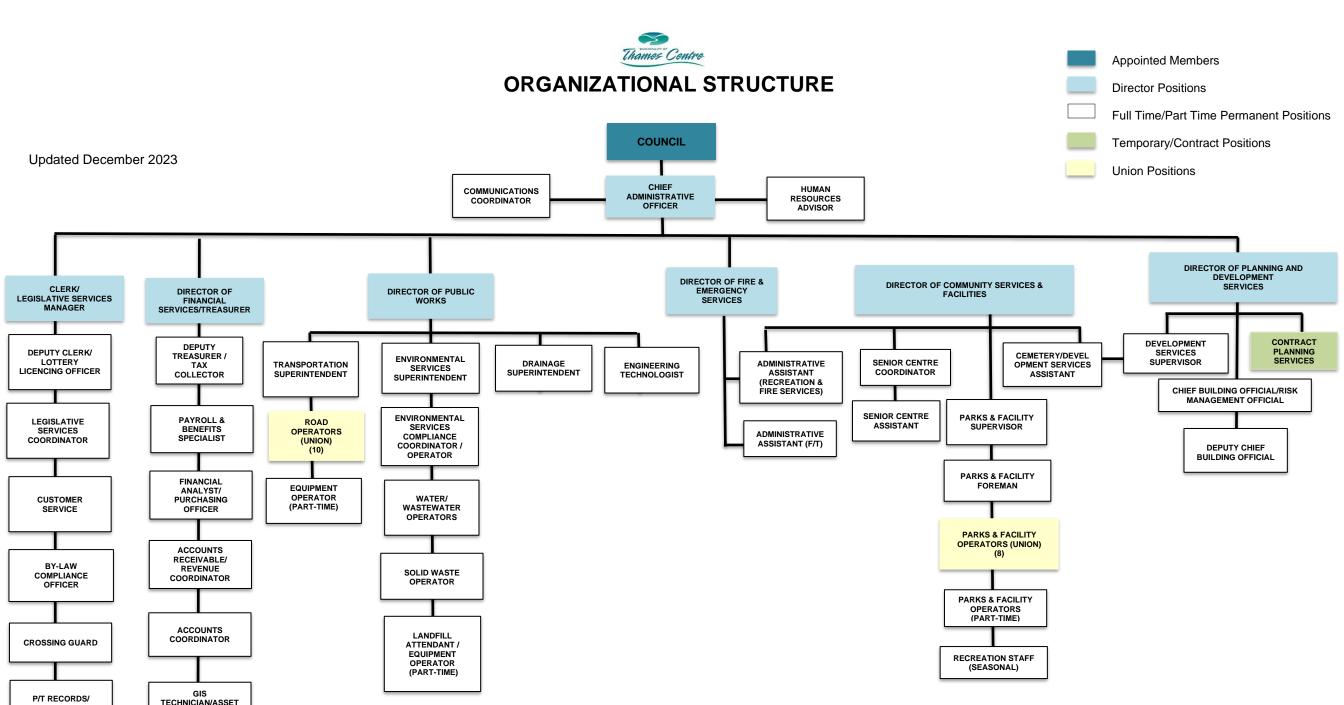
In 2022, 40 seasonal staff were employed between beach rescue, bridge, recreation, roads, water, finance and asset management.

<sup>\*</sup>Newly Formed Department

<sup>\*\*</sup>New Project Management position for 2024

<sup>\*\*\*</sup>By-law Compliance Officer converted to full time position





**ADMINISTRATIVE** 

COORDINATOR

MANAGEMENT

ASSISTANT



# Financial Policies

### **Credit and Collections**

The Municipality will continue to follow an approach and a consistent policy of collecting revenues that is in accordance with the Accounts Receivable Collections Procedures. The Municipality has by-laws put in place that allow the Municipality to transfer unpaid water bills, fees, etc. to the tax roll. The Municipality will be introducing a new Property Tax Billing and Collection Policy in 2024.

### **Current Funding Basis**

Current operating expenditures are paid from current revenues and fund balances carried forward from the prior year, after reserve and capital requirements are met. The Municipality will avoid budgetary and accounting practices that balance the current budget at the expense of future budgets.

### **Financial Stability**

Current revenues will fund current expenditures and a diversified and stable revenue system (including safeguarding of assets and prudent investment approach) will protect programs from short-term fluctuations in any single revenue source.

### **Grants**

Revenue from grant funding will only be included in the operating budget if they are recurring grants that are not expected to be discontinued. As a result, nonrecurring grants are not being used to fund ongoing operating projects.

### **Long-Term Financial Plan**

A long-term financial plan safeguards the financial health of the Municipality. The underlying approach is to support the Council to govern and the executives to manage the operations of the Municipality. All departments are responsible for meeting policy goals and ensuring long-term financial health. Future service plans and program initiatives will be developed to reflect the policy directives, projected resources, and future service requirements.

### **New Services**

Any new service will be approved by Council. This will ensure appropriate funding is in place.

### **User Fees**

User fees and charges are examined on an annual basis as part of our budget process to ensure that they are sufficient to recover all direct and indirect costs of service. These user fees will continue to be approved by Council through the by-law to establish user fees or charges for services, activities or the use of property.

### **Use of Revenues**

Revenues will not be dedicated for specific purpose unless required by law or generally accepted accounting principals (GAAP). All non-restricted revenues will be deposited in the General Fund and appropriated by the Budget Process.

# Financial Reporting

As part of Governance and Fiscal Monitoring – Monthly variance is provided to staff. A quarterly financial report is presented to Council which explains budget variances to date and expected future budget variances.

### **Financial Information Return**

A Financial Information Return (FIR) is submitted to the Ministry of Municipal Affairs and Housing (MMAH) on an annual basis. The information in the FIR is consistent with the information in the audited financial statements.

### **Financial Statement Audit**

An external third party auditor performs an annual audit of the Municipality's consolidated financial statements to ensure that they are consistent with Canadian Generally Accepted Accounting Principles (GAAP) and Public Sector Accounting Board (PSAB) standards.

### **Internal Controls**

Financial Services maintains rigorous internal controls to monitor revenues, expenditures, and program performance on an ongoing basis.



# Revenue Source **Descriptions**

### **Development Fees**

Fees collected from developers at the time a building permit is issued to help pay for the cost of infrastructure required to provide municipal services to new development, such as roads, water and sewer infrastructure, community centres, and fire facilities.

### **Donations & Grants**

Consists primarily of the Ontario Municipal Partnership Fund and other competitive, application based upper level of government grants.

### Miscellaneous Revenues

Various less significant sources of revenue

### Reserves

Funding provided from reserve funds

### Tax Levy

This revenue is from the municipal tax levy. The annual requirement depends on the net expenditures of the operating and capital budget.

### **User Fees, Lease & Rental**

Fees charged on various programs or services provided, such as rentals and building permits.

### **Water User Fees**

Consists of a fixed monthly fee and a variable fee to fund water expenses.

### **Wastewater User Fees**

Consists of a fixed monthly fee and a variable fee to fund wastewater operating expenses.



**Policy:** Reserve Policy

Policy Number: CP-I-1.1

Effective Date: May 9, 2016

**Revised Date:** 

### **RESERVE POLICY**

### Purpose:

### Policy:

A financially sustainable municipal government provides an optimal mix and level of services to citizens within available means while proactively taking measures to preserve the ability to continue providing value in the long term. Reserves are established to accomplish this goal.

The objective of the reserves policy is to ensure adequate working capital is available for cash flow and contingency purposes, and as a source of funding and planning for capital requirements, while maintaining reasonable tax rates and user fees.

### Procedures:

### 1.0 Authority

### 1.1 Municipal Act, 2001

- 1.1.1 Subsection 290 (3) in preparing the budget, a local municipality may provide for such reserves as the local municipality deems necessary.
- 1.1.2 Section 293 specifies that the Minister may make regulations requiring a municipality to establish a reserve fund designated for prescribed liabilities, defining "liabilities", requiring a municipality to make payments into the reserve fund, prohibiting the municipality from changing the purpose for which the reserve fund is designated; and prescribing the conditions under which the municipality may change the designation of all or any part of the reserve fund, and borrow from the reserve fund.
- 1.1.3 Section 417 allows a municipality to provide in its budget for the establishment or maintenance of a reserve fund for any purpose for which it has authority to spend money and that a municipality may by

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by-law provide that the money raised for a reserve fund may be spent or applied to a purpose other than that for which the fund was established.

### 2.0 Principles and Objectives

- 2.1 The Municipality of Thames Centre recognizes that the strategic use of Reserves and reserve funds is an essential part of long term corporate financial planning. In addition, reserves and reserve funds shall receive priority consideration for the distribution of surplus funds and non-recurring revenues.
- 2.2 Reserves and reserve funds may be established for any purpose deemed necessary by resolution of Council, or if required in accordance with Provincial statute. Typical uses of reserves are for contingencies, stabilization purposes and capital financing.
- 2.3 Reserves and reserve funds may be closed only by resolution of Council.
- 2.4 The Treasurer is authorized to process transfers to and from reserves and reserve funds in compliance with the sources and uses listed in Appendix "A", which forms an integral part of this policy, and in accordance with annual operating and capital budgets.
- 2.5 Reserve transfers not part of the annual operating or capital budget or set out specifically in this policy must be approved by Council prior to any transfer occurring.
- 2.6 Target balances, funding sources and uses of reserves and reserve funds are set out in Appendix "A".

### 3.0 Reserves and Reserve Fund Categories

Appropriate balances shall be maintained reflecting the nature of the accounts, such as:

3.1 Stabilization Reserves – used to offset extraordinary and unforeseen expense

requirements, one-time expenses and revenue shortfalls to avoid significant fluctuations on the general tax levy, user rates and to manage cash flows.

- 3.1.1 Property Tax Rate Stabilization Reserve (PTRS)
- 3.1.2 Water Rate Stabilization Reserve (WRS)
- 3.2.3 Wastewater Rate Stabilization Reserve (WWRS)

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- 3.2 **Government Funded Reserves** established to track the revenues Received from the Provincial and Federal Governments for specific services. Funding received from other levels of government will be used in future budgets as per the guidelines or requirements *of* each program.
  - 3.2.1 Federal Gas Tax
- 3.3 Operating Reserves established to provide for various contingent and potential future liabilities.
  - 3.3.1 Legal
  - 3.3.2 Council Election
  - 3.3.3 Insurance
  - 3.3.4 Planning & Development
  - 3.3.5 Building (CBO)
  - 3.3.6 Economic Development
- 3.4 Taxation Capital Reserves used to fund specific replacement or renewal of capital assets. As the assets of the municipality increase, so should the contribution from the Operating Budget to these reserves for the replacement and refurbishment needs of the underlying capital assets, based on lifecycle costing.
  - 3.4.1 General Government
  - 3.4.2 Information Systems
  - 3.4.3 Protective Services
  - 3.4.4 Transportation Services
  - 3.4.5 Fleet (municipal wide)
  - 3.4.6 Environmental Services
  - 3.4.7 Health Services
  - 3.4.8 Community Services
  - 3.4.9 Municipal Drains
- 3.5 Rates Capital Reserves used to fund capital and emergency capital expenditures in accordance with Thames Centre Water / Wastewater sustainability plan.
  - 3.5.1 Water
  - 3.5.2 Wastewater

### 4.0 Annual Review

An annual review of cash flow requirements and appropriate fund balances shall be prepared by the Treasurer, as part of the annual municipal budget process, to determine whether modifications are appropriate for the reserve policy.

Recerve Name	Target Ralance	Sources of Eunding	Hene of Eunding
Meselve Maille	laiget Dalailte	Sources of Fullding	Daes of Fulluling
Stabilization Reserves			
Property Tax Rate Stabilization	% of Operating	Operating budget, year-	Emergency and unplanned
Neserve (Fina)	Transfer to Reserves	Council approved	situations, and tax stabilization due to significant assessment
		allocations.	appeals beyond operating
	Lower Limit – 5%		budget provisions and capping
	Upper Limit – 10%		shortfalls; as determined
			current year end corporate deficits
Water/Wastewater Stabilization	% of Operating	Water/wastewater monthly	Emergency and unplanned
Reserve (WWSR)	Expenditures net of	billings, year-end operating	situations; as determined
	Transfer to Reserves	surplus, Council approved	appropriate by Council; and
		allocations.	current year end corporate
	Lower Limit – 5%		deficits
Concernment Funded December	Opper Limit – 10%		
COACHINICAL MINES INCOME AND	1.4	Jacob Control of the	and south and the state of
rederal Gas Tax	from the Federal	administered by AMO	infrastructure including local
	Government on a per		roads, bridges and active
	capita basis		transportation such as bike lanes
			that enhance sustainability in
			alignment with Municipal
			Funding Agreement (MFA) for
			the Federal Gas Tax Fund (See Thames Centre by-law 40-2014)
Operating Reserves			
Legal	\$25,000 - \$50,000	Operating budget	Significant OMB or other
			unbudgeted or extraordinary
			legal matters
Council Election	\$50,000	Operating budget	Expenditures directly related to
			every four years

			Reserves Policy
Reserve Name	Target Balance	Sources of Funding	Uses of Funding
Insurance	Average costs to the municipality expended on claims below the deductible plus claims billed back by the insurer in the past five years – no less than \$25,000	Operating budget	Self insured claims, non- insurable claims and claims less than the County's insurance deductible
Planning & Development	Estimated cost of five year Official Plan Review net of Development Charge Recoverable amount.	Operating budget annual equal allocation over a five year period based on estimated cost of Official Plan review	Official Plan review recurring every five years
Economic Development	\$50,000 to \$100,000	Operating Budget	Council approved Economic Development activities which exceed the current year budget
Building (CBO)  Capital Reserves	Based on contributions from Building Operations	Building (CBO) annual operating surplus	Current year Building (CBO) operating deficit
Taxation General Government Information Systems Protective Services Transportation Services Fleet (municipal wide) Environmental Services Health Services Community Services Municipal Drains	Target Fund Balance – 5 % of the current year total replacement cost by functional department *  Target Annual Contribution To Reserve – current year Annual Requirement by functional department *  *(to be taken from Asset Management Software using Condition / Replacement Cost / Lifecycle capturing 20 yrs).	Operating budget, Council approved allocations.	Capital repairs/maintenance, betterments and replacements of municipal infrastructure.
Rates Water Waste Water	Based on sustainability plan.	User fees	Capital / emergency expenditures in accordance with sustainability plan.



# **Glossary**

TERM	DEFINITION
Annual Budget	A budget for a single year which identifies the revenues and expenditures for meeting the objectives of the annual financial plan.
Annualization Costs	The incremental costs of a new facility or position that was approved for less than 12 months in the prior budget year.
Assessment	The value assigned to a property by the Municipal Property Assessment Corporation (MPAC) used as a basis for property taxation.
Appropriation	The amount of money approved by Council and set out in the budget for labour, revenue and other current operating and capital expenses.
Approved Budget	The budget as formally adopted by Council for the upcoming fiscal year.
Balanced Budget	A budget in which the estimated revenues are equal to the estimated expenses with reserves and reserve fund adjustments.
Budget	A financial plan for a specified period that outlines planned expenditures and the proposed means of financing these expenditures.
Capital Budget	The expenditures and financing sources to acquire or construct municipal assets.
Capital Expenditure	An appropriation of funds for a capital improvement project or asset. These are non-operating expenditures to acquire assets which will have a useful life greater than one year.
Capital Forecast	The expenditures and funding sources projected for consideration in the subsequent years of the Capital Budget approval year.
Capital Project	Means any significant expenditure incurred to acquire or improve land, buildings, engineering structures, machinery and equipment used in improving municipal services. It includes vehicles, office furniture and equipment and normally confers benefit lasting beyond one year and results in the acquisition of, or extends the life of a fixed asset.
Contingency	An allotted set of funds available to cover unforeseen events that occur during the fiscal year. These funds are not carried over year-to-year.
Department	A major administrative division of the Municipality that has overall management responsibility for an operation within a functional area.
Development Charges	Fees levied against new developments to pay for the initial capital costs of servicing growth.  The principle behind development charges is that 'growth pays for growth' to ensure the financial burden of servicing new development is not placed on existing taxpayers.
Discretionary	Funds that are to be spent at the discretion of Council without any conditions or obligations.
Efficiencies	The savings realized or additional revenue generated using existing resources.
Estimates	Means the budget proposal for the expenditure and revenue of the Municipality funds for one fiscal year and includes the budget proposals for any particular department.
Expenditures	The cost of goods and services received for both the regular Municipal operations and the capital programs.
Fiscal Year	A 12 month period (January 1 through December 31) in which the annual operating budget applies and at the end of which an assessment is made of the Municipality's financial condition and performance of operations.
Fund	A fiscal entity of self-balancing accounts used by governments to control common financial activities.

TERM	DEFINITION
Fund Accounting	Is an accounting system emphasizing accountability rather than profitability, used by non-profit organizations and governments. In this system, a fund is a self-balancing set of accounts, segregated for specific purposes in accordance with laws and regulations or special restrictions and limitations.
Fund Balance	Funds accumulated through the under-expenditure of appropriations and/or receiving revenues greater than anticipated and included in the budget.
Grant	A monetary contribution—typically from one level of government to another—as a means to lend support to a specific service, program of function.
Long-Term Debt	Matures more than one year after it is issued.
Operating Budget	The Municipality's financial plan which outlines proposed expenditures for the upcoming fiscal year and estimated revenues which will be used to finance them.
Performance Measure	Data collected to determine how effective and/or efficient a program is in achieving its objectives. Specific service levels are established for all major services, and then monitored to determine the level of success achieved.
Reserve	Allocation of accumulated net revenue. Reserves don't refer to any specific asset and don't require the physical segregation of money or assets.
Reserve Funds	Assets segregated and restricted to meet the purpose of the reserve fund. Reserve Funds may be:  Obligatory – created whenever a statute requires revenues for special purposes to be segregated, e.g., Development Charges Reserve Funds, or  Discretionary – created whenever Council revenues to finance a future project for which it has authority to spend money
Supplementary Revenue	Based on the supplementary and omitted assessments issued by MPAC for new properties or improvements to properties that were not assessed on the annual assessment roll. Omitted assessments can be issued as far back as the current year plus two years.
Tax Levy	The total amount to be raised by property taxes for operating and debt service purposes specified in the annual Tax Levy By-law. The Municipality is also responsible for levying taxes for the Boards of Education, Elgin County and the Business Improvement Area.
Tax Rate	The rate levied on each real property according to assessed property value and property class.

# **Abbreviations**

TERM	DEFINITION
ABC	Advisory Board & Committee
ARL	Annual Repayment Limit
AODA	Accessibility for Ontarians with Disabilities Act
BIA	Business Improvement Area
CAO	Chief Administrative Officer
ERP	Enterprise Resource Planning
ICS	Infrastructure Community Services
FIR	Financial Information Return
GAAP	An abbreviation for generally accepted accounting practices which are the primary benchmarks used in accounting.
ΙT	Information Technology (may also be I.T.)
MPAC	Municipal Property Assessment Corporation
NPH	Non-Profit Housing
OCIF	Ontario Community Infrastructure Fund
OMPF	Ontario Municipal Partnership Fund
OPP	Ontario Provincial Police
PIL	Payment-in-Lieu
RFP	Request for Proposal
TCA	Tangible Capital Assets

