THE MUNICIPALITY OF THAMES CENTRE

2024 ANNUAL BUDGET

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A Message from the Mayor

Sharron McMillan

The 2024 Budget signifies the second year of Council's four-year term, with a primary objective of balancing the needs of residents and businesses while ensuring financial stability. For the first time, Thames Centre Council passed a Budget Process report, specifically, for the 2024 Budget process.

The following focus areas were approved to guide the 2024 Budget development:

- Develop baseline budget requirements, in order to maintain existing service levels in existing and new growth areas;
- Review and assess impacts of:
    - Phasing service growth
    - Realigning service levels to meet changes in public demand
    - Maximizing eligible reserves to fund one-time operating expenditures
    - Mitigating inflationary impacts through efficiencies and/or alternative service delivery methods through partnerships
    - Greater Advocacy efforts for funding from other levels of government
- Timelines and checkpoints for the 2024 Budget process, including public engagement.

Budget decisions for 2024 closely align with the objectives outlined in Council's 2024-2027 Strategic Plan. Each allocation is strategically designed to support the Plan's pillars and recommendations, ensuring that the Municipality's investments contribute to the long-term growth and prosperity of Thames Centre.

Priority Areas

Sustainability Initiatives such as the Tree Planting Program seeing 50,000 tress planted in Thames Centre and efforts to maintain affordable tax levels demonstrate our commitment to sustainability and community well-being.

Smart Planning Investments in smart planning operations and preparation for the Community Improvement Plan bolster our municipality's resilience and preparedness for future challenges.

Community Engagement The Community Grant Program fosters strong community connections and supports local initiatives that enrich residents' quality of life.

Active Living Enhancements to our recreational infrastructure, including trail and park improvements, promote active and healthy lifestyles for our residents.

Economic Development The 2024 Support Local Campaign underscores our dedication to bolstering local businesses and entrepreneurs, driving economic growth within our community.

A Message from the CAO

David Barrick

The 2024 Budget presented challenges for the Municipality of Thames Centre: annual budget pressures; economic uncertainty resulting in slower building permit activity and, therefore, collection of fewer Development Charges; higher inflation raising the cost of goods and services the Municipality uses; higher interest rates increasing debenture costs; and, additional operating expenses approved subsequent to the approval of the 2023 Budget that needed to be embedded into the 2024 Operating Budget.

Additional lenses have been applied to the 2024 budget process compared to previous years, including greater transparency, sustainability and a demonstrated respect for tax dollars.

Previously, the Council and the public were presented with budget lines only. Within the 2024 budget process, Council and the public are presented with budget and 'actuals' for 2022 and YTD 2023.

Further, 5-year actual averages were considered for the proposed 2024 operating budget rather than looking at previous year budgets only and adding inflation. The result is a clearer picture how tax dollars are spent and allows them to be used with greater efficiency. On the capital side, Capital Business Case templates were created and used to prioritize requests based on urgency and requirements across departments.

Project Management principles, practices, templates, tracking, accountability and project teams/charters will be implemented in 2024 to directly address the significant increase in capital projects that were not completed and ensure they are property financed. In other words, ensuring projects are completed on-time and on-budget moving forward.

Totaling $33 million, the budget allocates $24 million for operating expenses and $9 million for capital projects, with a particular emphasis on critical infrastructure investments in roads and buildings.
Notably, the budget features an overall inflationary tax levy increase of 3.4%, while maintaining Water/Wastewater rates at 2023 levels; or 0% increase.

A significant portion of the property tax increase, 2%, is attributed directly to the FlightExec Centre Renovation project and mandatory increases, 0.4%, from the Upper Thames River Conservation Authority (UTRCA). Further, a 1% annual Capital Infrastructure Levy is applied to address both the risk of Capital and Development Charge (DC) reserve depletion as well as debenture/loan repayments funded through anticipated future Development Charges that are no longer coming in as previously predicted. Despite these necessary expenditures, the Municipality is dedicated to mitigating the impact on taxpayers. To underscoring this commitment to affordability, there is a zero tax increase for the operational budget.

Of note, we have implemented in 2024, for the first time, 'Questica Open Book,' a public facing online data transparency tool that will allow residents to visualize the 2024 Budget for more effective citizen engagement.

In conclusion, the 2024 Budget reflects the Municipality's commitment to prudent financial management and strategic investments. Despite the challenges ahead, we remain steadfast in our dedication to serving our residents with integrity and transparency.



About Thames Centre

Thames Centre, located in Middlesex County and along the eastern boundary of the City of London, seamlessly blends urban and rural living while fostering a business and economic environment that encourages the creation of new businesses, expansion of existing businesses, and the attraction of companies that generate meaningful employment, create regional wealth, and share the community's values. With proximity to London and St. Thomas, residents enjoy city amenities and rural charm.

2024-2027
Strategic Plan

The Municipality of Thames Centre continues to work to develop the Municipality through responsible management and their commitment to our community. The Strategic Plan serves as a guiding light for municipal decisions throughout the Council's term. The Strategic Plan comprises 5 strategic pillars.



Smart Planning

A commitment to informed decisions for community growth while maintaining a cherished "hometown feel". Increased transparency in decision-making, better communication of local events, and essential municipal information are paramount.



Community Communications & Engagement

Heightened communication channels between the Municipality, Council, and residents, fostering transparency in decision-making around budgets, planning, and infrastructure. Emphasis on enhancing communication about annual community events is prioritized.



Active Living

Expansion and improvement of recreational services accessibility and programs, particularly targeting youth and seniors. Aligning service growth with community needs remains a key goal.

Economic Development

Efforts focused on retaining and attracting businesses to enrich local amenities and facilitate accessibility through active transportation. Supporting existing businesses while attracting new ventures is a strategic priority.

Sustainability

A prioritized goal to ensure that the Municipality maintains fiscal prudence, along with afgordable and sustainable taxation levels.

The Strategic Plan is used by Thames Centre to align corporate goals and annual budgets with Council priorities. The Municipality continues to work to ensure that stakeholders remain healthy, engaged, and receive excellent services.

The 2023 Budget is in alignment with the existing Municipality of Central Elgin Strategic Plan.
Future budgets will be aligned with the 2023-26 Strategic Plan that is expected to be completed in 2023 with the 2022-2026 Council of the Corporation of the Municipality of Central Elgin.



Budget **Overview**

The preparation and adoption of the municipal budget are statutory requirements outlined in the Municipal Act, 2001. This document, while a financial framework, goes beyond the numbers, serving as a policy and planning tool that reflects the priorities of Thames Centre. Crafting a budget is a delicate balancing act, often involving trade-offs between competing interests and needs of the community and organization.

Integral to our budgeting process is stakeholder engagement and alignment with Council's 2024-2027 Strategic Plan. The priorities identified in this plan guide our decisions and shape our budgetary allocations.

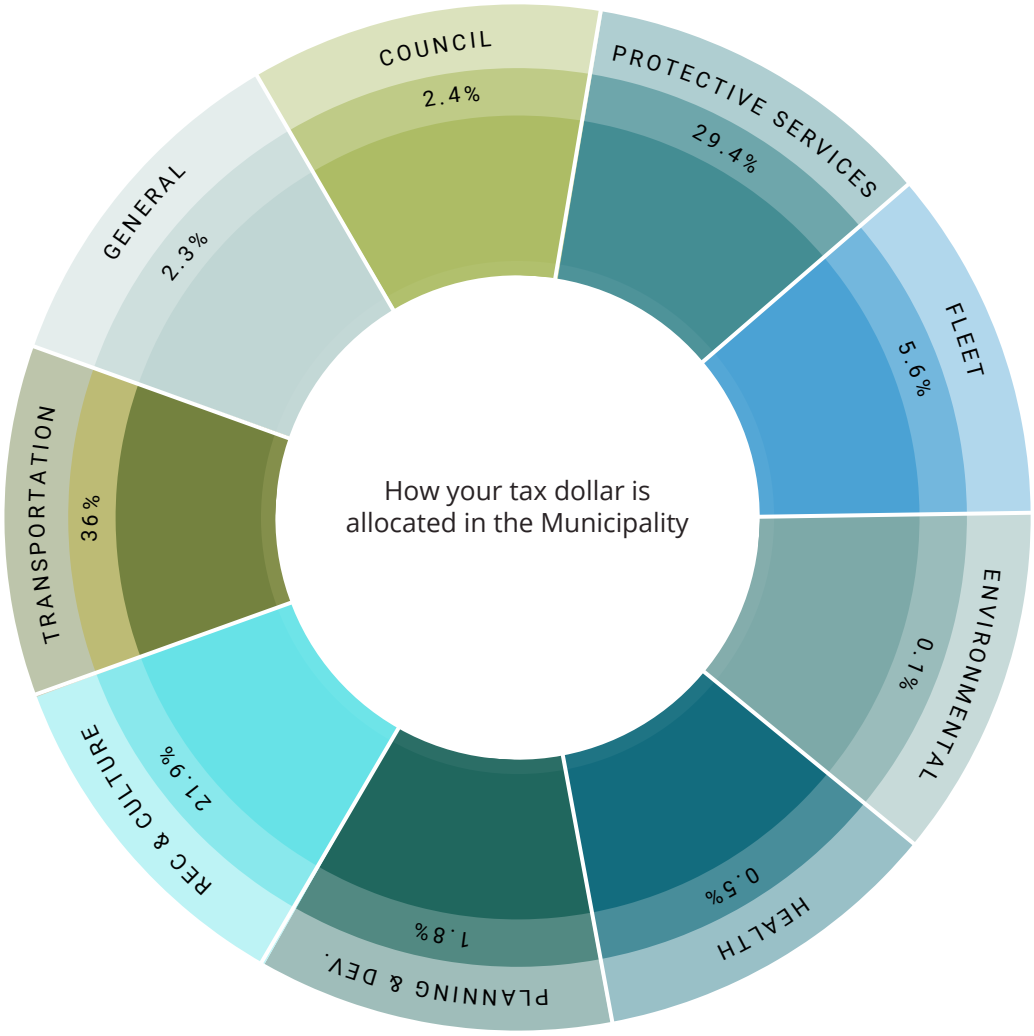
Each year, Municipal Council approves both operating and capital budgets, detailing how finances will be utilized to serve stakeholders. While the operating budget addresses day-to-day expenses, the capital budget tackles major infrastructure requirements. Funding sources include property taxes, user fees, reserves, development charges, debt, and grants. Efforts are consistently made to secure competitive grants to supplement existing revenue streams.

Our budgetary approach aims to maintain existing service levels while minimizing the impact of tax increases on residents and businesses. The 2024 Budget was strategized to ensure continuity in service delivery while investing in the long-term sustainability of our essential infrastructure.

Budget **Process**

Budget Item	Date
Council Direction & Guidance	June 26, 2023
Budget Preparation by Division Managers	July 4 - 21, 2023
Electronic Submission to Finance	August 8, 2023
Consolidation & Preparation of 1st Draft	August 9-25, 2023
Distribution of 2024 Budget Binder to Senior Staff	August 28, 2023
Senior Management Team Review, Budget Revisions & Preparation of Draft Budget Package	August 29 - September 19, 2023
Public Engagement	September 20 - November 1, 2023
Staff Preparation of Budget Workshop Material	November 2-30, 2023
2024 Operating Budget Council Workshop	December 4, 2023
Special Budget Meeting of Council	December 5, 2023
Final Approval	December 12, 2023

Property **Tax**

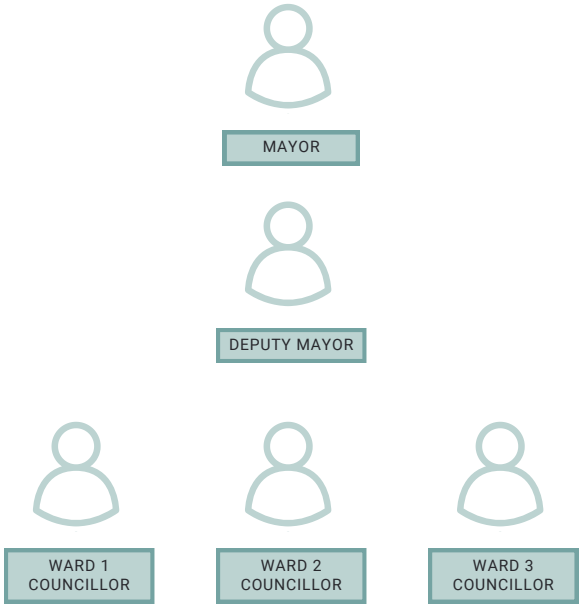


The 2024 tax levy for Thames Centre, as directed and approved by the Council on December 12, 2023 is approximately **$33 million**, which results in a tax rate increase of **3.4%** over 2024. The chart below demarcates net expenditures to various service areas.

Council

The Municipality of Thames Centre is governed by a five-member elected Council. Council is comprised of a Mayor, Deputy Mayor and three Ward Councillors.

The role of Council is to represent the public and to consider the well-being and interests of the Municipality. Council is responsible for developing and evaluating policies and programs for the Municipality, evaluating the services that the Municipality provides and maintaining the financial integrity of the Municipality. Council's role is to ensure that administrative policies, practices and procedures are in place to implement the decisions of Council, and to ensure the accountability and transparency of the operations of the Municipality.







2024 Budget **Summary**

Area	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
General Government	$10, 784, 000	($497,009)	$11,863,608	($479,245)	($553,460)
Protective Services	($3,215,612)	($3,219,389)	($2,491,730)	($3,222,842)	($3,494,272)
Transportation Services	($5,734,951)	($3,918,339)	($4,154,717)	($4,146,466)	($4,291,350)
Fleet Services	($1,396,647)	($663,181)	($514,501)	($698,982)	($661,700)
Environmental Services	($642,177)	($376,037)	($97,591)	($278,991)	($5,982)
Water Water Services	($735,251)	-	($11,682)	-	-
Water Services	($526,900)	-	$1,076,183	-	-
Health Services	($105,094)	($103,071)	$15,246	($87,674)	($57,467)
Recreation & Cultural Services	($3,339,354)	($2,115,940)	($2,237,533)	($2,358,010)	($2,376,115)
Planning & Development	($255,707)	($215,487)	($205,744)	($217,807)	($210,170)
Total	**($5,167,693)**	**($11,108,453)**	**$3,241,539**	**($11,490,017)**	**($11,650,516)**



General Government Services

General Government Services makes up 4.8% (2.6% -2022) of your local Thames Centre municipal taxes and includes Council, CAO/Clerk's office, information technology, treasury, financial services, GIS & Asset Management services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide general government services. General Government services cover a wide range of services offered through the municipal office. In 2022, the municipality held 22 Council meetings, passed 101 by-laws, issued 38 marriage licenses and 26 lottery licenses, processed over 50,900 tax, water and other receipts, processed over 4400 vendor invoices, partnered with the County of Middlesex for Information Technology services, managed data for over 8100 assets and asset segments, kept residents informed through the municipal website, social media platforms and the municipal app, responded to customer calls and front counter inquiries and facilitated the municipal election.

	2022 Actuals	2022 Budget	2023 YTD Actual	2023 Budet	2024 Budget
50-0240-1100 COUNCIL	(198,293)	(254,379)	(221,679)	(261,039)	(283,217)
50-0250-1900 OFFICE OF THE CAO					(569,055)
50-1830-8200 ECONOMIC DEVELOPMENT	(94,850)	(94,653)	(50,701)	(96,350)	(83,257)
50-0250-1300 INFORMATION TECHNOLOGY	(9,597)	0	(191,743)	0	0
50-0250-1110 CLERKS	(504,535)	(37,248)	115,665	(17,748)	(124,209)
50-0250-1400 TREASURY	11,582,399	329,816	12,039,205	374,857	595,548
50-0250-1500 FINANCIAL SERVICES	29,306	(404,823)	189,312	(408,653)	(6,859)
50-0250-1600 GIS & ASSET MANAGEMENT	(20,430)	(35,722)	(16,451)	(70,312)	(82,411)
50-0250 CAPITAL PROJECT MANAGER					0
Total required to be raised from taxation	**10,784,000**	**(497,009)**	**11,863,608**	**(479,245)**	**$ (553,460)**

2024 Operating Budget

Council	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0240-1100 COUNCIL					
REVENUES					
51250-DONATIONS	1,300	-	3,250	-	
51441-COUNCIL - GRANT - FEDERAL (OPERATING)	4,200	4,500	4,440	4,200	
51590-MISCELLANEOUS REVENUE	995	-	1,515	-	1,000
51591-COUNCIL - ND HERITAGE BOOKS - REVENUE	625	-	200	-	
51775-GRANT - MIDDLESEX COUNTY	3,247	-	-	-	
52100-TRANSFER FROM RESERVES	65,235	50,000	-	-	
TOTAL REVENUES	75,602	54,500	9,405	4,200	1,000
EXPENSES					
65100-ADVERTISING	2,384	1,500	1,626	1,500	
65150-BENEFITS	9,961	9,942	5,366	5,622	5,722
65222-INFORMATION SERVICES - OPERATING	29,412	29,120	407	35,633	36,244
65230-SPECIAL EVENTS	26,595	30,000	31,688	35,000	
65290-CLOTHING ALLOWANCE	-	400	1,076	1,900	400
65295-COFFEE / CANTEEN SUPPLIES	-	100	-	-	
65315-COMMITTEE OF COUNCIL EXPENSES	-	5,000	1,116	1,000	3,000
65330-COMMUNITY PARTNERSHIP GRANTS					40,000
65380-CONSULTING, ENGINEERING	-	-	27,275	-	
65410-CONVENTIONS, SEMINARS, TRAINING	6,149	34,800	10,026	28,800	28,800
65430-COURIER / SHIPPING	-	25	-	-	
65500-ELECTION EXPENSE	41,237	50,000	10	-	
65530-EQUIPMENT (NOT CAPITAL)	746	-	128	3,000	
65800-LEGAL FEES	24,349	15,000	13,004	15,000	5,000
66020-MEETING EXPENSES	1,729	2,000	1,885	2,000	3,000
66040-MILEAGE	-	1,000	396	1,000	450
66100-OFFICE SUPPLIES	1,047	1,000	212	1,000	1,000
66160-PER DIEM (TAXABLE)	4,262	16,000	3,680	6,000	6,000
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT	12,887	15,000	5,785	10,000	10,000
66356-COUNCIL INITIATIVES					35,000
66435-STUDIES / ASSESSMENTS / SURVEYS	-	-	28,688	10,000	
66470-TELECOMMUNICATIONS	3,883	4,800	1,662	1,900	2,000
66509-TRANSFER TO DEVELOPMENT CHARGES	20,020	-	-	-	
66510-TRANSFER TO RESERVES	6,000	-	-	-	
66580-WAGES - REGULAR	83,234	93,192	97,055	105,884	107,601
TOTAL EXPENSES	273,895	308,879	231,084	265,239	284,217
Net 50-0240-1100 COUNCIL	**(198,293)**	**(254,379)**	**(221,679)**	**(261,039)**	**(283,217)**

2024 Operating Budget

OFFICE of THE CAO	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0250-1900 OFFICE OF THE CAO					
EXPENSES					
65100-ADVERTISING					22,700
65150-BENEFITS					78,654
65290-CLOTHING ALLOWANCE					735
65380-CONSULTING, ENGINEERING					30,000
65410- HR CONVENTIONS, SEMINARS, TRAINING, EDUCATION					66,350
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT EXP					5,000
65800-LEGAL FEES					11,200
65804-LEGAL FEES - LABOUR RELATIONS					10,000
66040-MILEAGE					200
66470-TELECOMMUNICATIONS					1,800
66580-WAGES - REGULAR					342,416
TOTAL EXPENSES					569,055
Net 50-0250-1900 OFFICE OF THE CAO					**(569,055)**
50-1830-8200 ECONOMIC DEVELOPMENT					
REVENUES					
52100-TRANSFER FROM RESERVES				20,000	
TOTAL REVENUES				20,000	
EXPENSES					
65150-BENEFITS	5,883	5,762		6,482	1,944
65380-CONSULTING, ENGINEERING	11,872	15,000	26,614	35,000	21,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	3,689	5,000	2,823	5,000	
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	-	1,000		-	
66020-MEETING EXPENSES	-	1,000	107	1,000	1,000
66030-MEMBERSHIPS	670	1,000	630	750	750
66435-STUDIES / ASSESSMENTS / SURVEYS					20,000
66495-TOURISM	34,735	43,400	20,527	42,700	31,200
66510-TRANSFER TO RESERVES	14,734				
66580-WAGES - REGULAR	23,267	22,491		25,418	7,363
TOTAL EXPENSES	94,850	94,653	50,701	116,350	83,257
Net 50-1830-8200 ECONOMIC DEVELOPMENT	**(94,850)**	**(94,653)**	**(50,701)**	**(96,350)**	**(83,257)**
50-0250-1300 INFORMATION TECHNOLOGY					
REVENUES					
51407-GRANT - ONE TIME EFFICIENCIES	-	34,991	-	21,666	-
51433-GRANT ONTARIO - SAFE RESTART	2,415	-	-	-	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	-	11,667	-	11,667	-
52100-TRANSFER FROM RESERVES	80,675	82,700	-	10,500	-
TOTAL REVENUES	83,090	129,358	-	43,833	-
EXPENSES					
65110-ADMIN - AMORTIZATION	53,557	-	-	-	-
65150-BENEFITS	66	-	-	6,996	3,386
65222-INFORMATION SERVICES - OPERATING	(227,211)	(228,110)	(13,255)	(305,851)	(318,828)
65340-COMPUTER HARDWARE	16,064	13,000	486	9,400	9,500
65350-COMPUTER SOFTWARE	104,542	209,301	123,220	162,208	158,680
65360-COMPUTER SUPPLIES	325	3,000	-	3,000	1,700
65835-LICENSE FEES & ANNUAL SUPPORT	-	-	1,031	-	-
66443-SUBCONTRACT / CONTRACTED SERVICES - MXC	41,354	69,910	18,707	73,333	65,000
66470-TELECOMMUNICATIONS	11,853	12,300	7,719	14,100	9,600
66510-TRANSFER TO RESERVES	91,790	49,957	53,834	53,834	57,879
66580-WAGES - REGULAR	347	-	-	26,813	13,083
TOTAL EXPENSES	92,687	129,358	191,743	43,833	-
Net 50-0250-1300 INFORMATION TECHNOLOGY	**(9,597)**	**-**	**(191,743)**	**-**	**-**
NET OFFICE of THE CAO	$ (104,447)	$ (94,653)	$ (242,444)	$ (96,350)	$ (652,312)

2024 Operating Budget

CLERKS & LEGISLATIVE SERVICES	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0250-1110 CLERK'S OFFICE (formerly CAO/Clerks)					
REVENUES					
51040-AFFID,MAPS,COPIES,VEH LI	1,443	1,250	1,227	1,250	1,200
51405-GRANT - OMPF	956,700	956,700	971,000	971,000	825,350
51433-GRANT ONTARIO - SAFE RESTART	10,195	-	-	-	-
51438-GRANT - MUNICIPAL MODERNIZATION PROGRAM	5,425	-	-	-	-
51545-LICENSES - LOTTERY	2,663	2,000	3,026	2,000	2,500
51550-LICENSES - MARRIAGE	5,350	3,000	3,360	3,000	3,200
51560-LICENSES - MISC.			200	-	-
51590-MISCELLANEOUS REVENUE	3,210	1,500	1,780	1,200	1,330
51600-MUNICIPAL ADDRESS SIGNS	910	500	880	500	800
51770-PROVINCIAL OFFENCES	2,286	20,000	-	20,000	20,000
51660-PARKING FINES	30	300		300	200
52100-TRANSFER FROM RESERVES	19,536	15,011	-	-	-
TOTAL REVENUES	1,007,747	1,000,261	981,472	999,250	854,580
EXPENSES					
65100-ADVERTISING	1,638	5,200	4,488	3,200	-
65110-ADMIN - AMORTIZATION	24,794	-	-	-	-
65150-BENEFITS	134,552	138,972	138,590	140,137	106,145
65200-BUILDING REPAIRS & MAINTENANCE	28,086	65,000	37,751	37,700	10,000
65210-BUILDING SECURITY	870	750	956	1,000	900
65222-INFORMATION SERVICES - OPERATING	30,214	30,333	-	37,118	44,581
65270-CLEANING CONTRACT	241	5,500	-	-	-
65280-CLEANING SUPPLIES	28	1,200	90	250	500
65290-CLOTHING ALLOWANCE	1,902	2,045	1,926	1,770	1,470
65360-COMPUTER SUPPLIES		500			65
65295-COFFEE / CANTEEN SUPPLIES	478	1,500	675	750	850
65330-COMMUNITY PARTNERSHIP GRANTS	11,600	14,600	11,600	14,600	-
65380-CONSULTING, ENGINEERING	4,375	5,500	1,037	33,900	6,400
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	18,721	20,500	5,377	13,000	-
65430-COURIER / SHIPPING	-	150	132	50	-
65435-COVID-19 EXPENSES	943	-	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	405	1,125	2,523	625	700
65530-EQUIPMENT (NOT CAPITAL)	3,978	500	1,228	500	5,500
65660-GARBAGE COLLECTION	959	750	434	-	1,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	144	400	-	400	150
65730-INSURANCE PREMIUM	70,654	76,543	59,694	88,317	91,000
65780-LANDSCAPING	323	1,000	202	500	575
65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIPM	7,189	8,500	4,593	8,500	7,500
65800-LEGAL FEES	8,907	30,000	7,069	25,000	-
65804-LEGAL FEES - LABOUR RELATIONS	2,437	2,500	6,432	5,000	-
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	549	1,000	75	750	600
65980-MARRIAGE LICENCE EXPENSES	2,400	2,400	-	2,400	2,400
65990-MATERIALS / SUPPLIES	-	1,500	-	750	-
66020-MEETING EXPENSES	592	1,000	630	1,000	575
66030-MEMBERSHIPS	10,905	12,500	11,856	10,300	14,300
66040-MILEAGE	580	2,000	144	1,000	1,000
66060-MUNICIPAL ADDRESS SIGNS	-	-	305	-	550
66100-OFFICE SUPPLIES	9,302	15,750	7,519	15,250	10,500
66120-ONTARIO HYDRO	10,658	9,500	8,621	11,300	11,900
66135-OVERTIME	1,000	500	159	500	310
66170-PERSONAL PROTECTIVE EQUIPMENT	1,324	2,600	-	2,500	1,350
66240-POSTAGE	18,120	20,600	16,127	20,000	19,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	2,134	10,000	2,262	3,000	2,400
66470-TELECOMMUNICATIONS	13,068	14,500	8,797	12,700	9,700
66510-TRANSFER TO RESERVES	590,694	15,053	13,255	-	245,573

CLERKS & LEGISLATIVE SERVICES	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
66540-UNION GAS	4,494	3,500	2,673	4,700	4,600
66580-WAGES - REGULAR	490,432	524,423	506,036	531,171	389,895
66587-COVID-19 WAGES & BENEFITS	14,903	-	2,022	-	-
66590-WATER	687	615	531	750	800
67100-FACILITY RENTALS	(13,000)	(13,000)	-	(13,390)	(14,000)
TOTAL EXPENSES	1,512,282	1,037,509	865,808	1,016,998	978,789
Net 50-0250-1110 CLERK'S OFFICE	**(504,535)**	**(37,248)**	**115,665**	**(17,748)**	**(124,209)**

NET CLERKS & LEGISLATIVE SERVICES	$ (504,535)	$ (37,248)	$ 115,665	$ (17,748)	$ (124,209)

*Includes By-law Services

2024 Operating Budget

Financial Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0250-1400 TREASURY					
REVENUES					
51510-INTEREST - TAXES	172,187	125,000	206,341	160,000	184,000
51680-PENALTY - TAXES	36,756	70,000	35,349	35,000	33,000
78010-TAX LEVY	11,106,969		11,488,520		-
78030-SUPPS & OMITS	246,356	175,000	334,392	175,000	378,000
78040-PIL's	75,095	51,789	60,763	61,787	63,000
78041-PIL's - EDUCATION PORTION RETAINED	904	904	904	904	904
78045-RAILWAY RIGHTS-OF-WAY	16,822	16,778	16,276	16,822	16,300
78046-UTILITY TRANSMISISON & UTILITY CORRIDORS	344	345	333	344	344
78050R-WRITE OFFS - TAXES	-	(110,000)	-	(75,000)	(80,000)
TOTAL REVENUES	11,655,433	329,816	12,142,878	374,857	595,548
EXPENSES					
78050-WRITE OFFS - TAXES AND SMALL BALANCE	73,034	-	103,673	-	-
TOTAL EXPENSES	73,034	-	103,673	-	-
Net 50-0250-1400 TREASURY	**11,582,399**	**329,816**	**12,039,205**	**374,857**	**595,548**
50-0250-1500 FINANCIAL SERVICES					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	1,941	-	-	-	-
51500-INTEREST - BANK	499,639	100,000	762,960	100,000	500,000
51505-INTEREST - MUNICIPAL DRAINS	5,875	3,540	6,734	2,307	4,425
51515-INTEREST INCOME - OTHER	8,367	6,000	4,711	6,000	5,900
51590-MISCELLANEOUS REVENUE	1,505	-	107	-	-
51620-N.S.F. FEE	1,155	1,000	1,785	1,000	1,300
58000-ACCOUNT ADMIN FEE	650	250	4,535	500	500
58010-TAX CERTIFICATES	15,200	15,000	11,475	15,000	15,000
58020-TAX RECOVERY REVENUE	87	-	-	-	-
78050R-WRITE OFFS - TAXES	-	(3,500)	-	(3,500)	(3,500)
TOTAL REVENUES	534,418	122,290	792,307	121,307	523,625
EXPENSES					
65100-ADVERTISING	2,086	2,000	2,914	2,000	-
65120-AUDIT FEES	30,019	40,000	-	40,000	30,000
65140-BANK CHARGES	5,521	5,000	3,639	5,300	5,200
65150-BENEFITS	88,937	93,051	135,000	94,476	100,356
65222-INFORMATION SERVICES - OPERATING	19,337	19,414	-	26,725	24,827
65290-CLOTHING ALLOWANCE	239	975	371	1,055	975
65300-COLLECTION FEES	-	1,500	-	1,000	500
65380-CONSULTING, ENGINEERING	1,706	5,000	672	5,000	1,250
65410-CONVENTIONS, SEMINARS, TRAINING	3,554	9,250	3,955	9,250	-
65430-COURIER / SHIPPING	13	250	-	250	600
65510-EMPLOYEE RELATIONS / GIFT & ENT	658	300	200	400	400
65800-LEGAL FEES	-	2,000	-	2,000	-
66020-MEETING EXPENSES	50	250	-	250	250
66030-MEMBERSHIPS	1,253	1,250	1,092	1,250	1,250
66040-MILEAGE	126	600	127	600	350
66100-OFFICE SUPPLIES	3,464	3,250	4,451	3,500	4,500
66133-OVERAGE / UNDERAGE	6	-	(12)	-	-
66470-TELECOMMUNICATIONS	651	700	1,142	700	1,200
66580-WAGES - REGULAR	337,023	342,323	449,446	336,204	351,326

66587-COVID-19 WAGES & BENEFITS	3,127	-	-	-	-
78050-WRITE OFFS - TAXES AND SMALL BALANCE	7,342	-	-	-	7,500
TOTAL EXPENSES	505,112	527,113	602,995	529,960	530,484
Net 50-0250-1500 FINANCIAL SERVICES	**29,306**	**(404,823)**	**189,312**	**(408,653)**	**(6,859)**
50-0250-1600 GIS & ASSET MANAGEMENT					
REVENUES					
52100-TRANSFER FROM RESERVES					48,407
TOTAL REVENUES					48,407
EXPENSES					
65150-BENEFITS	1,064	4,486	2,810	11,660	12,174
65222-INFORMATION SERVICES - OPERATING			-	2,969	3,926
65290-CLOTHING ALLOWANCE	68	160	148	160	80
65350-COMPUTER SOFTWARE					14,700
65410-CONVENTIONS, SEMINARS, TRAINING	601	1,500	-	1,500	-
66100-OFFICE SUPPLIES	-	300	203	300	100
66440-SUB-CONTRACT / CONTRACTED SERVICES	12,387	12,800	-	13,300	58,614
66580-WAGES - REGULAR	6,310	16,476	13,291	40,423	41,224
TOTAL EXPENSES	20,430	35,722	16,451	70,312	130,818
Net 50-0250-1600 GIS & ASSET MANAGEMENT	**(20,430)**	**(35,722)**	**(16,451)**	**(70,312)**	**(82,411)**
50-0250-CAPITAL PROJECT MANAGER					
REVENUES					
52100-TRANSFER FROM RESERVES					120,126
EXPENSES					
65150-BENEFITS					23,163
65290-CLOTHING ALLOWANCE					80
66040-MILEAGE					200
66470-TELECOMMUNICATIONS					600
66580-WAGES - REGULAR					85,000
TOTAL EXPENSES					120,126
Net 50-0250 CAPITAL PROJECT MANAGER					**-**

Protective Services

	2022 Actual	2022 Budget	2023 YTD Actual	2023 Budget	2024 Budget
50-0410-2100 THAMES CENTRE FIRE DEPARTMENT	(1,177,832)	(1,098,762)	(697,255)	(1,143,564)	(1,347,249)
50-0420-2150 POLICE SERVICES BOARD	(14,439)	(27,290)	(9,830)	(26,709)	(23,698)
50-0420-2200 ONTARIO PROVINCIAL POLICE	(1,860,869)	(1,878,674)	(1,672,153)	(1,836,725)	(1,847,506)
50-0430-2300 CONSERVATION AUTHORITY	(184,949)	(186,000)	(189,710)	(192,600)	(244,457)
50-0445-2550 SOURCE WATER PROTECTION	(1,701)	(6,656)	0	(3,122)	(6,411)
50-0450-2400 BUILDING INSPECTION	36,176	0	85,539	0	0
50-0455-2201 CROSSING GUARD	(6,134)	(8,024)	(6,003)	(8,816)	(8,300)
50-0498-2450 ANIMAL CONTROL	(5,862)	(13,983)	(2,318)	(11,306)	(16,651)
Total required to be raised from taxation	**(3,215,612)**	**(3,219,389)**	**(2,491,730)**	**(3,222,842)**	**$ (3,494,272)**

Protection to Persons and Property Services make up 30.0% (30.0% - 2022) of your local Thames Centre municipal taxes, including Service Partner levies, and includes fire, police, conservation authority, building inspections services, animal control services, municipal by-law enforcement services, crossing guard services, source water protection services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide protection to persons and property services. In 2022, Fire responded to 296 calls for assistance. Fire provides community outreach and education throughout the year. Fire operates with 1 part time Fire Chief, 2 volunteer part time District Chiefs, 2 volunteer part time Deputy District Chiefs, 1 shared service Fire Prevention Officer and 57 volunteer firefighters among 2 stations. Thames Centre partners with the Ontario Provincial Police to provide policing services. Thames Centre partners with Upper Thames River Conservation Authority and Kettle Creek Conservation Authority. Building Inspection issued 386 building permits in 2022, with the total value of construction activity (based on permits issued) of $104,010,377. Animal Control issued 147 dog licenses and 14 kennel licenses in 2022. Municipal By-Law Enforcement responded to 74 registered complaints in 2022. Thames Centre supports 1 part time crossing guard.



2024 Operating Budget

Protective Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
THAMES CENTRE FIRE					
REVENUES					
51255-DONATIONS (OBLIGATORY)			200		
51180-CONTRIBUTIONS FROM PROV	41,522	12,000	25,108	20,000	30,000
51250-DONATIONS	4,100	-	-	-	-
51296-EXTERNAL OPERATING REVENUE		2,500	-	-	-
51300-FEES FOR SERVICE - MVC NON-RESIDENT / OPEN	48,276	27,000	37,721	25,000	33,000
51320-FIRE REPORT FEE	180	-	210	300	150
52095-TRANSFER FROM DEVELOPMENT CHARGES			-	32,000	-
52100-TRANSFER FROM RESERVES	33,162	21,963	-	38,000	-
TOTAL REVENUES	127,240	63,463	63,239	115,300	63,150
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	157,933	157,933	166,854	166,854	183,540
65100-ADVERTISING	-	350	524	-	-
65110-ADMIN - AMORTIZATION	80,680	-	-	-	-
65130-AUTOMATIC AID	11,727	10,000	-	14,000	14,000
65150-BENEFITS	24,953	32,514	27,775	34,943	46,789
65200-BUILDING REPAIRS & MAINTENANCE	8,825	13,500	13,393	8,500	9,500
65222-INFORMATION SERVICES - OPERATING	21,754	21,840	-	35,633	30,203
65280-CLEANING SUPPLIES	259	2,000	329	500	1,600
65350-COMPUTER SOFTWARE					1,900
65360-COMPUTER SUPPLIES	-	700	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATIO	33,727	26,900	34,618	51,400	54,200
65430-COURIER / SHIPPING	-	150	214	-	-
65440-DEBENTURE INTEREST	6,840	6,840	3,305	6,533	6,217
65445-DEBENTURE PRINCIPAL	11,648	11,648	5,939	11,955	12,270
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	18	912	176	500	900
65530-EQUIPMENT (NOT CAPITAL)	8,538	9,500	15,229	9,000	27,000
65535-EQUIPMENT (NOT CAPITAL) (DONATION OBG)	829	-	-	-	-
65550-EXPENDABLE SUPP (FOAM, ABSORBANT)	466	4,900	425	3,500	3,100
65575-FIRE CALL MEALS	288	400	692	400	2,000
65580-FIRE PREVENTION / PUBLIC EDUCATION	1,022	3,000	2,031	3,000	3,650
65590-FIREFIGHTER INSURANCE	12,817	14,000	12,817	14,000	15,000
65600-FIREFIGHTERSUIT CLEANING AND SANITIZING	5,941	7,000	6,228	8,000	8,500
65700-HYDRANTS	9,894	4,000	-	3,200	4,203
65728-INSPECTION / MAINTENANCE FEES CHARGED	2,114	5,000	22,454	6,500	16,500
65730-INSURANCE PREMIUM	18,161	18,434	13,365	22,700	15,000
65804-LEGAL FEES - LABOUR RELATIONS	-	5,000	160	2,000	-
65835-LICENSE FEES & ANNUAL SUPPORT	1,763	4,300	1,828	4,400	3,000
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	1,000	-	-	1,100
65910-MAINTENANCE - OTHER EQUIP	380	600	-	-	-
65990-MATERIALS / SUPPLIES	1,149	700	240	400	400
66000-MEDICAL SUPPLIES	1,895	3,500	3,564	3,000	3,000
66010-MEDICALS	1,205	2,000	1,955	1,750	1,900
66020-MEETING EXPENSES	-	450	-	-	500
66030-MEMBERSHIPS	588	500	919	750	750
66040-MILEAGE	3,006	3,000	4,168	3,000	3,500
66050-MISCELLANEOUS EXPENSE	-	100	-	-	-
66100-OFFICE SUPPLIES	1,519	1,500	1,670	1,500	1,900
66120-ONTARIO HYDRO	9,987	8,300	7,165	9,500	10,000
66170-PERSONAL PROTECTIVE EQUIPMENT	18,617	12,000	30,496	18,000	5,500
66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION	1,790	-	-	-	-
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXI	76	750	889	500	-
66300-RADIO / PAGER EXPENSE	6,388	8,700	10,074	8,700	11,200
66340-SAFETY EQUIPMENT	2,616	7,700	8,384	3,000	3,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,200	-	1,200	-
66420-STATION EQUIPMENT	180	3,000	813	1,750	1,750

2024 Operating Budget

Protective Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
66430-STATION UNIFORM	9,811	9,420	9,210	10,125	4,500
66440-SUB-CONTRACT / CONTRACTED SERVICES	47,748	52,700	45,409	115,200	57,200
66470-TELECOMMUNICATIONS	6,281	6,740	5,449	6,748	6,240
66500-TRAINING EQUIPMENT	1,347	3,200	1,334	4,000	2,000
66505-TRANSFER TO DEFERRED REVENUE	4,100	-	200	-	-
66510-TRANSFER TO RESERVES	291,461	222,032	239,262	239,262	257,240
66530-TRUCK EQUIPMENT	3,933	5,000	2,158	5,000	-
66540-UNION GAS	10,671	8,700	7,290	10,600	11,000
66560-VOLUNTEER FIREMENS ASSOC	8,500	8,500	4,641	8,500	8,500
66580-WAGES - REGULAR	56,894	94,062	33,600	61,761	90,430
66581-WAGES - WORK FROM OTHERS	24	-	36	-	-
66582-WAGES - FD TRAINING	95,231	60,000	-	67,500	115,000
66583-WAGES - FD WORK PARTY	38,219	42,000	-	33,750	45,000
66584-WAGES - FD MEETINGS	3,532	12,000	-	5,000	10,500
66585-WAGES - FD STIPENDS / HONORARIUMS	33,000	30,000	11,000	30,000	43,000
66586-WAGES - FD FIREFIGHTING	222,525	190,000	-	198,750	255,000
66590-WATER	2,204	2,050	2,214	2,100	2,400
67100-FACILITY RENTALS					(3,183)
66650-FD WELLNESS PROGRAM					2,000
TOTAL EXPENSES	1,305,073	1,162,225	760,494	1,258,864	1,410,399
Net 50-0410-2100 THAMES CENTRE FIRE	**(1,177,832)**	**(1,098,762)**	**(697,255)**	**(1,143,564)**	**(1,347,249)**
50-0420-2150 POLICE SERVICES BOARD					
EXPENSES					
65150-BENEFITS	35	-	80	290	329
65222-INFORMATION SERVICES - OPERATING	-	500	-	500	-
65270-CLEANING CONTRACT	154	2,400	-	-	-
65290-CLOTHING ALLOWANCE	-	390	-	390	260
65410-CONVENTIONS, SEMINARS, TRAINING	682	7,500	2,566	7,500	5,000
66020-MEETING EXPENSES	-	500	-	500	515
66030-MEMBERSHIPS	1,269	1,400	1,519	1,400	1,600
66040-MILEAGE	-	1,000	43	1,000	1,000
66100-OFFICE SUPPLIES	-	600	-	600	100
66135-OVERTIME	16	-	16	-	-
66160-PER DIEM (TAXABLE)	6,016	7,000	5,081	7,000	7,000
66580-WAGES - REGULAR	267	-	524	1,349	1,528
67100-FACILITY RENTALS	6,000	6,000	-	6,180	6,366
TOTAL EXPENSES	14,439	27,290	9,830	26,709	23,698
Net 50-0420-2150 POLICE SERVICES BOARD	**(14,439)**	**(27,290)**	**(9,830)**	**(26,709)**	**(23,698)**
50-0420-2200 ONTARIO PROVINCIAL POLICE					
REVENUES					
51190-COURT SECURITY PRISONER GRANT	4,804	5,000	4,645	5,000	4,800
51990-RIDE PROGRAM	3,160	6,200	-	6,000	3,200
TOTAL REVENUES	7,964	11,200	4,645	11,000	8,000
EXPENSES					
66220-POLICE SERVICES - RIDE	-	6,000	-	6,000	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,867,538	1,882,474	1,675,628	1,840,325	1,854,106
66470-TELECOMMUNICATIONS	1,295	1,400	1,170	1,400	1,400
TOTAL EXPENSES	1,868,833	1,889,874	1,676,798	1,847,725	1,855,506
Net 50-0420-2200 ONTARIO PROVINCIAL POLICE	**(1,860,869)**	**(1,878,674)**	**(1,672,153)**	**(1,836,725)**	**(1,847,506)**

2024 Operating Budget

Protective Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0430-2300 CONSERVATION AUTHORITY					
EXPENSES					
65760-KETTLE CREEK CONSER AUTH	13,787	14,000	14,488	14,500	15,213
66550-UTRCA FUNDING	171,162	172,000	175,222	178,100	229,244
TOTAL EXPENSES	184,949	186,000	189,710	192,600	244,457
Net 50-0430-2300 CONSERVATION AUTHORITY	**(184,949)**	**(186,000)**	**(189,710)**	**(192,600)**	**(244,457)**
50-0445-2550 SOURCE WATER PROTECTION					
EXPENSES					
65150-BENEFITS	388	1,388	-	719	1,394
66580-WAGES - REGULAR	1,314	5,268	-	2,403	5,017
TOTAL EXPENSES	1,701	6,656	-	3,122	6,411
Net 50-0445-2550 SOURCE WATER PROTECTION	**(1,701)**	**(6,656)**	**-**	**(3,122)**	**(6,411)**
50-0450-2400 BUILDING INSPECTION					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	1,344	-	-	-	-
51480-INSPECTION FEES COLLECTED	1,520	250	380	250	760
51590-MISCELLANEOUS REVENUE			765	-	700
51690-PERMITS - BUILDING	443,267	345,000	325,811	386,212	367,122
51700-PERMITS - PLUMBING	4,915	6,000	3,366	4,000	4,000
51705-PERMITS - SEPTIC	10,600	9,000	18,375	7,400	7,900
51710-PERMITS - SEPTIC REPAIRS	1,785	2,500	3,145	2,800	2,800
51715-PERMITS - MISC	375	-	1,200	-	750
52100-TRANSFER FROM RESERVES	105,099	96,150	-	85,835	148,614
TOTAL REVENUES	568,905	458,900	353,042	486,497	532,646
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	10,557	10,557	19,750	19,750	21,725
65100-ADVERTISING	2,268	500	444	500	500
65110-ADMIN - AMORTIZATION	6,513	-	-	-	-
65150-BENEFITS	76,899	77,875	47,272	81,273	92,493
65222-INFORMATION SERVICES - OPERATING	18,128	18,200	-	19,301	21,444
65290-CLOTHING ALLOWANCE	1,725	1,150	575	1,150	1,230
65350-COMPUTER SOFTWARE	(31,778)	25,210	9,266	9,860	10,280
65360-COMPUTER SUPPLIES	-	500	-	300	250
65380-CONSULTING, ENGINEERING	611	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING	4,390	6,000	3,241	6,000	4,500
65430-COURIER / SHIPPING	-	50	-	-	-
65510-EMPLOYEE RELATIONS / GIFT EXP	659	125	-	125	250
65530-EQUIPMENT (NOT CAPITAL)	3,978	-	-	-	-
65800-LEGAL FEES	1,753	10,000	-	5,000	500
66020-MEETING EXPENSES	374	200	39	200	200
66030-MEMBERSHIPS	1,693	1,350	1,141	2,000	1,200
66040-MILEAGE	-	500	-	-	-
66050-MISCELLANEOUS EXPENSE	-	250	-	-	-
66100-OFFICE SUPPLIES	536	1,500	360	1,000	1,000
66170-PERSONAL PROTECTIVE EQUIPMENT	17	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES	113,403	-	7,667	40,000	-
66470-TELECOMMUNICATIONS	2,231	2,925	1,707	2,604	2,200
66510-TRANSFER TO RESERVES	7,048	-	-	-	30,112
66580-WAGES - REGULAR	290,801	286,058	176,041	281,039	324,762
66587-COVID-19 WAGES & BENEFITS	2,165	-	-	-	-
67100-FACILITY RENTALS	13,000	13,000	-	13,390	14,000
67200-VEHICLE COSTS	5,758	2,750	-	2,805	5,800
TOTAL EXPENSES	532,729	458,900	267,503	486,497	532,646
Net 50-0450-2400 BUILDING INSPECTION	**36,176**	**-**	**85,539**	**-**	**-**

2024 Operating Budget

Protective Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0455-2201 CROSSING GUARD					
EXPENSES					
65150-BENEFITS	398	514	407	1,203	567
65990-MATERIALS / SUPPLIES	41	500	-	250	-
66580-WAGES - REGULAR	5,695	7,010	5,596	7,363	7,733
TOTAL EXPENSES	6,134	8,024	6,003	8,816	8,300
Net 50-0455-2201 CROSSING GUARD	**(6,134)**	**(8,024)**	**(6,003)**	**(8,816)**	**(8,300)**
50-0498-2450 ANIMAL CONTROL					
REVENUES					
51406-GRANT - OMAF WILDLIFE COMPENSATION	200	-	-	-	-
51535-LICENSES - DOG	539	-	2,130	-	-
51540-LICENSES - KENNEL	2,100	2,100	150	2,100	1,950
51770-PROVINCIAL OFFENCES	300	-	250	-	300
TOTAL REVENUES	3,139	2,100	2,530	2,100	2,250
EXPENSES					
65150-BENEFITS	1,357	1,341	-	1,600	2,473
65460-DOG LICENSES	-	400	-	-	-
65800-LEGAL FEES	-	250	-	-	-
66040-MILEAGE	-	100	-	100	-
66100-OFFICE SUPPLIES	-	300	-	-	-
66360-SHEEP & POULTRY LOSSES	(919)	875	-	875	230
66440-SUB-CONTRACT / CONTRACTED SERVICES	3,615	8,000	4,850	5,000	7,600
66510-TRANSFER TO RESERVES	250	-	-	-	-
66580-WAGES - REGULAR	4,697	4,817	-	5,831	8,598
TOTAL EXPENSES	9,001	16,083	4,850	13,406	18,901
Net 50-0498-2450 ANIMAL CONTROL	**(5,862)**	**(13,983)**	**(2,318)**	**(11,306)**	**(16,651)**
Net Protective Services	**$ (3,215,612)**	**$ (3,219,389)**	**$ (2,491,730)**	**$ (3,222,842)**	**$ (3,494,272)**



Transportation Services

Transportation Services make up 36.8% (35.3% - 2022) of your local Thames Centre municipal taxes and includes road maintenance, signage, street lighting, pedestrian signals, snow plowing, bridges & culverts, sidewalks and includes contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide transportation services. Transportation Services maintains 386 paved lane km of roads, 342 km of unpaved roads, 30 bridges and 36 culverts.

	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
50-0600-5200 GENERAL ADMIN / OVERHEAD	(4,353,687)	(2,459,992)	(2,945,361)	(2,615,138)	(2,996,556)
50-0600-5215 HEALTH & SAFETY	0	(850)	0	(850)	(700)
50-0611-5022 PATCHING	(11,203)	(22,000)	(2,955)	(17,000)	(15,000)
50-0611-5028 SWEEPING	(21,858)	(22,000)	(26,799)	(25,000)	(30,000)
50-0611-5034 HARD SURFACE TREATMENT	(282,684)	(250,000)	0	(275,000)	0
50-0612-5040 DUST CONTROL	(125,857)	(145,000)	(158,589)	(200,000)	(200,000)
50-0612-5045 GRAVEL RESURFACING CONTRACT	(301,296)	(320,000)	(347,906)	(350,000)	(350,000)
50-0612-5046 PIT MAINTENANCE	343,640	232,069	(8,274)	235,750	273,150
50-0613-5001 BRIDGE MAINTENANCE	(12,588)	(20,000)	(0)	(5,000)	(20,000)
50-0613-5004 CUSTOM CULVERTS	(172)	(5,000)	0	(1,500)	(3,000)
50-0621-5041 WINTER SALT	(94,650)	(110,000)	(127,122)	(100,000)	(120,000)
50-0621-5047 SNOW PLOWING	(19,218)	(39,800)	(4,425)	(19,500)	(24,500)
50-0621-5051 ICE BLADING	(388,266)	(319,366)	(235,467)	(326,978)	(337,344)
50-0621-5058 SANDING / SAND MGMT	(12,311)	(23,000)	0	(15,000)	(17,500)
50-0621-5062 SNOWFENCING	0	(250)	0	0	0
50-0621-5064 OTHER WINTER MAINTENANCE	(2,362)	(1,250)	(3,818)	(1,000)	(1,500)
50-0621-5209 SIDEWALK PLOWING-CUSTOM WO	0	(25,500)	0	(500)	(2,000)
50-0621-6061 ANTI-ICE/PRE WET	(23,921)	(15,000)	(10,889)	(25,000)	(25,000)
50-0650-3400 STREET LIGHTS	173	(8,950)	(534)	(2,950)	(53,900)
50-0650-3420 DORCHESTER STREET LIGHTS	(39,243)	(35,400)	(29,263)	(39,200)	0
50-0650-3450 THORNDALE STREET LIGHTS	(9,767)	(6,800)	(22,834)	(9,600)	0
50-0655-5214 SIDEWALK REPAIRS	(5,325)	(20,000)	(8,818)	(11,000)	(11,000)
50-0690-5012 MUNICIPAL DRAIN MAINTENANCE	(87,222)	(20,000)	(17,495)	(37,000)	(37,000)
50-0690-5013 DITCH MAINTENANCE	(2,262)	(6,500)	(564)	(4,000)	(4,000)
50-0690-5016 DRAIN TILE MAINTENANCE	0	(500)	0	0	0
50-0690-5018 CATCHBASIN CLEANING	(6,085)	(15,000)	(509)	(10,000)	(10,000)
50-0693-5065 PAVEMENT MARKING	(52,790)	(33,000)	(8,208)	(50,000)	(55,000)
50-0693-5070 RAILWAY MAINTENANCE	(72,081)	(62,500)	(74,166)	(70,000)	(75,000)
50-0693-5073 SIGN MAINT. - TEMP / REGULATORY /	(34,686)	(34,500)	(33,533)	(46,000)	(35,000)
50-0694-5011 TREE REMOVAL & CLEAN UP	(10,908)	(19,000)	(18,385)	(15,500)	(18,500)
50-0695-5077 SHOP STOCK AND MAINTENANCE	(19,082)	(19,250)	(13,585)	(17,500)	(22,500)
50-0698-5295 WORK FOR OTHERS	885	4,000	876	2,000	500
50-0698-5299 WORK FOR LANDFILL	0	6,000	0	6,000	
50-0699-5327 MINOR ROAD RECONSTRUCTION	(90,127)	(100,000)	(56,096)	(100,000)	(100,000)
Total required to be raised from taxation 2024	**(5,734,951)**	**(3,918,339)**	**(4,154,717)**	**(4,146,466)**	**$ (4,291,350)**

2024 Operating Budget

Transportation Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0600-5200 GENERAL ADMIN / OVERHEAD					
REVENUES					
51297-FEDERAL GAS TAX	418,355	418,355	436,544	436,544	436,544
51432-GRANT - CSJ			1,628	-	-
51433-GRANT ONTARIO - SAFE RESTART	4,073	-	-	-	-
51590-MISCELLANEOUS REVENUE	934	-	13,380	-	-
51703-PERMITS - ROADS	2,425	1,500	10,500	1,925	1,925
51735-PROCEEDS FROM SALE OF MUNICIPAL PROPERTY	(96,803)	-	-	-	-
51830-RENTAL INCOME	6,683	6,683	7,145	7,144	7,430
52100-TRANSFER FROM RESERVES	697,039	744,801	-	725,000	365,000
TOTAL REVENUES	1,032,706	1,171,339	469,196	1,170,613	810,899
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	455,318	455,318	481,037	481,037	529,141
65100-ADVERTISING	-	750	179	250	-
65110-ADMIN - AMORTIZATION	1,721,155	-	-	-	-
65150-BENEFITS	172,110	175,053	163,702	184,400	192,134
65200-BUILDING REPAIRS & MAINTENANCE	17,359	10,000	7,265	10,000	15,000
65210-BUILDING SECURITY	735	2,000	609	1,500	2,000
65222-INFORMATION SERVICES - OPERATING	18,128	18,200	-	20,786	24,404
65255-CERTIFICATION / RECERTIFICATION	-	250	-	100	-
65270-CLEANING CONTRACT	8,706	11,000	7,219	10,000	10,000
65280-CLEANING SUPPLIES	133	500	160	250	250
65290-CLOTHING ALLOWANCE	6,900	6,900	6,900	6,900	6,900
65295-COFFEE / CANTEEN SUPPLIES	767	1,500	1,298	1,250	1,250
65350-COMPUTER SOFTWARE	1,364	49	992	1,085	6,295
65380-CONSULTING, ENGINEERING	305	1,000	9,911	500	500
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	17,018	21,000	9,010	17,500	-
65430-COURIER / SHIPPING	21	25	-	25	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	552	300	-	300	300
65530-EQUIPMENT (NOT CAPITAL)	2,383	5,000	1,052	5,000	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	8,977	5,000	1,875	5,000	5,000
65730-INSURANCE PREMIUM	207,122	217,275	109,686	258,903	121,000
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	6,792	20,000	11,080	10,000	-
65800-LEGAL FEES	894	18,000	7,915	10,000	-
65830-LICENSE FEES & PERMITS	2,287	2,500	1,879	2,500	2,500
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	-	256	-	-
66010-MEDICALS	160	500	380	500	500
66020-MEETING EXPENSES	25	300	60	-	-
66030-MEMBERSHIPS	606	1,000	270	750	700
66040-MILEAGE	-	500	-	250	-
66100-OFFICE SUPPLIES	2,475	1,000	366	1,000	500
66120-ONTARIO HYDRO	16,816	17,700	11,109	16,300	17,100
66135-OVERTIME	9,564	6,000	5,861	7,500	10,000
66170-PERSONAL PROTECTIVE EQUIPMENT	1,187	2,000	561	2,000	2,000
66435-STUDIES / ASSESSMENTS / SURVEYS	20,912	65,000	9,557	14,000	15,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	2,022	2,500	2,143	2,500	2,500
66470-TELECOMMUNICATIONS	7,323	15,000	6,944	13,900	6,150
66505-TRANSFER TO DEFERRED REVENUE	418,355	418,355	436,544	436,544	436,544
66510-TRANSFER TO RESERVES	1,715,465	1,498,000	1,614,245	1,614,245	1,735,535
66540-UNION GAS	18,033	11,000	14,830	17,500	18,500
66580-WAGES - REGULAR	531,266	631,856	489,662	642,806	658,252
66587-COVID-19 WAGES & BENEFITS	6,562	-	-	-	-
67100-FACILITY RENTALS	(13,405)	(11,000)	-	(11,330)	(12,500)

2024 Operating Budget

Transportation Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
TOTAL EXPENSES	5,386,393	3,631,331	3,414,557	3,785,751	3,807,455
Net 50-0600-5200 GENERAL ADMIN / OVERHEAD	**(4,353,687)**	**(2,459,992)**	**(2,945,361)**	**(2,615,138)**	**(2,996,556)**
50-0600-5215 HEALTH & SAFETY					
EXPENSES					
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	150	-	150	-
66000-MEDICAL SUPPLIES	-	700	-	700	700
TOTAL EXPENSES	-	850	-	850	700
Net 50-0600-5215 HEALTH & SAFETY	**-**	**(850)**	**-**	**(850)**	**(700)**
50-0611-5022 PATCHING					
EXPENSES					
65520-EQUIPMENT LEASE/RENTAL	-	2,000	-	2,000	-
65990-MATERIALS / SUPPLIES	11,203	20,000	2,955	15,000	15,000
TOTAL EXPENSES	11,203	22,000	2,955	17,000	15,000
Net 50-0611-5022 PATCHING	**(11,203)**	**(22,000)**	**(2,955)**	**(17,000)**	**(15,000)**
50-0611-5028 SWEEPING					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	21,858	22,000	26,799	25,000	30,000
TOTAL EXPENSES	21,858	22,000	26,799	25,000	30,000
Net 50-0611-5028 SWEEPING	**(21,858)**	**(22,000)**	**(26,799)**	**(25,000)**	**(30,000)**
50-0611-5034 HARD SURFACE TREATMENT					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	282,684	250,000	-	275,000	-
TOTAL EXPENSES	282,684	250,000	-	275,000	-
Net 50-0611-5034 HARD SURFACE TREATMENT	**(282,684)**	**(250,000)**	**-**	**(275,000)**	**-**
50-0612-5040 DUST CONTROL					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	125,857	145,000	158,589	200,000	200,000
TOTAL EXPENSES	125,857	145,000	158,589	200,000	200,000
Net 50-0612-5040 DUST CONTROL	**(125,857)**	**(145,000)**	**(158,589)**	**(200,000)**	**(200,000)**
50-0612-5045 GRAVEL RESURFACING CONTRACT					
EXPENSES					
65990-MATERIALS / SUPPLIES	301,296	320,000	347,906	350,000	350,000
TOTAL EXPENSES	301,296	320,000	347,906	350,000	350,000
Net GRAVEL RESURFACING CONTRACT	**(301,296)**	**(320,000)**	**(347,906)**	**(350,000)**	**(350,000)**
50-0612-5046 PIT MAINTENANCE					
REVENUES					
51050-AGGREGATE RESOURCE FEES	377,550	275,000	-	275,000	316,000
TOTAL REVENUES	377,550	275,000	-	275,000	316,000
EXPENSES					
65380-CONSULTING, ENGINEERING	2,311	4,000	1,933	4,000	4,000
65830-LICENSE FEES & PERMITS	2,816	3,600	3,332	3,600	3,600
66030-MEMBERSHIPS	3,600	3,600	-	-	3,500
66080-MUNICIPAL TAXES	1,594	1,731	1,654	1,650	1,750
66440-SUB-CONTRACT / CONTRACTED SERVICES	23,589	30,000	1,355	30,000	30,000
TOTAL EXPENSES	33,910	42,931	8,274	39,250	42,850
Net 50-0612-5046 PIT MAINTENANCE	**343,640**	**232,069**	**(8,274)**	**235,750**	**273,150**

2024 Operating Budget

Transportation Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0613-5001 BRIDGE MAINTENANCE					
EXPENSES					
65728-INSPECTION / MAINTENANCE FEES CHARGED	12,588	15,000		-	15,000
65990-MATERIALS / SUPPLIES	-	5,000	-	5,000	5,000
TOTAL EXPENSES	12,588	20,000		5,000	20,000
Net 50-0613-5001 BRIDGE MAINTENANCE	**(12,588)**	**(20,000)**	**()**	**(5,000)**	**(20,000)**
50-0613-5004 CUSTOM CULVERTS					
EXPENSES					
65990-MATERIALS / SUPPLIES	172	5,000	-	1,500	3,000
TOTAL EXPENSES	172	5,000	-	1,500	3,000
Net 50-0613-5004 CUSTOM CULVERTS	**(172)**	**(5,000)**	**-**	**(1,500)**	**(3,000)**
50-0621-5041 WINTER SALT					
EXPENSES					
65990-MATERIALS / SUPPLIES	94,650	110,000	127,122	100,000	120,000
TOTAL EXPENSES	94,650	110,000	127,122	100,000	120,000
Net 50-0621-5041 WINTER SALT	**(94,650)**	**(110,000)**	**(127,122)**	**(100,000)**	**(120,000)**
50-0621-5047 SNOW PLOWING					
REVENUES					
51210-CUSTOM WORK / RECOVERY	-	200	-	500	500
TOTAL REVENUES	-	200	-	500	500
EXPENSES					
65910-MAINTENANCE - OTHER EQUIP	14,607	30,000	135	10,000	12,500
65990-MATERIALS / SUPPLIES	4,611	10,000	4,289	10,000	12,500
TOTAL EXPENSES	19,218	40,000	4,425	20,000	25,000
Net 50-0621-5047 SNOW PLOWING	**(19,218)**	**(39,800)**	**(4,425)**	**(19,500)**	**(24,500)**
50-0621-5051 ICE BLADING					
EXPENSES					
65150-BENEFITS	54,319	54,047	37,072	58,041	59,128
65990-MATERIALS / SUPPLIES	5,818	8,000	6,230	8,000	8,000
66135-OVERTIME	77,372	50,000	30,068	50,000	55,000
66580-WAGES - REGULAR	250,757	207,319	162,097	210,937	215,216
TOTAL EXPENSES	388,266	319,366	235,467	326,978	337,344
Net 50-0621-5051 ICE BLADING	**(388,266)**	**(319,366)**	**(235,467)**	**(326,978)**	**(337,344)**
50-0621-5058 SANDING / SAND MGMT					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	12,311	23,000	-	15,000	17,500
TOTAL EXPENSES	12,311	23,000	-	15,000	17,500
Net 50-0621-5058 SANDING / SAND MGMT	**(12,311)**	**(23,000)**	**-**	**(15,000)**	**(17,500)**
50-0621-5062 SNOWFENCING					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	250	-	-	-
TOTAL EXPENSES	-	250	-	-	-
Net 50-0621-5062 SNOWFENCING	**-**	**(250)**	**-**	**-**	**-**
50-0621-5064 OTHER WINTER MAINTENANCE					
EXPENSES					
65990-MATERIALS / SUPPLIES	1,054	1,000	3,380	500	1,000
66005-MEALS - OT	575	250	438	500	500

2024 Operating Budget

Transportation Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
66440-SUB-CONTRACT / CONTRACTED SERVICES	733	-	-	-	-
TOTAL EXPENSES	2,362	1,250	3,818	1,000	1,500
Net 50-0621-5064 OTHER WINTER MAINTENANCE	**(2,362)**	**(1,250)**	**(3,818)**	**(1,000)**	**(1,500)**
50-0621-5209 SIDEWALK PLOWING-CUSTOM WO					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	500	-	500	2,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	25,000	-	-	-
TOTAL EXPENSES	-	25,500	-	500	2,000
Net 50-0621-5209 SIDEWALK PLOWING-CUSTOM	**-**	**(25,500)**	**-**	**(500)**	**(2,000)**
50-0621-6061 ANTI-ICE/PRE WET					
EXPENSES					
65990-MATERIALS / SUPPLIES	23,921	15,000	10,889	25,000	25,000
TOTAL EXPENSES	23,921	15,000	10,889	25,000	25,000
Net 50-0621-6061 ANTI-ICE/PRE WET	**(23,921)**	**(15,000)**	**(10,889)**	**(25,000)**	**(25,000)**
50-0650-3400 STREET LIGHTS					
REVENUES					
51070-ASL - TWSP ST LIGHTS MALAHID	300	300	-	300	-
TOTAL REVENUES	300	300	-	300	-
EXPENSES					
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	250	-	250	-
66120-ONTARIO HYDRO					44,900
66440-SUB-CONTRACT / CONTRACTED SERVICES	127	9,000	534	3,000	9,000
TOTAL EXPENSES	127	9,250	534	3,250	53,900
Net 50-0650-3400 STREET LIGHTS	**173**	**(8,950)**	**(534)**	**(2,950)**	**(53,900)**
50-0650-3420 DORCHESTER STREET LIGHTS					
EXPENSES					
66120-ONTARIO HYDRO	34,895	30,900	23,420	34,700	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	4,348	4,500	5,843	4,500	-
TOTAL EXPENSES	39,243	35,400	29,263	39,200	-
Net 50-0650-3420 DORCHESTER STREET LIGHTS	**(39,243)**	**(35,400)**	**(29,263)**	**(39,200)**	**-**
50-0650-3450 THORNDALE STREET LIGHTS					
EXPENSES					
66120-ONTARIO HYDRO	8,189	5,800	8,106	8,100	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,578	1,000	14,728	1,500	-
TOTAL EXPENSES	9,767	6,800	22,834	9,600	-
Net 50-0650-3450 THORNDALE STREET LIGHTS	**(9,767)**	**(6,800)**	**(22,834)**	**(9,600)**	**-**
50-0655-5214 SIDEWALK REPAIRS					
EXPENSES					
65990-MATERIALS / SUPPLIES	593	2,000	3,277	2,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	4,732	18,000	5,541	9,000	9,000
TOTAL EXPENSES	5,325	20,000	8,818	11,000	11,000
Net 50-0655-5214 SIDEWALK REPAIRS	**(5,325)**	**(20,000)**	**(8,818)**	**(11,000)**	**(11,000)**
50-0690-5012 MUNICIPAL DRAIN MAINTENANCE (ROADS PORTION)					
EXPENSES					
65480-DRAINAGE EXPENSE (INTERNAL)	87,222	20,000	17,495	37,000	37,000
TOTAL EXPENSES	87,222	20,000	17,495	37,000	37,000
Net 50-0690-5012 MUNICIPAL DRAIN MAINTENANCE	**(87,222)**	**(20,000)**	**(17,495)**	**(37,000)**	**(37,000)**

2024 Operating Budget

Transportation Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0690-5013 DITCH MAINTENANCE					
EXPENSES					
65990-MATERIALS / SUPPLIES	889	3,000	564	2,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,374	3,500	-	2,000	2,000
TOTAL EXPENSES	2,262	6,500	564	4,000	4,000
Net 50-0690-5013 DITCH MAINTENANCE	**(2,262)**	**(6,500)**	**(564)**	**(4,000)**	**(4,000)**
50-0690-5016 DRAIN TILE MAINTENANCE					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	500	-	-	-
TOTAL EXPENSES	-	500	-	-	-
Net 50-0690-5016 DRAIN TILE MAINTENANCE	**-**	**(500)**	**-**	**-**	**-**
50-0690-5018 CATCHBASIN CLEANING					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	6,085	15,000	509	10,000	10,000
TOTAL EXPENSES	6,085	15,000	509	10,000	10,000
Net 50-0690-5018 CATCHBASIN CLEANING	**(6,085)**	**(15,000)**	**(509)**	**(10,000)**	**(10,000)**
50-0693-5065 PAVEMENT MARKING					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	52,790	33,000	8,208	50,000	55,000
TOTAL EXPENSES	52,790	33,000	8,208	50,000	55,000
Net 50-0693-5065 PAVEMENT MARKING	**(52,790)**	**(33,000)**	**(8,208)**	**(50,000)**	**(55,000)**
50-0693-5070 RAILWAY MAINTENANCE					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	72,081	62,500	74,166	70,000	75,000
TOTAL EXPENSES	72,081	62,500	74,166	70,000	75,000
Net 50-0693-5070 RAILWAY MAINTENANCE	**(72,081)**	**(62,500)**	**(74,166)**	**(70,000)**	**(75,000)**
50-0693-5073 SIGN MAINT. - TEMP / REGULATORY / ALL OTHER					
EXPENSES					
65990-MATERIALS / SUPPLIES	34,686	34,500	33,533	46,000	35,000
TOTAL EXPENSES	34,686	34,500	33,533	46,000	35,000
Net 50-0693-5073 SIGN MAINT. - TEMP/ REGULATORY/OTH	**(34,686)**	**(34,500)**	**(33,533)**	**(46,000)**	**(35,000)**
50-0694-5011 TREE REMOVAL & CLEAN UP					
EXPENSES					
65990-MATERIALS / SUPPLIES	498	500	755	500	1,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	10,410	18,500	17,630	15,000	17,500
TOTAL EXPENSES	10,908	19,000	18,385	15,500	18,500
Net 50-0694-5011 TREE REMOVAL & CLEAN UP	**(10,908)**	**(19,000)**	**(18,385)**	**(15,500)**	**(18,500)**
50-0695-5077 SHOP STOCK AND MAINTENANCE					
EXPENSES					
65530-EQUIPMENT (NOT CAPITAL)	1,672	2,500	1,638	1,500	6,500
65880-MAINTENANCE	-	750	143	-	-
65990-MATERIALS / SUPPLIES	17,410	16,000	11,804	16,000	16,000
TOTAL EXPENSES	19,082	19,250	13,585	17,500	22,500

2024 Operating Budget

Transportation Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
Net 50-0695-5077 SHOP STOCK AND MAINTENANCE	**(19,082)**	**(19,250)**	**(13,585)**	**(17,500)**	**(22,500)**
50-0698-5295 WORK FOR OTHERS					
REVENUES					
51210-CUSTOM WORK / RECOVERY	885	4,000	876	2,000	500
TOTAL REVENUES	885	4,000	876	2,000	500
Net 50-0698-5295 WORK FOR OTHERS	**885**	**4,000**	**876**	**2,000**	**500**
50-0698-5299 WORK FOR LANDFILL					
REVENUES					
51210-CUSTOM WORK / RECOVERY	-	6,000	-	6,000	-
TOTAL REVENUES	-	6,000	-	6,000	-
Net 50-0698-5299 WORK FOR LANDFILL	**-**	**6,000**	**-**	**6,000**	**-**
50-0699-5327 MINOR ROAD RECONSTRUCTION					
EXPENSES					
65990-MATERIALS / SUPPLIES	40,994	25,000	35,553	80,000	80,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	49,132	75,000	20,544	20,000	20,000
TOTAL EXPENSES	90,127	100,000	56,096	100,000	100,000
Net 50-0699-5327 MINOR ROAD RECONSTRUCTION	**(90,127)**	**(100,000)**	**(56,096)**	**(100,000)**	**(100,000)**
Net Transportation Services	**(5,734,951)**	**(3,918,339)**	**(4,154,717)**	**(4,146,466)**	**(4,291,350)**

Fleet Services

Fleet Services make up 5.7% (6.0% - 2022) of your local Thames Centre municipal taxes and includes operational costs of municipal vehicles from all departments and the capital costs to maintain, rehabilitate and improve fleet assets. The current municipal fleet consists of 7 fire pumper/tankers, 3 rescue trucks, 15 pickup trucks, 2 utility trucks, 2 heavy duty trucks, 2 ice resurfacers, 2 graders, 6 tandem axel plow trucks, 3 backhoe/loaders, 1 compactor, 1 crawler, 1 events trailer, numerous mowers, tractors and trailers.

	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
50-0700-0100 Vehicle #100 (formerly #202)	-	-	(6,991)	(3,291)	(8,569)
50-0700-0101 Vehicle #101	(6,096)	(5,100)	(5,787)	(5,952)	(8,051)
50-0700-0102 Vehicle #102	(992)	(2,924)	-	-	-
50-0700-0103 Vehicle #103	(3,571)	(5,300)	(3,342)	(3,336)	(5,157)
50-0700-0104 Vehicle #104	(2,007)	(3,550)	(3,866)	(2,448)	(5,096)
50-0700-0105 Vehicle #105	(1,320)	(2,630)	(1,156)	(1,757)	(2,518)
50-0700-0108 Vehicle #108	(2,937)	(5,002)	(3,805)	(4,153)	(4,612)
50-0700-0200 Vehicle #200 (formerly #102)	(1,776)	-	(509)	(1,730)	(2,596)
50-0700-0202 Vehicle #202	(9,638)	(4,950)			
50-0700-0204 Vehicle #204	(7,474)	(3,075)	(1,399)	(3,188)	(3,309)
50-0700-0205 Vehicle #205	(3,943)	(3,700)	(1,734)	(3,619)	(2,922)
50-0700-0206 Vehicle #206	(5,597)	(5,075)	(2,363)	(4,016)	(5,063)
50-0700-0220 Vehicle #220					(1,680)
50-0700-0300 FLEET OP	(712,039)	(145,056)	(134,467)	(139,659)	(105,400)
50-0700-0302 Vehicle #02	(7,609)	(3,649)	(3,994)	(7,883)	(5,820)
50-0700-0303 Vehicle #03	(2,488)	(2,905)	(6,044)	(8,100)	(2,693)
50-0700-0304 Vehicle #04	(1,231)	(3,296)	-	-	-
50-0700-0305 Vehicle #05	(4,070)	(925)	-	-	-
50-0700-0307 Vehicle #07	(3,733)	(1,100)	(3,444)	(4,200)	(1,423)
50-0700-0308 Vehicle #08	(1,205)	-	(3,928)	(1,230)	(2,415)
50-0700-0309 Vehicle #09	-	-	(2,977)	(2,000)	(2,250)
50-0700-0310 Vehicle #10	(64,558)	(29,100)	(24,074)	(38,154)	(36,815)
50-0700-0311 Vehicle #11	-	-	(3,475)	-	(22,860)
50-0700-0312 Vehicle #12	-	-	-		(14,242)
50-0700-0313 Vehicle #13	-	-	-		(7,474)
50-0700-0315 Vehicle #15	-	-	-		(1,459)
50-0700-0319 Vehicle #19	(436)	(525)	(1,293)	(500)	(525)
50-0700-0323 Vehicle #23	(13,171)	(7,919)	(15,933)	(11,685)	(8,806)
50-0700-0324 Vehicle #24	(33,180)	(26,025)	(19,388)	(30,847)	(27,041)
50-0700-0320 Vehicle #30	-	(500)	-	(500)	(100)
50-0700-0331 Vehicle #31	(746)	(700)	(559)	(750)	(1,156)
50-0700-0332 Vehicle #32	(1,074)	(900)	(812)	(900)	(995)
50-0700-0336 Vehicle #36	(9,540)	(10,882)	(2,398)	(3,200)	(3,646)
50-0700-0337 Vehicle #37	(1,830)	(2,200)	(1,355)	(2,137)	(1,661)
50-0700-0339 Vehicle #39	-	-	(36)	-	-
50-0700-0340 Vehicle #40	(23,971)	(11,100)	(7,197)	(11,550)	(7,474)
50-0700-0341 Vehicle #41	(6,691)	(4,800)	(4,165)	(6,964)	(7,235)
50-0700-0342 Vehicle #42	(11,479)	(10,873)	(7,085)	(9,245)	(9,825)
50-0700-0345 Vehicle #45	(4,854)	(5,200)	(7,500)	(6,000)	(6,277)
50-0700-0346 Vehicle #46	(639)	-	-	-	-
50-0700-0349 Vehicle #49	(3,167)	(3,485)	(1,493)	(3,739)	(2,467)
50-0700-0350 Vehicle #50	-	(300)	(137)	(600)	(550)
50-0700-0351 Vehicle #51	-	(150)	-	-	-
50-0700-0352 Vehicle #52	(753)	-	-	-	-
50-0700-0353 Vehicle #53	(1,046)	-	(56)	-	-
50-0700-0354 Vehicle #54	(14,026)	(16,835)	(9,274)	(13,268)	(12,762)
50-0700-0355 Vehicle #55	(8,552)	(9,000)	(4,472)	(9,850)	(8,556)

	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
50-0700-0358 Vehicle #58	(2,940)	(1,500)	(1,998)	(2,025)	(2,441)
50-0700-0360 Vehicle #60	(1,536)	(1,080)	(842)	(1,307)	(1,489)
50-0700-0361 Vehicle #61	(5,736)	(6,274)	(4,374)	(6,013)	(6,363)
50-0700-0362 Vehicle #62	(26,641)	(10,500)	-	-	-
50-0700-0363 Vehicle #63	(213)	(250)	(740)	(350)	(368)
50-0700-0365 Vehicle #65	(6,328)	(7,213)	(5,233)	(5,500)	(6,606)
50-0700-0366 Vehicle #66	(53,488)	(42,083)	(34,336)	(55,000)	(58,702)
50-0700-0367 Vehicle #67	(178)	(221)	(2,354)	(250)	(750)
50-0700-0368 Vehicle #68	(43,724)	(32,538)	-	-	-
50-0700-0369 Vehicle #69	(5,735)	(10,600)	(2,405)	(6,916)	(9,467)
50-0700-0370 Vehicle #70	(12,552)	(18,850)	(4,102)	(8,460)	(10,546)
50-0700-0371 Vehicle #71	(19,661)	(20,292)	(14,559)	(30,754)	(13,992)
50-0700-0374 Vehicle #74	(6,928)	(4,000)	(1,665)	(5,380)	(3,152)
50-0700-0375 Vehicle #75	(93,775)	(41,538)	(24,744)	(72,139)	(44,242)
50-0700-0376 Vehicle #76	(42)	(331)	(188)	(348)	(200)
50-0700-0377 Vehicle #77	(5,533)	(5,154)	(8,612)	(6,768)	(6,757)
50-0700-0378 Vehicle #78	-	(276)	-	(250)	(100)
50-0700-0379 Vehicle #79	(39)	(250)	-	(50)	(41)
50-0700-0380 Vehicle #80	(11,609)	(3,625)	(7,023)	(2,000)	-
50-0700-0381 Vehicle #81	(3,293)	-	(13,570)	-	-
50-0700-0382 Vehicle #82	(5,998)	(3,625)	(3,840)	(6,105)	(6,922)
50-0700-0383 Vehicle #83	(2,591)	(2,950)	(2,013)	(3,089)	(3,448)
50-0700-0384 Vehicle #84	(2,459)	(1,000)	(737)	(600)	(650)
50-0700-0385 Vehicle #85	(8,113)	(3,300)	(3,444)	(4,050)	(5,637)
50-0700-0386 Vehicle #86	(5,353)	(6,200)	(2,905)	(5,100)	(4,263)
50-0700-0387 Vehicle #87	(23,714)	(26,000)	(9,737)	(23,869)	(16,753)
50-0700-0388 Vehicle #88	(17,219)	(26,000)	(5,759)	(21,800)	(16,753)
50-0700-0389 Vehicle #89	(6,765)	(5,000)	(3,355)	(7,340)	(7,845)
50-0700-0390 Vehicle #90	(5,830)	(5,000)	(4,940)	(6,570)	(7,458)
50-0700-0391 Vehicle #91	(1,266)	(4,500)	(6,284)	(8,350)	(1,931)
50-0700-0392 Vehicle #92	(1,337)	(3,300)	(3,339)	(2,082)	(1,596)
50-0700-0393 Vehicle #93	(11,164)	(9,000)	(4,787)	(10,350)	(10,955)
50-0700-0394 Vehicle #94	(7,830)	(4,500)	(5,762)	(8,656)	(6,751)
50-0700-0395 Vehicle #95	(4,990)	(2,000)	(3,151)	(4,674)	(5,327)
50-0700-0396 Vehicle #96	(1,636)	(8,500)	(3,165)	(2,286)	(3,570)
50-0700-0397 Vehicle #97	(3,371)	(1,300)	(6,542)	(20,000)	(16,753)
50-0700-0398 Vehicle #98	-	(1,400)	(20,342)	(6,000)	(23,714)
50-0700-0500 Vehicle #500	(9,100)	(4,000)	(814)	(7,100)	(3,528)
50-0700-0701 Trailer #001	(519)	(500)	(158)	(500)	(525)
50-0700-0702 Trailer #002	-	-	(176)	(500)	(525)
50-0700-0130					(100)
Total required to be raised from taxation	**(1,396,646)**	**(663,181)**	**(514,501)**	**(698,982)**	**(661,700)**

2024 Operating Budget

Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0700-0100 Vehicle #100 (formerly #202)					
EXPENSES					
65640-FUEL - GAS			3,109	3,291	4,969
66130- VEHICLE RELATED / MAINTENANCE			3,882	-	3,600
TOTAL EXPENSES			6,991	3,291	8,569
Net 50-0700-0100 Vehicle #100 (formerly #202)			**(6,991)**	**(3,291)**	**(8,569)**
50-0700-0101 Vehicle #101					
EXPENSES					
65640-FUEL - GAS	3,354	1,600	2,654	2,952	4,901
66130- VEHICLE RELATED / MAINTENANCE	2,743	3,500	3,133	3,000	3,150
TOTAL EXPENSES	6,096	5,100	5,787	5,952	8,051
Net 50-0700-0101 Vehicle #101	**(6,096)**	**(5,100)**	**(5,787)**	**(5,952)**	**(8,051)**
50-0700-0102 Vehicle #102					
EXPENSES					
65640-FUEL - GAS	915	424			
66130- VEHICLE RELATED / MAINTENANCE	77	2,500			
TOTAL EXPENSES	992	2,924			
Net 50-0700-0102 Vehicle #102	**(992)**	**(2,924)**			
50-0700-0103 Vehicle #103					
EXPENSES					
65640-FUEL - GAS	2,122	1,800	2,241	1,836	4,157
66130- VEHICLE RELATED / MAINTENANCE	1,449	3,500	1,101	1,500	1,000
TOTAL EXPENSES	3,571	5,300	3,342	3,336	5,157
Net 50-0700-0103 Vehicle #103	**(3,571)**	**(5,300)**	**(3,342)**	**(3,336)**	**(5,157)**
50-0700-0104 Vehicle #104					
EXPENSES					
65640-FUEL - GAS	377	1,050	775	448	1,096
66130- VEHICLE RELATED / MAINTENANCE	1,630	2,500	3,091	2,000	4,000
TOTAL EXPENSES	2,007	3,550	3,866	2,448	5,096
Net 50-0700-0104 Vehicle #104	**(2,007)**	**(3,550)**	**(3,866)**	**(2,448)**	**(5,096)**
50-0700-0105 Vehicle #105					
EXPENSES					
65640-FUEL - GAS	397	530	559	557	1,168
66130- VEHICLE RELATED / MAINTENANCE	924	2,100	597	1,200	1,350
TOTAL EXPENSES	1,320	2,630	1,156	1,757	2,518
Net 50-0700-0105 Vehicle #105	**(1,320)**	**(2,630)**	**(1,156)**	**(1,757)**	**(2,518)**

50-0700-0108 Vehicle #108

2024 Operating Budget

Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
EXPENSES					
65640-FUEL - GAS	1,109	1,327	1,501	1,153	1,862
66130- VEHICLE RELATED / MAINTENANCE	1,827	3,675	2,304	3,000	2,750
TOTAL EXPENSES	2,937	5,002	3,805	4,153	4,612
Net 50-0700-0108 Vehicle #108	**(2,937)**	**(5,002)**	**(3,805)**	**(4,153)**	**(4,612)**
50-0700-0130 Vehicle #30					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	100
TOTAL EXPENSES	-	-	-	-	100
Net 50-0700-0130 Vehicle #30	**-**	**-**	**-**	**-**	**(100)**
50-0700-0202 Vehicle #202					
EXPENSES					
65640-FUEL - GAS	3,566	1,800			
66130- VEHICLE RELATED / MAINTENANCE	6,072	3,150			
TOTAL EXPENSES	9,638	4,950			
Net 50-0700-0202 Vehicle #202	**(9,638)**	**(4,950)**			
50-0700-0200 Vehicle #200 (formerly #102)					
EXPENSES					
65640-FUEL - GAS			485	730	1,096
66130- VEHICLE RELATED / MAINTENANCE	1,776		24	1,000	1,500
TOTAL EXPENSES	1,776		509	1,730	2,596
Net 50-0700-0200 Vehicle #200 (formerly #102)	**(1,776)**		**(509)**	**(1,730)**	**(2,596)**
50-0700-0204 Vehicle #204					
EXPENSES					
65640-FUEL - GAS	1,323	1,500	372	1,188	854
66130- VEHICLE RELATED / MAINTENANCE	6,151	1,575	1,027	2,000	2,455
TOTAL EXPENSES	7,474	3,075	1,399	3,188	3,309
Net 50-0700-0204 Vehicle #204	**(7,474)**	**(3,075)**	**(1,399)**	**(3,188)**	**(3,309)**
50-0700-0205 Vehicle #205					
EXPENSES					
65640-FUEL - GAS	1,211	1,200	514	1,119	822
66130- VEHICLE RELATED / MAINTENANCE	2,732	2,500	1,220	2,500	2,100
TOTAL EXPENSES	3,943	3,700	1,734	3,619	2,922
Net 50-0700-0205 Vehicle #205	**(3,943)**	**(3,700)**	**(1,734)**	**(3,619)**	**(2,922)**
50-0700-0206 Vehicle #206					
EXPENSES					
65640-FUEL - GAS	1,797	1,400	681	1,516	1,178
66130- VEHICLE RELATED / MAINTENANCE	3,799	3,675	1,682	2,500	3,885
TOTAL EXPENSES	5,597	5,075	2,363	4,016	5,063
Net 50-0700-0206 Vehicle #206	**(5,597)**	**(5,075)**	**(2,363)**	**(4,016)**	**(5,063)**
50-0700-0300 FLEET OP					
REVENUES					

2024 Operating Budget

Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
51735-PROCEEDS FROM SALE OF MUNICIPAL PR	(60,957)	-	-	-	-
52100-TRANSFER FROM RESERVES	116,243	11,000	-	-	-
TOTAL REVENUES	55,287	11,000	-	-	-
EXPENSES					
65000-INTERDEPARTMENTAL ALLOCATION	(31,088)	-	-	-	(33,750)
65100-ADVERTISING	-	100	-	-	-
65110-ADMIN - AMORTIZATION	672,508	-	-	-	-
65640-FUEL - GAS	-	-	11,904	-	-
65641-FUEL - DIESEL (CLEAR)	-	-	10,048	-	-
65642-FUEL - DIESEL (DYED)	-	-	21,149	-	-
65730-INSURANCE PREMIUM	66,060	71,031	60,530	76,909	67,000
65790-LEASE / RENTAL EXPENSE	11,917	32,400	-	20,000	18,000
65830-LICENSE FEES & PERMITS	21,027	17,000	14,190	19,000	21,000
65991-FLEET OP - DFD/TFD BULK VEHICLE SUPPl	803	12,500	-	1,000	6,320
66130- VEHICLE RELATED / MAINTENANCE	-	525	-	250	330
66300-RADIO / PAGER EXPENSE	26,098	22,500	16,647	22,500	26,500
TOTAL EXPENSES	767,326	156,056	134,467	139,659	105,400
Net 50-0700-0300 FLEET OP	**(712,039)**	**(145,056)**	**(134,467)**	**(139,659)**	**(105,400)**
50-0700-0302 Vehicle #02					
EXPENSES					
65640-FUEL - GAS	5,974	2,546	3,267	6,383	4,820
66130- VEHICLE RELATED / MAINTENANCE	1,635	1,103	727	1,500	1,000
TOTAL EXPENSES	7,609	3,649	3,994	7,883	5,820
Net 50-0700-0302 Vehicle #02	**(7,609)**	**(3,649)**	**(3,994)**	**(7,883)**	**(5,820)**
50-0700-0303 Vehicle #03					
EXPENSES					
65640-FUEL - GAS	226	700	559	500	893
66130- VEHICLE RELATED / MAINTENANCE	2,261	2,205	5,485	7,600	1,800
TOTAL EXPENSES	2,488	2,905	6,044	8,100	2,693
Net 50-0700-0303 Vehicle #03	**(2,488)**	**(2,905)**	**(6,044)**	**(8,100)**	**(2,693)**
50-0700-0304 Vehicle #04					
EXPENSES					
65640-FUEL - GAS	922	796			
66130- VEHICLE RELATED / MAINTENANCE	309	2,500			
TOTAL EXPENSES	1,231	3,296			
Net 50-0700-0304 Vehicle #04	**(1,231)**	**(3,296)**			
50-0700-0305 Vehicle #05					
EXPENSES					
65640-FUEL - GAS	1,748	425	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	2,322	500	-	-	-
TOTAL EXPENSES	4,070	925	-	-	-
Net 50-0700-0305 Vehicle #05	**(4,070)**	**(925)**	**-**	**-**	**-**
50-0700-0307 Vehicle #07					
EXPENSES					
65640-FUEL - GAS	1,748	400	2,546	1,700	548

2024 Operating Budget

Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
66130- VEHICLE RELATED / MAINTENANCE	1,984	700	898	2,500	875
TOTAL EXPENSES	3,733	1,100	3,444	4,200	1,423
Net 50-0700-0307 Vehicle #07	**(3,733)**	**(1,100)**	**(3,444)**	**(4,200)**	**(1,423)**
50-0700-0308 Vehicle ##08					
EXPENSES					
65640-FUEL - GAS	826	-	2,546	1,230	1,415
66130- VEHICLE RELATED / MAINTENANCE	378	-	1,383	-	1,000
TOTAL EXPENSES	1,205	-	3,928	1,230	2,415
Net 50-0700-0308 Vehicle ##08	**(1,205)**	**-**	**(3,928)**	**(1,230)**	**(2,415)**
50-0700-0310 Vehicle #10					
EXPENSES					
65640-FUEL - GAS	23,041	16,500	9,343	23,154	20,815
66130- VEHICLE RELATED / MAINTENANCE	41,516	12,600	14,730	15,000	16,000
TOTAL EXPENSES	64,558	29,100	24,074	38,154	36,815
Net 50-0700-0310 Vehicle #10	**(64,558)**	**(29,100)**	**(24,074)**	**(38,154)**	**(36,815)**
50-0700-0319 Vehicle #19					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	436	525	1,293	500	525
TOTAL EXPENSES	436	525	1,293	500	525
Net 50-0700-0319 Vehicle #19	**(436)**	**(525)**	**(1,293)**	**(500)**	**(525)**
50-0700-0309 Vehicle #09					
EXPENSES					
65640-FUEL - GAS			2,546	1,500	1,725
66130- VEHICLE RELATED / MAINTENANCE			431	500	525
TOTAL EXPENSES			2,977	2,000	2,250
Net 50-0700-0309 Vehicle #09			**(2,977)**	**(2,000)**	**(2,250)**
50-0700-0323 Vehicle #23					
EXPENSES					
65640-FUEL - GAS	6,293	4,244	2,483	5,685	5,806
66130- VEHICLE RELATED / MAINTENANCE	6,878	3,675	13,450	6,000	3,000
TOTAL EXPENSES	13,171	7,919	15,933	11,685	8,806
Net 50-0700-0323 Vehicle #23	**(13,171)**	**(7,919)**	**(15,933)**	**(11,685)**	**(8,806)**
50-0700-0324 Vehicle #24					
EXPENSES					
65640-FUEL - GAS	22,714	15,000	10,757	20,847	20,541
66130- VEHICLE RELATED / MAINTENANCE	10,466	11,025	8,631	10,000	6,500
TOTAL EXPENSES	33,180	26,025	19,388	30,847	27,041
Net 50-0700-0324 Vehicle #24	**(33,180)**	**(26,025)**	**(19,388)**	**(30,847)**	**(27,041)**
50-0700-0330 Vehicle #30					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	500	-	500	100
TOTAL EXPENSES	-	500	-	500	100

2024 Operating Budget

Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
Net 50-0700-0330 Vehicle #30	**-**	**(500)**	**-**	**(500)**	**(100)**
50-0700-0311 Vehicle # 11					
EXPENSES					
65640-FUEL - GAS			2,754		9,860
66130- VEHICLE RELATED / MAINTENANCE			721		13,000
TOTAL EXPENSES			3,475		22,860
Net 50-0700-0311 Vehicle # 11			**(3,475)**		**(22,860)**
50-0700-0331 Vehicle #31					
EXPENSES					
65640-FUEL - GAS	560	400	559	500	893
66130- VEHICLE RELATED / MAINTENANCE	187	300	-	250	263
TOTAL EXPENSES	746	700	559	750	1,156
Net 50-0700-0331 Vehicle #31	**(746)**	**(700)**	**(559)**	**(750)**	**(1,156)**
50-0700-0312 2024 Grader-replace #66					
EXPENSES					
65640-FUEL - GAS					14,242
TOTAL EXPENSES					14,242
Net 50-0700-0312 2024 Grader-replace #66					**(14,242)**
50-0700-0332 Vehicle #32					
EXPENSES					
65640-FUEL - GAS	560	600	559	500	575
66130- VEHICLE RELATED / MAINTENANCE	514	300	253	400	420
TOTAL EXPENSES	1,074	900	812	900	995
Net 50-0700-0332 Vehicle #32	**(1,074)**	**(900)**	**(812)**	**(900)**	**(995)**
50-0700-0313 3/4 Tonne Truck - replaces #40					
EXPENSES					
65640-FUEL - GAS					5,724
66130- VEHICLE RELATED / MAINTENANCE					1,750
TOTAL EXPENSES					7,474
Net 50-0700-0313 3/4 Tonne Truck - replaces #40					**(7,474)**
50-0700-0336 Vehicle #36					
EXPENSES					
65640-FUEL - GAS	560	1,000	559	500	892
66130- VEHICLE RELATED / MAINTENANCE	8,981	9,882	1,839	2,700	2,754
TOTAL EXPENSES	9,540	10,882	2,398	3,200	3,646
Net 50-0700-0336 Vehicle #36	**(9,540)**	**(10,882)**	**(2,398)**	**(3,200)**	**(3,646)**
50-0700-0315 Zero Turn Mower - replaces unit #7					
EXPENSES					
65640-FUEL - GAS					959
66130- VEHICLE RELATED / MAINTENANCE					500
TOTAL EXPENSES					1,459

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Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
Net 50-0700-0315 Zero Turn Mower - replaces unit #7					**(1,459)**
50-0700-0337 Vehicle #37					
EXPENSES					
65640-FUEL - GAS	1,569	1,200	896	1,637	1,315
66130- VEHICLE RELATED / MAINTENANCE	261	1,000	459	500	346
TOTAL EXPENSES	1,830	2,200	1,355	2,137	1,661
Net 50-0700-0337 Vehicle #37	**(1,830)**	**(2,200)**	**(1,355)**	**(2,137)**	**(1,661)**
50-0700-0340 Vehicle #40					
EXPENSES					
65640-FUEL - GAS	12,033	9,000	6,795	9,450	5,724
66130- VEHICLE RELATED / MAINTENANCE	11,938	2,100	402	2,100	1,750
TOTAL EXPENSES	23,971	11,100	7,197	11,550	7,474
Net 50-0700-0340 Vehicle #40	**(23,971)**	**(11,100)**	**(7,197)**	**(11,550)**	**(7,474)**
50-0700-0341 Vehicle #41					
EXPENSES					
65640-FUEL - GAS	5,577	4,000	3,211	6,164	4,985
66130- VEHICLE RELATED / MAINTENANCE	1,114	800	954	800	2,250
TOTAL EXPENSES	6,691	4,800	4,165	6,964	7,235
Net 50-0700-0341 Vehicle #41	**(6,691)**	**(4,800)**	**(4,165)**	**(6,964)**	**(7,235)**
50-0700-0339 (HISTORICAL) Vehicle #39					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE			36	-	-
TOTAL EXPENSES			36	-	-
Net 50-0700-0339 (HISTORICAL) Vehicle #39			**(36)**	**-**	**-**
50-0700-0342 Vehicle #42					
EXPENSES					
65640-FUEL - GAS	8,551	5,948	2,480	6,245	6,825
66130- VEHICLE RELATED / MAINTENANCE	2,928	4,725	4,605	3,000	3,000
TOTAL EXPENSES	11,479	10,673	7,085	9,245	9,825
Net 50-0700-0342 Vehicle #42	**(11,479)**	**(10,673)**	**(7,085)**	**(9,245)**	**(9,825)**
50-0700-0345 Vehicle #45					
EXPENSES					
65640-FUEL - GAS	2,294	1,000	2,731	3,000	2,520
66130- VEHICLE RELATED / MAINTENANCE	2,560	4,200	4,769	3,000	3,757
TOTAL EXPENSES	4,854	5,200	7,500	6,000	6,277
Net 50-0700-0345 Vehicle #45	**(4,854)**	**(5,200)**	**(7,500)**	**(6,000)**	**(6,277)**
50-0700-0346 Vehicle #46					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	639	-	-	-	-
TOTAL EXPENSES	639	-	-	-	-
Net 50-0700-0346 Vehicle #46	**(639)**	**-**	**-**	**-**	**-**

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Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0700-0349 Vehicle #49					
EXPENSES					
65640-FUEL - GAS	2,902	1,910	1,188	2,739	1,917
66130- VEHICLE RELATED / MAINTENANCE	266	1,575	306	1,000	550
TOTAL EXPENSES	3,167	3,485	1,493	3,739	2,467
Net 50-0700-0349 Vehicle #49	**(3,167)**	**(3,485)**	**(1,493)**	**(3,739)**	**(2,467)**
50-0700-0350 Vehicle #50					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	300	137	600	550
TOTAL EXPENSES	-	300	137	600	550
Net 50-0700-0350 Vehicle #50	**-**	**(300)**	**(137)**	**(600)**	**(550)**
50-0700-0351 Vehicle #51					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	150	-	-	-
TOTAL EXPENSES	-	150	-	-	-
Net 50-0700-0351 Vehicle #51	**-**	**(150)**	**-**	**-**	**-**
50-0700-0352 Vehicle #52					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	753	-			
TOTAL EXPENSES	753	-			
Net 50-0700-0352 Vehicle #52	**(753)**	**-**			
50-0700-0353 Vehicle #53					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	1,046	-	56		
TOTAL EXPENSES	1,046	-	56		
Net 50-0700-0353 Vehicle #53	**(1,046)**	**-**	**(56)**		
50-0700-0354 Vehicle #54					
EXPENSES					
65640-FUEL - GAS	6,720	5,835	1,940	5,768	4,492
66130- VEHICLE RELATED / MAINTENANCE	7,306	11,000	7,334	7,500	8,270
TOTAL EXPENSES	14,026	16,835	9,274	13,268	12,762
Net 50-0700-0354 Vehicle #54	**(14,026)**	**(16,835)**	**(9,274)**	**(13,268)**	**(12,762)**
50-0700-0355 Vehicle #55					
EXPENSES					
65640-FUEL - GAS	7,812	7,000	4,175	7,350	6,956
66130- VEHICLE RELATED / MAINTENANCE	741	2,000	296	2,500	1,600
TOTAL EXPENSES	8,552	9,000	4,472	9,850	8,556
Net 50-0700-0355 Vehicle #55	**(8,552)**	**(9,000)**	**(4,472)**	**(9,850)**	**(8,556)**

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Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0700-0358 Vehicle #58					
EXPENSES					
65640-FUEL - GAS	2,769	1,000	1,719	1,500	1,890
66130- VEHICLE RELATED / MAINTENANCE	171	500	279	525	551
TOTAL EXPENSES	2,940	1,500	1,998	2,025	2,441
Net 50-0700-0358 Vehicle #58	**(2,940)**	**(1,500)**	**(1,998)**	**(2,025)**	**(2,441)**
50-0700-0360 Vehicle #60					
EXPENSES					
65640-FUEL - GAS	680	530	191	557	329
66130- VEHICLE RELATED / MAINTENANCE	856	550	651	750	1,160
TOTAL EXPENSES	1,536	1,080	842	1,307	1,489
Net 50-0700-0360 Vehicle #60	**(1,536)**	**(1,080)**	**(842)**	**(1,307)**	**(1,489)**
50-0700-0361 Vehicle #61					
EXPENSES					
65640-FUEL - GAS	4,847	4,774	3,029	5,013	4,163
66130- VEHICLE RELATED / MAINTENANCE	889	1,500	1,345	1,000	2,200
TOTAL EXPENSES	5,736	6,274	4,374	6,013	6,363
Net 50-0700-0361 Vehicle #61	**(5,736)**	**(6,274)**	**(4,374)**	**(6,013)**	**(6,363)**
50-0700-0362 Vehicle #62					
EXPENSES					
65640-FUEL - GAS	20,229	4,000	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	6,413	6,500	-	-	-
TOTAL EXPENSES	26,641	10,500	-	-	-
Net 50-0700-0362 Vehicle #62	**(26,641)**	**(10,500)**	**-**	**-**	**-**
50-0700-0363 Vehicle #63					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	213	250	740	350	368
TOTAL EXPENSES	213	250	740	350	368
Net 50-0700-0363 Vehicle #63	**(213)**	**(250)**	**(740)**	**(350)**	**(368)**
50-0700-0365 Vehicle #65					
EXPENSES					
65640-FUEL - GAS	3,841	3,713	2,857	3,000	3,506
66130- VEHICLE RELATED / MAINTENANCE	2,488	3,500	2,377	2,500	3,100
TOTAL EXPENSES	6,328	7,213	5,233	5,500	6,606
Net 50-0700-0365 Vehicle #65	**(6,328)**	**(7,213)**	**(5,233)**	**(5,500)**	**(6,606)**
50-0700-0366 Vehicle #66					
EXPENSES					
65640-FUEL - GAS	40,461	23,340	23,175	45,000	48,202
66130- VEHICLE RELATED / MAINTENANCE	13,027	18,743	11,161	10,000	10,500
TOTAL EXPENSES	53,488	42,083	34,336	55,000	58,702
Net 50-0700-0366 Vehicle #66	**(53,488)**	**(42,083)**	**(34,336)**	**(55,000)**	**(58,702)**
50-0700-0367 Vehicle #67					

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Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	178	221	2,354	250	750
TOTAL EXPENSES	178	221	2,354	250	750
Net 50-0700-0367 Vehicle #67	**(178)**	**(221)**	**(2,354)**	**(250)**	**(750)**
50-0700-0368 Vehicle #68					
EXPENSES					
65640-FUEL - GAS	13,839	16,000	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	29,885	16,538	-	-	-
TOTAL EXPENSES	43,724	32,538	-	-	-
Net 50-0700-0368 Vehicle #68	**(43,724)**	**(32,538)**	**-**	**-**	**-**
50-0700-0369 Vehicle #69					
EXPENSES					
65640-FUEL - GAS	1,872	4,500	1,970	1,916	3,067
66130- VEHICLE RELATED / MAINTENANCE	3,863	6,100	435	5,000	6,400
TOTAL EXPENSES	5,735	10,600	2,405	6,916	9,467
Net 50-0700-0369 Vehicle #69	**(5,735)**	**(10,600)**	**(2,405)**	**(6,916)**	**(9,467)**
50-0700-0370 Vehicle #70					
EXPENSES					
65640-FUEL - GAS	560	1,200	559	1,260	931
66130- VEHICLE RELATED / MAINTENANCE	11,992	17,650	3,544	7,200	9,615
TOTAL EXPENSES	12,552	18,850	4,102	8,460	10,546
Net 50-0700-0370 Vehicle #70	**(12,552)**	**(18,850)**	**(4,102)**	**(8,460)**	**(10,546)**
50-0700-0371 Vehicle #71					
EXPENSES					
65640-FUEL - GAS	9,063	5,408	4,839	3,254	2,739
66130- VEHICLE RELATED / MAINTENANCE	10,598	14,884	9,720	27,500	11,253
TOTAL EXPENSES	19,661	20,292	14,559	30,754	13,992
Net 50-0700-0371 Vehicle #71	**(19,661)**	**(20,292)**	**(14,559)**	**(30,754)**	**(13,992)**
50-0700-0374 Vehicle #74					
EXPENSES					
65640-FUEL - GAS	3,443	2,500	1,248	3,880	1,752
66130- VEHICLE RELATED / MAINTENANCE	3,486	1,500	417	1,500	1,400
TOTAL EXPENSES	6,928	4,000	1,665	5,380	3,152
Net 50-0700-0374 Vehicle #74	**(6,928)**	**(4,000)**	**(1,665)**	**(5,380)**	**(3,152)**
50-0700-0375 Vehicle #75					
EXPENSES					
65640-FUEL - GAS	33,112	25,000	14,840	42,139	14,242
66130- VEHICLE RELATED / MAINTENANCE	60,662	16,538	9,904	30,000	30,000
TOTAL EXPENSES	93,775	41,538	24,744	72,139	44,242
Net 50-0700-0375 Vehicle #75	**(93,775)**	**(41,538)**	**(24,744)**	**(72,139)**	**(44,242)**

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Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0700-0376 Vehicle #76					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	42	331	188	348	200
TOTAL EXPENSES	42	331	188	348	200
Net 50-0700-0376 Vehicle #76	**(42)**	**(331)**	**(188)**	**(348)**	**(200)**
50-0700-0377 Vehicle #77					
EXPENSES					
65640-FUEL - GAS	4,950	3,500	3,420	5,768	5,532
66130- VEHICLE RELATED / MAINTENANCE	583	1,654	5,192	1,000	1,225
TOTAL EXPENSES	5,533	5,154	8,612	6,768	6,757
Net 50-0700-0377 Vehicle #77	**(5,533)**	**(5,154)**	**(8,612)**	**(6,768)**	**(6,757)**
50-0700-0378 Vehicle #78					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	276	-	250	100
TOTAL EXPENSES	-	276	-	250	100
Net 50-0700-0378 Vehicle #78	**-**	**(276)**	**-**	**(250)**	**(100)**
50-0700-0379 Vehicle #79					
EXPENSES					
65640-FUEL - GAS	-	-	-	50	41
66130- VEHICLE RELATED / MAINTENANCE	39	250	-	-	-
TOTAL EXPENSES	39	250	-	50	41
Net 50-0700-0379 Vehicle #79	**(39)**	**(250)**	**-**	**(50)**	**(41)**
50-0700-0380 Vehicle #80					
EXPENSES					
65640-FUEL - GAS	2,441	1,000	783	1,000	-
66130- VEHICLE RELATED / MAINTENANCE	9,168	2,625	6,240	1,000	-
TOTAL EXPENSES	11,609	3,625	7,023	2,000	-
Net 50-0700-0380 Vehicle #80	**(11,609)**	**(3,625)**	**(7,023)**	**(2,000)**	**-**
50-0700-0381 (HISTORICAL) Vehicle #81 (set up as					
EXPENSES					
65640-FUEL - GAS	2,245	-	6,981	-	
66130- VEHICLE RELATED / MAINTENANCE	1,049	-	6,589	-	
TOTAL EXPENSES	3,293	-	13,570	-	
Net 50-0700-0381 (HISTORICAL) Vehicle #81 (set up	**(3,293)**	**-**	**(13,570)**	**-**	
50-0700-0382 Vehicle #82					
EXPENSES					
65640-FUEL - GAS	5,303	2,575	3,270	5,105	5,872

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Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
66130- VEHICLE RELATED / MAINTENANCE	695	1,050	571	1,000	1,050
TOTAL EXPENSES	5,998	3,625	3,840	6,105	6,922
Net 50-0700-0382 Vehicle #82	**(5,998)**	**(3,625)**	**(3,840)**	**(6,105)**	**(6,922)**
50-0700-0383 Vehicle #83					
EXPENSES					
65640-FUEL - GAS	2,302	1,950	1,700	2,589	2,848
66130- VEHICLE RELATED / MAINTENANCE	289	1,000	313	500	600
TOTAL EXPENSES	2,591	2,950	2,013	3,089	3,448
Net 50-0700-0383 Vehicle #83	**(2,591)**	**(2,950)**	**(2,013)**	**(3,089)**	**(3,448)**
50-0700-0384 Vehicle #84					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	2,459	1,000	737	600	650
TOTAL EXPENSES	2,459	1,000	737	600	650
Net 50-0700-0384 Vehicle #84	**(2,459)**	**(1,000)**	**(737)**	**(600)**	**(650)**
50-0700-0385 Vehicle #85					
EXPENSES					
65640-FUEL - GAS	2,355	2,300	2,629	3,000	4,437
66130- VEHICLE RELATED / MAINTENANCE	5,759	1,000	815	1,050	1,200
TOTAL EXPENSES	8,113	3,300	3,444	4,050	5,637
Net 50-0700-0385 Vehicle #85	**(8,113)**	**(3,300)**	**(3,444)**	**(4,050)**	**(5,637)**
50-0700-0386 Vehicle #86					
EXPENSES					
65640-FUEL - GAS	2,431	2,000	1,318	2,100	3,013
66130- VEHICLE RELATED / MAINTENANCE	2,922	4,200	1,587	3,000	1,250
TOTAL EXPENSES	5,353	6,200	2,905	5,100	4,263
Net 50-0700-0386 Vehicle #86	**(5,353)**	**(6,200)**	**(2,905)**	**(5,100)**	**(4,263)**
50-0700-0387 Vehicle #87					
EXPENSES					
65640-FUEL - GAS	19,343	16,000	5,974	18,869	11,503
66130- VEHICLE RELATED / MAINTENANCE	4,371	10,000	3,763	5,000	5,250
TOTAL EXPENSES	23,714	26,000	9,737	23,869	16,753
Net 50-0700-0387 Vehicle #87	**(23,714)**	**(26,000)**	**(9,737)**	**(23,869)**	**(16,753)**
50-0700-0388 Vehicle #88					
EXPENSES					
65640-FUEL - GAS	14,164	16,000	2,309	16,800	11,503
66130- VEHICLE RELATED / MAINTENANCE	3,055	10,000	3,451	5,000	5,250
TOTAL EXPENSES	17,219	26,000	5,759	21,800	16,753
Net 50-0700-0388 Vehicle #88	**(17,219)**	**(26,000)**	**(5,759)**	**(21,800)**	**(16,753)**
50-0700-0389 Vehicle #89					
EXPENSES					

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Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
65640-FUEL - GAS	6,381	4,000	2,928	6,340	7,293
66130- VEHICLE RELATED / MAINTENANCE	384	1,000	427	1,000	552
TOTAL EXPENSES	6,765	5,000	3,355	7,340	7,845
Net 50-0700-0389 Vehicle #89	**(6,765)**	**(5,000)**	**(3,355)**	**(7,340)**	**(7,845)**
50-0700-0390 Vehicle #90					
EXPENSES					
65640-FUEL - GAS	5,382	4,000	3,348	5,570	6,408
66130- VEHICLE RELATED / MAINTENANCE	449	1,000	1,592	1,000	1,050
TOTAL EXPENSES	5,830	5,000	4,940	6,570	7,458
Net 50-0700-0390 Vehicle #90	**(5,830)**	**(5,000)**	**(4,940)**	**(6,570)**	**(7,458)**
50-0700-0391 Vehicle #91					
EXPENSES					
65640-FUEL - GAS	1,089	2,500	559	1,150	931
66130- VEHICLE RELATED / MAINTENANCE	177	2,000	5,726	7,200	1,000
TOTAL EXPENSES	1,266	4,500	6,284	8,350	1,931
Net 50-0700-0391 Vehicle #91	**(1,266)**	**(4,500)**	**(6,284)**	**(8,350)**	**(1,931)**
50-0700-0392 Vehicle #92					
EXPENSES					
65640-FUEL - GAS	1,218	800	2,546	1,082	1,096
66130- VEHICLE RELATED / MAINTENANCE	119	2,500	794	1,000	500
TOTAL EXPENSES	1,337	3,300	3,339	2,082	1,596
Net 50-0700-0392 Vehicle #92	**(1,337)**	**(3,300)**	**(3,339)**	**(2,082)**	**(1,596)**
50-0700-0393 Vehicle #93					
EXPENSES					
65640-FUEL - GAS	8,717	7,000	4,504	7,350	8,455
66130- VEHICLE RELATED / MAINTENANCE	2,447	2,000	283	3,000	2,500
TOTAL EXPENSES	11,164	9,000	4,787	10,350	10,955
Net 50-0700-0393 Vehicle #93	**(11,164)**	**(9,000)**	**(4,787)**	**(10,350)**	**(10,955)**
50-0700-0394 Vehicle #94					
EXPENSES					
65640-FUEL - GAS	7,269	3,000	4,051	7,656	5,751
66130- VEHICLE RELATED / MAINTENANCE	561	1,500	1,711	1,000	1,000
TOTAL EXPENSES	7,830	4,500	5,762	8,656	6,751
Net 50-0700-0394 Vehicle #94	**(7,830)**	**(4,500)**	**(5,762)**	**(8,656)**	**(6,751)**
50-0700-0395 Vehicle #95					
EXPENSES					
65640-FUEL - GAS	4,490	1,500	2,793	4,174	4,802
66130- VEHICLE RELATED / MAINTENANCE	501	500	358	500	525
TOTAL EXPENSES	4,990	2,000	3,151	4,674	5,327

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Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
Net 50-0700-0395 Vehicle #95	**(4,990)**	**(2,000)**	**(3,151)**	**(4,674)**	**(5,327)**
50-0700-0396 Vehicle #96					
EXPENSES					
65640-FUEL - GAS	965	8,000	2,731	1,286	2,520
66130- VEHICLE RELATED / MAINTENANCE	671	500	434	1,000	1,050
TOTAL EXPENSES	1,636	8,500	3,165	2,286	3,570
Net 50-0700-0396 Vehicle #96	**(1,636)**	**(8,500)**	**(3,165)**	**(2,286)**	**(3,570)**
50-0700-0397 Vehicle #97					
EXPENSES					
65640-FUEL - GAS	2,337	800	5,423	15,000	11,503
66130- VEHICLE RELATED / MAINTENANCE	1,034	500	1,119	5,000	5,250
TOTAL EXPENSES	3,371	1,300	6,542	20,000	16,753
Net 50-0700-0397 Vehicle #97	**(3,371)**	**(1,300)**	**(6,542)**	**(20,000)**	**(16,753)**
50-0700-0398 Vehicle #98					
EXPENSES					
65640-FUEL - GAS	-	400	10,084	5,000	19,714
66130- VEHICLE RELATED / MAINTENANCE	-	1,000	10,258	1,000	4,000
TOTAL EXPENSES	-	1,400	20,342	6,000	23,714
Net 50-0700-0398 Vehicle #98	**-**	**(1,400)**	**(20,342)**	**(6,000)**	**(23,714)**
50-0700-0500 Vehicle #500					
EXPENSES					
65640-FUEL - GAS	9,100	4,000	814	7,100	3,528
TOTAL EXPENSES	9,100	4,000	814	7,100	3,528
Net 50-0700-0500 Vehicle #500	**(9,100)**	**(4,000)**	**(814)**	**(7,100)**	**(3,528)**
50-0700-0701 Trailer #001					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	519	500	158	500	525
TOTAL EXPENSES	519	500	158	500	525
Net 50-0700-0701 Trailer #001	**(519)**	**(500)**	**(158)**	**(500)**	**(525)**
50-0700-0702 Trailer #002					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE			176	500	525
TOTAL EXPENSES			176	500	525
Net 50-0700-0702 Trailer #002			**(176)**	**(500)**	**(525)**
50-0700-0220 Vehicle #220					
EXPENSES					
65640-FUEL - GAS					1,315
66130- VEHICLE RELATED / MAINTENANCE					345
TOTAL EXPENSES					1,660
Net 50-0700-0220 Vehicle #220					**(1,660)**

2024 Operating Budget

Fleet	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
Net Fleet	(1,396,646)	(663,181)	(514,501)	(698,982)	(661,700)



Environmental Services

	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
50-0821-4825 Storm Water Management	(263,930)	0	122,516	0	0
50-0840-4805 Solid Waste Collection	156,097	354,654	463,179	360,456	353,027
50-0850-4805 Solid Waste Disposal (Landfill)	(325,547)	(377,628)	(56,800)	(313,001)	(289,178)
50-0860-4805 Solid Waste Diversion (Recycling)	(208,797)	(353,063)	(404,971)	(326,446)	(69,831)
50-0898-4605 Environmental Services Administration	0	0	(221,515)	0	0
Total required to be raised from taxation	**(642,177)**	**(376,037)**	**(97,591)**	**(278,991)**	**(5,982)**

Environmental Services make up 0.1% (3.4% - 2022) of your local Thames Centre municipal taxes and includes storm water management, solid waste collection (garbage), solid waste disposal (landfill), solid waste diversion (recycling) and contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide Environmental Services. Waste Management Services maintains garbage and recycling collection and disposal for over 5,000 properties, and operations for the landfill located at 2015 Crampton Drive. In 2022, the municipality collected 3246 tonnes of solid waste and diverted 982 of those tonnes through the bluebox recycling.

2024 Operating Budget

Environmental Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0821-4825 Storm Water Management					
REVENUES					
51555-LIFECYCLE CHARGE	178,259	165,996	162,302	177,567	178,259
52100-TRANSFER FROM RESERVES	-	-	-	40,000	-
TOTAL REVENUES	178,259	165,996	162,302	217,567	178,259
EXPENSES					
65110-ADMIN - AMORTIZATION	263,931	-	-	-	-
65150-BENEFITS	2,652	3,272	3,340	2,821	2,911
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	3,000	-	3,000	-
65880-MAINTENANCE	509	-	-	-	-
66435-STUDIES / ASSESSMENTS / SURVEYS	2,054	70,000	17,444	45,000	45,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	19,187	35,000	1,674	15,000	35,000
66510-TRANSFER TO RESERVES	136,339	43,061	-	142,135	85,731
66580-WAGES - REGULAR	17,518	11,663	17,327	9,611	9,617
TOTAL EXPENSES	442,190	165,996	39,786	217,567	178,259
Net 50-0821-4825 Storm Water Management	**(263,931)**	**-**	**122,516**	**-**	**-**
50-0840-4805 Solid Waste Collection					
REVENUES					
51380-GARBAGE SURCHARGE	773,418	762,600	790,593	785,400	809,100
52010-SALE - BAG TAGS	61,905	55,000	54,275	56,650	63,762
TOTAL REVENUES	835,323	817,600	844,868	842,050	872,862
EXPENSES					
65100-ADVERTISING	6,080	4,500	4,506	4,500	5,105
65110-ADMIN - AMORTIZATION	2,209	-	-	-	-
65150-BENEFITS	2,084	3,442	87	3,233	3,333
65222-INFORMATION SERVICES - OPERATING			-	1,010	785
65420-COST OF BAG TAGS	5,176	5,000	5,218	5,000	5,000
65725-INFORMATION / PUBLIC NOTICES	-	100	-	-	-
66040-MILEAGE	-	100	-	-	-
66100-OFFICE SUPPLIES	-	100	-	-	100
66240-POSTAGE	6,583	6,695	6,798	6,900	7,100
66440-SUB-CONTRACT / CONTRACTED SERVICES	401,661	378,000	334,298	397,000	446,516
66485-TIPPING FEE EXPENSE	48,658	52,000	29,391	52,000	39,440
66510-TRANSFER TO RESERVES	198,193	-	840	-	-
66580-WAGES - REGULAR	8,581	13,009	552	11,951	12,456
TOTAL EXPENSES	679,226	462,946	381,689	481,594	519,835
Net 50-0840-4805 Solid Waste Collection	**156,097**	**354,654**	**463,179**	**360,456**	**353,027**
50-0850-4805 Solid Waste Disposal (Landfill)					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	196	-	-	-	-
51460-HAULED RECYCLING REVENUE	16,687	12,000	103,975	15,000	16,472
52080-TIPPING FEES	55,505	45,000	52,495	45,000	50,000
52100-TRANSFER FROM RESERVES	2,506	1,116	2,309	20,000	45,000
TOTAL REVENUES	74,894	58,116	158,779	80,000	111,472
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	39,484	39,484	41,714	41,714	45,885
65100-ADVERTISING	1,066	1,000	682	1,000	1,000
65140-BANK CHARGES	757	-	676	1,000	1,100
65150-BENEFITS	22,944	25,198	22,792	28,388	27,440

2024 Operating Budget

Environmental Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
65200-BUILDING REPAIRS & MAINTENANCE	-	5,000	506	2,500	2,500
65222-INFORMATION SERVICES - OPERATING			-	1,069	785
65290-CLOTHING ALLOWANCE	575	-	575	575	575
65295-COFFEE / CANTEEN SUPPLIES	47	100	64	50	73
65380-CONSULTING, ENGINEERING	19,238	20,000	18,858	20,000	45,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION			1,414	2,000	2,000
65450-DEFERRED LANDFILL LIABILITY	75,000	75,000	-	75,000	75,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	987	2,500	1,560	2,000	1,410
65730-INSURANCE PREMIUM	7,755	7,835	4,878	9,694	6,000
65790-LEASE / RENTAL EXPENSE	319	1,000	1,211	1,000	1,000
65990-MATERIALS / SUPPLIES	3,547	70,000	3,283	3,500	6,600
66080-MUNICIPAL TAXES	11,494	12,569	11,733	12,850	12,100
66120-ONTARIO HYDRO	1,444	2,100	1,017	1,400	1,500
66135-OVERTIME	1,660	2,000	2,395	1,000	1,000
66170-PERSONAL PROTECTIVE EQUIPMENT	-	500	145	250	245
66290-PUBLIC RELATIONS/ IFT & ENTERTAINMENT	5,034	3,000	2,758	4,000	-
66315-REMOVABLE OF RECYCLABLES	650	3,000	-	750	750
66440-SUB-CONTRACT / CONTRACTED SERVICES	36,281	45,000	11,889	50,000	45,000
66470-TELECOMMUNICATIONS	1,376	300	1,028	1,200	1,500
66485-TIPPING FEE EXPENSE	7,028	18,000	6,887	18,000	15,000
66510-TRANSFER TO RESERVES	68,152	-	-	10,000	-
66540-UNION GAS	-	700	-	-	-
66580-WAGES - REGULAR	91,210	101,458	79,511	104,061	107,187
66581-WAGES - WORK FROM OTHERS	4,078	-	-	-	-
66587-COVID-19 WAGES & BENEFITS	317	-	-	-	-
TOTAL EXPENSES	400,441	435,744	215,578	393,001	400,650
Net 50-0850-4805 Solid Waste Disposal (Landfill)	**(325,547)**	**(377,628)**	**(56,800)**	**(313,001)**	**(289,178)**
50-0860-4805 Solid Waste Diversion (Recycling)					
REVENUES					
51435-GRANT - WASTE DIVERSION	210,941	150,000	40,039	175,000	-
51440-CMO-REIMBURSEMENT					411,258
51460-HAULED RECYCLING REVENUE	140,161	70,000	-	80,000	-
52020-SALE - BLUE BOXES	1,094	300	605	1,000	1,000
TOTAL REVENUES	352,196	220,300	40,645	256,000	412,258
EXPENSES					
65100-ADVERTISING	8,705	8,000	5,726	6,000	4,500
65150-BENEFITS	1,381	2,682	101	2,434	2,492
65165-BLUEBOX / COMPOSTER EXPENSE	2,364	2,000	6,218	3,600	4,500
65222-INFORMATION SERVICES - OPERATING			-	891	725
66240-POSTAGE	-	515	-	500	654
66440-SUB-CONTRACT / CONTRACTED SERVICES	416,972	440,000	366,125	435,000	447,300
66442-SUBCONTRACT - PROCESSING	125,469	110,000	67,043	125,000	12,500
66580-WAGES - REGULAR	6,101	10,166	404	9,021	9,418
TOTAL EXPENSES	560,992	573,363	445,616	582,446	482,089
Net 50-0860-4805 Solid Waste Diversion (Recycling)	**(208,797)**	**(353,063)**	**(404,971)**	**(326,446)**	**(69,831)**

2024 Operating Budget

Environmental Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0898-4605 Environmental Services Administration					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	1,965	-	-	-	-
TOTAL REVENUES	1,965	-	-	-	-
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	31,175	31,175	51,500	51,500	56,650
65150-BENEFITS	12,303	19,952	33,337	21,204	22,238
65380-CONSULTING, ENGINEERING	5,201	5,000	1,028	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	5,320	5,000	2,681	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT EXP	212	650	-	250	250
65795-LEASE / MAINT. AGREEMENT	4,195	4,500	2,097	4,500	4,500
65800-LEGAL FEES	61	4,000	-	-	700
65990-MATERIALS / SUPPLIES	-	200	-	-	-
66020-MEETING EXPENSES	-	150	-	-	-
66100-OFFICE SUPPLIES	802	1,000	729	-	500
66470-TELECOMMUNICATIONS	1,425	1,550	1,140	1,403	1,400
66580-WAGES - REGULAR	49,906	77,927	128,233	81,830	85,921
66587-COVID-19 WAGES & BENEFITS	3,165	-	771	-	-
67891-INTERDEPARTMENTAL	(111,801)	(151,104)	-	(160,687)	(172,159)
TOTAL EXPENSES	1,965	-	221,515	-	-
Net Environmental Services Administration	**-**	**-**	**(221,515)**	**-**	**-**
Net Environmental Services	**$ (642,177)**	**$ (376,037)**	**$ (97,591)**	**$ (278,991)**	**$ (5,982)**

Wasterwater Services

	2022 Actuals	2022 Budget	2023 YTD	2023 Budget	2024 Budget
50-0811-4155 Waste Water Administration	(99,247)	642,495	632,455	681,539	734,268
50-0812-4155 DOR Waste Water Treatment Plant	(337,440)	(288,464)	(314,381)	(330,917)	(353,364)
50-0812-4215 DOR Sludge Removal & Pumping	(21,542)	(31,000)	(27,195)	(30,000)	(30,000)
50-0813-4155 CATHERINE ST WWTP	(10,077)	(20,969)	(21,402)	(16,296)	(16,115)
50-0814-4155 THOR Waste Water Treatment Plant	(237,029)	(256,062)	(254,218)	(261,426)	(292,789)
50-0814-4215 THOR Sludge Removal & Pumping	(20,491)	(24,500)	(15,239)	(24,500)	(24,500)
50-0815-4155 Waste Water Collection	(9,425)	(21,500)	(11,703)	(18,400)	(17,500)
Total required to be raised from taxation	**$ (735,251)**	**$ -**	**$ (11,682)**		**$ -**

Waste Water Services includes Waste Water Administration, Catherine Street Waste Water Treatment Plant, Dorchester Waste Water Treatment Plant and Thorndale Waste Water Treatment Plant. Waste water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.



2024 Operating Budget

Wastewater Rates	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0811-4155 Waste Water Administration					
REVENUES					
51130-CONNECTION CHARGE (PLANT, MISC, NEW CONNE	-	15,000	300	166,000	510,000
51590-MISCELLANEOUS REVENUE	21,521	-	-	-	-
52055-SERVICING CHARGE (PLANT)	68,428	69,176	52,816	52,826	52,816
52057-SEWAGE BILLINGS	1,192,782	1,100,000	1,061,838	1,193,041	1,216,902
52095-TRANSFER FROM DEVELOPMENT CHARGES	869,639	815,808	-	815,808	869,639
52100-TRANSFER FROM RESERVES	13,635	-	-	-	-
TOTAL REVENUES	2,166,005	1,999,984	1,114,954	2,227,675	2,649,357
EXPENSES					
65110-ADMIN - AMORTIZATION	735,251	-	-	-	-
65150-BENEFITS	5,142	8,037	557	10,358	10,784
65350-COMPUTER SOFTWARE	40	42	-	1,074	1,183
65380-CONSULTING, ENGINEERING	859	-	-	-	-
65440-DEBENTURE INTEREST	134,205	134,222	62,741	119,892	105,711
65445-DEBENTURE PRINCIPAL	964,529	964,656	411,639	808,388	822,559
65790-LEASE / RENTAL EXPENSE	955	1,200	955	1,000	1,000
65990-MATERIALS / SUPPLIES	1,534	1,000	-	1,000	1,000
66123-ONTARIO ONE CALLS	437	500	411	500	521
66440-SUB-CONTRACT / CONTRACTED SERVICES	21,469	35,000	3,418	30,000	30,000
66510-TRANSFER TO RESERVES	346,759	139,207	-	490,138	853,962
66580-WAGES - REGULAR	20,136	28,294	2,779	35,580	36,271
67200-VEHICLE COSTS	398	-	-	-	450
67891-INTERDEPARTMENTAL	33,540	45,331	-	48,206	51,648
TOTAL EXPENSES	2,265,252	1,357,489	482,499	1,546,136	1,915,089
Net 50-0811-4155 Waste Water Administration	**(99,247)**	**642,495**	**632,455**	**681,539**	**734,268**
50-0812-4155 DOR Waste Water Treatment Plant					
REVENUES					
52100-TRANSFER FROM RESERVES	1,013	1,013	-	-	-
TOTAL REVENUES	1,013	1,013	-	-	-
EXPENSES					
65150-BENEFITS	1,231	260	1,203	276	260
65210-BUILDING SECURITY	381	500	-	500	500
65260-CHEMICALS	6,752	10,000	8,246	10,000	10,000
65340-COMPUTER HARDWARE	10,402	11,000	1,975	10,500	2,300
65530-EQUIPMENT (NOT CAPITAL)	33,040	35,000	36,477	35,000	30,000
65670-GENERATORS - SERVICING & FUEL	1,308	3,000	560	2,000	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	3,000	-	3,000	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	2,417	4,000	2,322	4,000	3,000
65730-INSURANCE PREMIUM	6,615	6,836	36,172	8,269	40,000
65790-LEASE / RENTAL EXPENSE	3,602	2,500	2,789	3,000	3,000
65960-MAINTENANCE SUPPLIES	-	1,000	-	-	-
66080-MUNICIPAL TAXES	46,804	8,500	30,652	30,950	31,600
66120-ONTARIO HYDRO	51,900	42,300	34,686	49,300	51,800
66125-OPERATING CONTRACT	149,632	141,000	137,399	153,208	159,040
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,000	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	9,798	10,000	10,725	12,000	12,000
66470-TELECOMMUNICATIONS	5,204	5,800	3,398	5,600	5,200
66540-UNION GAS	932	2,200	402	1,600	900

2024 Operating Budget

Wastewater Rates	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
66580-WAGES - REGULAR	7,602	966	6,425	1,014	1,064
66581-WAGES - WORK FROM OTHERS	181	-	259	-	-
66590-WATER	651	615	690	700	700
TOTAL EXPENSES	338,453	289,477	314,381	330,917	353,364
Net 50-0812-4155 DOR Waste Water Treatment Plant	**(337,440)**	**(288,464)**	**(314,381)**	**(330,917)**	**(353,364)**
50-0812-4215 DOR Sludge Removal & Pumping					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	19,723	15,000	27,195	15,000	15,000
66485-TIPPING FEE EXPENSE	1,818	16,000	-	15,000	15,000
TOTAL EXPENSES	21,542	31,000	27,195	30,000	30,000
Net 50-0812-4215 DOR Sludge Removal & Pumping	**(21,542)**	**(31,000)**	**(27,195)**	**(30,000)**	**(30,000)**
50-0813-4155 CATHERINE ST WWTP					
EXPENSES					
65150-BENEFITS	448	1,176	595	1,249	1,297
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	500	-	500	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,140	3,000	2,239	3,000	3,150
65790-LEASE / RENTAL EXPENSE	3,485	3,500	-	4,000	4,000
66120-ONTARIO HYDRO	629	600	462	700	700
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,679	8,000	15,018	2,500	2,500
66580-WAGES - REGULAR	2,656	4,193	2,933	4,347	4,468
66581-WAGES - WORK FROM OTHERS	40	-	155	-	-
TOTAL EXPENSES	10,077	20,969	21,402	16,296	16,115
Net 50-0813-4155 CATHERINE ST Waste Water Treatment P	**(10,077)**	**(20,969)**	**(21,402)**	**(16,296)**	**(16,115)**
50-0814-4155 THOR Waste Water Treatment Plant					
REVENUES					
52100-TRANSFER FROM RESERVES	297	297	-	-	-
TOTAL REVENUES	297	297	-	-	-
EXPENSES					
65150-BENEFITS	766	412	672	437	443
65200-BUILDING REPAIRS & MAINTENANCE	912	2,000	8,713	11,000	2,000
65260-CHEMICALS	8,795	9,000	7,347	6,500	9,000
65340-COMPUTER HARDWARE	10,402	10,500	3,200	10,500	2,080
65530-EQUIPMENT (NOT CAPITAL)	12,729	30,000	28,742	30,000	46,320
65670-GENERATORS - SERVICING & FUEL	1,766	2,000	1,250	2,000	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	1,000	-	1,000	1,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,852	1,500	257	1,500	1,500
65730-INSURANCE PREMIUM	4,083	4,300	23,264	5,104	26,000
65790-LEASE / RENTAL EXPENSE	1,362	1,500	1,148	1,500	1,500
65960-MAINTENANCE SUPPLIES	3,392	5,000	2,865	2,500	3,000
66080-MUNICIPAL TAXES	15,187	16,792	14,177	15,650	14,650
66120-ONTARIO HYDRO	49,999	50,900	42,104	50,000	52,500
66125-OPERATING CONTRACT	108,719	110,000	101,534	112,758	116,013
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	500	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	8,615	5,000	12,241	5,000	8,840
66470-TELECOMMUNICATIONS	4,094	4,400	3,516	4,400	4,300
66580-WAGES - REGULAR	4,040	1,555	2,440	1,577	1,643
66581-WAGES - WORK FROM OTHERS	613	-	748	-	-
TOTAL EXPENSES	237,326	256,359	254,218	261,426	292,789
Net 50-0814-4155 THOR Waste Water Treatment Plant	**(237,029)**	**(256,062)**	**(254,218)**	**(261,426)**	**(292,789)**

2024 Operating Budget

Wastewater Rates	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0814-4215 THOR Sludge Removal & Pumping					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	20,491	9,500	15,239	9,500	15,000
66485-TIPPING FEE EXPENSE	-	15,000	-	15,000	9,500
TOTAL EXPENSES	20,491	24,500	15,239	24,500	24,500
Net 50-0814-4215 THOR Sludge Removal & Pumping	**(20,491)**	**(24,500)**	**(15,239)**	**(24,500)**	**(24,500)**
50-0815-4155 Waste Water Collection					
EXPENSES					
65670-GENERATORS - SERVICING & FUEL	1,553	5,000	5,474	5,000	2,000
65728-INSPECTION / MAINTENANCE FEES CHARGED			916	2,000	3,500
66120-ONTARIO HYDRO	7,872	16,500	5,314	11,400	12,000
TOTAL EXPENSES	9,425	21,500	11,703	18,400	17,500
Net 50-0815-4155 Waste Water Collection	**(9,425)**	**(21,500)**	**(11,703)**	**(18,400)**	**(17,500)**
Net Wastewater Rates	**$ (735,251)**	**$ -**	**$ (11,681)**	**$ -**	**$ -**



Water Services

	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
50-0830-4300 Water Admin - Amortization	(526,900)	-	-	-	-
50-0830-4340 Water Distribution System	657,181	692,687	1,668,375	688,285	738,932
50-0830-4380 Wtr Meter Read - Sub-Contract	(12,720)	(15,000)	(12,720)	(15,000)	(15,500)
50-0830-4405 Hydrant Maintenance	(7,257)	(2,500)	(2,815)	(4,000)	(4,500)
50-0830-4440 Water System Operation	(50,212)	(40,700)	(32,503)	(40,700)	(50,000)
50-0830-4470 Water Meter Installation	(95,024)	(100,000)	(97,731)	(100,000)	(100,000)
50-0830-4495 Water Tower Operations	(34,014)	(38,800)	(11,684)	(19,050)	(20,800)
50-0831-4340 DOR Water Treatment Plant	(282,886)	(330,644)	(277,799)	(324,088)	(350,916)
50-0831-4440 System Sampling	(16,266)	(17,000)	(11,826)	(15,500)	(20,550)
50-0831-4510 Well Maintenance	(31,231)	(40,000)	(42,151)	(50,000)	(55,200)
50-0834-4340 THOR Water Treatment Plant	(120,735)	(100,043)	(94,919)	(111,547)	(112,266)
50-0834-4440 System Sampling	(6,046)	(5,500)	(4,990)	(5,400)	(6,200)
50-0834-4510 Well Maintenance	(791)	(2,500)	(3,053)	(3,000)	(3,000)
Total required to be raised from taxation	**(526,900)**	**0**	**1,076,183**	**0**	**0**

Water Services include the Water Distribution System, Dorchester Water Treatment Plant, Thorndale Water Treatment Plant, Water Tower Operations and Well Maintenance. Water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.

2024 Operating Budget

WATER RATES	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0830-4340 Water Distribution System					
REVENUES					
51080-DEBENTURE LEVY	10,323	9,079	9,080	8,989	8,989
51130-CONNECTION CHARGE (PLANT, MISC, NEW)	85,760	30,000	13,200	80,000	11,700
51230-DISCOUNTS & OCCUPANCY CHARGE	3,740	5,000	2,640	4,000	3,846
51433-GRANT ONTARIO - SAFE RESTART	1,244	-	-	-	-
51460-HAULED RECYCLING REVENUE	295	750	1,037	750	750
51465-HYDRANT RECOVERIES FROM FIRE SERVICES	9,893	4,000	-	4,100	4,203
51525-LATE PAYMENT CHARGES	12,586	6,500	13,017	10,000	9,000
51555-LIFECYCLE CHARGE	409,185	374,056	356,884	417,894	428,341
51590-MISCELLANEOUS REVENUE	34,605	1,000	-	15,000	25,000
52100-TRANSFER FROM RESERVES	3,500	-	-	-	-
52130-WATER BILLINGS	1,955,163	1,742,500	1,695,582	2,056,124	2,107,527
TOTAL REVENUES	2,526,295	2,172,885	2,091,440	2,596,857	2,599,356
EXPENSES					
65100-ADVERTISING	1,650	1,000	1,510	1,000	1,500
65150-BENEFITS	97,030	84,723	87,486	94,355	97,703
65222-INFORMATION SERVICES - OPERATING	30,214	30,334	-	38,603	43,916
65290-CLOTHING ALLOWANCE	2,875	3,450	3,093	3,450	3,450
65350-COMPUTER SOFTWARE	1,364	49	992	1,081	1,192
65380-CONSULTING, ENGINEERING	859	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, ED	11,338	11,000	17,256	11,000	13,000
65435-COVID-19 EXPENSES	41	-	-	-	-
65440-DEBENTURE INTEREST	2,305	2,304	1,021	1,951	1,579
65445-DEBENTURE PRINCIPAL	6,685	6,685	3,474	7,038	7,410
65510-EMPLOYEE RELATIONS / GIFT EXP	283	500	-	500	500
65530-EQUIPMENT (NOT CAPITAL)	5,716	9,000	-	9,000	9,000
65800-LEGAL FEES					2,300
65830-LICENSE FEES & PERMITS	10,116	6,500	2,123	8,000	8,000
65990-MATERIALS / SUPPLIES	2,713	4,000	3,221	4,000	3,500
66030-MEMBERSHIPS	-	750	511	500	530
66100-OFFICE SUPPLIES	1,567	2,000	1,352	2,000	1,500
66123-ONTARIO ONE CALLS	437	500	725	500	521
66135-OVERTIME	2,639	7,600	2,573	5,000	3,628
66170-PERSONAL PROTECTIVE EQUIPMENT	529	500	409	500	500
66240-POSTAGE	12,620	13,390	12,239	13,000	11,300
66290-PUBLIC RELATIONS / GIFT EXP	300	450	-	450	360
66300-RADIO / PAGER EXPENSE	-	750	-	-	-
66435-STUDIES / ASSESSMENTS / SURVEYS	4,343	15,000	-	15,000	4,268
66440-SUB-CONTRACT / CONTRACTED SERVICES	7,937	10,000	-	10,000	7,000
66470-TELECOMMUNICATIONS	7,679	8,600	8,793	11,000	11,000
66510-TRANSFER TO RESERVES	1,210,782	828,079	-	1,207,603	1,112,466
66580-WAGES - REGULAR	328,467	316,261	276,026	339,230	353,790
66581-WAGES - WORK FROM OTHERS	92	-	261	-	-
66587-COVID-19 WAGES & BENEFITS	1,938	-	-	-	-
67100-FACILITY RENTALS	13,405	11,000	-	11,330	12,500
67200-VEHICLE COSTS	24,932	-	-	-	27,500
67891-INTERDEPARTMENTAL	78,260	105,773	-	112,481	120,511
TOTAL EXPENSES	1,869,114	1,480,198	423,066	1,908,572	1,860,424
Net 50-0830-4340 Water Distribution System	**657,181**	**692,687**	**1,668,375**	**688,285**	**738,932**

2024 Operating Budget

WATER RATES	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-0830-4380 Wtr Meter Read - Sub-Contract					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	12,720	15,000	12,720	15,000	15,500
TOTAL EXPENSES	12,720	15,000	12,720	15,000	15,500
Net 50-0830-4380 Wtr Meter Read - Sub-Contract	**(12,720)**	**(15,000)**	**(12,720)**	**(15,000)**	**(15,500)**
50-0830-4405 Hydrant Maintenance					
EXPENSES					
65990-MATERIALS / SUPPLIES	7,257	2,500	2,815	4,000	4,500
TOTAL EXPENSES	7,257	2,500	2,815	4,000	4,500
Net 50-0830-4405 Hydrant Maintenance	**(7,257)**	**(2,500)**	**(2,815)**	**(4,000)**	**(4,500)**
50-0830-4440 Water System Operation					
REVENUES					
52100-TRANSFER FROM RESERVES	-	14,000	-	-	-
TOTAL REVENUES	-	14,000	-	-	-
EXPENSES					
65990-MATERIALS / SUPPLIES	6,289	10,700	4,841	10,700	10,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	43,923	44,000	27,662	30,000	40,000
TOTAL EXPENSES	50,212	54,700	32,503	40,700	50,000
Net 50-0830-4440 Water System Operation	**(50,212)**	**(40,700)**	**(32,503)**	**(40,700)**	**(50,000)**
50-0830-4470 Water Meter Installation					
EXPENSES					
65990-MATERIALS / SUPPLIES	95,024	100,000	97,731	100,000	100,000
TOTAL EXPENSES	95,024	100,000	97,731	100,000	100,000
Net 50-0830-4470 Water Meter Installation	**(95,024)**	**(100,000)**	**(97,731)**	**(100,000)**	**(100,000)**
50-0830-4495 Water Tower Operations					
EXPENSES					
65200-BUILDING REPAIRS & MAINTENANCE	15,401	21,000	270	1,000	1,500
65670-GENERATORS - SERVICING & FUEL	1,476	5,000	1,287	3,000	2,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	1,000	-	2,000	-
65990-MATERIALS / SUPPLIES	4,193	1,000	-	1,000	2,000
66120-ONTARIO HYDRO	11,487	10,000	9,198	11,400	12,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	200	-	-	-
66470-TELECOMMUNICATIONS	1,268	600	930	650	2,800
66581-WAGES - WORK FROM OTHERS	188	-	-	-	-
TOTAL EXPENSES	34,014	38,800	11,684	19,050	20,800
Net 50-0830-4495 Water Tower Operations	**(34,014)**	**(38,800)**	**(11,684)**	**(19,050)**	**(20,800)**
50-0831-4340 DOR Water Treatment Plant					
REVENUES					
52100-TRANSFER FROM RESERVES	1,985	1,985	-	-	-
TOTAL REVENUES	1,985	1,985	-	-	-
EXPENSES					
65150-BENEFITS	10,644	18,061	11,180	19,082	20,064
65200-BUILDING REPAIRS & MAINTENANCE	3,706	4,500	-	1,500	1,500
65210-BUILDING SECURITY	395	500	434	500	450
65260-CHEMICALS	18,693	14,000	26,530	16,000	25,000
65430-COURIER / SHIPPING	5	200	-	50	100
65520-EQUIPMENT LEASE/RENTAL	-	200	2,671	2,000	2,000

2024 Operating Budget

WATER RATES	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
65530-EQUIPMENT (NOT CAPITAL)	7,518	20,000	29,466	20,000	20,000
65670-GENERATORS - SERVICING & FUEL	4,443	5,000	96	4,000	4,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	1,718	6,000	44	6,000	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	12,327	10,000	8,432	10,000	10,000
65730-INSURANCE PREMIUM	19,647	20,268	32,548	24,559	36,000
65910-MAINTENANCE - OTHER EQUIP	-	1,000	-	1,000	-
65990-MATERIALS / SUPPLIES	12,682	15,000	8,456	15,000	15,000
66080-MUNICIPAL TAXES	9,973	10,910	10,172	10,300	10,500
66120-ONTARIO HYDRO	108,264	120,000	79,218	112,000	114,300
66135-OVERTIME	4,873	6,500	4,258	5,000	5,808
66150-P & M REPORTING	-	4,000	-	-	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,000	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	3,796	3,000	5,430	4,000	10,500
66470-TELECOMMUNICATIONS	5,270	5,300	4,395	5,500	5,500
66580-WAGES - REGULAR	60,541	67,190	53,899	67,597	70,194
66581-WAGES - WORK FROM OTHERS	376	-	571	-	-
TOTAL EXPENSES	284,871	332,629	277,799	324,088	350,916
Net 50-0831-4340 DOR Water Treatment Plant	**(282,886)**	**(330,644)**	**(277,799)**	**(324,088)**	**(350,916)**
50-0831-4440 System Sampling					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	2,000	-	500	550
66600-WATER SAMPLING	16,266	15,000	11,826	15,000	20,000
TOTAL EXPENSES	16,266	17,000	11,826	15,500	20,550
Net 50-0831-4440 System Sampling	**(16,266)**	**(17,000)**	**(11,826)**	**(15,500)**	**(20,550)**
50-0831-4510 Well Maintenance					
EXPENSES					
65990-MATERIALS / SUPPLIES	3,267	5,000	1,790	5,000	10,200
66440-SUB-CONTRACT / CONTRACTED SERVICES	27,964	35,000	40,361	45,000	45,000
TOTAL EXPENSES	31,231	40,000	42,151	50,000	55,200
Net 50-0831-4510 Well Maintenance	**(31,231)**	**(40,000)**	**(42,151)**	**(50,000)**	**(55,200)**
50-0834-4340 THOR Water Treatment Plant					
REVENUES					
52100-TRANSFER FROM RESERVES	2,470	4,688	-	-	-
TOTAL REVENUES	2,470	4,688	-	-	-
EXPENSES					
65150-BENEFITS	6,976	7,569	5,068	8,011	8,422
65200-BUILDING REPAIRS & MAINTENANCE	300	1,000	447	1,000	1,500
65260-CHEMICALS	9,894	7,000	10,740	10,000	12,000
65530-EQUIPMENT (NOT CAPITAL)	3,570	4,718	10,892	2,700	5,000
65670-GENERATORS - SERVICING & FUEL	1,572	1,000	807	1,500	1,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	1,200	588	4,700	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,346	1,000	771	1,000	1,200
65730-INSURANCE PREMIUM	14,063	14,258	14,446	17,578	16,000
65910-MAINTENANCE - OTHER EQUIP	-	1,000	-	1,000	-
65990-MATERIALS / SUPPLIES	2,255	2,500	1,012	2,500	2,500
66080-MUNICIPAL TAXES	2,671	2,921	2,724	2,800	2,850
66120-ONTARIO HYDRO	18,549	16,400	15,850	16,700	17,500
66135-OVERTIME	4,734	5,500	4,126	4,000	4,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	500	-	-	-

2024 Operating Budget

WATER RATES	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
66440-SUB-CONTRACT / CONTRACTED SERVICES	11,987	5,000	3,716	4,800	5,500
66470-TELECOMMUNICATIONS	4,889	5,200	4,186	5,100	5,100
66580-WAGES - REGULAR	40,172	27,965	18,825	28,158	29,194
66581-WAGES - WORK FROM OTHERS	227	-	721	-	-
TOTAL EXPENSES	123,205	104,731	94,919	111,547	112,266
Net 50-0834-4340 THOR Water Treatment Plant	**(120,735)**	**(100,043)**	**(94,919)**	**(111,547)**	**(112,266)**
50-0834-4440 System Sampling					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	300	-	200	200
66600-WATER SAMPLING	6,046	5,200	4,990	5,200	6,000
TOTAL EXPENSES	6,046	5,500	4,990	5,400	6,200
Net 50-0834-4440 System Sampling	**(6,046)**	**(5,500)**	**(4,990)**	**(5,400)**	**(6,200)**
50-0834-4510 Well Maintenance					
EXPENSES					
65990-MATERIALS / SUPPLIES	791	2,500	3,053	3,000	3,000
TOTAL EXPENSES	791	2,500	3,053	3,000	3,000
Net 50-0834-4510 Well Maintenance	**(791)**	**(2,500)**	**(3,053)**	**(3,000)**	**(3,000)**
50-0830-4300 Water Admin - Amortization					
EXPENSES					
65110-ADMIN - AMORTIZATION	526,900	-	-	-	-
TOTAL EXPENSES	526,900	-	-	-	-
Net 50-0830-4300 Water Admin - Amortization	**(526,900)**	**-**	**-**	**-**	**-**
Net Water Rates	**$ (526,900)**	**$ -**	**$ 1,076,183**	**$ -**	**$ -**

Health Services

	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
50-1040-5500 DORCHESTER CEMETERY	(87,885)	(85,861)	27,233	(76,674)	(47,517)
50-1040-5600 ABANDONED CEMETERY	(17,210)	(17,210)	(11,987)	(11,000)	(9,950)
Total required to be raised from taxation	**(105,094)**	**(103,071)**	**15,246**	**(87,674)**	**$ (57,467)**

Health Services make up 0.5% (0.9% - 2022) of your local Thames Centre municipal taxes and includes one active and one inactive cemetery and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide these services. Health Services supports and maintains the active Dorchester Union Cemetery along with 7 inactive cemeteries and, in 2022, facilitated 81 interments, sold 49 internment rights, coordinated 36 monument/marker placements and processed 49 burial permits and registered deaths.



2024 Operating Budget

Health Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-1040-5500 DORCHESTER CEMETERY					
REVENUES					
51110-COLUMBARIUM NICHE REVENUE	8,766	13,000	13,050	15,000	12,716
51210-CUSTOM WORK / RECOVERY	939	300	168	1,000	1,002
51250-DONATIONS	-	-	50	-	-
51340-FOUNDATION REVENUE	10,905	8,000	11,454	11,500	11,500
51520-INTEREST ON INVESTMENTS	12,507	4,000	14,592	4,000	12,000
51530-INTERMENTS	57,563	40,000	70,720	46,000	45,810
51695-PERMITS - BURIAL	880	400	900	500	915
51820-REGISTRATION OF DEATHS	880	600	860	700	800
52050-SALE OF LOTS - REGULAR	43,406	30,000	44,616	34,500	39,488
52090-TRANSFER FEES	156	1,200	-	1,000	550
52100-TRANSFER FROM RESERVES	117	117	-	-	-
52110-TREE DEDICATION PROGRAM	1,357	250	-	-	-
TOTAL REVENUES	137,478	97,867	156,409	114,200	124,781
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	3,186	3,186	3,505	3,505	3,856
65100-ADVERTISING	81	500	-	250	-
65110-ADMIN - AMORTIZATION	2,381	-	-	-	-
65150-BENEFITS	16,607	23,795	11,505	27,813	24,626
65222-INFORMATION SERVICES - OPERATING	4,834	4,853	1,284	4,454	4,228
65310-COLUMBARIUM EXPENSE	5,873	7,500	14,350	8,600	6,000
65350-COMPUTER SOFTWARE	1,592	1,200	384	1,700	1,800
65410-CONVENTIONS, SEMINARS, TRAINING,	-	2,700	293	1,500	-
65430-COURIER / SHIPPING	-	50	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	-	1,000	476	1,000	4,540
65630-FOUNDATION EXPENSE	10,318	10,000	12,728	10,500	10,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	2,952	7,000	-	2,000	1,512
65730-INSURANCE PREMIUM	2,413	2,549	1,395	3,016	2,000
65780-LANDSCAPING	1,224	1,500	-	-	1,000
65800-LEGAL FEES	-	2,000	-	2,000	-
65830-LICENSE FEES & PERMITS	975	1,050	1,121	1,000	2,175
65960-MAINTENANCE SUPPLIES	2,104	5,000	357	2,500	1,472
65990-MATERIALS / SUPPLIES	4,269	5,000	4,069	5,000	2,123
66030-MEMBERSHIPS	288	350	-	350	300
66040-MILEAGE	-	500	-	-	-
66120-ONTARIO HYDRO	372	400	1,561	400	400
66135-OVERTIME	392	-	565	-	-
66200-PLOT BUY-BACKS	1,860	500	880	500	1,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,000	-	1,000	1,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,150	2,500	2,500	2,500	2,500
66470-TELECOMMUNICATIONS	226	200	180	200	200
66510-TRANSFER TO RESERVES	71,140	5,551	5,982	5,982	6,431
66520-TREE DEDICATION PROGRAM	908	500	-	-	-
66580-WAGES - REGULAR	89,674	91,909	65,340	104,554	94,035
66590-WATER	546	1,435	700	550	600
TOTAL EXPENSES	225,362	183,728	129,176	190,874	172,298
Net 50-1040-5500 DORCHESTER CEMETERY	**(87,885)**	**(85,861)**	**27,233**	**(76,674)**	**(47,517)**

2024 Operating Budget

Health Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-1040-5600 ABANDONED CEMETERY					
EXPENSES					
65430-COURIER / SHIPPING	-	10	-	-	-
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	4,711	12,700	11,987	7,500	8,250
65800-LEGAL FEES	-	500	-	-	-
65880-MAINTENANCE	2,744	3,500	-	3,500	1,700
65990-MATERIALS / SUPPLIES	-	500	-	-	-
66510-TRANSFER TO RESERVES	9,754	-	-	-	-
TOTAL EXPENSES	17,210	17,210	11,987	11,000	9,950
Net 50-1040-5600 ABANDONED CEMETERY	**(17,210)**	**(17,210)**	**(11,987)**	**(11,000)**	**(9,950)**
Net Health Services	**$ (105,094)**	**$ (103,071)**	**$ 15,246**	**$ (87,674)**	**$ (57,467)**



Recreation & Cultural Services

	2022 Actuals	2022 Budget	2023 YTD Actuals	2023 Budget	2024 Budget
50-1605-5170 STAGE/EVENT TRAILER	2,201	0	1,397	2,000	1,453
50-1605-7100 RECREATION ADMIN	(2,130,418)	(851,612)	(1,017,028)	(1,013,076)	(1,100,114)
50-1605-7800 WORK FOR ECONOMIC DEVELOPMENT	(3,037)	(13,726)	(2,853)	(16,318)	(16,654)
50-1610-7200 PLAYGROUND - DORCHESTER	10,660	13,650	(28,574)	35,970	(3,050)
50-1610-7201 PLAYGROUND - THORNDALE	(31,643)	(13,650)	(4,901)	(6,316)	(12,432)
50-1610-7229 THAMES CENTRE PARKS	(187,252)	(239,072)	(200,023)	(276,308)	(250,572)
50-1610-7230 DOG PARK	100	(2,000)	(1,575)	(2,000)	(4,000)
50-1611-7230 THAMES CENTRE TRAILS	(13,355)	(24,706)	(9,811)	(25,601)	(24,458)
50-1612-7410 TC BALL DIAMONDS	(48,352)	(71,065)	(31,846)	(52,823)	(57,894)
50-1613-7630 TC SOCCER	(56,656)	(61,167)	(82,540)	(79,931)	(82,883)
50-1620-7107 SENIORS CENTRE	(115,139)	(115,856)	(104,689)	(133,601)	(123,203)
50-1634-7101 FLIGHT EXEC CENTRE	(562,937)	(485,075)	(547,616)	(500,454)	(441,610)
50-1634-7102 THORNDALE COMMUNITY CENTRE	(102,375)	(139,119)	(93,842)	(177,818)	(172,171)
50-1634-7103 THORNDALE FIELDHOUSE	(7,320)	(10,230)	(3,550)	(9,553)	(5,900)
50-1634-7104 VON CENTRE	7,003	1,840	2,739	5,154	8,008
50-1634-7105 THORNDALE SPLASH PARK	(18,183)	(23,070)	(18,411)	(19,663)	(20,398)
50-1634-7106 DORCHESTER POOL / SPLASH PARK	(115,660)	(123,511)	(125,391)	(137,794)	(126,200)
50-1634-7109 MILL POND BUILDING	(13,510)	(1,334)	6,176	(910)	(971)
50-1640-7301 DORCHESTER LIBRARY	34,618	36,114	16,789	43,557	49,882
50-1640-7302 THORNDALE LIBRARY	11,902	7,649	8,015	7,475	7,052
Total required to be raised from taxation	**($3,339,354)**	**($2,115,940)**	**($2,237,533)**	**($2,358,010)**	**($2,376,115)**

Community Services and Facilities make up 20.4% (19.1% - 2022) of your local Thames Centre municipal taxes and includes operations and management of facilities, parks, open spaces, along with recreation facilities such as the FlightExec Centre, libraries, community centres, senior centre, sports fields and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide community services. Community Services & Facilities maintains and is responsible for 2 ice surfaces, 2 indoor community centres, 1 senior centre, 9 parks, 13 soccer fields, 11 ball diamonds, 4 tennis courts, 4 pickleball courts, 3 basketball courts, 13 playgrounds, 1 outdoor pool, 2 splash pads, 1 wading pool, 2 skate parks, 3 outdoor pavilions, 3 fieldhouses, 1 dog park (soon to be 2), a memorial bench program, beautification activities and oversight of community events including Canada Day, BridgeFest, Festival of Lights and outdoor movie nights. The department manages 10,880 square metres of indoor recreation facility space, 545,771 square metres of outdoor recreation facility space, and 45 km of trails.

2024 Operating Budget

Community Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-1605-5170 #50-1966 STAGE/EVENT TRAILER					
REVENUES					
51830-RENTAL INCOME	2,201	-	1,397	2,000	1,453
TOTAL REVENUES	2,201	-	1,397	2,000	1,453
Net 50-1605-5170 #50-1966 STAGE/EVENT TRAILER	**2,201**	**-**	**1,397**	**2,000**	**1,453**
50-1605-7100 RECREATION ADMIN					
REVENUES					
51250-DONATIONS	3,991	-	-	-	-
51433-GRANT ONTARIO - SAFE RESTART	8,474	-	-	-	-
51438-GRANT - MUNICIPAL MODERNIZATION PROGRAM	6,614	-	-	-	-
51441-COUNCIL - GRANT - FEDERAL (OPERATING)					4,200
51450-REC ADMIN - MEMORIAL BENCH PROGRAM	1,500	11,865	1,500	4,500	3,000
51615-NAMING RIGHTS AND SPONSORSHIPS	7,500	7,500	7,500	-	-
51940-RENTALS - MISCELLANEOUS	358	-	-	-	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	-	35,000	-	35,000	-
52100-TRANSFER FROM RESERVES	26,112	56,550	-	35,000	-
TOTAL REVENUES	54,549	110,915	9,000	74,500	7,200
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	39,681	39,681	41,922	41,922	46,114
65100-ADVERTISING	936	1,500	1,013	1,000	-
65110-ADMIN - AMORTIZATION	1,018,958	-	-	-	-
65140-BANK CHARGES	7,951	4,600	5,502	8,800	9,000
65150-BENEFITS	59,988	58,567	82,729	80,295	84,038
65222-INFORMATION SERVICES - OPERATING	32,631	32,760	-	53,450	54,547
65230-SPECIAL EVENTS					40,000
65290-CLOTHING ALLOWANCE	7,137	7,500	6,884	7,500	8,100
65295-COFFEE / CANTEEN SUPPLIES	406	500	299	500	500
65350-COMPUTER SOFTWARE	13,954	12,000	6,970	11,700	17,200
65360-COMPUTER SUPPLIES	115	1,250	106	750	750
65410-CONVENTIONS, SEMINARS, TRAINING,	11,252	15,000	10,952	15,000	-
65435-COVID-19 EXPENSES	2,688	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	146	200	173	200	200
65640-FUEL - GAS	1,112	8,000	1,208	-	-
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	1,408	-	-	-	-
65795-LEASE / MAINTENANCE AGREEMENT	1,834	1,500	2,086	1,500	2,100
65800-LEGAL FEES	390	500	2,257	-	-
66010-MEDICALS	-	500	-	250	222
66020-MEETING EXPENSES	141	200	-	200	200
66030-MEMBERSHIPS	2,697	3,000	2,879	3,000	3,000
66035-REC ADMIN - MEMORIAL BENCH	11,858	11,865	-	3,600	3,000
66040-MILEAGE	102	1,000	358	500	-
66100-OFFICE SUPPLIES	2,601	2,500	2,384	2,500	2,500
66135-OVERTIME	186	-	-	-	-
66170-PERSONAL PROTECTIVE EQUIPMENT	254	600	561	400	500
66205-PLAY IT FORWARD PROGRAM	3,991	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	305	70,000	67,912	70,000	-
66470-TELECOMMUNICATIONS	6,949	8,400	6,097	8,000	7,800
66510-TRANSFER TO RESERVES	721,221	455,163	490,484	490,484	527,338
66580-WAGES - REGULAR	230,753	231,741	292,532	292,205	303,388
66587-COVID-19 WAGES & BENEFITS	9,321	-	722	-	-
67100-FACILITY RENTALS	(6,000)	(6,000)	-	(6,180)	(3,183)
TOTAL EXPENSES	2,184,967	962,527	1,026,028	1,087,576	1,107,314
Net 50-1605-7100 RECREATION ADMIN	**(2,130,418)**	**(851,612)**	**(1,017,028)**	**(1,013,076)**	**(1,100,114)**

2024 Operating Budget

Community Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-1605-7800 WORK FOR ECONOMIC DEVELOPMENT					
EXPENSES					
65150-BENEFITS	285	1,865	348	2,940	2,123
66135-OVERTIME	-	500	-	-	-
66580-WAGES - REGULAR	2,752	11,361	2,504	13,378	14,531
TOTAL EXPENSES	3,037	13,726	2,853	16,318	16,654
Net WORK FOR ECONOMIC DEVELOPMENT	**(3,037)**	**(13,726)**	**(2,853)**	**(16,318)**	**(16,654)**
50-1610-7200 DORCHESTER PLAYGROUND PROGRAM					
REVENUES					
51100-BUS TRIPS			-	2,660	2,740
51432-GRANT - CSJ	-	-	2,321	-	-
51437-GRANT - MISC	9,593	-	-	-	-
51800-REGISTRATION - SUMMER PROGRAM	146,377	89,100	134,730	145,600	145,600
52025-SALE - BOOTH STOCK	8,657	5,745	10,548	8,500	8,500
52100-TRANSFER FROM RESERVES					18,750
TOTAL REVENUES	164,628	94,845	147,599	156,760	175,590
EXPENSES					
65150-BENEFITS	12,061	5,393	14,945	15,509	13,860
65290-CLOTHING ALLOWANCE	1,095	800	828	1,200	1,200
65410-CONVENTIONS, SEMINARS, TRAINING	-	1,000	1,071	2,070	-
66100-OFFICE SUPPLIES	-	500	163	500	500
66280-PROGRAM SUPPLIES - PLAYGROUND	14,416	8,500	14,056	14,045	14,500
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES			172	510	525
66580-WAGES - REGULAR	126,396	64,802	144,937	86,756	147,855
TOTAL EXPENSES	153,968	81,195	176,173	120,790	178,640
Net 50-1610-7200 DORCHESTER PLAYGROUND PROGRAI	**10,660**	**13,650**	**(28,574)**	**35,970**	**(3,050)**
50-1610-7201 THORNDALE PLAYGROUND PROGRAM					
REVENUES					
51800-REGISTRATION - SUMMER PROGRAM	17,270	33,500	40,589	42,000	42,000
52025-SALE - BOOTH STOCK	2,547	3,200	2,559	2,600	2,600
52100-TRANSFER FROM RESERVES					6,250
TOTAL REVENUES	19,817	36,700	43,148	44,600	50,850
EXPENSES					
65150-BENEFITS	4,126	3,320	3,944	5,994	4,684
65290-CLOTHING ALLOWANCE	1,105	800	1,034	1,100	1,100
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATIO	-	1,500	714	1,000	-
65990-MATERIALS / SUPPLIES	82	-	40	-	-
66100-OFFICE SUPPLIES	-	1,466	56	500	500
66280-PROGRAM SUPPLIES - PLAYGROUND	8,003	5,000	8,067	7,500	7,500
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXI	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES			172	-	-
66580-WAGES - REGULAR	38,144	38,064	34,022	34,622	49,298
TOTAL EXPENSES	51,460	50,350	48,048	50,916	63,282
Net THORNDALE PLAYGROUND PROGRAM	**(31,643)**	**(13,650)**	**(4,901)**	**(6,316)**	**(12,432)**
50-1610-7229 THAMES CENTRE PARKS					
REVENUES					
51250-DONATIONS	-	10,000	-	8,000	-
51590-MISCELLANEOUS REVENUE					2,500
51830-RENTAL INCOME	7,263	9,100	7,615	7,764	7,615
51960-RENTALS - PAVILION	1,800	2,088	2,528	2,088	2,200
52100-TRANSFER FROM RESERVES	3,268	3,268	-	8,000	-
52105-TRANSFER FROM DEFERRED REVENUE					16,000
TOTAL REVENUES	12,331	24,456	10,144	25,852	28,315

2024 Operating Budget

Community Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
EXPENSES					
65150-BENEFITS	12,175	21,920	16,605	26,482	22,813
65200-BUILDING REPAIRS & MAINTENANCE	11,373	10,000	5,683	10,000	10,000
65350-COMPUTER SOFTWARE					1,000
65530-EQUIPMENT (NOT CAPITAL)	7,887	8,700	15,585	32,200	15,300
65640-FUEL - GAS			17	7,000	7,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	6,160	7,500	8,180	7,500	7,500
65730-INSURANCE PREMIUM	64,498	59,919	31,015	78,192	35,000
65780-LANDSCAPING	-	3,000	1,338	3,000	5,000
65790-LEASE / RENTAL EXPENSE	2,455	5,000	2,935	4,000	4,000
65910-MAINTENANCE - OTHER EQUIP	1,013	27,500	3,583	10,000	13,700
65915-MAINTENANCE - PLAYGROUND EQUIP.	4,214	6,500	2,152	4,000	3,200
66080-MUNICIPAL TAXES	2,606	2,830	2,302	2,700	2,400
66120-ONTARIO HYDRO	2,336	800	2,135	1,700	3,200
66135-OVERTIME	1,839	-	3,105	-	1,300
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	-	20,891	5,400	28,000
66510-TRANSFER TO RESERVES	8,000	-	-	-	-
66580-WAGES - REGULAR	75,029	109,859	94,640	109,986	119,474
TOTAL EXPENSES	199,583	263,528	210,166	302,160	278,887
Net 50-1610-7229 THAMES CENTRE PARKS	**(187,252)**	**(239,072)**	**(200,023)**	**(276,308)**	**(250,572)**
50-1610-7230 DOG PARK					
REVENUES					
51250-DONATIONS	100	-	-	-	-
TOTAL REVENUES	100	-	-	-	-
EXPENSES					
65910-MAINTENANCE - OTHER EQUIP	-	1,000	961	1,000	2,000
65990-MATERIALS / SUPPLIES	-	1,000	615	1,000	2,000
TOTAL EXPENSES	-	2,000	1,575	2,000	4,000
Net 50-1610-7230 DOG PARK	**100**	**(2,000)**	**(1,575)**	**(2,000)**	**(4,000)**
50-1611-7230 THAMES CENTRE TRAILS					
REVENUES					
52100-TRANSFER FROM RESERVES	346	346	-	-	-
TOTAL REVENUES	346	346	-	-	-
EXPENSES					
65150-BENEFITS	1,314	3,706	1,038	3,993	3,886
65730-INSURANCE PREMIUM	1,625	1,558	250	2,032	1,000
65790-LEASE / RENTAL EXPENSE	2,408	4,200	2,556	3,700	3,150
65910-MAINTENANCE - OTHER EQUIP	26	500	-	500	375
65960-MAINTENANCE SUPPLIES	-	500	96	500	800
66080-MUNICIPAL TAXES	155	168	161	200	200
66135-OVERTIME	-	-	144	-	-
66580-WAGES - REGULAR	8,172	14,420	5,566	14,676	15,047
TOTAL EXPENSES	13,701	25,052	9,811	25,601	24,458
Net 50-1611-7230 THAMES CENTRE TRAILS	**(13,355)**	**(24,706)**	**(9,811)**	**(25,601)**	**(24,458)**
50-1612-7410 TC BALL DIAMONDS					
REVENUES					
51030-ADVERTISING - RINK BOARD & OUTFIELD FENCIN(	-	1,500	8,000	15,000	15,000
51890-RENTALS - LEAGUES	66,957	52,200	88,843	55,000	55,000
51895-RENTALS - ROYAL FIELD			-	36,000	36,000
TOTAL REVENUES	66,957	53,700	96,843	106,000	106,000
EXPENSES					
65150-BENEFITS	7,929	14,722	11,830	16,923	15,313
65200-BUILDING REPAIRS & MAINTENANCE	8,137	8,500	4,182	6,500	6,500
65520-EQUIPMENT LEASE/RENTAL	-	500	-	500	-

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Community Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
65530-EQUIPMENT (NOT CAPITAL)	2,797	2,500	6,015	6,000	7,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	21,265	17,500	24,439	25,800	26,574
65780-LANDSCAPING	4,070	4,000	1,135	4,000	4,000
65790-LEASE / RENTAL EXPENSE	370	500	229	500	500
65910-MAINTENANCE - OTHER EQUIP	763	5,000	680	2,500	3,000
66120-ONTARIO HYDRO	8,018	4,100	9,379	6,500	6,800
66135-OVERTIME	678	-	597	-	-
66510-TRANSFER TO RESERVES	-	-	-	15,000	15,000
66580-WAGES - REGULAR	53,166	65,393	69,131	66,900	70,307
66590-WATER	8,115	2,050	1,070	7,700	8,400
TOTAL EXPENSES	115,309	124,765	128,689	158,823	163,894
Net 50-1612-7410 TC BALL DIAMONDS	**(48,352)**	**(71,065)**	**(31,846)**	**(52,823)**	**(57,894)**
50-1613-7630 TC SOCCER					
REVENUES					
51890-RENTALS - LEAGUES	12,389	14,000	17,101	10,000	11,000
52095-TRANSFER FROM DEVELOPMENT CHARGES	62,105	62,105	-	62,105	62,105
TOTAL REVENUES	74,494	76,105	17,101	72,105	73,105
EXPENSES					
65150-BENEFITS	3,462	8,315	4,437	9,445	8,703
65200-BUILDING REPAIRS & MAINTENANCE	5,863	3,500	1,666	3,500	3,500
65440-DEBENTURE INTEREST	15,963	15,964	7,475	14,606	13,209
65445-DEBENTURE PRINCIPAL	46,142	46,141	23,577	47,499	48,896
65530-EQUIPMENT (NOT CAPITAL)	2,836	2,000	599	2,000	3,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	27,212	20,000	31,079	32,000	33,280
65780-LANDSCAPING	1,526	1,500	1,135	1,500	1,500
65910-MAINTENANCE - OTHER EQUIP			548	-	-
65990-MATERIALS / SUPPLIES	97	-	-	-	-
66120-ONTARIO HYDRO	7,017	4,000	8,281	4,800	5,000
66135-OVERTIME	120	-	269	-	-
66580-WAGES - REGULAR	20,913	35,852	20,575	36,686	38,400
TOTAL EXPENSES	131,150	137,272	99,641	152,036	155,988
Net 50-1613-7630 TC SOCCER	**(56,656)**	**(61,167)**	**(82,540)**	**(79,931)**	**(82,883)**
50-1620-7107 SENIORS CENTRE					
REVENUES					
51100-BUS TRIPS	8,743	18,000	51,842	24,000	24,000
51250-DONATIONS	1,640	3,000	370	-	-
51350-FUND RAISING	32,763	24,000	23,138	25,000	22,500
51410-GRANT - ONTARIO CONDITIONAL GRANT	42,700	42,700	42,700	42,700	42,700
51420-GRANT - ONTARIO SPECIAL GRANT	34,022	10,000	24,951	10,000	22,000
51433-GRANT ONTARIO - SAFE RESTART	1,482	-	-	-	-
51570-MEMBERSHIP REVENUE	10,557	8,500	15,477	10,500	13,000
51590-MISCELLANEOUS REVENUE			145	-	-
51730-PROGRAMS - OTHER	32,597	18,000	42,229	26,000	30,000
51910-RENTALS - MAIN FLOOR	4,481	6,000	1,370	4,000	2,000
TOTAL REVENUES	168,985	130,200	202,221	142,200	156,200
EXPENSES					
65100-ADVERTISING	2,801	2,500	3,581	2,500	-
65140-BANK CHARGES	1,324	1,000	1,609	1,200	1,200
65150-BENEFITS	36,644	34,518	36,371	37,376	39,164
65200-BUILDING REPAIRS & MAINTENANCE	1,790	3,500	6,477	3,500	3,500
65220-BUS TRIPS	4,715	14,000	51,644	18,650	13,200
65222-INFORMATION SERVICES - OPERATING	9,669	9,707	-	11,878	12,383
65270-CLEANING CONTRACT	4,212	4,400	2,808	4,400	-
65280-CLEANING SUPPLIES	426	500	538	500	500
65290-CLOTHING ALLOWANCE	160	160	50	160	160
65360-COMPUTER SUPPLIES	-	500	-	500	100

2024 Operating Budget

Community Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATIO	93	1,250	1,025	500	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	44	200	-	200	200
65650-FUNDRAISING EXPENSE	20,491	13,000	21,668	21,400	14,175
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	500	500	-	500	500
65730-INSURANCE PREMIUM	1,467	1,596	855	1,833	1,000
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	60	75	60	75
65910-MAINTENANCE - OTHER EQUIP	-	100	91	100	-
65960-MAINTENANCE SUPPLIES			55	-	-
66000-MEDICAL SUPPLIES	-	250	59	250	500
66020-MEETING EXPENSES	-	100	-	-	-
66030-MEMBERSHIPS	410	450	350	450	425
66040-MILEAGE	1,815	1,500	1,762	1,600	2,500
66100-OFFICE SUPPLIES	1,196	1,000	799	1,000	1,200
66240-POSTAGE	13	150	(1)	150	300
66270-PROGRAM SUPPLIES	25,194	17,000	31,495	20,000	25,000
66285-SEN CENT - PROGRAM SUPPLIES - GRANT	34,033	10,000	24,882	10,000	22,000
66310-REFUNDS - PROGRAM/EVENT	360	-	-	-	-
66470-TELECOMMUNICATIONS	2,644	2,700	2,411	2,800	2,800
66505-TRANSFER TO DEFERRED REVENUE	400	-	-	-	-
66510-TRANSFER TO RESERVES	8,201	-	-	-	-
66559-VOLUNTEER APPRECIATION	1,024	500	248	1,200	1,200
66580-WAGES - REGULAR	122,112	124,915	118,057	133,094	137,321
66587-COVID-19 WAGES & BENEFITS	2,387	-	-	-	-
TOTAL EXPENSES	284,125	246,056	306,910	275,801	279,403
Net 50-1620-7107 SENIORS CENTRE	**(115,139)**	**(115,856)**	**(104,689)**	**(133,601)**	**(123,203)**
50-1634-7101 FLIGHT EXEC CENTRE					
REVENUES					
51020-ADVERTISING	9,380	8,500	7,000	8,500	8,500
51030-ADVERTISING - RINK BOARD & OUTFIELD FENCIN(	40,123	46,500	41,500	46,500	46,500
51433-GRANT ONTARIO - SAFE RESTART	3,709	-	-	-	-
51755-PROGRAMS - PUBLIC SKATE	7,009	9,500	7,646	9,500	7,000
51840-RENTALS - AUDITORIUM	4,418	12,500	9,375	12,500	3,000
51850-RENTALS - BOOTH	-	2,000	-	1,871	1,946
51855-RENTALS - COACHES / JUNIOR ROOM	9,262	7,800	8,832	8,832	9,185
51865-RENTALS - CO-OP DAY NURSERY SCHOOL	8,589	8,588	7,345	9,181	-
51876-RENTALS - GYM	76,751	41,750	76,120	60,000	65,000
51877-RENTALS - PRO SHOP OTHER COMMERCIAL	12,233	13,300	12,938	11,473	11,932
51880-RENTALS - ICE	608,711	569,000	547,297	569,000	650,000
51910-RENTALS - MAIN FLOOR	1,935	14,000	2,607	3,000	3,000
51920-RENTALS - MEETING ROOM	14,381	8,000	10,258	12,000	14,500
51940-RENTALS - MISCELLANEOUS	100	16,500	100	-	-
51975-RENTALS - STORAGE SPACE	5,817	6,250	6,071	6,250	6,250
52005-SALES - ATM	-	250	-	250	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	113,761	103,260	-	113,761	113,761
52100-TRANSFER FROM RESERVES	22,664	22,664	-	10,000	-
TOTAL REVENUES	938,840	890,362	737,089	882,618	940,574
EXPENSES					
65100-ADVERTISING	430	500	738	500	10,000
65150-BENEFITS	117,406	75,503	127,679	86,549	79,271
65200-BUILDING REPAIRS & MAINTENANCE	104,625	105,000	105,039	108,000	122,100
65210-BUILDING SECURITY	1,345	9,700	1,478	1,500	2,000
65270-CLEANING CONTRACT			144	-	-
65280-CLEANING SUPPLIES	13,465	11,500	14,142	12,100	12,500
65435-COVID-19 EXPENSES	1,182	-	-	-	-
65440-DEBENTURE INTEREST	54,611	54,611	50,348	50,548	45,933
65445-DEBENTURE PRINCIPAL	120,406	120,406	124,669	124,469	129,084
65530-EQUIPMENT (NOT CAPITAL)	7,114	5,000	4,496	5,000	5,000

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Community Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
65660-GARBAGE COLLECTION	8,026	12,000	9,328	10,000	12,000
65710-ICE EQUIPMENT & SUPPLIES	8,631	8,000	8,960	8,000	8,300
65728-INSPECTION / MAINTENANCE FEES CHARGED	4,717	6,500	5,840	6,750	7,020
65730-INSURANCE PREMIUM	169,592	167,580	121,741	211,991	134,000
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	13,644	-	7,741	10,000	-
65770-KITCHEN SUPPLIES	-	500	228	250	1,000
65780-LANDSCAPING	801	800	800	800	800
65790-LEASE / RENTAL EXPENSE	909	2,000	1,454	1,200	1,200
65830-LICENSE FEES & PERMITS	472	500	472	500	500
65838-LICENSING/MONTHLY PROVIDER FEES	199	200	199	200	225
65910-MAINTENANCE - OTHER EQUIP	892	5,000	290	2,500	2,000
66120-ONTARIO HYDRO	231,167	294,500	166,920	225,500	250,200
66135-OVERTIME	12,388	5,000	6,775	5,000	9,600
66170-PERSONAL PROTECTIVE EQUIPMENT	-	-	92	-	-
66230-POOL CHEMICALS	43	-	-	-	-
66270-PROGRAM SUPPLIES	349	1,750	1,208	1,500	4,500
66290-PUBLIC RELATIONS / GIFT	1,029	5,000	4,009	4,000	6,000
66330-RINK BOARD COMMISSIONS	28,367	33,900	-	33,900	29,000
66340-SAFETY EQUIPMENT	-	500	89	500	500
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	2,000	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	30,022	29,000	33,513	30,450	31,364
66470-TELECOMMUNICATIONS	2,400	2,400	1,980	2,400	2,600
66540-UNION GAS	76,886	47,200	54,171	57,400	80,000
66580-WAGES - REGULAR	439,969	326,587	395,532	336,465	347,987
66581-WAGES - WORK FROM OTHERS	284	-	-	-	-
66587-COVID-19 WAGES & BENEFITS	4,071	-	-	-	-
66590-WATER	46,338	42,300	34,634	45,100	47,500
TOTAL EXPENSES	1,501,777	1,375,437	1,284,705	1,383,072	1,382,184
Net 50-1634-7101 FLIGHT EXEC CENTRE	**(562,937)**	**(485,075)**	**(547,616)**	**(500,454)**	**(441,610)**
50-1634-7102 THORNDALE COMMUNITY CENTRE					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	1,488	-	-	-	-
51615-NAMING RIGHTS AND SPONSORSHIPS	10,000	10,000	-	10,000	10,000
51830-RENTAL INCOME	4,363	-	6,654	-	-
51876-RENTALS - GYM	29,958	35,000	31,433	30,000	30,000
51920-RENTALS - MEETING ROOM	8,750	15,000	15,146	6,000	13,000
52100-TRANSFER FROM RESERVES	5,237	5,237	-	-	-
52105-TRANSFER FROM DEFERRED REVENUE					1,000
TOTAL REVENUES	59,797	65,237	53,233	46,000	54,000
EXPENSES					
65100-ADVERTISING	215	930	220	400	-
65150-BENEFITS	10,776	28,921	11,914	30,811	29,005
65200-BUILDING REPAIRS & MAINTENANCE	6,920	7,500	4,845	7,500	8,500
65280-CLEANING SUPPLIES	1,737	750	744	750	800
65435-COVID-19 EXPENSES	1,488	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	1,587	-	-	-	-
65660-GARBAGE COLLECTION	3,864	2,500	4,628	5,000	5,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	500	1,030	500	850
65730-INSURANCE PREMIUM	16,318	15,000	11,341	20,397	13,000
65770-KITCHEN SUPPLIES	56	250	235	-	1,000
65780-LANDSCAPING			1,280	1,000	1,000
65838-LICENSING/MONTHLY PROVIDER FEES	199	200	199	200	200
65910-MAINTENANCE - OTHER EQUIP	2,934	1,000	91	1,000	1,000
66120-ONTARIO HYDRO	17,873	15,350	12,524	20,200	21,200
66135-OVERTIME	3,044	-	3,431	-	3,000
66270-PROGRAM SUPPLIES	349	750	430	1,000	1,000
66340-SAFETY EQUIPMENT	-	500	-	-	-

2024 Operating Budget

Community Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,500	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	4,163	7,700	4,316	7,750	7,983
66470-TELECOMMUNICATIONS	692	1,000	160	1,100	1,100
66540-UNION GAS	7,041	2,790	5,704	7,000	7,200
66580-WAGES - REGULAR	82,034	116,150	83,183	118,310	123,333
66590-WATER	881	1,065	800	900	1,000
TOTAL EXPENSES	162,172	204,356	147,074	223,818	226,171
Net 50-1634-7102 THORNDALE COMMUNITY CENTRE	**(102,375)**	**(139,119)**	**(93,842)**	**(177,818)**	**(172,171)**
50-1634-7103 THORNDALE FIELDHOUSE BUILDING					
REVENUES					
52100-TRANSFER FROM RESERVES	435	435	-	-	-
TOTAL REVENUES	435	435	-	-	-
EXPENSES					
65200-BUILDING REPAIRS & MAINTENANCE	781	1,000	836	1,000	1,000
65280-CLEANING SUPPLIES	1,980	2,000	949	1,000	1,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	500	-	500	500
65730-INSURANCE PREMIUM	4,202	2,965	1,121	5,253	2,000
66120-ONTARIO HYDRO	-	1,500	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	500	-	500	500
66540-UNION GAS	-	1,000	-	500	-
66590-WATER	791	1,200	644	800	900
TOTAL EXPENSES	7,755	10,665	3,550	9,553	5,900
Net 50-1634-7103 THORNDALE FIELDHOUSE BUILDING	**(7,320)**	**(10,230)**	**(3,550)**	**(9,553)**	**(5,900)**
50-1634-7104 VON CENTRE					
REVENUES					
51830-RENTAL INCOME	8,283	8,140	8,854	8,854	9,208
TOTAL REVENUES	8,283	8,140	8,854	8,854	9,208
EXPENSES					
65200-BUILDING REPAIRS & MAINTENANCE	631	5,500	5,603	3,000	500
66540-UNION GAS	649	800	512	700	700
TOTAL EXPENSES	1,280	6,300	6,115	3,700	1,200
Net 50-1634-7104 VON CENTRE	**7,003**	**1,840**	**2,739**	**5,154**	**8,008**
50-1634-7105 THORNDALE SPLASH PARK					
EXPENSES					
65150-BENEFITS	730	2,605	714	2,764	2,796
65200-BUILDING REPAIRS & MAINTENANCE	7,505	5,800	500	1,000	1,000
66120-ONTARIO HYDRO	2,625	2,500	2,095	2,900	3,000
66230-POOL CHEMICALS	1,978	1,500	3,332	2,000	2,200
66580-WAGES - REGULAR	4,181	9,565	3,875	9,749	10,202
66590-WATER	1,164	1,100	7,895	1,250	1,200
TOTAL EXPENSES	18,183	23,070	18,411	19,663	20,398
Net 50-1634-7105 THORNDALE SPLASH PARK	**(18,183)**	**(23,070)**	**(18,411)**	**(19,663)**	**(20,398)**
50-1634-7106 DORCHESTER POOL / SPLASH PARK					
REVENUES					
51010-ADMISSIONS	5,753	6,000	5,001	6,000	6,000
51432-GRANT - CSJ	-	-	1,717	-	-
51670-PASSES	6,724	7,000	6,066	7,000	7,000
51810-REGISTRATION FEES	30,837	28,000	29,401	31,000	31,000
51970-RENTALS - POOL	1,431	600	1,535	1,600	1,600
52100-TRANSFER FROM RESERVES	2,177	2,177	-	-	-
TOTAL REVENUES	46,921	43,777	43,721	45,600	45,600

2024 Operating Budget

Community Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
EXPENSES					
65100-ADVERTISING	328	500	-	500	-
65150-BENEFITS	11,365	11,789	12,800	21,421	16,696
65200-BUILDING REPAIRS & MAINTENANCE	2,583	4,000	4,044	3,000	3,000
65255-CERTIFICATION / RECERTIFICATION	3,500	4,000	2,121	5,000	5,000
65280-CLEANING SUPPLIES	395	-	-	-	-
65290-CLOTHING ALLOWANCE	1,322	2,000	1,546	2,000	2,000
65510-EMPLOYEE RELATIONS / GIFT	-	200	182	200	200
65530-EQUIPMENT (NOT CAPITAL)	1,145	1,500	4,895	4,500	1,500
65730-INSURANCE PREMIUM	14,320	15,136	8,781	17,900	10,000
65830-LICENSE FEES & PERMITS	110	105	-	120	124
65910-MAINTENANCE - OTHER EQUIP	-	2,000	246	1,500	600
65990-MATERIALS / SUPPLIES	155	-	-	-	-
66020-MEETING EXPENSES	-	100	-	-	-
66100-OFFICE SUPPLIES	-	100	44	-	100
66120-ONTARIO HYDRO	6,724	5,500	6,720	5,600	5,900
66135-OVERTIME	2,785	2,300	4,920	2,300	2,300
66230-POOL CHEMICALS	6,693	6,000	9,299	6,750	7,500
66270-PROGRAM SUPPLIES	12	500	751	500	500
66540-UNION GAS	3,402	2,000	1,435	2,100	3,500
66580-WAGES - REGULAR	101,304	97,058	104,480	104,103	106,280
66590-WATER	6,438	12,500	6,849	5,900	6,600
TOTAL EXPENSES	162,581	167,288	169,111	183,394	171,800
Net 50-1634-7106 DORCHESTER POOL / SPLASH PARK	**(115,660)**	**(123,511)**	**(125,391)**	**(137,794)**	**(126,200)**
50-1634-7109 MILL POND BUILDING					
REVENUES					
51830-RENTAL INCOME	11,319	10,400	12,100	12,100	12,583
52100-TRANSFER FROM RESERVES	528	528	-	-	-
TOTAL REVENUES	11,847	10,928	12,100	12,100	12,583
EXPENSES					
65150-BENEFITS	46	334	30	346	358
65200-BUILDING REPAIRS & MAINTENANCE	15,414	1,500	184	1,500	3,500
65730-INSURANCE PREMIUM	2,592	2,509	77	3,240	1,000
66080-MUNICIPAL TAXES	1,444	1,807	1,482	1,500	1,550
66120-ONTARIO HYDRO	3,119	3,100	3,168	3,100	3,300
66540-UNION GAS	1,789	1,250	329	1,500	2,000
66580-WAGES - REGULAR	385	1,198	163	1,224	1,246
66590-WATER	567	564	490	600	600
TOTAL EXPENSES	25,357	12,262	5,924	13,010	13,554
Net 50-1634-7109 MILL POND BUILDING	**(13,510)**	**(1,334)**	**6,176**	**(910)**	**(971)**
50-1640-7301 DORCHESTER LIBRARY					
REVENUES					
51590-MISCELLANEOUS REVENUE	-	780	-	-	-
51900-RENTALS - LIBRARY	100,841	100,967	80,817	108,014	112,605
52095-TRANSFER FROM DEVELOPMENT CHARGES	38,729	38,729	-	38,729	38,730
52100-TRANSFER FROM RESERVES	1,596	1,596	-	-	-
TOTAL REVENUES	141,167	142,072	80,817	146,743	151,335
EXPENSES					
65150-BENEFITS	943	1,416	1,350	3,027	3,180
65200-BUILDING REPAIRS & MAINTENANCE	13,432	9,600	3,382	4,000	4,000
65270-CLEANING CONTRACT	604	7,442	-	-	-
65280-CLEANING SUPPLIES	401	500	912	500	800
65440-DEBENTURE INTEREST	29,113	29,113	14,290	28,398	27,663
65445-DEBENTURE PRINCIPAL	26,215	26,215	13,374	26,930	27,665
65728-INSPECTION / MAINTENANCE FEES CHARGED	690	500	-	500	700
65730-INSURANCE PREMIUM	10,155	10,094	6,772	12,694	8,000

2024 Operating Budget

Community Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
65780-LANDSCAPING	88	250	-	250	250
66120-ONTARIO HYDRO	10,800	10,000	9,468	8,600	9,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,629	1,670	1,727	1,670	1,800
66540-UNION GAS	3,048	3,000	2,510	3,100	3,100
66580-WAGES - REGULAR	7,007	4,958	9,056	12,267	12,795
66590-WATER	2,424	1,200	1,188	1,250	2,500
TOTAL EXPENSES	106,549	105,958	64,028	103,186	101,453
Net 50-1640-7301 DORCHESTER LIBRARY	**34,618**	**36,114**	**16,789**	**43,557**	**49,882**
50-1640-7302 THORNDALE LIBRARY					
REVENUES					
51590-MISCELLANEOUS REVENUE	503	-	-	-	-
51900-RENTALS - LIBRARY	34,325	34,325	27,464	36,739	38,266
52100-TRANSFER FROM RESERVES	271	271	-	-	-
TOTAL REVENUES	35,099	34,596	27,464	36,739	38,266
EXPENSES					
65150-BENEFITS	789	1,413	724	2,628	2,848
65200-BUILDING REPAIRS & MAINTENANCE	4,217	3,000	1,842	3,000	3,000
65270-CLEANING CONTRACT	360	4,435	-	-	-
65280-CLEANING SUPPLIES	231	500	540	500	650
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	250	-	250	250
65730-INSURANCE PREMIUM	3,889	4,073	3,731	4,861	5,000
66120-ONTARIO HYDRO	3,356	3,000	3,174	3,100	3,300
66135-OVERTIME	640	-	805	-	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,000	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,374	1,500	1,401	1,500	1,500
66540-UNION GAS	2,380	2,000	2,199	2,220	2,500
66580-WAGES - REGULAR	5,147	4,956	4,585	10,455	11,266
66590-WATER	814	820	446	750	900
TOTAL EXPENSES	23,197	26,947	19,449	29,264	31,214
Net 50-1640-7302 THORNDALE LIBRARY	**11,902**	**7,649**	**8,015**	**7,475**	**7,052**
Net Community Services	**$ (3,339,354)**	**$ (2,115,940)**	**$ (2,237,533)**	**$ (2,358,010)**	**$ (2,376,115)**

Planning & Development Services

	2022 Budget	2022 Actuals	2023 YTD Actuals	2023 Budget	2024 Budget
50-1810-8100 PLANNING & ZONING	(77,541)	(36,122)	(22,996)	(35,915)	(24,366)
50-1850-8500 MUNICIPAL DRAINS	(178,166)	(179,365)	(182,748)	(181,892)	(185,804)
Total required to be raised from taxation	**($255,707)**	**($215,487)**	**($205,744)**	**($217,807)**	**($210,170)**

Planning & Development makes up 1.8% (2.8% - 2022) of your local Thames Centre municipal taxes and includes Planning & Zoning, Economic Development and Municipal Drain services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide development services. The Municipality partners with the County of Middlesex for Planning Services. In 2022, the Municipality reviewed 68 planning applications including 1 draft plan of subdivision, 4 official plan amendments, 24 zoning by-law amendments, 17 consents, 9 site plan approvals and 13 variances. Economic Development activities include tourism initiatives.



2024 Operating Budget

Development Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
50-1810-8100 PLANNING & ZONING					
REVENUES					
51140-CONSENT FEES	30,300	42,000	39,700	33,000	44,000
51145-CONSENT CONFIRMATION LETTERS			500	-	800
51200-PLANNING - PART LOT CONTROL EXEMPTIONS	400	800	400	800	1,400
51433-GRANT ONTARIO - SAFE RESTART	4,688	-	-	-	-
51438-GRANT - MUNICIPAL MODERNIZATION	27,747	-	-	-	-
51580-MINOR VARIANCE FEES	12,500	14,000	9,000	10,000	14,400
51655-OFFICIAL PLAN AMENDMENT FEES	5,000	5,000	7,000	7,000	8,000
52060-SITE PLAN AGREEMENTS	13,500	12,000	9,000	14,000	18,000
52062-SUBDIVISION APPROVAL PROCESS	18,000	9,000	19,500	13,000	6,500
52095-TRANSFER FROM DEVELOPMENT CHARGE	-	35,910	-	-	-
52100-TRANSFER FROM RESERVES	15,910	49,990	-	20,000	-
52139-ZONING AMENDMENTS FEES	37,600	44,000	70,700	35,000	75,000
52150-ZONING CERTIFICATES	7,250	8,000	6,400	6,600	8,200
52160-PLANNING - CONSENT CERTIFICATES			500	-	4,500
TOTAL REVENUES	172,896	220,700	162,700	139,400	180,800
EXPENSES					
65100-ADVERTISING	2,781	2,000	1,972	2,500	-
65150-BENEFITS	36,771	28,337	40,037	28,144	29,480
65222-INFORMATION SERVICES - OPERATING	4,834	4,853	-	5,939	5,739
65290-CLOTHING ALLOWANCE	-	575	-	575	575
65350-COMPUTER SOFTWARE	42,688	46,000	-	1,700	10,800
65360-COMPUTER SUPPLIES	-	100	-	100	75
65380-CONSULTING, ENGINEERING	9,528	42,900	2,440	8,000	1,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	1,481	2,200	233	1,700	-
65430-COURIER / SHIPPING	-	50	-	-	-
65510-EMPLOYEE RELATIONS / GIFT EXP	540	250	-	250	150
65560-FEE REIMBURSEMENT			-	4,000	4,000
65800-LEGAL FEES	442	10,000	7,790	5,000	5,400
65806-LEGAL FEES - OLT	-	7,000	-	7,000	-
66020-MEETING EXPENSES	396	250	-	250	250
66030-MEMBERSHIPS	879	1,000	819	1,000	1,000
66040-MILEAGE	-	500	-	-	-
66100-OFFICE SUPPLIES	2,253	250	476	250	500
66135-OVERTIME	219	-	-	-	-
66240-POSTAGE	1,435	900	-	1,500	1,500
66440-SUB-CONTRACT / CONTRACTED SERVICES					32,407
66470-TELECOMMUNICATIONS	641	700	503	700	650
66510-TRANSFER TO RESERVES	18,547	-	-	-	-
66580-WAGES - REGULAR	119,450	108,957	130,767	106,707	111,640
66587-COVID-19 WAGES & BENEFITS	7,553	-	659	-	-
TOTAL EXPENSES	250,437	256,822	185,696	175,315	205,166
Net 50-1810-8100 PLANNING & ZONING	**(77,541)**	**(36,122)**	**(22,996)**	**(35,915)**	**(24,366)**
50-1850-8500 MUNICIPAL DRAINS					
REVENUES					
51395-GRANT - DRAINAGE SUPT.	65,364	70,000	-	70,000	65,000
51433-GRANT ONTARIO - SAFE RESTART	491	-	-	-	-
51505-INTEREST - MUNICIPAL DRAINS	7,242	3,500	779	4,000	8,000
51605-MUNICIPAL DRAIN DEBENTURE LEVY	27,111	21,981	32,242	32,242	32,243
52100-TRANSFER FROM RESERVES					17,000
TOTAL REVENUES	100,208	95,481	33,021	106,242	122,243
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	4,513	4,513	9,750	9,750	10,725
65110-ADMIN - AMORTIZATION	996	-	-	-	-
65150-BENEFITS	40,033	43,054	37,389	43,141	44,768

2024 Operating Budget

Development Services	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Budget
65222-INFORMATION SERVICES - OPERATING	8,463	8,496	-	10,392	10,091
65290-CLOTHING ALLOWANCE	575	575	575	575	575
65410-CONVENTIONS, SEMINARS, TRAINING	289	3,700	3,675	3,700	-
65430-COURIER / SHIPPING	-	50	-	50	-
65440-DEBENTURE INTEREST	3,639	1,289	4,909	5,266	4,425
65445-DEBENTURE PRINCIPAL	23,472	20,692	16,343	26,976	27,817
65510-EMPLOYEE RELATIONS / GIFT EXP	-	100	-	100	125
65800-LEGAL FEES	932	2,500	-	2,500	-
65910-MAINTENANCE - OTHER EQUIP	-	-	-	-	140
66030-MEMBERSHIPS	135	700	409	700	500
66040-MILEAGE	-	500	-	500	-
66100-OFFICE SUPPLIES	47	1,000	102	1,000	250
66123-ONTARIO ONE CALLS	1,726	1,600	1,350	1,600	2,100
66135-OVERTIME	381	2,000	892	2,000	1,000
66380-SMALL BALANCE WRITE OFFS	143	500	262	500	500
66440-SUB-CONTRACT / CONTRACTED SERVICES	25,824	20,000	22,474	20,000	42,000
66470-TELECOMMUNICATIONS	1,221	1,400	1,160	1,200	1,300
66510-TRANSFER TO RESERVES	19,532	-	-	-	-
66580-WAGES - REGULAR	145,661	162,177	116,479	158,184	161,731
66587-COVID-19 WAGES & BENEFITS	791	-	-	-	-
TOTAL EXPENSES	278,374	274,846	215,769	288,134	308,047
Net 50-1850-8500 MUNICIPAL DRAINS	**(178,166)**	**(179,365)**	**(182,748)**	**(181,892)**	**(185,804)**
Net Development Services	**(255,707)**	**(215,487)**	**(205,744)**	**(217,807)**	**(210,170)**

2024 Capital **Summary**

	Total Cost	Reserve Fund	Development Charges	Debt Financing	Grants	Other
General Government	$118,780	$118,780	$0	$0	$0	$0
Fire Services	$204,000	$204,000	$0	$0	$0	$0
Fleet Services	$1,090,000	$1,090,000	$0	$0	$0	$0
Transportation Services	$3,992,036	$3,668,518	$323,518	$0	$0	$0
Community Services & Facilities	$517,400	$352,100	$0	$0	$85,300	$80,000
Water Services	$2,040,581	$1,390,371	$650,210	$0	$0	$0
Storm Water Services	$200,000	$200,000	$0	$0	$0	$0
Wastewater Services	$1,100,000	$389,550	$710,450	$0	$0	$0
Total	**$9,262,797**	**$7,413,319**	**$1,684,178**	**$0**	**$85,300**	**$80,000**

2023 & Prior
Capital Summary Cont. in 2024

	Total Cost	Reserve Fund	Development Charges	Debt Financing	Grants	Other
General Government						
Fire Services						
Fleet Services	$825,000	$825,000	$650,210	$0	$0	$0
Transportation Services	$2,172,938	$1,145,788	$0	$0	$1,027,150	$0
Community Services & Facilities	$7,849,266	$567,950	$1,425,263	$4,347,053	$0	$1,509,000
Water Services	$3,324,169	$902,450	$877,804	$0	$543,915	$0
Storm Water Services	$740,035	$0	$0	$0	$740,035	$0
Wastewater Services	$510,000	$83,105	$426,895	$0	$0	$0
Environmental Services						
Total	**$14,421,408**	**$3,524,293**	**$3,380,172**	**$4,347,053**	**$2,311,099**	**$1,509,000**

2024 **Detailed Capital Budget**

	Total Cost	Reseve Fund	DC's	Debit Financing	Grants	Other
General Government						
2024 IT Capital Projects	$51,560	$51,560				
Council Wire AV System Update	$20,000	$20,000				
Website Redevelopment Costs	$47,220	$47,220				
General Government Total	**$118,780**	**$118,780**				
Fire Services						
boots, helmets 11	$62,000	$62,000				
PPE Coveralls (used in auto-extrication) - 35 sets	$14,000	$14,000				
Ground monitor, water nozzle, Thorndale	$15,000	$15,000				
Paratech Stabilization Kit, Auto Extrication needs, Dorchester	$35,000	$35,000				
Battery powered positive smoke displacement ventilation fan	$8,000	$8,000				
Thermal Imaging Cameras X5	$30,000	$30,000				
WATER/ICE RESCUE PPE (both stations)	$20,000	$20,000				
Hydraulic power unit for auto extrication, Dorchester	$20,000	$20,000				
Fire Services Total	**$204,000**	**$204,000**	**$0**	**$0**	**$0**	**$0**
Transportation Services						
DC Project: Bridges and Culverts	$347,036	$173,518	$173,518			
DC Project: Dorchester Road (Byron Ave to Boardwalk Way)	$150,000	$150,000				
DC Project: Thorndale Road	$150,000		$150,000			
Porters Phase 3	$100,000	$100,000				
Upper Queen Street Urbanization	$165,000	$165,000				
Hot Mix Asphalt	$2,500,000	$2,500,000				
Crack Sealing	$35,000	$35,000				
Purple Hill Rd 3.1 km between Evelyn & Wyton Hard surface	$220,000	$220,000	$0			
Hard Surface Treatment	$325,000	$325,000				
Transportation Services	**$3,992,036**	**$3,668,518**	**$323,518**	**$0**	**$0**	**$0**

2024 **Detailed Capital Budget**

	Total Cost	Reseve Fund	DC's	Debit Financing	Grants	Other
Fleet Services						
New Mower	$20,000	$20,000				
Vehicle #7 Toro Side Discharge Mower	$20,000	$20,000				
Vehicle #75 John Deere Grader	$700,000	$700,000				
Unit #40 - 2018 Dodge Ram	$80,000	$80,000				
Thorndale Rescue Replacement Unit #200	$190,000	$190,000				
Fire Department Chief Vehicle	$80,000	$80,000				
Fleet Services Total	**$1,090,000**	**$1,090,000**	**$0**	**$0**	**$0**	**$0**
Waste Water Services						
North Dorchester New Development Sewage Pump Station (SPS-01B)	$450,000	$167,050	$282,950			
Thorndale Wastewater Treatment Plant Upgrades (WW-T-TP-01B)	$450,000	$22,500	$427,500			
PS3 West Sewers (PS#3 to Mill Rd) WW-D-SS-03	$200,000	$200,000				
Waste Water Services Total	**$1,100,000**	**$389,550**	**$710,450**	**$0**	**$0**	**$0**
Water Services						
Dorchester HLP Upgrades W-D BPS-01	$240,000					
02	$555,257	$249,861	$305,396			
15	$250,000	$200,000	$50,000			
Thorndale Watermain - South Trunk at Railway Crossing W-T-WM-05	$69,407	$0	$69,407			
Thorndale Watermain - South Trunk at Rosewood Subdivision W-T-WM-06	$69,407	$0	$69,407			
Dorchester WTF UV system replacement	$755,000	$755,000				
Thorndale Watermain - subtrunk at Rosewood W-W-WM-07	$91,510	$91,510				
DOR WTP New Roof	$10,000	$10,000				
Water Services Total	**$2,040,581**	**$1,306,371**	**$494,210**	**$0**	**$0**	**$0**
Storm Water Services						
Porters Phase 3	$50,000	$50,000				
Upper Queen Street Urbanization	$150,000	$150,000				
Storm Water Services Total	**$200,000**	**$200,000**	**$0**	**$0**	**$0**	**$0**

2024 **Detailed Capital Budget**

	Total Cost	Reseve Fund	DC's	Debit Financing	Grants	Other
Community Services & Facilities						
Annual improvements, maintenance and extensions to our network of walking trails.	$10,000	$10,000				
Annual improvements, repairs and replacement to fencing.	$17,000	$17,000				
Annual improvements, replacements and/or new playground amenities.	$35,000	$35,000				
Netting for APC Rink	$15,000	$15,000				
Flight Exec Centre Renovation Project - ADDITIONAL COSTS	$150,000	$150,000				
Dehumidifier Inspection at Flight Exec Centre	$16,000	$16,000				
Expand septic system at Outdoor Recreation Complex (ORC)	$60,000	$60,000				
Upgrade Harrietsville Ball Diamond to Clay Infield	$10,000	$10,000				
Address storm water management problem being Thorndale Lions Community Centre	$60,000					$60,000
Thorndale Community Park - Walking Path Upgrades	$105,300				$85,300	$20,000
Picnic Tables and Garbage Cans	$14,100	$14,100				
Community Services & Facilities Total	**$492,400**	**$327,100**	**$0**	**$0**	**$85,300**	**$80,000**
	$9,237,797	**$7,304,319**	**$1,528,178**	**$0**	**$85,300**	**$80,000**

Funding balances are subject to change given application announcements, Canada Community Build Fund (CCBF) formerly Federal Gas Tax approvals, Ontario Community Infrastructure Fund (OCIF) allocation announcements, OCIF approvals and other revenues not anticipated.

2023 and Prior **Detailed Capital Budget Continuing into 2024**

	Capital Project #	Cost Remaining *	Resave Fund	DC's	Debit Financing	Grants	Other
Transportation Services							
Porter Subdivision Watermain Replacement	0601-2201	$606,538	$362,588			$243,950	
Porter (phase2) Subdivision Road Portion	0601-2301	$1,566,400	$783,200			$783,200	
Transportation Services		**$2,172,938**	**$1,145,788**	**$0**	**$0**	**$1,027,150**	**$0**
Fleet Services							
Thorndale Rescue Replacement Unit #200	0700-2302	$825,000	$825,000				
Fleet Services Total		**$825,000**	**$825,000**	**$0**	**$0**	**$0**	**$0**
Water Services							
Dorchester Water Storage Mixers	0839-1739	$40,494	$40,494				
Thorndale WTP Needs EA Study(2019)	0839-1905	$200,000	$70,000	$130,000			
DOR WELLS SUPPLY EXPANSION	0839-1909	$97,803	$4,910	$92,893			
Water-Multi Year Porter Subdivision	0839-1911	$153,189	$153,189				
Water South Trunk CN Crossing	0839-2004	$286,025	$0	$286,025			
Water W2B Mill Road North to Christie	0839-2006	$139,031	$27,806	$111,225			
Dor Well Expansion	0839-2101	$271,279	$13,618	$257,661			
Porter Subdivision Watermain Replace PH 2	0839-2301	$745,089	$201,174			$543,915	
Porter Subdivision Design & Tender Prep	0839-2302	$200,000	$200,000				
300 MM Looping Design & Tender Prep	0839-2303	$80,000	$80,000				
Dor WTF UV System Upgrade & Treatment	0839-2304	$76,259	$76,259				
Thorndale EST INT $ EXT Cleaning & Inspection	0839-2306	$35,000	$35,000				
Water Services Total		**$2,324,169**	**$902,450**	**$877,804**	**$0**	**$543,915**	**$0**
Storm Water Services							
Porter Subdivision Watermain Replacement - Phase 2 (Combination W project)	0821-2301	$740,035				$740,035	
Storm Water Services Total		$740,035	$0	$0	$0	$740,035	$0
Waste Water Services							
Thorndale WWTP Class EA	0819-2302	$510,000	$83,105	$426,895			
Waste Water Services Total		**$510,000**	**$83,105**	**$426,895**	**$0**	**$0**	**$0**

2023 and Prior **Detailed Capital Budget Continuing into 2024**

	Capital Project #	Cost Remaining *	Resave Fund	DC's	Debit Financing	Grants	Other
Community Services & Facilities							
Flight Exec Centre-Repairs to Flight Exec Storm Water Drainage in relation to the Gymnasium	1600-2205	20,000	20,000				
EV Charging Station Municipal Office	1600-2304	7,500	7,500				
Senior Centre VON Expansion & Auditorium	1600-2305	7,126,316		1,425,263	4,347,053		1,354,000
Site Work - Municipal Office	1600-2316	499,450	499,450				
THOR Park Sidewalk Extension	1600-2317	11,000	11,000				
Catherine St Pedestrian Bridget Replace	1600-2318	30,000	30,000				
Accessible Playground Phase 2	1600-2321	155,000					155,500
Community Services & Facilities Total		$7,849,266	$567,950	$1,425,263	$4,347,053	$0	$1,509,500
Total Carry Forward into 2024		$14,421,408	$3,524,293	$2,729,962	$4,347,053	$2,311,099	$1,509,500

Listing is provided for information purposes

Projects listed are based on information available at the time of printing

* Remaining Budget balances are reported as of 11/24/2023 prior to the completion of year end reconciliations and are based on general ledger allocations that are subject to change.

*Figures presented are subject to change based on errors, omissions, and implications resulting from changes to legislation/regulations.

Funding balances are subject to change given application announcements, Canada Community Build Fund (CCBF) formerly Federal Gas Tax approvals, Ontario Community Infrastructure Fund (OCIF) allocation announcements, OCIF approvals and other revenues not anticipated.

RESERVE AND RESERVE FUND CONTINUITY - PROJECTIONS

Reserves*	Information Technology Capital	Fire Services Capital	Transportation Capital	Fleet Capital	Cemetery Capital	Community Services Capital	Drain Capital	Storm Water Capital	Waste Management Capital	Water Capital	Waste Water Capital	Catherine Street	Seniors Centre	Tax Stabilization
Projected Balance 12/31/2023	$ (72,445)	$ (1,354,218)	$ (3,594,186)	$ (658,618)	$ (201,395)	$ 1,474,934	$ (92,958)	$ 154,273	$ (482,046)	$ (3,346,579)	$ (1,095,095)	$ (106,990)	$ (85,605)	$ (1,842,071)
Multi Year Capital														
2024	$ 118,780	$ 204,000	$ 3,668,518	$ 1,090,000	$ -	$ 327,100		$ 200,000	$ 389,550	$ 1,306,371	$ 1,306,371		$ 85,605	
Operating Utilizations														
2024								$ 953						$ 245,573
Capital Contributions to Reserve (initiated in 2024)														
2024	$ (57,879)	$ (257,239)	$ (1,735,535)		$ (6,431)	$ 542,338								
Operating Contributions to Reserve														
2024								$ (85,731)		$ (1,112,466)	$ (853,962)			$ (245,573)
Projected Balance 12/31/2024	$ (11,544)	$ (1,407,457)	$ (1,661,203)	$ 431,382	$ (207,826)	$ 2,344,372	$ (92,958)	$ 269,495	$ (92,496)	$ (3,152,674)	$ (642,686)	$ (106,990)	$ -	$ (1,842,071)
						OVERDRAWN		OVERDRAWN						
*DRAFT FOR INTERNAL DISCUSSION PURPOSES														

DEVELOPMENT CHARGE CONTINUITY - PROJECTIONS (Draft) FOR BUDGET DISCUSSIONS

	50-0000-0000-26051	50-0000-0000-26100	50-0000-0000-26150	50-0000-0000-26151	50-0000-0000-26550	50-0000-0000-26200	50-0000-0000-26300	50-0000-0000-26350	50-0000-0000-26400	50-0000-0000-26450
Development Charges and Parkland in Lieu* (Draft for discussion)	**DC-Growth Studies**	**DC - Fire Protection**	**DC - Related to A Highway**	**DC-Public Works**	**DC - Waste Diversion**	**DC - Waste Water**	**DC - Water**	**Parkland Dedication in Lieu**	**DC - Library**	**DC - Parks & Recreation Services**
Projected Unaudited Balance 12/31/2023	**($395,205)**	**$230,030**	**($750,521)**	**($79,216)**	**($196,496)**	**($434,795)**	**($2,142,099)**	**($559,551)**	**($199,310)**	**$2,316,499**
Collections at 2023 rates										
Projected Collections from January to March 7, 2024 (at 85% phase in rates-Bill 23) based on 2023 colelctions during same period	$ (1,632)	$ (3,647)	$ (8,660)	$ (3,423)	$ (494)	$ (44,695)	$ (27,954)		$ (1,307)	$ (18,201)
Collections from March 8 to December 31, 2024 (at 90% phase in rates-Bill 23) based on 2023 collections during same period	$ (5,184)	$ (11,578)	$ (27,511)	$ (10,873)	$ (1,572)	$ (110,420)	$ (69,063)	$ -	$ (4,155)	$ (57,815)
Parkland in Lieu Collections										
Total Collections	**$ (6,816)**	**$ (15,225)**	**$ (36,172)**	**$ (14,296)**	**$ (2,066)**	**$ (155,116)**	**$ (97,017)**	**$ -**	**$ (5,462)**	**$ (76,016)**
Phase in collection shortfall requiring funding 15%-Bill 23	$ (306)	$ (684)	$ (1,624)	$ (642)	$ (93)	$ (8,380)	$ (5,241)	$ -	$ (245)	$ (3,413)
Phase in collection shortfall requiring funding 10%-Bill 23	$ (610)	$ (1,362)	$ (3,237)	$ (1,279)	$ (185)	$ (12,991)	$ (8,125)	$ -	$ (489)	$ (6,802)
Total Phase in Collection Shortfall requiring funding internally	**$ (916)**	**$ (2,046)**	**$ (4,860)**	**$ (1,921)**	**$ (278)**	**$ (21,371)**	**$ (13,366)**	**$ -**	**$ (734)**	**$ (10,214)**
2024 Capital Commitments per Budget				**$ 323,518**		**$ 710,450**	**$ 494,210**			
2024 Operating LTD Repayment commitments						**$ 869,639**		**$ -**	**$ 38,729**	**$ 175,866**
Interest-not considered for draft projection purposes										
Projected Balance (unaudited) 12/31/2024	**($402,937)**	**$212,759**	**($791,554)**	**$228,084**	**($198,840)**	**$ 968,807**	**$ (1,758,273)**	**$ (559,551)**	**$ (166,777)**	**$ 2,406,136**

2022.01

FIR2022: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

Schedule 81
ANNUAL DEBT REPAYMENT LIMIT
based on the information reported for the year ended December 31, 2022

NOTE: THE ESTIMATED ANNUAL REPAYMENT LIMIT IS EFFECTIVE JANUARY 01, 2024

Please note that fees and revenues for Homes for the Aged are not reflected in this estimate.

	DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT	1
	Debt Charges for the Current Year	$
0210	Principal (SLC 74 3099 01)	1,199,096
0220	Interest (SLC 74 3099 02)	246,693
0299	**Subtotal**	**1,445,789**
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01)	0
9910	**Total Debt Charges**	1,445,789

		1
	Excluded Debt Charges	$
1010	Electricity - Principal (SLC 74 3030 01)	0
1020	Electricity - Interest (SLC 74 3030 02)	0
1030	Gas - Principal (SLC 74 3040 01)	0
1040	Gas - Interest (SLC 74 3040 02)	0
1050	Telephone - Principal (SLC 74 3050 01)	0
1060	Telephone - Interest (SLC 74 3050 02)	0
1099	**Subtotal**	**0**
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)	0
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)	0
1420	**Total Debt Charges to be Excluded**	**0**
9920	**Net Debt Charges**	**1,445,789**

		1
		$
1610	Total Revenues (SLC 10 9910 01)	29,090,669
	Excluded Revenue Amounts	
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	0
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01)	2,921,831
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)	495,649
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01)	0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01)	344,488
2230	Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01)	140,699
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01)	-118,480
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01)	4,282,290
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)	0
2256	**Deferred revenue earned (Community Benefits) (SLC 10 1815 01)**	**0**
2252	Donated Tangible Capital Assets (SLC 53 0610 01)	0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01)	106,006
2299	**Subtotal**	**8,172,483**
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged	
2610	**Net Revenues**	**20,918,186**
2620	**25% of Net Revenues**	**5,229,547**
9930	**ESTIMATED ANNUAL REPAYMENT LIMIT**	**3,783,758**

For Illustration Purposes Only

Annual Interest Rate	@	Term	years =	

As per Municipal Performance Measurement Program Statistics disclosed on the Financial Information Return or Supplementary Information provided by Departments

Key Metrics/Performance Indicators	2022	2021	2020	2019	2018	2017
Local Taxes as a percentage of total taxes	45.60%	45.60%	# 45.60%	45.3%	45.3%	45.3%
broken down as						
TC portion of Local Taxes	36.8%	36.8%	36.9%	36.6%	36.6%	36.6%
Partner Portion of Local Taxes	8.8%	8.8%	8.7%	8.8%	8.8%	8.8%
Annual Tax Savings when compared to other Middlesex County lower tiers						
High	$ 1,576	$ 1,450	$ 1,448	$ 1,318		
Low	$ 595	$ 541	$ 532	$ 480		
Households - per MMAH (2020 per MPAC)	5432	5342	5255	5193	5218	5145
Population - per MMAH				11313	10843	11605
Total Municipal Expenditures - per MMAH	$ 21,306,334	$ 19,355,832	$ 17,858,965	$ 17,264,295	$ 16,699,797	$ 14,980,689
Total Actual Operating Expenditures (excludes amortization)	$ 16,196,501	$ 14,583,154	$ 13,687,412	$ 13,238,245	$ 13,156,848	$ 11,878,947
Total Property Taxation	$ 11,373,459	$ 11,028,210	$ 10,639,460	$ 10,197,130	$ 9,782,363	$ 9,147,319
Total Taxation Levy	$ 11,108,453	$ 10,812,643	$ 10,653,891	$ 10,072,736	$ 9,628,593	$ 9,006,759
Total Taxes Receivable	$ 1,429,686	$ 1,237,603	$ 1,321,385	$ 1,495,201	$ 1,584,047	$ 1,408,607
Total Weighted Assessment	$ 2,393,938,846	$ 2,343,332,004	$ 2,337,966,869	$ 2,217,586,954	$ 2,106,610,733	$ 1,970,518,390
% increase over prior year	2.16%	0.23%	5.43%	12.54%	10.98%	9.40%
Total Current Year Tax Arrears	$ 599,478	$ 532,217	$ 618,667	$ 682,783	$ 733,725	$ 656,656
Total Prior Years Tax Arrears	$ 830,209	$ 705,386	$ 702,718	$ 812,418	$ 850,322	$ 751,951
Total Reserves and Reserve Funds set aside for Specific Purpose	$ 18,052,730	$ 17,597,430	$ 15,131,518	$ 13,703,696	$ 10,323,403	$ 8,682,905
Total Operating Revenue	$ 21,845,159	$ 19,949,833	$ 19,366,433	$ 18,588,964	$ 17,349,404	$ 15,557,589
Total Salaries and Benefits	$ 6,005,719	$ 5,458,978	$ 4,703,297	$ 4,872,836	$ 4,625,233	$ 4,797,176
Debt	$ 10,653,474	$ 11,777,578	$ 12,629,095	$ 5,646,997	$ 5,707,614	$ 5,881,157
Debt Repayments P&I	$ 1,199,096	$ 1,056,169	$ 729,028	$ 561,946	$ 584,750	$ 666,232
Change in Debt during year	-$ 1,124,104	-$ 851,517	$ 6,982,098	(60,617)	(173,543)	(543,798)
Total Investment in Tangible Capital Assets - Cost	$ 211,483,532	$ 211,483,532	$ 191,733,339	187,301,236	158,643,713	154,807,079
Total Investment in Tangible Capital Assets - NBV	$ 136,573,876	$ 132,887,060	$ 117,172,312	115,979,406	108,052,540	106,440,599
Current Year Tax Arrears as a % of Current Year Levy	**5.4%**	**4.9%**	**5.8%**	**6.8%**	**7.6%**	**7.3%**
Total Property Taxation as a % of Total Operating Revenues	**50.9%**	**54.2%**	**54.9%**	**54.9%**	**56.4%**	**58.8%**
Reserves per Household	**$ 3,323.40**	**$ 3,294.17**	**$ 2,879.45**	**$ 2,638.88**	**$ 1,978.42**	**$ 1,687.64**
Debt per Household	**$ 1,961.24**	**$ 2,204.71**	**$ 2,403.25**	**$ 1,087.42**	**$ 1,093.83**	**$ 1,143.08**
Tangible Capital Assets per Household - Cost	**$ 38,933**	**$ 39,589**	**$ 36,486**	**$ 36,068**	**$ 30,403**	**$ 30,089**
Tangible Capital Assets per Household - NBV	**$ 25,142**	**$ 24,876**	**$ 22,297**	**$ 22,334**	**$ 20,708**	**$ 20,688**
Total Salaries as a % of Total Operating Expenses	**37.08%**	**37.43%**	**34.36%**	**36.81%**	**35.15%**	**40.38%**
Annual Debt Repayments as a % of Total Operating Revenue	**5.5%**	**5.3%**	**3.8%**	**3.0%**	**3.4%**	**4.3%**
Commercial Tax Rate - Local	0.00528282	0.00528282	0.00521720	0.00520727	0.00523758	0.00523758
% increase over prior year	**0.0%**	**1.3%**	**0.2%**	**-0.6%**	**0.0%**	
Commercial Tax Rate - Total	0.01863713	0.01863713	0.02190258	0.02228396	0.0227798	0.02329146
% increase over prior year	**0.0%**	**-14.9%** [1]	**-1.7%**	**-2.2%**	**-2.2%**	
decrease in education rates						

As per Municipal Performance Measurement Program Statistics disclosed on the Financial Information Return or Supplementary Information provided by Departments

Key Metrics/Performance Indicators	2022	2021		2020	2019	2018	2017
Residential Tax Rate - Local	0.00461422	0.00461422		0.00455690	0.00454823	0.00457471	0.00457471
% increase over prior year	**0.0%**	**1.3%**		**0.2%**	**-0.6%**	**0.0%**	
Residential Tax Rate - Total	0.01012214	0.01012214		0.00999832	0.01003073	0.01014721	0.01023721
% increase over prior year	**0.0%**	**1.2%**		**-0.3%**	**-1.1%**	**-0.9%**	
Industrial Tax Rate - Local	0.00805227	0.00805227		0.00795225	0.00793712	0.00798332	0.00798333
% increase over prior year	**0.0%**	**1.3%**		**0.2%**	**-0.6%**	**0.0%**	
Industrial Tax Rate - Total	0.02379414	0.02379414		0.02727807	0.02759502	0.02814122	0.02864123
% increase over prior year	**0.0%**	**-12.8%**	2	**-1.1%**	**-1.9%**	**-1.7%**	
change in education rates							
Additional Metrics							
Regular and Special Meetings of Council Held	22	24	#	22	28	24	23
By-Laws Passed	101	94	#	84	120	101	112
Marriage Licenses Issued	38	25	#	14	27		
Lottery Licenses Issued	26	13	#	18	22		
Commissionaire Services Provided	93	50	#	53	43		
Tax, Water and General Receipts Processed	50957	50200	#	48,600	48,205	46,953	45,691
Vendor Payments Processed	2675	2413	#	2,500	2,671	2,671	2,644
Vendor Invoices Processed	4427	4121		4,022	4,583	4,586	4,388
# of Municipal Assets Tracked thru Annual Requirements	8184	7990	#	7,600	6,824	6,712	6,664
Protection to Persons and Property Services							
Fire Calls (December 1 to November 30)	296	208		206	286		
Thorndale Station	91	60		69	79		
Dorchester Station	205	148		137	207		
Registered By-Law Complaints	74						
Building Permits Issued	386	414		359	297		
Value of Building Permits Issued	$ 104,010,377	$ 90,294,177		$ 81,455,555	$ 42,700,000		
Animal Control Dog Licenses Issued	147	1101		1,335	1,376	1,394	1,470
Animal Control Kennel Licenses Issued	14	15		15	17	18	18
Planning Applications Reviewed	68	60		68	70		
Draft Plan of Subdivisions Reviewed	1	1		3			
Official Plan Amendments	4			2			
Zoning by-law Amendments	24	19		13			
Consents	17	25		20			
Site Plan Approvals	9	6		10			
13 Variances	13	9					

As per Municipal Performance Measurement Program Statistics disclosed on the Financial Information Return or Supplementary Information provided by Departments

Key Metrics/Performance Indicators	2022	2021	2020	2019	2018	2017
Staffing Levels						
FTE	55	53	52 [1]	43	44	40
PTE	25	28	14	15	16	18
Seasonal Employees	53	34	17	50	45	38
Total	133	115	83 [2]	108	105	96
Construction Contracts Awarded - #	6	17	18	7	n/a	9
Construction Contracts Awarded - $$	8,874,441	17970237	$ 4,436,895	$ 1,398,616	n/a	$ 3,109,091
Building Permit Information as provided on annual Financial Information Return						
Residential properties #	338	334	187	161	143	76
Residential properties $$	$ 80,962,956	$ 79,938,277	$ 55,442,300	$ 33,208,500	$ 17,176,100	$ 27,214,000
Multi-Res properties #	0	0	0	0	14	23
Multi-Res properties $$	0	0	0	0	$ 4,710,000	$ 5,791,000
All Other Property Classes #	48	83	54	43	133	191
All Other Property Classes $$	$ 21,047,421	$ 10,355,900	$ 23,858,500	$ 8,908,000	$ 31,518,100	$ 158,090,000
Total Unpaved Lane Km	342	342	352	352	340	333
Total Paved Lane Km	386	386	362	362	355	292
Total Lane km maintained in winter	728	728	714	714	695	625
Wastewater main backups	0	0	0	0	0	0
Total Km of Wastewater Mains	29	27	24	21	21	21
Total Megalitres of wastewater treated	228.000	230.000	203.000	216.000	202.000	179.000
Wastewater bypass treatment - megalitres of untreated wastewater	0.280					
Total Km of Urban Drainage system plus (0.005 KM times No. of catch basins)	46	44	50	50	68	42
Total Km of Rural Drainage system plus (0.005 KM times No. of catch basins)	818	818	813	798	798	545
Total Megatlitres of drinking water treated	617.000	599.000	598.000	554.000	463.000	527.386
Water Main Breaks - total number of watermain breaks in a year	4	4	3	0	0	2
Total Km of water distribution/transmission pipe	65	64	64	61	60	60
Solid Waste collection - total tonnes collected	3246	3143	3386	3442	3210	3037
Solid waste disposal - total tonnes disposed of	2264	2149	2412	2460	2328	2121
Waste Diversion - total tonnes diverted	982	994	974	982	882	913
Total km of municipally owned trails	45	45	45	43	42	41
square meters of municipally owned indoor recreation space	7383	7383	5886	6707	6707	6527
square meters of municipally owned outdoor recreation space	545771	545771	545771	545771	545771	545771

Year over Year Comparison of Total Municipal Contributions

Municipality	2023				2024						Year over Year $	Notes
	MCVA 2023	Blended MCVA and Special Benefitting Rates		Total	MCVA 2024	General MCVA Distribution (Operating and Capital)	Special Benefitting Rates (Operating and Capital)	Total Levy	General MCVA Distribution Category 3 Apportion-ment	Total Support		
		Operating Costs	Capital Costs									
Oxford County	16.909	1,076,291	30,000	**1,106,291**	16.981	1,083,785	255,708	**1,339,493**	103,236	**1,442,729**	**336,438**	
London	64.075	4,237,123	54,600	**4,291,723**	64.088	4,090,313	1,734,859	**5,825,172**	389,623	**6,214,795**	**1,923,073**	West London Dyke
Lucan Biddulph	0.352	19,400		**19,400**	0.351	22,383	190	**22,573**	2,132	**24,705**	**5,305**	
Thames Centre	3.190	181,255		**181,255**	3.197	204,069	5,736	**209,805**	19,439	**229,244**	**47,989**	
Strathroy Caradoc	0			**-**	-			**-**		**-**	**-**	
Middlesex Centre	2.413	133,093		**133,093**	2.444	155,972	1,327	**157,299**	14,857	**172,156**	**39,062**	
Stratford	7.265	441,747		**441,747**	7.207	459,962	127,554	**587,516**	43,814	**631,330**	**189,584**	
Perth East	1.428	81,346		**81,346**	1.418	90,514	1,770	**92,284**	8,622	**100,906**	**19,560**	
West Perth	1.483	124,509	68,000	**192,509**	1.490	95,090	130,451	**225,541**	9,058	**234,599**	**42,091**	Mitchell Dam
St Marys	1.464	104,511	45,000	**149,511**	1.460	93,208	217,023	**310,231**	8,879	**319,110**	**169,598**	St Marys Floodwall
Perth South	1.222	67,383		**67,383**	1.163	74,220	631	**74,851**	7,070	**81,921**	**14,538**	
South Huron	0.201	11,066		**11,066**	0.201	12,822	109	**12,931**	1,221	**14,152**	**3,086**	
Zorra		8,500	6,500	**15,000**	-		15,000	**15,000**		**15,000**	**-**	
South-West Oxford		5,610		**5,610**	-		4,000	**4,000**		**4,000**	**(1,610)**	
Total	**100**	**6,491,835**	**204,100**	**6,695,935**	**100**	**6,382,339**	**2,494,358**	**8,876,697**	**607,951**	**9,484,648**	**2,788,713**	

Note:

- 2023 - All programs are combined.
- 2024 - Category 1 and Category 3 programs are shown separately.



APPENDIX A
RESERVE POLICY

Policy: Reserve Policy

Policy Number: CP-I-1.1

Effective Date: May 9, 2016

Revised Date:

RESERVE POLICY

Purpose:

Policy:

A financially sustainable municipal government provides an optimal mix and level of services to citizens within available means while proactively taking measures to preserve the ability to continue providing value in the long term. Reserves are established to accomplish this goal.

The objective of the reserves policy is to ensure adequate working capital is available for cash flow and contingency purposes, and as a source of funding and planning for capital requirements, while maintaining reasonable tax rates and user fees.

Procedures:

1.0 Authority

1.1 Municipal Act, 2001

1.1.1 Subsection 290 (3) – in preparing the budget, a local municipality may provide for such reserves as the local municipality deems necessary.

1.1.2 Section 293 – specifies that the Minister may make regulations requiring a municipality to establish a reserve fund designated for prescribed liabilities, defining "liabilities", requiring a municipality to make payments into the reserve fund, prohibiting the municipality from changing the purpose for which the reserve fund is designated; and prescribing the conditions under which the municipality may change the designation of all or any part of the reserve fund, and borrow from the reserve fund.

1.1.3 Section 417 – allows a municipality to provide in its budget for the establishment or maintenance of a reserve fund for any purpose for which it has authority to spend money and that a municipality may by

by-law provide that the money raised for a reserve fund may be spent or applied to a purpose other than that for which the fund was established.

2.0 Principles and Objectives

2.1 The Municipality of Thames Centre recognizes that the strategic use of Reserves and reserve funds is an essential part of long term corporate financial planning. In addition, reserves and reserve funds shall receive priority consideration for the distribution of surplus funds and non-recurring revenues.

2.2 Reserves and reserve funds may be established for any purpose deemed necessary by resolution of Council, or if required in accordance with Provincial statute. Typical uses of reserves are for contingencies, stabilization purposes and capital financing.

2.3 Reserves and reserve funds may be closed only by resolution of Council.

2.4 The Treasurer is authorized to process transfers to and from reserves and reserve funds in compliance with the sources and uses listed in Appendix "A", which forms an integral part of this policy, and in accordance with annual operating and capital budgets.

2.5 Reserve transfers not part *of* the annual operating or capital budget or set out specifically in this policy must be approved by Council prior to any transfer occurring.

2.6 Target balances, funding sources and uses of reserves and reserve funds are set out in Appendix “A”.

3.0 Reserves and Reserve Fund Categories

Appropriate balances shall be maintained reflecting the nature *of* the accounts, such as:

3.1 **Stabilization Reserves** – used to offset extraordinary and unforeseen expense
requirements, one-time expenses and revenue shortfalls to avoid significant fluctuations on the general tax levy, user rates and to manage cash flows.

3.1.1 Property Tax Rate Stabilization Reserve (PTRS)
3.1.2 Water Rate Stabilization Reserve (WRS)
3.2.3 Wastewater Rate Stabilization Reserve (WWRS)

3.2 **Government Funded Reserves** – established to track the revenues Received from the Provincial and Federal Governments for specific services. Funding received from other levels of government will be used in future budgets as per the guidelines or requirements *of* each program.

3.2.1 Federal Gas Tax

3.3 Operating Reserves – established to provide for various contingent and potential future liabilities.

3.3.1 Legal
3.3.2 Council Election
3.3.3 Insurance
3.3.4 Planning & Development
3.3.5 Building (CBO)
3.3.6 Economic Development

3.4 **Taxation Capital Reserves** – used to fund specific replacement or renewal of capital assets. As the assets of the municipality increase, so should the contribution from the Operating Budget to these reserves for the replacement and refurbishment needs of the underlying capital assets, based on lifecycle costing.

3.4.1 General Government
3.4.2 Information Systems
3.4.3 Protective Services
3.4.4 Transportation Services
3.4.5 Fleet (municipal wide)
3.4.6 Environmental Services
3.4.7 Health Services
3.4.8 Community Services
3.4.9 Municipal Drains

3.5 **Rates Capital Reserves** – used to fund capital and emergency capital expenditures in accordance with Thames Centre Water / Wastewater sustainability plan.

3.5.1 Water
3.5.2 Wastewater

4.0 Annual Review

An annual review of cash flow requirements and appropriate fund balances shall be prepared by the Treasurer, as part of the annual municipal budget process, to determine whether modifications are appropriate for the reserve policy.

Reserve Name	Target Balance	Sources of Funding	Uses of Funding
Stabilization Reserves			
Property Tax Rate Stabilization Reserve (PTRS)	% of Operating Expenditures net of Transfer to Reserves Lower Limit – 5% Upper Limit – 10%	Operating budget, year-end operating surplus, Council approved allocations.	Emergency and unplanned situations; and tax stabilization due to significant assessment appeals beyond operating budget provisions and capping shortfalls; as determined appropriate by Council; and current year end corporate deficits
Water/Wastewater Stabilization Reserve (WWSR)	% of Operating Expenditures net of Transfer to Reserves Lower Limit – 5% Upper Limit – 10%	Water/wastewater monthly billings, year-end operating surplus, Council approved allocations.	Emergency and unplanned situations; as determined appropriate by Council; and current year end corporate deficits
Government Funded Reserves			
Federal Gas Tax	Based on contributions from the Federal Government on a per capita basis	Federal Government – administered by AMO	Capital spending on infrastructure including local roads, bridges and active transportation such as bike lanes that enhance sustainability in alignment with Municipal Funding Agreement (MFA) for the Federal Gas Tax Fund (See Thames Centre by-law 40-2014)
Operating Reserves			
Legal	$25,000 - $50,000	Operating budget	Significant OMB or other unbudgeted or extraordinary legal matters
Council Election	$50,000	Operating budget	Expenditures directly related to the Municipal Election occurring every four years.

Reserve Name	Target Balance	Sources of Funding	Uses of Funding
Insurance	Average costs to the municipality expended on claims below the deductible plus claims billed back by the insurer in the past five years – no less than $25,000	Operating budget	Self insured claims, non-insurable claims and claims less than the County's insurance deductible
Planning & Development	Estimated cost of five year Official Plan Review net of Development Charge Recoverable amount.	Operating budget annual equal allocation over a five year period based on estimated cost of Official Plan review	Official Plan review recurring every five years
Economic Development	$50,000 to $100,000	Operating Budget	Council approved Economic Development activities which exceed the current year budget
Building (CBO)	Based on contributions from Building Operations	Building (CBO) annual operating surplus	Current year Building (CBO) operating deficit
Capital Reserves			
Taxation General Government Information Systems Protective Services Transportation Services Fleet (municipal wide) Environmental Services Health Services Community Services Municipal Drains	Target Fund Balance – 5 % of the current year total replacement cost by functional department * Target Annual Contribution To Reserve – current year Annual Requirement by functional department * **(to be taken from Asset Management Software using Condition / Replacement Cost / Lifecycle capturing 20 yrs).*	Operating budget, Council approved allocations.	Capital repairs/maintenance, betterments and replacements of municipal infrastructure.
Rates Water Waste Water	Based on sustainability plan.	User fees	Capital / emergency expenditures in accordance with sustainability plan.

APPENDIX B
LONG TERM LIABILITIES



2023 **Long Term Liabilities**

	2023	2022
OMEIFA/OSIFA Loan	-	-
County Loans Payable	$0	-
Debentures Payable - External	($32,075.93)	($39,114.00)
Debentures Clearing	-	-
Debentures Payable - Internal	($105,340.80)	($129,357.00)
Provincial Loan Payable	($8,003,124.18)	($8,937,695.57)
TDL Tile Drainage Payable	-	-
Debenture Payable - MD & WW	($191,464.57)	($240,410.21)
Debentures Payable - Library	($1,027,645.44)	($1,054,575.41)
Debentures Payable - Firehall	($240,367.08)	($252,321.94)
Total	**($9,600,018)**	**($10,653,474.13)**

APPENDIX C
STAFF COMPLIMENT



Staff Complement

	2022	2023	2024 (Budgeted)
Council			
Permanent Part Time	5	5	5
Office of the Chief Administrative Officer*			
Permanent Full Time	-	3	4 **
Legislative Services			
Permanent Full Time	4	3	4***
Permanent Part Time		1	
Financial Services			
Permanent Full Time	7	7	7
Public Works			
Permanent Full Time	19	19	19
Permanent Part Time	1	1	1
Fire & Emergency Services			
Permanent Full Time		1	1
Community Services & Facilities			
Permanent Full Time	15	15	15
Permanent Part Time	6	6	6
Planning & Development Services			
Permanent Full Time	5	5	5
Total Permanent Full Time	**55**	**58**	**60**
Total Permanent Part Time	**7**	**8**	**7**

Notes

Seasonal staff not included in the above.
In 2022, 40 seasonal staff were employed between beach rescue, bridge, recreation, roads, water, finance and asset management.

*Newly Formed Department

**New Project Management position for 2024

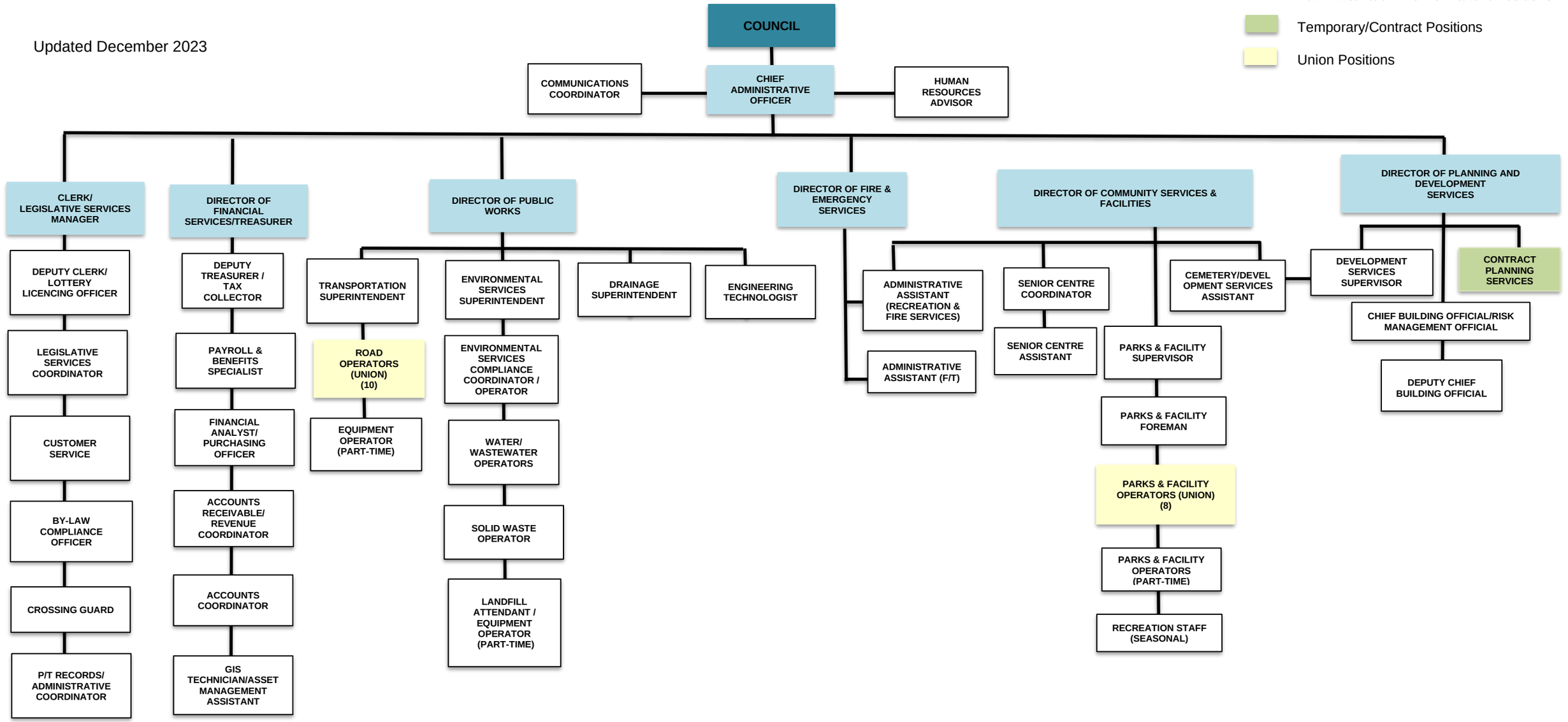
***By-law Compliance Officer converted to full time position

APPENDIX D
ORGANIZATIONAL CHART



ORGANIZATIONAL STRUCTURE

Updated December 2023





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