



# ***BUDGET*** *2025*



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**The Municipality of Thames Centre  
Ontario**

For the Fiscal Year Beginning

**January 01, 2024**

*Christopher P. Morill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Corporation of the Municipality of Thames Centre, Ontario for its annual budget for the fiscal year beginning January 1, 2024. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



# TABLE OF CONTENTS

<u>A MESSAGE FROM THE MAYOR</u>	4
<u>A MESSAGE FROM THE CAO</u>	5
<u>ABOUT THAMES CENTRE</u>	6
<u>COUNCIL</u>	8
<u>BUDGET PROCESS &amp; CALENDAR</u>	9
<u>2024-2027 STRATEGIC PLAN</u>	10
<u>ACHIEVING STRATEGIC OBJECTIVES</u>	12
<u>BUDGET RESOLUTIONS</u>	15
<u>WHERE PROPERTY TAXES GO</u>	16
<u>SIGNIFICANT ITEMS &amp; PRIORITIES</u>	17
<u>2025 BUDGET - OPERATIONAL BUDGET OVERVIEW</u>	19
<u>GENERAL GOVERNMENT SERVICES</u>	20
<u>PROTECTIVE SERVICES</u>	28
<u>TRANSPORTATION SERVICES</u>	35
<u>FLEET SERVICES</u>	42
<u>ENVIRONMENTAL SERVICES</u>	56
<u>WASTEWATER SERVICES</u>	60
<u>WATER SERVICES</u>	64
<u>HEALTH SERVICES</u>	69
<u>RECREATION &amp; CULTURAL SERVICES</u>	72
<u>PLANNING &amp; DEVELOPMENT SERVICES</u>	83
<u>CAPITAL SUMMARY</u>	85
<u>DETAILED CAPITAL BUDGET</u>	86
<u>OPERATING RESERVES AND RESERVE FUNDS CONTINUITY SCHEDULES</u>	90
<u>DEVELOPMENT CHARGES RESERVES &amp; RESERVE FUND CONTINUITY SCHEDULES - PROJECTIONS</u>	91
<u>FINAL TAX RATES</u>	92
APPENDICES	
<u>APPENDIX A - LONG TERM LIABILITIES</u>	93
<u>APPENDIX B - STAFF COMPLEMENT</u>	96
<u>APPENDIX C - ORGANIZATIONAL CHART</u>	98
<u>APPENDIX D - FINANCIAL INFORMATION</u>	100
<u>APPENDIX E - GLOSSARY &amp; ABBREVIATIONS</u>	109
<u>APPENDIX F: TANGIBLE CAPITAL ASSETS ADDITIONS PROCESS NARRATIVE</u>	113
<u>APPENDIX G: CHARGES FROM CONSERVATION AUTHORITIES</u>	118
<u>APPENDIX H: KEY PERFORMANCE INDICATORS</u>	121



# A Message from the Mayor

*Sharron McMillan*

The 2025 Budget marks the third year of Council's four-year term, and balances the needs of residents and businesses while ensuring long-term financial stability.

Budget 2025 accomplishes the things that residents want most. It takes a balanced approach that keeps taxes low while continuing to invest in important infrastructure improvements.

Thames Centre residents will continue to have the lowest municipal tax rates in Middlesex County, even as Budget 2025 makes significant investments in community priorities, like revitalizing road networks and improving local parks and trails.

Budget 2025 addresses the issues that were identified as the community's top priorities during our discussions with the public over the course of 2024. These included our regular discussions with the public, town hall meetings in each ward during the spring, budget consultations in the fall, and special Green Town Hall meetings which were held in October.

I want to thank staff for their dedication in preparing a budget that addresses the priorities of our community, and of course, I want to thank the residents of Thames Centre who let their voices be heard through meetings and surveys to let us know what they wanted from Budget 2025.

Thames Centre had a great year in 2024. We saw new investments in our community, with increased grants from the provincial government and several investments from the private sector to open new businesses in our community. These new investments are a sign that others are realizing that Thames Centre is not just a great place to live - it's a great place to invest.

Budget 2025 is poised to continue building on this success, making investments in revitalizing roads in communities across the municipality, and in continuing to deliver the services residents expect and deserve.



# A Message from the CAO

*David Barrick*

The 2025 Budget addresses key community priorities while responding to various opportunities and challenges. In consultation with the community, Council created the 2024-2027 Strategic Plan which identified the long-term objectives of the Municipality of Thames Centre, and Budget 2025 builds on this foundation by addressing the five pillars of the Strategic Plan.

## **Smart Planning**

In creating Budget 2025 staff was able to identify operational cost savings that were able to reduce the impact of external cost pressures. In 2025 we will also simplify planning and development processes by adopting new CloudPermit software.

## **Community Communications and Engagement**

In preparation for Budget 2025, we ensured that communication channels were open between the Municipality, Council, and residents. Town halls were held in each ward in the spring, and as outlined in the Budget Calendar, the public was invited to submit their priorities over a 5-week period in the fall.

## **Active Living**

Renovations to the FlightExec Centre were completed in 2024, and Budget 2025 continues to invest in improving recreational services, particularly through investments in new trails and the creation of an updated Trails & Cycling Master Plan.

## **Economic Development**

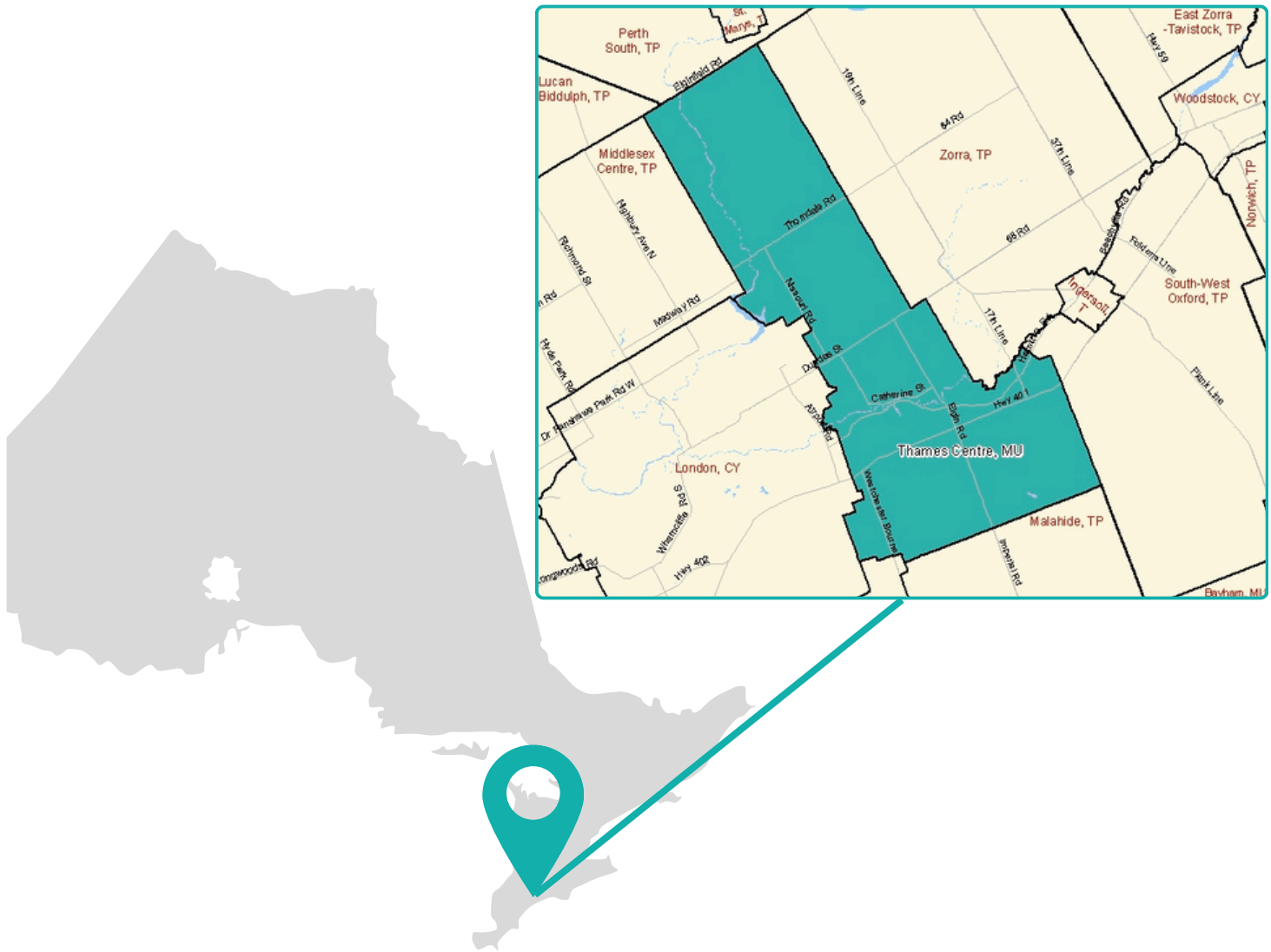
Efforts to retain and attracting businesses will continue with renewed investments in Community Improvement Plan grants, and the Support Local Business campaign.

## **Sustainability**

A Capital Infrastructure Levy was again included to address the risks of declining revenue from Development Charges, and reserve depletion for recent capital improvements.

Budget 2025 invests in several community priorities, while managing several external cost pressures, (as highlighted on page 16) and maintaining the lowest tax rates in Middlesex County.

# About Thames Centre



Thames Centre combines urban conveniences with rural charm. Nestled on the eastern border of the City of London and eastern edge of Middlesex County, our community of 15,112 residents offers the advantage of experiencing the best of both worlds.

Positioned between London and St. Thomas, with four Highway 401 interchanges, and close proximity to London International Airport (YXU), Thames Centre offers access to other communities and markets. Residents and visitors can enjoy our lush natural spaces, and incredible recreational facilities like the FlightExec Centre or Thorndale Lions Community Centre.

Our community is not just a place to live; it's a testament to excellence in every aspect. In Thames Centre, neighbours naturally become friends, creating a tight-knit environment that sets Thames Centre apart.



## Businesses and Jobs



In 2024, the leading industries in Thames Centre were manufacturing, health care and social assistance, construction, and retail trade.

### Top industries by jobs



## Labour Force



Thames Centre has a labour force of 8,579 people.

8,579

Labour Force

8,441

Total Employees

## Talent

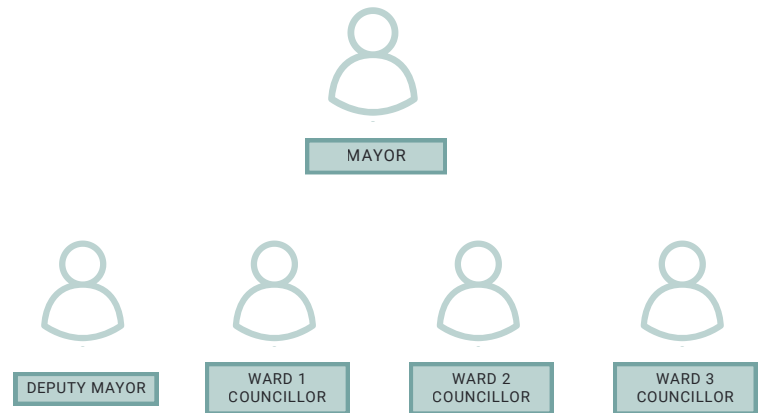
### Where are the top jobs by occupation?



# Council

The Municipality of Thames Centre is governed by a five-member elected Council. Council is comprised of a Mayor, Deputy Mayor, and three Ward Councillors.

The role of Council is to represent the public and to consider the well-being and interests of the Municipality. Council is responsible for developing and evaluating policies and programs for the Municipality, evaluating the services that the Municipality provides and maintaining the financial integrity of the Municipality. Council's role is to ensure that administrative policies, practices and procedures are in place to implement the decisions of Council, and to ensure the accountability and transparency of the operations of the Municipality.



# Budget Process & Calendar

The preparation and adoption of the municipal budget are statutory requirements outlined in *The Municipal Act, 2001*. This document, while a financial framework, goes beyond the numbers, serving as a policy and planning tool that reflects the priorities of Thames Centre. Crafting a budget is a delicate balancing act, often involving trade-offs between competing interests and needs of the community and organization.

Integral to our budgeting process is stakeholder engagement and alignment with Council's 2024-2027 Strategic Plan. The priorities identified in this plan guide our decisions and shape our budgetary allocations.

Each year, Municipal Council approves both operating and capital budgets, detailing how finances will be utilized to serve stakeholders. While the operating budget addresses day-to-day expenses, the capital budget tackles major infrastructure requirements. Funding sources include property taxes, user fees, reserves, development charges, debt, and grants. Efforts are consistently made to secure competitive grants to supplement existing revenue streams.

Consistent with identified wishes of the public identified during the public engagement process, our budgetary approach aims to maintain existing service levels while minimizing the impact of tax increases on residents and businesses. The 2025 Budget was strategized to ensure continuity in service delivery while investing in the long-term sustainability of our essential infrastructure.

## Budget Calendar

Budget Item	Date
Council Direction & Guidance	June 24, 2024
Budget Preparation by Division Managers	July 2 - 22, 2024
Electronic Submission to Directors	July 23, 2024
Electronic Submission to Finance	August 6, 2024
Consolidation & Preparation of 1st Draft	August 7-23, 2024
Distribution of 2025 Budget Binder to Senior Staff	August 26, 2024
Senior Management Team Review, Budget Revisions & Preparation of Draft Budget Package	August 27 - September 17, 2024
Public Engagement	September 23 - November 1, 2024
Staff Preparation of Budget Workshop Material	November 2-30, 2024
2025 Operating Budget Council Workshops	December 2-3, 2024
Special Budget Meeting of Council	December 9, 2024
Final Approval	January 13, 2025

# 2024-2027 Strategic Plan

[Click here  
to Read the  
Strategic Plan](#)



The Municipality of Thames Centre continues to work to develop the Municipality through responsible management and their commitment to our community. The Strategic Plan serves as a guiding light for municipal decisions throughout the Council's term. The Strategic Plan comprises 5 strategic pillars.



## Smart Planning

A commitment to informed decisions for community growth while maintaining a cherished "hometown feel". Increased transparency in decision-making, better communication of local events, and essential municipal information are paramount.



## Community Communications & Engagement

Heightened communication channels between the Municipality, Council, and residents, fostering transparency in decision-making around budgets, planning, and infrastructure. Emphasis on enhancing communication about annual community events is prioritized.



## Active Living

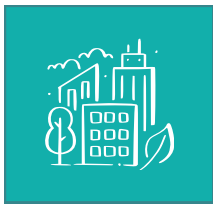
Expansion and improvement of recreational services accessibility and programs, particularly targeting youth and seniors. Aligning service growth with community needs remains a key goal.





## Economic Development

Efforts focused on retaining and attracting businesses to enrich local amenities and facilitate accessibility through active transportation. Supporting existing businesses while attracting new ventures is a strategic priority.



## Sustainability

A prioritized goal to ensure that the Municipality maintains fiscal prudence, along with affordable and sustainable taxation levels.

## Building the Strategic Plan and Strategic Objectives

The Strategic Plan is used by Thames Centre to align corporate goals and annual budgets with Council priorities. The Strategic Plan was developed in 2023 after extensive community consultations, including open house meetings in Dorchester and Thorndale, a community survey, and multiple Council Meetings.

The 2025 Budget is in alignment with the objectives outlined in the existing Municipality of Thames Centre Strategic Plan, 2024-2027.



# Budget 2025 & the Strategic Plan

## Achieving Strategic Objectives

### Smart Planning

- Investing in Cloud Permit software and process automation to help reduce wait times for permit and planning applications as per Strategic Priority 2A;
- Investing in Upper Queen Street and Thorndale Road Urbanization in line with Strategic Priority 2D;
- Investing in a Long-Term Water Usage study for future planning

### Community Communications and Engagement

- Continued community feedback and engagement initiatives including Ward meetings and Town Hall forums as per Strategic Priorities 3A, 3B and 3C;
- Community Grants;
- New website completion with metrics dashboard.

### Active Living

- Strategic Priority 4C respecting development of a Trails & Cycling Masterplan;
- Investing in Trails (Wye Creek, Valleyview)
- Investing in parks and playgrounds (Boardwalk Development)

## Economic Development

- Community Improvement Plan (CIP) grants that offer incentives to local businesses;
- Budget 2025 includes funding for a 2025 Support Local Campaign and staff will work with Middlesex County, as per Goal 5B, to support retention and attraction of local businesses;

## Sustainability

- 1% annual Capital Infrastructure Levy to address both risk of Capital and Development Charge (DC) reserve depletion as well as loan repayments previously committed to be funded through anticipated future DC (DCs) that are no longer coming in at predicted levels. An annual Capital Infrastructure levy will build toward sustainably funded capital program;
- Completion of the Asset Management Plan in 2025 is funded which will then inform a sustainable long-term Financial Management Plan for the Municipality;
- Investing in the sustainability and integrity of the municipal road network including bridges and culverts;
- Funding for continued tree planting and green initiatives while working closely with the Environmental Advisory Committee (EAC) as per Strategic Priority 7C;
- The 2024-2027 Strategic Plan is incorporated into budgets through prioritizing the allocations of financial resources as per Strategic Priority 1B;
- Increased grants to assist in the sustainability of local resources;

## Sustainability (continued)

A Tax Levy increase that is fiscally prudent while maintaining affordable and sustainable taxation levels as per Strategic Priority 7B. As seen in the chart below, Thames Centre has the lowest local municipal tax rate within Middlesex County and amongst all neighboring municipalities:

### Last Year's Tax Rates, By Municipality

Lower Tier	2024 Local Lower Tier Rate	2024 County Rate	2024 School Board Rate	2024 Total Residential Tax Rate	Total 2024 Taxes on an Average Residential Single-Family Home (\$363,000)	\$ Difference over Thames Centre
Thames Centre	0.469437	0.443866	0.153000	1.06630300	\$3,870.68	
Middlesex Centre	0.666800	0.443866	0.153000	1.26366600	\$4,587.11	\$716.43
Lucan Biddulph	0.679525	0.443866	0.153000	1.27639100	\$4,633.30	\$762.62
Adelaide Metcalfe	0.740459	0.443866	0.153000	1.33732500	\$4,854.49	\$983.81
Strathroy Caradoc	0.768923	0.443866	0.153000	1.36578900	\$4,957.81	\$1,087.13
Newbury	N/A					-
North Middlesex	0.849453	0.443866	0.153000	1.44631900	\$5,250.14	\$1,379.46
Southwest Middlesex	0.991072	0.443866	0.153000	1.58793800	\$5,764.21	\$1,893.54
Perth South (Perth)	0.486569	0.323016	0.153000	0.96258500	\$3,494.18	(\$376.50)
Town of St Mary's	1.362987	0	0.153000	1.51598700	\$5,503.03	\$1,632.35
Ingersoll (Oxford)	0.949400	0.489998	0.153000	1.592398	\$5,780.40	\$1,909.72
Zorra (Oxford)	0.635861	0.489998	0.153000	1.27885900	\$4,642.26	\$771.58
City of London	1.420126	0	0.153000	1.57312600	\$5,710.45	\$1,839.77
Malahide (Elgin)	0.767263	0.684347	0.153000	1.60461000	\$5,824.73	\$1,954.05
Central Elgin (Elgin)	0.835969	0.684347	0.153000	1.67331600	\$6,074.14	\$2,203.46

Thames Centre residents paid the lowest tax rates in Middlesex County (listed in green above) in 2024. With Budget 2025, it's projected that Thames Centre will continue to offer the lowest property taxes in the county **with no changes to existing service levels.**

# Budget Resolutions

**Resolution: 348-2024**

Moved by: D. Lockie

Seconded by: T. Heeman

THAT Council ADJUST their wages to propose a 3% cost of living increase to their current wages in 2025;  
AND THAT the 2025 Budget BE ADMENDED to reflect this.

*Carried.*

**Resolution: 349-2024**

Moved by: M. Smibert

Seconded by: T. Heeman

THAT the purchase of the permit software CloudPermit BE FUNDED from the Building Reserve Fund.

*Carried.*

**Resolution: 350-2024**

Moved by: M. Smibert

Seconded by: T. Heeman

THAT the proposed Tourism Study for 2025, in the amount of \$30,000, BE REMOVED from the 2025 Budget.

*Carried.*

**Resolution: 351-2024**

Moved by: T. Heeman

Seconded by: M. Smibert

THAT Council APPROVE a 2% Capital Infrastructure Levy.

*Carried.*

**Resolution: 352-2024**

Moved by: C. Crockett

Seconded by: M. Smibert

THAT Report No. CAO-10-24 be RECEIVED for information;

AND THAT the 2025 Proposed Capital Budget of \$10,797,383 be APPROVED IN PRINCIPLE, as presented;

AND THAT the 2025 Proposed Operating Budget be APPROVED IN PRINCIPLE, as presented, including a tax levy of increase of 1.9%;

AND THAT the Proposed 2025 Water Rate increase of 2.5% be APPROVED as per Section 6.5 of the 2020 Thames Centre Water & Wastewater Rate Study;

AND THAT the Proposed 2025 Wastewater Rate increase of 2% be APPROVED as per Section 6.5 of the 2020 Thames Centre Water & Wastewater Rate Study; AND THAT staff be DIRECTED to prepare the necessary Budget By-law for the first regular meeting of Council in 2025

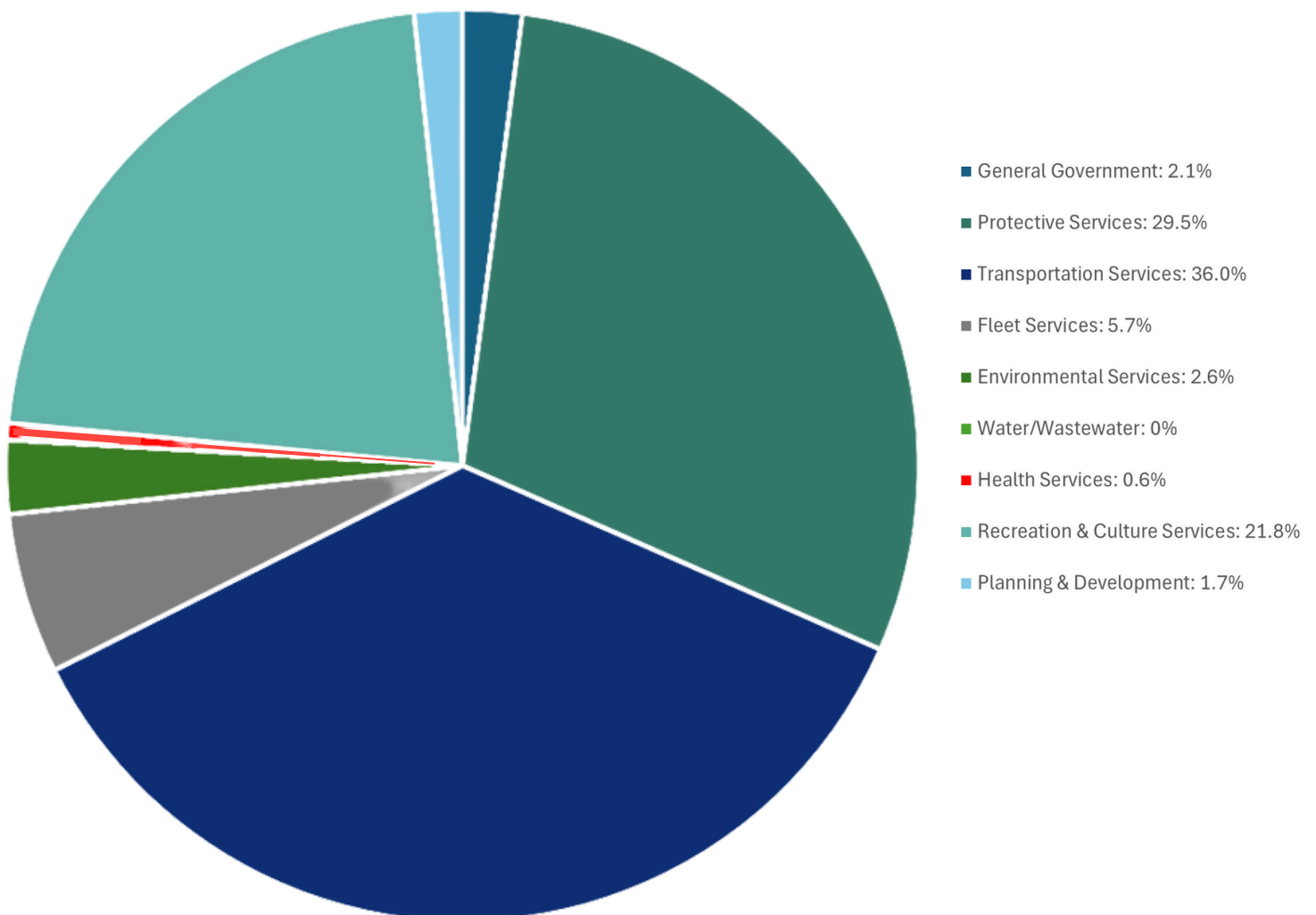
*Carried.*



# Where Property Taxes Go

The 2025 tax levy for Thames Centre, as directed by the Council on December 9, 2024 and passed on January 13, 2025 is approximately \$33 million, which results in a tax rate increase of 3.9% over 2024. The chart below demarcates net expenditures to various service areas.

How your tax dollar is allocated in the Municipality



# Significant Items & Priorities

Budget 2025 and the resulting 3.9% tax levy increase is primarily reflective (though not limited to) the following significant changes since Budget 2024:

## Internal Operations Costs

Item	2025 Expense	% Levy Increase over 2024
Ontario Municipal Partnership Fund Increased annual allocation	(\$155,000)	(1.2%)
Operational Savings (Insurance, Benefits, etc.)	(\$150,000)	(1.2%)
New Assessment from MPAC (0.8% which is less than previous years)	(\$95,000)	(0.8%)
Increase in Operational Costs (e.g. materials, supplies, wage increases including collective agreement obligations, etc.)	\$350,000	2.8%
Decrease in Planning Fee Revenue Figure reduced from 2024 to align with actuals	\$50,000	0.4%
<b>Total</b>	<b>\$0</b>	<b>0.0%</b>

## External Cost Increases and Capital Infrastructure Levy

Item	2025 Expense	% Levy Increase over 2024
Upper Thames River Conservation Authority Estimated 23% increase in levy	\$53,295	0.4%
Ontario Hydro Estimated 14% increase in rates	\$53,800	0.4%
Ontario Provincial Police Increased 2025 Billings	\$21,156	0.2%
Ontario Provincial Police Phase-In of 2026 increase due to new Collective Agreement	\$180,000	1.5%
Capital Infrastructure Levy (2%)	\$240,000	2.0%
<b>Total</b>	<b>\$548,251</b>	<b>3.9%</b>

# Significant Items & Priorities

With Budget 2025, Thames Centre faced a number of external budget pressures.

The provincial government negotiated a new collective agreement with the Ontario Provincial Police (OPP). As a result of this agreement, policing costs have risen, with the OPP going from the 32nd highest paid police officers in Ontario to 1st.

While the provincial government has provided \$318,490 to cover one year of the pay increase, Budget 2025 includes a Phase-in so that the associated 1.5% levy (\$180,000) would be embedded in the base budget to assist in easing the 2026 impact, and will be used to help fund the overall OPP billings of approximately \$2.2 million in 2026 onwards.

Other external costs, like the increased Upper Thames River Conservation Authority (UTRCA) levy, and increased hydro rates also contribute to the budget increase.

The Capital Infrastructure Levy was set at 2.0% to help offset anticipated capital costs.

Rising internal costs were offset by operational savings, and anticipated increase in the allocation received from the Ontario Municipal Partnership Fund (OMPF).

To reduce the 2025 tax burden, Council also voted to remove \$30,000 for the creation of a Tourism Master Plan, with the intent of deferring this item to the following year.

## Budget Notes

The Municipality of Thames Centre budgets on an accrual basis. The Municipality's audited financial statements will also be presented on an accrual basis once performed by KPMG.

The fiscal year is the same as the calendar year (January 1 - December 31).

Budget revenue projections are largely based on annual assessments from the Municipal Property Assessment Corporation (MPAC). This annual assessment of local property values saw an increase of \$95,000 in revenue. This led to a 0.8% increase in revenue over 2024, which was a smaller increase than seen in previous years.



[Click here to watch the Budget Debate on YouTube](#)





# BUDGET

## 2025

## 2025 Budget Summary

### Operational Budget Overview

Area	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
General Government	\$10,903,370	(\$479,245)	\$11,719,989	(\$553,460)	(\$465,593)
Protective Services	(\$3,324,894)	(\$3,222,842)	(\$1,940,401)	(\$3,494,272)	(\$3,553,347)
Transportation Services	(\$6,194,625)	(\$4,146,466)	(\$2,099,902)	(\$4,291,350)	(\$4,384,983)
Fleet Services	(\$1,070,052)	(\$698,982)	(\$546,863)	(\$661,700)	(\$691,796)
Environmental Services	(\$812,261)	(\$278,991)	\$187,790	(\$191,786)	(\$317,863)
Water Water Services	(\$768,322)	-	\$975,111	-	-
Water Services	(\$554,901)	-	\$1,133,206	-	-
Health Services	(\$90,790)	(\$87,674)	\$344	(\$57,467)	(\$68,364)
Recreation & Cultural Services	(\$3,272,193)	(\$2,358,010)	(\$1,412,958)	(\$2,605,915)	(\$2,653,752)
Planning & Development	(\$2,163)	(\$217,807)	(\$121,939)	(\$24,366)	(\$209,703)
<b>Total</b>	<b>(\$5,186,832)</b>	<b>(\$11,490,017)</b>	<b>\$7,894,378</b>	<b>(\$11,880,316)</b>	<b>(\$12,345,401)</b>



# General Government Services

**General Government Services** make up 2.1% (4.7% -2024) of your local Thames Centre municipal taxes and includes Council, Office of the CAO, Economic Development, Legislative Services, Information Technology, Financial Services, GIS & Asset Management services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide general government services. General Government services cover a wide range of services offered through the municipal office. In 2023, the municipality held 25 Council meetings, passed 122 by-laws, issued 24 marriage licences and 32 lottery licences, processed over 42,000 tax, water and other receipts, processed over 5,000 vendor invoices, partnered with the County of Middlesex for Information Technology services, managed data for over 8,200 assets and asset segments, kept residents informed through the municipal website, social media platforms and the municipal app, responded to customer calls and front counter inquiries and facilitated the municipal election. Economic Development activities include tourism initiatives.

	2023 Actuals	2023 Budget	2024 YTD Actual	2024 Budget	2025 Budget
50-0240-1100 COUNCIL	(273,777)	(261,039)	(159,966)	(283,217)	(291,705)
50-0250-1900 OFFICE OF THE CAO	-	-	(601,665)	(569,055)	(691,801)
50-1830-8200 ECONOMIC DEVELOPMENT	(96,350)	(96,350)	(26,590)	(83,257)	(60,862)
50-0250-1300 INFORMATION TECHNOLOGY	(53,557)	-	(171,759)	-	-
50-0250-1110 LEGISLATIVE SERVICES	(2,207,878)	(988,748)	(673,848)	(978,509)	(865,241)
50-0250-1400 TREASURY	12,057,943	374,857	12,300,631	480,648	143,064
50-0250-1500 FINANCIAL SERVICES	1,476,988	492,035	1,053,185	879,930	1,300,952
<b>Total required to be raised from taxation</b>	<b>10,903,370</b>	<b>(479,245)</b>	<b>11,719,989</b>	<b>(553,460)</b>	<b>(465,593)</b>

## 2025 Operating Budget

COUNCIL	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0240-1100 COUNCIL</b>					
<b>REVENUES</b>					
51250-DONATIONS	3,250	-	710	-	-
51296-EXTERNAL OPERATING REVENUE	-	-	7,500	-	-
51441-COUNCIL - GRANT - FEDERAL (OPERATING)	4,440	4,200	-	-	-
51590-MISCELLANEOUS REVENUE	1,515	-	4,988	1,000	-
51591-COUNCIL - ND HERITAGE BOOKS - REVENUE	300	-	200	-	-
51775-GRANT - MIDDLESEX COUNTY	-	-	-	-	-
52100-TRANSFER FROM RESERVES	74,402	-	-	-	-
<b>TOTAL REVENUES</b>	<b>83,907</b>	<b>4,200</b>	<b>13,398</b>	<b>1,000</b>	<b>-</b>
<b>EXPENSES</b>					
65100-ADVERTISING	1,789	1,500	-	-	-
65150-BENEFITS	5,152	5,622	4,791	5,722	6,908
65222-INFORMATION SERVICES - OPERATING	29,185	35,633	-	36,244	34,910
65230-SPECIAL EVENTS	33,984	35,000	-	-	-
65290-CLOTHING ALLOWANCE	1,076	1,900	-	400	400
65295-COFFEE / CANTEEN SUPPLIES	6	-	106	-	-
65315-COMMITTEE OF COUNCIL EXPENSES	1,116	1,000	2,753	3,000	3,000
65330-COMMUNITY PARTNERSHIP GRANTS	-	-	35,281	40,000	40,000
65380-CONSULTING, ENGINEERING	27,275	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING	11,773	28,800	5,444	28,800	28,800
65430-COURIER / SHIPPING	(14)	-	-	-	-
65500-ELECTION EXPENSE	10	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	128	3,000	491	-	-
65800-LEGAL FEES	13,004	15,000	712	5,000	2,500
66020-MEETING EXPENSES	2,993	2,000	2,753	3,000	3,000
66040-MILEAGE	443	1,000	854	450	450
66100-OFFICE SUPPLIES	600	1,000	312	1,000	750
66160-PER DIEM (TAXABLE)	3,680	6,000	2,548	6,000	6,000
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT	11,529	10,000	13,102	10,000	10,000
66356-COUNCIL INITIATIVES	-	-	12,808	35,000	42,000
66435-STUDIES / ASSESSMENTS / SURVEYS	28,688	10,000	-	-	-
66470-TELECOMMUNICATIONS	1,986	1,900	1,451	2,000	1,800
66509-TRANSFER TO DEVELOPMENT CHARGES	74,402	-	-	-	-
66510-TRANSFER TO RESERVES	3,000	-	-	-	-
66580-WAGES - REGULAR	105,879	105,884	89,957	107,601	111,187
<b>TOTAL EXPENSES</b>	<b>357,685</b>	<b>265,239</b>	<b>173,364</b>	<b>284,217</b>	<b>291,705</b>
<b>Net 50-0240-1100 COUNCIL</b>	<b>(273,777)</b>	<b>(261,039)</b>	<b>(159,966)</b>	<b>(283,217)</b>	<b>(291,705)</b>



## 2025 Operating Budget

OFFICE OF THE CAO	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0250-1900 OFFICE OF THE CAO					
52100-TRANSFER FROM RESERVES	-	-	-	120,126	133,069
<b>TOTAL REVENUES</b>	-	-	-	120,126	133,069
<b>EXPENSES</b>					
65100-ADVERTISING	-	-	12,882	22,700	22,700
65150-BENEFITS	-	-	82,109	101,817	139,948
65290-CLOTHING ALLOWANCE	-	-	210	815	735
65222-INFORMATION SERVICES - OPERATING	-	-	-	-	27,928
65380-CONSULTING, ENGINEERING	-	-	36,370	30,000	
65410-HR CONVENTIONS, SEMINARS, TRAINING, EDUCATI	-	-	65,825	66,350	80,000
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT E	-	-	2,872	5,000	12,000
65800-LEGAL FEES	-	-	25,537	11,200	11,200
65804-LEGAL FEES - LABOUR RELATIONS	-	-	16,721	10,000	5,000
66040-MILEAGE	-	-	3,548	400	3,000
66470-TELECOMMUNICATIONS	-	-	880	2,400	2,500
66580-WAGES - REGULAR	-	-	354,711	438,499	519,859
<b>TOTAL EXPENSES</b>	-	-	601,665	689,181	824,870
<b>Net 50-0250-1900 OFFICE OF THE CAO</b>	-	-	(601,665)	(569,055)	(691,801)
50-1830-8200 ECONOMIC DEVELOPMENT					
<b>REVENUES</b>					
51426-GRANT-COUNTY OF MIDDLESEX	371	-	-	-	-
52100-TRANSFER FROM RESERVES	20,000	20,000	-	-	-
<b>TOTAL REVENUES</b>	20,371	20,000	-	-	-
<b>EXPENSES</b>					
65150-BENEFITS	2,882	6,482	-	1,944	1,834
65380-CONSULTING, ENGINEERING	26,614	35,000	-	21,000	21,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	2,823	5,000	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	-	-	-	-	-
66020-MEETING EXPENSES	107	1,000	38	1,000	1,000
66030-MEMBERSHIPS	630	750	572	750	750
66435-STUDIES / ASSESSMENTS / SURVEYS	-	-	10,655	20,000	-
66495-TOURISM	22,244	42,700	15,325	31,200	29,200
66510-TRANSFER TO RESERVES	50,793	-	-	-	-
66580-WAGES - REGULAR	10,627	25,418	-	7,363	7,078
<b>TOTAL EXPENSES</b>	116,721	116,350	26,590	83,257	60,862
<b>Net 50-1830-8200 ECONOMIC DEVELOPMENT</b>	(96,350)	(96,350)	(26,590)	(83,257)	(60,862)

## 2025 Operating Budget

OFFICE OF THE CAO	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0250-1300 INFORMATION TECHNOLOGY</b>					
<b>REVENUES</b>					
51407-GRANT - ONE TIME EFFICIENCIES	-	21,666	-	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	-	11,667	-	-	-
52100-TRANSFER FROM RESERVES	16,643	10,500	-	-	-
<b>TOTAL REVENUES</b>	<b>16,643</b>	<b>43,833</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>					
65110-ADMIN - AMORTIZATION	53,557	-	-	-	-
65150-BENEFITS	3,604	6,996	-	3,386	3,746
65222-INFORMATION SERVICES - OPERATING	(260,279)	(305,851)	-	(318,828)	(359,570)
65340-COMPUTER HARDWARE	1,309	9,400	-	9,500	9,500
65350-COMPUTER SOFTWARE	154,128	162,208	122,303	158,680	173,770
65360-COMPUTER SUPPLIES	-	3,000	1,030	1,700	1,700
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	-	-	687	-	-
65835-LICENSE FEES & ANNUAL SUPPORT	1,031	-	3,181	-	-
66443-SUBCONTRACT / CONTRACTED SERVICES - MXC	37,413	73,333	32,500	65,000	79,950
66470-TELECOMMUNICATIONS	9,301	14,100	12,058	9,600	17,000
66510-TRANSFER TO RESERVES	56,992	53,834	-	57,879	59,326
66580-WAGES - REGULAR	13,143	26,813	-	13,083	14,578
<b>TOTAL EXPENSES</b>	<b>70,199</b>	<b>43,833</b>	<b>171,759</b>	<b>-</b>	<b>-</b>
<b>Net 50-0250-1300 INFORMATION TECHNOLOGY</b>	<b>(53,557)</b>	<b>-</b>	<b>(171,759)</b>	<b>-</b>	<b>-</b>
<b>NET OFFICE OF THE CAO</b>	<b>(149,907)</b>	<b>(96,350)</b>	<b>(800,013)</b>	<b>(652,312)</b>	<b>(752,663)</b>

## 2025 Operating Budget

CLERKS & LEGISLATIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0250-1110 CLERK'S OFFICE (formerly CAO/Clerks)					
REVENUES					
51040-AFFID,MAPS,COPIES,VEH LI	1,312	1,250	1,805	1,200	1,200
51545-LICENSES - LOTTERY	3,050	2,000	2,798	2,500	2,500
51550-LICENSES - MARRIAGE	3,360	3,000	4,400	3,200	3,200
51560-LICENSES - MISC.	200	-	200	-	-
51590-MISCELLANEOUS REVENUE	2,111	-	300	-	-
51600-MUNICIPAL ADDRESS SIGNS	930	500	697	800	-
51770-PROVINCIAL OFFENCES	19,425	20,000	-	20,000	20,000
52100-TRANSFER FROM RESERVES	45,120	-	-	-	-
<b>TOTAL REVENUES</b>	<b>75,509</b>	<b>26,750</b>	<b>10,199</b>	<b>27,700</b>	<b>26,900</b>
EXPENSES					
65100-ADVERTISING	5,190	3,000	-	-	-
65105-ACCRETION EXPENSE	1,567	-	-	-	-
65110-ADMIN - AMORTIZATION	24,872	-	-	-	-
65150-BENEFITS	146,053	127,292	87,878	81,893	115,151
65200-BUILDING REPAIRS & MAINTENANCE	95,153	37,700	14,793	10,000	10,000
65210-BUILDING SECURITY	1,615	1,000	422	900	1,055
65222-INFORMATION SERVICES - OPERATING	23,986	29,694	-	37,332	31,419
65270-CLEANING CONTRACT	-	-	-	-	-
65280-CLEANING SUPPLIES	90	250	-	500	500
65290-CLOTHING ALLOWANCE	1,938	1,470	499	895	735
65360-COMPUTER SUPPLIES	-	-	-	-	-
65295-COFFEE / CANTEEN SUPPLIES	695	750	964	850	850
65330-COMMUNITY PARTNERSHIP GRANTS	11,600	14,600	-	-	-
65380-CONSULTING, ENGINEERING	2,010	33,900	35,820	6,400	900
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	5,377	13,000	1,890	-	-
65430-COURIER / SHIPPING	7	50	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	2,924	500	-	575	575
65530-EQUIPMENT (NOT CAPITAL)	1,228	500	-	5,500	500
65660-GARBAGE COLLECTION	480	-	210	1,000	1,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	400	-	150	150
65730-INSURANCE PREMIUM	59,694	88,317	80,280	91,000	74,000
65780-LANDSCAPING	202	500	92	575	575
65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIP)	6,141	8,500	5,223	7,500	7,500
65800-LEGAL FEES	1,270	20,000	1,880	-	-
65804-LEGAL FEES - LABOUR RELATIONS	14,819	5,000	84	-	-
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	75	750	75	600	100
65980-MARRIAGE LICENCE EXPENSES	-	2,400	2,400	2,400	2,400
65990-MATERIALS / SUPPLIES	-	750	-	-	-
66020-MEETING EXPENSES	683	1,000	41	575	100
66030-MEMBERSHIPS	11,967	10,000	12,245	13,700	13,700
66040-MILEAGE	144	1,000	183	1,000	550
66060-MUNICIPAL ADDRESS SIGNS	305	-	252	550	-
66100-OFFICE SUPPLIES	9,040	15,000	7,300	10,000	10,000
66120-ONTARIO HYDRO	11,805	11,300	5,637	11,900	12,200
66135-OVERTIME	179	500	158	310	310
66170-PERSONAL PROTECTIVE EQUIPMENT	-	2,500	-	1,250	-
66240-POSTAGE	21,120	20,000	21,818	19,000	21,700
66440-SUB-CONTRACT / CONTRACTED SERVICES	2,262	3,000	2,457	2,400	2,400
66470-TELECOMMUNICATIONS	9,763	12,000	6,535	9,000	9,250
66510-TRANSFER TO RESERVES	1,222,183	-	-	274,523	-
66540-UNION GAS	3,735	4,700	2,155	4,600	3,900

## 2025 Operating Budget

CLERKS & LEGISLATIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
66580-WAGES - REGULAR	520,293	477,463	310,248	298,599	439,007
66587-COVID-19 WAGES & BENEFITS	1,719	-	-	-	-
66590-WATER	638	750	687	800	700
67100-FACILITY RENTALS	(19,570)	(13,390)	-	(14,000)	(14,350)
<b>TOTAL EXPENSES</b>	<b>2,203,249</b>	<b>936,146</b>	<b>602,224</b>	<b>882,277</b>	<b>746,877</b>
<b>Net 50-0250-1110 CLERK'S OFFICE</b>	<b>(2,127,740)</b>	<b>(909,396)</b>	<b>(592,025)</b>	<b>(854,577)</b>	<b>(719,977)</b>
<b>50-0440-2500 BY-LAW ENFORCEMENT</b>					
<b>REVENUES</b>					
51000-ADMINISTRATION FEES	-	-	450	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51590-MISCELLANEOUS REVENUE	760	1,200	1,140	1,330	1,330
51660-PARKING FINES	-	300	-	200	200
<b>TOTAL REVENUES</b>	<b>760</b>	<b>1,500</b>	<b>1,590</b>	<b>1,530</b>	<b>1,530</b>
<b>EXPENSES</b>					
65100-ADVERTISING	483	200	-	-	-
65150-BENEFITS	13,944	12,845	16,280	24,252	28,560
65222-INFORMATION SERVICES - OPERATING	6,003	7,424	-	7,249	6,982
65290-CLOTHING ALLOWANCE	575	300	420	575	575
65360-COMPUTER SUPPLIES	-	-	-	65	65
65380-CONSULTING, ENGINEERING	45	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	355	-	840	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT E	114	125	-	125	125
65800-LEGAL FEES	6,053	5,000	2,113	-	2,000
66030-MEMBERSHIPS	173	300	92	600	600
66040-MILEAGE	-	-	-	-	150
66100-OFFICE SUPPLIES	654	250	237	500	500
66170-PERSONAL PROTECTIVE EQUIPMENT	-	-	-	100	100
66470-TELECOMMUNICATIONS	811	700	407	700	650
66510-TRANSFER TO RESERVES	-	-	-	-	-
66580-WAGES - REGULAR	51,620	53,708	64,505	91,296	108,412
66587-COVID-19 WAGES & BENEFITS	66	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>80,898</b>	<b>80,852</b>	<b>84,893</b>	<b>125,462</b>	<b>148,719</b>
<b>Net 50-0440-2500 BY-LAW ENFORCEMENT</b>	<b>(80,138)</b>	<b>(79,352)</b>	<b>(83,303)</b>	<b>(123,932)</b>	<b>(147,189)</b>
<b>50-0250-1150 CIVIL MARRIAGES</b>					
<b>REVENUES</b>					
51015-ON-SITE CEREMONY	-	-	900	-	1,200
51016-OFF-SITE CEREMONY	-	-	900	-	600
51017-WITNESS FEE	-	-	125	-	125
51018-REHEARSAL FEE	-	-	-	-	50
<b>TOTAL REVENUES</b>	<b>-</b>	<b>-</b>	<b>1,925</b>	<b>-</b>	<b>1,975</b>
<b>EXPENSES</b>					
66040-MILEAGE	-	-	(5)	-	50
66580-WAGES-REGULAR	-	-	450	-	-
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>445</b>	<b>-</b>	<b>50</b>
<b>Net 50-0250-1150 CIVIL MARRIAGES</b>	<b>-</b>	<b>-</b>	<b>1,480</b>	<b>-</b>	<b>1,925</b>
<b>NET CLERKS &amp; LEGISLATIVE SERVICES</b>	<b>(2,207,878)</b>	<b>(988,748)</b>	<b>(673,848)</b>	<b>(978,509)</b>	<b>(865,241)</b>

## 2025 Operating Budget

FINANCIAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0250-1400 TREASURY					
REVENUES					
51510-INTEREST - TAXES	229,499	160,000	208,011	184,000	194,000
51680-PENALTY - TAXES	36,145	35,000	27,105	33,000	34,000
78010-TAX LEVY	11,488,520	-	11,878,824	-	-
78030-SUPPS & OMTS	334,392	175,000	143,814	378,000	221,000
78040-PIL's	60,993	61,787	60,783	63,000	63,000
78041-PIL's - EDUCATION PORTION RETAINED	904	904	904	904	904
78045-RAILWAY RIGHTS-OF-WAY	16,276	16,822	16,059	16,300	16,300
78046-UTILITY TRANSMISISON & UTILITY CORRIDORS	333	344	328	344	344
78050R-WRITE OFFS - TAXES	-	(75,000)	-	(80,000)	(30,000)
<b>TOTAL REVENUES</b>	<b>12,167,062</b>	<b>374,857</b>	<b>12,335,827</b>	<b>595,548</b>	<b>499,548</b>
EXPENSES					
66510-TRANSFER TO CAPITAL RESERVE	-	-	-	114,900	356,484
78050-WRITE OFFS - TAXES AND SMALL BALANCE	109,119	-	35,197	-	-
<b>TOTAL EXPENSES</b>	<b>109,119</b>	<b>-</b>	<b>35,197</b>	<b>114,900</b>	<b>356,484</b>
<b>Net 50-0250-1400 TREASURY</b>	<b>12,057,943</b>	<b>374,857</b>	<b>12,300,631</b>	<b>480,648</b>	<b>143,064</b>



## 2025 Operating Budget

FINANCIAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0250-1500 FINANCIAL SERVICES					
REVENUES					
51405-GRANT - OMPF	971,000	971,000	969,200	969,200	1,123,500
51500-INTEREST - BANK	1,061,258	100,000	757,434	500,000	806,884
51505-INTEREST - MUNICIPAL DRAINS	6,734	2,307	-	4,425	3,671
51515-INTEREST INCOME - OTHER	2,575	6,000	5,009	5,900	5,900
51590-MISCELLANEOUS REVENUE	107	-	-	-	-
51620-N.S.F. FEE	1,785	1,000	1,715	1,300	1,300
52100-TRANSFER FROM RESERVES	-	-	-	48,407	34,191
58000-ACCOUNT ADMIN FEE	4,565	500	5,440	500	5,000
58010-TAX CERTIFICATES	11,900	15,000	12,175	15,000	15,000
58020-TAX RECOVERY REVENUE	-	-	-	-	-
78050R-WRITE OFFS - TAXES	-	(3,500)	-	(3,500)	(3,500)
<b>TOTAL REVENUES</b>	<b>2,059,923</b>	<b>1,092,307</b>	<b>1,750,973</b>	<b>1,541,232</b>	<b>1,991,946</b>
EXPENSES					
65100-ADVERTISING	2,914	2,000	1,104	-	-
65120-AUDIT FEES	39,790	40,000	29,279	30,000	47,500
65140-BANK CHARGES	5,404	5,300	3,669	5,200	5,600
65150-BENEFITS	101,948	106,136	133,354	112,530	112,443
65222-INFORMATION SERVICES - OPERATING	23,986	29,694	-	28,753	48,874
65290-CLOTHING ALLOWANCE	519	1,215	380	1,055	1,055
65300-COLLECTION FEES	-	1,000	-	500	500
65350-COMPUTER SOFTWARE	-	-	15,398	-	14,600
65360-COMPUTER SUPPLIES	-	-	-	14,700	-
65380-CONSULTING, ENGINEERING	672	5,000	361	1,250	1,250
65410-CONVENTIONS, SEMINARS, TRAINING	3,955	10,750	8,245	-	-
65430-COURIER / SHIPPING	-	250	137	600	600
65510-EMPLOYEE RELATIONS / GIFT & ENT	492	400	-	400	400
65800-LEGAL FEES	-	2,000	-	-	-
66020-MEETING EXPENSES	117	250	-	250	250
66030-MEMBERSHIPS	1,092	1,250	2,726	1,250	1,250
66040-MILEAGE	127	600	775	350	359
66100-OFFICE SUPPLIES	4,682	3,800	4,348	4,600	3,450
66133-OVERAGE / UNDERAGE	(12)	-	(36)	-	-
66135-OVERTIME	-	-	1,680	-	-
66440-SUB-CONTRACT/CONTRACTED SERVICES	11,108	13,300	47,522	58,614	34,191
66470-TELECOMMUNICATIONS	1,228	700	420	1,200	650
66580-WAGES - REGULAR	354,026	376,627	448,375	392,550	410,522
66587-COVID-19 WAGES & BENEFITS	-	-	-	-	-
78050-WRITE OFFS - TAXES AND SMALL BALANCE	30,889	-	50	7,500	7,500
<b>TOTAL EXPENSES</b>	<b>582,935</b>	<b>600,272</b>	<b>697,788</b>	<b>661,302</b>	<b>690,994</b>
<b>Net 50-0250-1500 FINANCIAL SERVICES</b>	<b>1,476,988</b>	<b>492,035</b>	<b>1,053,185</b>	<b>879,930</b>	<b>1,300,952</b>

# Protective Services

	2023 Actual	2023 Budget	2024 YTD Actual	2024 Budget	2025 Budget
50-0410-2100 THAMES CENTRE FIRE DEPARTMENT	(1,272,760)	(1,143,564)	(237,665)	(1,347,249)	(1,366,282)
50-0420-2150 POLICE SERVICES BOARD	(18,585)	(26,709)	(5,109)	(23,698)	(15,084)
50-0420-2200 ONTARIO PROVINCIAL POLICE	(1,819,159)	(1,836,725)	(1,477,914)	(1,847,506)	(1,871,912)
50-0430-2300 CONSERVATION AUTHORITY	(189,710)	(192,600)	(244,814)	(244,457)	(299,083)
50-0445-2550 SOURCE WATER PROTECTION	(3,708)	(3,122)	-	(6,411)	-
50-0450-2400 BUILDING INSPECTION	(6,514)	-	38,740	-	33,150
50-0455-2201 CROSSING GUARD	(6,640)	(8,816)	(6,080)	(8,300)	(17,205)
50-0498-2450 ANIMAL CONTROL	(7,818)	(11,306)	(7,557)	(16,651)	(16,931)
<b>Total required to be raised from taxation</b>	<b>(3,324,894)</b>	<b>(3,222,842)</b>	<b>(1,940,401)</b>	<b>(3,494,272)</b>	<b>(3,553,347)</b>

**Protection to Persons and Property Services** make up 29.5% (29.4% - 2024) of your local Thames Centre municipal taxes, including Service Partner levies, and includes fire, police, conservation authority, building inspections services, animal control services, municipal by-law enforcement services, crossing guard services, source water protection services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide protection to persons and property services. In 2023, Fire responded to 297 calls for assistance. Fire provides community outreach and fire safety education throughout the year. Fire operates with 1 Fire Chief, 2 volunteer (paid on call) District Chiefs, 2 volunteer (paid on call) Deputy District Chiefs, 1 shared service Fire Prevention Officer and 56 volunteer firefighters between 2 stations. Thames Centre partners with the Ontario Provincial Police to provide policing services. Thames Centre partners with Upper Thames River Conservation Authority and Kettle Creek Conservation Authority. Building Inspection issued 269 building permits in 2023, with the total value of construction activity (based on permits issued) of \$67,383,037. Animal Control issued 132 dog licences and 4 kennel licences in 2023. Municipal By-Law Enforcement responded to 88 registered complaints in 2021. Thames Centre supports 3 part time crossing guards (2 share one post in Dorchester and recruiting for 1 in Thorndale).



## 2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0410-2100 DORCHESTER FIRE</b>					
<b>REVENUES</b>					
51180-CONTRIBUTIONS FROM PROV	26,194	20,000	55,754	30,000	31,000
51250-DONATIONS	50	-	27,750	-	-
51255-DONATIONS (OBLIGATORY)	-	-	-	-	-
51296-EXTERNAL OPERATING REVENUE	-	-	200	-	-
51300-FEES FOR SERVICE - MVC NON-RESIDENT / OPEN I	26,777	10,000	49,086	18,000	25,000
51320-FIRE REPORT FEE	210	300	90	150	150
52095-TRANSFER FROM DEVELOPMENT CHARGES	8,014	19,200	-	-	8,689
52100-TRANSFER FROM RESERVES	13,476	25,200	-	-	-
<b>TOTAL REVENUES</b>	<b>74,720</b>	<b>74,700</b>	<b>132,860</b>	<b>48,150</b>	<b>64,839</b>
<b>EXPENSES</b>					
63010-CAPITAL FLEET REPLACEMENT	107,167	107,167	-	117,884	129,672
65100-ADVERTISING	282	-	-	-	-
65110-ADMIN - AMORTIZATION	28,473	-	-	-	-
65130-AUTOMATIC AID	2,715	14,000	-	14,000	14,000
65150-BENEFITS	31,208	21,518	35,597	29,803	33,099
65200-BUILDING REPAIRS & MAINTENANCE	8,625	4,000	1,611	5,000	6,500
65222-INFORMATION SERVICES - OPERATING	17,267	21,380	985	18,122	7,680
65280-CLEANING SUPPLIES	107	250	48	1,000	500
65350-COMPUTER SOFTWARE	-	-	-	1,140	1,080
65360-COMPUTER SUPPLIES	-	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	38,303	32,900	14,682	35,700	15,700
65430-COURIER / SHIPPING	214	-	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT E	258	250	-	500	5,500
65530-EQUIPMENT (NOT CAPITAL)	8,428	5,000	12,288	15,000	15,500
65535-EQUIPMENT (NOT CAPITAL) (DONATION OBG)	-	-	-	-	-
65550-EXPENDABLE SUPP (FOAM, ABSORBANT)	1,191	2,500	1,435	2,500	2,500
65575-FIRE CALL MEALS	692	300	333	1,000	1,000
65580-FIRE PREVENTION / PUBLIC EDUCATION	1,164	1,500	25,878	1,900	1,900
65590-FIREFIGHTER INSURANCE	7,690	8,000	7,927	9,000	9,500
65600-FIREFIGHTERSUIT CLEANING AND SANITIZING	5,956	4,500	8,639	5,000	5,000
65700-HYDRANTS	-	1,600	-	2,522	2,585
65728-INSPECTION / MAINTENANCE FEES CHARGED	18,620	4,500	5,177	14,000	14,000
65730-INSURANCE PREMIUM	6,394	10,557	6,813	7,000	6,000
65804-LEGAL FEES - LABOUR RELATIONS	80	1,000	-	-	-
65835-LICENSE FEES & ANNUAL SUPPORT	1,097	2,390	3,102	1,750	1,750
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	-	-	1,100	1,100
65910-MAINTENANCE - OTHER EQUIP	-	-	-	-	-
65990-MATERIALS / SUPPLIES	91	200	-	200	-
66000-MEDICAL SUPPLIES	3,201	2,000	911	2,000	2,500
66010-MEDICALS	980	1,000	740	1,000	1,000
66020-MEETING EXPENSES	-	-	93	350	350
66030-MEMBERSHIPS	759	400	300	400	400
66040-MILEAGE	2,589	2,000	2,771	2,000	1,500
66050-MISCELLANEOUS EXPENSE	-	-	-	-	-
66100-OFFICE SUPPLIES	1,185	1,000	719	1,100	1,100
66120-ONTARIO HYDRO	4,875	4,200	2,125	4,400	5,100
66170-PERSONAL PROTECTIVE EQUIPMENT	9,223	13,000	3,708	3,000	2,000
66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION C	(90)	-	-	-	-
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXP	345	250	-	-	-
66300-RADIO / PAGER EXPENSE	4,522	4,500	2,285	7,000	4,500
66340-SAFETY EQUIPMENT	8,115	2,000	1,046	2,000	2,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66420-STATION EQUIPMENT	314	1,000	501	1,000	1,000
66430-STATION UNIFORM	2,136	2,625	3,011	2,625	5,345
66440-SUB-CONTRACT / CONTRACTED SERVICES	32,496	63,400	32,828	28,000	34,000



## 2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
06470-TELECOMMUNICATIONS	3,686	3,224	2,655	3,020	4,350
06500-TRAINING EQUIPMENT	-	1,000	-	1,000	1,000
06505-TRANSFER TO DEFERRED REVENUE	-	-	-	-	-
06510-TRANSFER TO RESERVES	119,631	119,631	-	128,620	131,836
06530-TRUCK EQUIPMENT	5,118	5,000	138	-	-
06540-UNION GAS	5,857	6,900	3,045	6,500	6,100
06560-VOLUNTEER FIREMENS ASSOC	5,000	5,000	209	5,000	4,000
06580-WAGES - REGULAR	41,850	42,375	90,539	62,429	74,626
06581-WAGES - WORK FROM OTHERS	8	-	-	-	-
06582-WAGES - FD TRAINING	117,345	40,000	(2,295)	80,000	80,000
06583-WAGES - FD WORK PARTY	34,662	25,000	(3,725)	30,000	30,000
06584-WAGES - FD MEETINGS	2,166	3,750	(728)	8,000	8,000
06585-WAGES - FD STIPENDS / HONORARIUMS	16,000	15,000	5,000	23,000	25,000
06586-WAGES - FD FIREFIGHTING	168,341	136,250	(9,347)	180,000	190,000
06590-WATER	2,011	1,400	1,600	1,700	2,100
06650-FD WELLNESS PROGRAM	-	-	447	2,000	2,000
07100-FACILITY RENTALS	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>878,349</b>	<b>745,417</b>	<b>263,070</b>	<b>870,265</b>	<b>894,373</b>
<b>Net 50-0410-2100 DORCHESTER FIRE</b>	<b>(803,629)</b>	<b>(670,717)</b>	<b>(130,210)</b>	<b>(822,115)</b>	<b>(829,534)</b>

### 50-0410-2120 THORNDALE FIRE

#### REVENUES

51255-DONATIONS (OBLIGATORY)	200	-	-	-	-
51300-FEES FOR SERVICE - MVC NON-RESIDENT / OPEN I	17,905	15,000	21,583	15,000	18,000
52095-TRANSFER FROM DEVELOPMENT CHARGES	40,100	12,800	-	-	-
52100-TRANSFER FROM RESERVES	10,009	12,800	-	-	3,000
<b>TOTAL REVENUES</b>	<b>68,214</b>	<b>40,600</b>	<b>21,583</b>	<b>15,000</b>	<b>21,000</b>

#### EXPENSES

03010-CAPITAL FLEET REPLACEMENT	59,687	59,687	(560)	65,656	72,222
05100-ADVERTISING	379	-	-	-	-
05110-ADMIN - AMORTIZATION	52,207	-	-	-	-
05150-BENEFITS	8,049	13,425	7,172	16,986	18,426
05200-BUILDING REPAIRS & MAINTENANCE	4,768	4,500	7,567	4,500	6,500
05222-INFORMATION SERVICES - OPERATING	11,511	14,253	965	12,081	6,284
05280-CLEANING SUPPLIES	222	250	-	600	600
05350-COMPUTER SOFTWARE	0	0	0	760	720
05360-COMPUTER SUPPLIES	-	-	-	-	-
05410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	12,688	18,500	10,309	18,500	5,000
05440-DEBENTURE INTEREST	6,533	6,533	3,149	6,217	5,894
05445-DEBENTURE PRINCIPAL	11,955	11,955	6,095	12,270	12,594
05510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT I	2,088	250	331	400	4,200
05530-EQUIPMENT (NOT CAPITAL)	7,411	4,000	4,632	12,000	12,000
05550-EXPENDABLE SUPP (FOAM, ABSORBANT)	327	1,000	1,435	600	600
05575-FIRE CALL MEALS	-	100	129	1,000	1,000
05580-FIRE PREVENTION / PUBLIC EDUCATION	867	1,500	754	1,750	1,750
05590-FIREFIGHTER INSURANCE	5,127	6,000	5,285	6,000	6,500
05600-FIREFIGHTERSUIT CLEANING AND SANITIZING	1,587	3,500	1,399	3,500	3,500
05700-HYDRANTS	-	1,600	-	1,681	1,723
05728-INSPECTION / MAINTENANCE FEES CHARGED	3,987	2,000	139	2,500	2,500
05730-INSURANCE PREMIUM	6,971	12,143	8,212	8,000	8,000
05804-LEGAL FEES - LABOUR RELATIONS	80	1,000	-	-	-
05830-LICENCE FEES & PERMITS	-	-	114	-	-
05835-LICENSE FEES & ANNUAL SUPPORT	731	2,010	1,909	1,250	1,250
05910-MAINTENANCE - OTHER EQUIP	-	-	-	-	-
05990-MATERIALS / SUPPLIES	149	200	-	200	-
06000-MEDICAL SUPPLIES	807	1,000	320	1,000	1,000
06010-MEDICALS	1,608	750	682	900	900

## 2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
06020-MEETING EXPENSES	-	-	56	150	150
06030-MEMBERSHIPS	160	350	25	350	350
06040-MILEAGE	1,999	1,000	1,709	1,500	1,000
06100-OFFICE SUPPLIES	705	500	1,191	800	3,650
06120-ONTARIO HYDRO	5,474	5,300	2,847	5,600	5,700
06170-PERSONAL PROTECTIVE EQUIPMENT	8,212	5,000	2,718	2,500	2,500
06290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXP	544	250	-	-	-
06300-RADIO / PAGER EXPENSE	5,629	4,200	2,478	4,200	4,200
06340-SAFETY EQUIPMENT	269	1,000	1,077	1,000	1,000
0639-SNOW REMOVAL - EXTERNAL	-	1,200	-	-	-
06420-STATION EQUIPMENT	513	750	1,164	750	750
06430-STATION UNIFORM	7,479	7,500	6,702	1,875	4,730
06440-SUB-CONTRACT / CONTRACTED SERVICES	30,758	51,800	36,553	29,200	30,200
06470-TELECOMMUNICATIONS	2,851	3,524	2,268	3,220	4,700
06500-TRAINING EQUIPMENT	1,754	3,000	-	1,000	1,000
06505-TRANSFER TO DEFERRED REVENUE	200	-	-	-	-
06510-TRANSFER TO RESERVES	119,631	119,631	-	128,620	131,836
06530-TRUCK EQUIPMENT	140	-	-	-	-
06540-UNION GAS	4,143	3,700	2,240	4,500	4,300
06560-VOLUNTEER FIREMENS ASSOC	3,500	3,500	2,891	3,500	3,000
06580-WAGES - REGULAR	1,259	19,386	6,660	28,001	33,319
06581-WAGES - WORK FROM OTHERS	28	-	-	-	-
06582-WAGES - FD TRAINING	55,450	27,500	(3,367)	35,000	37,000
06583-WAGES - FD WORK PARTY	9,345	8,750	(520)	15,000	15,000
06584-WAGES - FD MEETINGS	675	1,250	-	2,500	2,500
06585-WAGES - FD STIPENDS / HONORARIUMS	17,000	15,000	4,629	20,000	20,000
06586-WAGES - FD FIREFIGHTING	59,265	62,500	(2,867)	75,000	75,000
06590-WATER	624	700	549	700	700
06650-FIRE FIGHTER WELLNESS	-	-	-	-	2,000
07100-FACILITY RENTALS	-	-	-	(3,183)	-
<b>TOTAL EXPENSES</b>	<b>537,345</b>	<b>513,447</b>	<b>129,039</b>	<b>540,134</b>	<b>557,748</b>
<b>Net 50-0410-2120 THORNDALE FIRE</b>	<b>(469,131)</b>	<b>(472,847)</b>	<b>(107,455)</b>	<b>(525,134)</b>	<b>(536,748)</b>
<b>NET THAMES CENTRE FIRE DEPARTMENT</b>	<b>(1,272,760)</b>	<b>(1,143,564)</b>	<b>(237,665)</b>	<b>(1,347,249)</b>	<b>(1,366,282)</b>

## 2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0420-2150 POLICE SERVICES BOARD</b>					
<b>EXPENSES</b>					
05150-BENEFITS	99	290	62	329	357
05222-INFORMATION SERVICES - OPERATING	-	500	-	-	-
05270-CLEANING CONTRACT	-	-	-	-	-
05290-CLOTHING ALLOWANCE	-	390	-	260	-
05410-CONVENTIONS, SEMINARS, TRAINING	2,566	7,500	2,189	5,000	-
06020-MEETING EXPENSES	-	500	-	515	-
06030-MEMBERSHIPS	1,519	1,400	1,406	1,600	-
06040-MILEAGE	87	1,000	-	1,000	500
06100-OFFICE SUPPLIES	-	600	-	100	-
06135-OVERTIME	16	-	-	-	-
06160-PER DIEM (TAXABLE)	7,534	7,000	1,091	7,000	-
06440-SUB-CONTRACT / CONTRACTED SERVICES	-	-	-	-	6,000
06580-WAGES - REGULAR	583	1,349	381	1,528	1,671
07100-FACILITY RENTALS	6,180	6,180	-	6,366	6,556
<b>TOTAL EXPENSES</b>	<b>18,585</b>	<b>26,709</b>	<b>5,109</b>	<b>23,698</b>	<b>15,084</b>
<b>Net 50-0420-2150 POLICE SERVICES BOARD</b>	<b>(18,585)</b>	<b>(26,709)</b>	<b>(5,109)</b>	<b>(23,698)</b>	<b>(15,084)</b>
<b>50-0420-2200 ONTARIO PROVINCIAL POLICE</b>					
<b>REVENUES</b>					
51190-COURT SECURITY PRISONER GRANT	4,645	5,000	1,143	4,800	4,800
51990-RIDE PROGRAM	-	6,000	6,435	3,200	-
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>4,645</b>	<b>11,000</b>	<b>7,578</b>	<b>8,000</b>	<b>4,800</b>
<b>EXPENSES</b>					
06220-POLICE SERVICES - RIDE	-	6,000	8,994	-	-
06270-PROGRAM SUPPLIES	-	-	94,244	-	-
06440-SUB-CONTRACT / CONTRACTED SERVICES	1,822,395	1,840,325	1,381,296	1,854,106	1,875,262
06470-TELECOMMUNICATIONS	1,409	1,400	958	1,400	1,450
<b>TOTAL EXPENSES</b>	<b>1,823,804</b>	<b>1,847,725</b>	<b>1,485,492</b>	<b>1,855,506</b>	<b>1,876,712</b>
<b>Net 50-0420-2200 ONTARIO PROVINCIAL POLICE</b>	<b>(1,819,159)</b>	<b>(1,836,725)</b>	<b>(1,477,914)</b>	<b>(1,847,506)</b>	<b>(1,871,912)</b>
<b>50-0430-2300 CONSERVATION AUTHORITY</b>					
<b>EXPENSES</b>					
05760-KETTLE CREEK CONSER AUTH	14,488	14,500	15,599	15,213	16,544
06550-UTRCA FUNDING	175,222	178,100	229,215	229,244	282,539
<b>TOTAL EXPENSES</b>	<b>189,710</b>	<b>192,600</b>	<b>244,814</b>	<b>244,457</b>	<b>299,083</b>
<b>Net 50-0430-2300 CONSERVATION AUTHORITY</b>	<b>(189,710)</b>	<b>(192,600)</b>	<b>(244,814)</b>	<b>(244,457)</b>	<b>(299,083)</b>
<b>50-0445-2550 SOURCE WATER PROTECTION</b>					
<b>EXPENSES</b>					
05150-BENEFITS	861	719	-	1,394	-
06580-WAGES - REGULAR	2,847	2,403	-	5,017	-
<b>TOTAL EXPENSES</b>	<b>3,708</b>	<b>3,122</b>	<b>-</b>	<b>6,411</b>	<b>-</b>
<b>Net 50-0445-2550 SOURCE WATER PROTECTION</b>	<b>(3,708)</b>	<b>(3,122)</b>	<b>-</b>	<b>(6,411)</b>	<b>-</b>

## 2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0450-2400 BUILDING INSPECTION</b>					
<b>REVENUES</b>					
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51480-INSPECTION FEES COLLECTED	1,140	250	775	760	760
51590-MISCELLANEOUS REVENUE	770	0	745	700	700
51690-PERMITS - BUILDING	341,926	386,212	276,498	367,122	374,464
51700-PERMITS - PLUMBING	3,558	4,000	3,324	4,000	4,000
51705-PERMITS - SEPTIC	20,364	7,400	16,137	7,900	7,900
51710-PERMITS - SEPTIC REPAIRS	3,145	2,800	4,940	2,800	2,800
51715-PERMITS - MISC	1,200	-	900	750	750
52100-TRANSFER FROM RESERVES	34,861	85,835	-	148,614	138,332
<b>TOTAL REVENUES</b>	<b>406,964</b>	<b>486,497</b>	<b>303,319</b>	<b>532,646</b>	<b>529,706</b>
<b>EXPENSES</b>					
63010-CAPITAL FLEET REPLACEMENT	19,750	19,750	-	21,725	23,898
65100-ADVERTISING	444	500	-	500	500
65110-ADMIN - AMORTIZATION	6,513	-	-	-	-
65150-BENEFITS	69,972	81,273	53,971	92,493	84,790
65222-INFORMATION SERVICES - OPERATING	15,563	19,301	128	21,444	13,964
65290-CLOTHING ALLOWANCE	575	1,150	554	1,230	1,150
65350-COMPUTER SOFTWARE	9,266	9,860	9,729	10,280	33,950
65360-COMPUTER SUPPLIES	-	300	-	250	250
65380-CONSULTING, ENGINEERING	-	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING	3,241	6,000	2,812	4,500	3,000
65430-COURIER / SHIPPING	-	-	-	-	-
65510-EMPLOYEE RELATIONS / GIFT EXP	159	125	172	250	250
65530-EQUIPMENT (NOT CAPITAL)	-	-	-	-	-
65800-LEGAL FEES	402	5,000	-	500	2,000
66020-MEETING EXPENSES	39	200	-	200	200
66030-MEMBERSHIPS	1,141	2,000	980	1,200	1,400
66040-MILEAGE	-	-	-	-	-
66050-MISCELLANEOUS EXPENSE	-	-	319	-	-
66100-OFFICE SUPPLIES	360	1,000	649	1,000	850
66170-PERSONAL PROTECTIVE EQUIPMENT	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES	8,353	40,000	-	-	-
66470-TELECOMMUNICATIONS	2,073	2,604	1,468	2,200	1,720
66510-TRANSFER TO RESERVES	-	-	-	30,112	-
66580-WAGES - REGULAR	257,196	281,039	193,818	324,762	308,284
66587-COVID-19 WAGES & BENEFITS	167	-	-	-	-
67100-FACILITY RENTALS	13,390	13,390	-	14,000	14,350
67200-VEHICLE COSTS	4,874	2,805	-	5,800	5,800
<b>TOTAL EXPENSES</b>	<b>413,478</b>	<b>486,497</b>	<b>264,579</b>	<b>532,646</b>	<b>496,556</b>
<b>Net 50-0450-2400 BUILDING INSPECTION</b>	<b>(6,514)</b>	<b>-</b>	<b>38,740</b>	<b>-</b>	<b>33,150</b>
<b>50-0455-2201 CROSSING GUARD</b>					
<b>EXPENSES</b>					
65150-BENEFITS	450	1,203	406	567	1,342
65990-MATERIALS / SUPPLIES	-	250	73	-	150
66580-WAGES - REGULAR	6,190	7,363	5,602	7,733	15,713
<b>TOTAL EXPENSES</b>	<b>6,640</b>	<b>8,816</b>	<b>6,080</b>	<b>8,300</b>	<b>17,205</b>
<b>Net 50-0455-2201 CROSSING GUARD</b>	<b>(6,640)</b>	<b>(8,816)</b>	<b>(6,080)</b>	<b>(8,300)</b>	<b>(17,205)</b>



## 2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0498-2450 ANIMAL CONTROL					
REVENUES					
51406-GRANT - OMAF WILDLIFE COMPENSATION	-	-	200	-	-
51535-LICENSES - DOG	2,130	-	31	-	-
51540-LICENSES - KENNEL	275	2,100	1,880	1,950	2,170
51770-PROVINCIAL OFFENCES	350	-	-	300	300
<b>TOTAL REVENUES</b>	<b>2,755</b>	<b>2,100</b>	<b>2,091</b>	<b>2,250</b>	<b>2,470</b>
EXPENSES					
65150-BENEFITS	1,145	1,600	-	2,473	2,404
65460-DOG LICENSES	-	-	-	-	500
65800-LEGAL FEES	-	-	-	-	-
65990-MATERIALS / SUPPLIES	-	-	241	-	-
66040-MILEAGE	51	100	355	-	-
66100-OFFICE SUPPLIES	-	-	-	-	-
66360-SHEEP & POULTRY LOSSES	-	875	80	230	320
66440-SUB-CONTRACT / CONTRACTED SERVICES	5,717	5,000	8,973	7,600	7,600
66510-TRANSFER TO RESERVES	-	-	-	-	-
66580-WAGES - REGULAR	3,660	5,831	-	8,598	8,577
<b>TOTAL EXPENSES</b>	<b>10,573</b>	<b>13,406</b>	<b>9,648</b>	<b>18,901</b>	<b>19,401</b>
<b>Net 50-0498-2450 ANIMAL CONTROL</b>	<b>(7,818)</b>	<b>(11,306)</b>	<b>(7,557)</b>	<b>(16,651)</b>	<b>(16,931)</b>
<b>NET PROTECTIVE SERVICES</b>	<b>(3,324,894)</b>	<b>(3,222,842)</b>	<b>(1,940,399)</b>	<b>(3,494,272)</b>	<b>(3,553,347)</b>





# Transportation Services

**Transportation Services** make up 36.0% (36.1% - 2024) of your local Thames Centre municipal taxes and includes road maintenance, signage, street lighting, pedestrian signals, snow plowing, bridges & culverts, sidewalks and includes contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide transportation services. Transportation Services maintains 205 km of roads, 176 km of unpaved roads, 30 bridges and 36 culverts.

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0600-5200 GENERAL ADMIN / OVERHEAD	(4,882,915)	(2,615,138)	(894,960)	(2,996,556)	(3,163,319)
50-0600-5215 HEALTH & SAFETY	-	(850)	-	(700)	(200)
50-0611-5022 PATCHING	(13,440)	(17,000)	(5,669)	(15,000)	(15,000)
50-0611-5028 SWEEPING	(26,799)	(25,000)	(26,938)	(30,000)	(30,000)
50-0611-5034 HARD SURFACE TREATMENT	(260,058)	(275,000)	-	-	-
50-0612-5040 DUST CONTROL	(158,589)	(200,000)	(211,024)	(200,000)	(200,000)
50-0612-5045 GRAVEL RESURFACING CONTRACT	(347,906)	(350,000)	(353,176)	(350,000)	(350,000)
50-0612-5046 PIT MAINTENANCE	325,229	235,750	(11,545)	273,150	312,806
50-0613-5001 BRIDGE MAINTENANCE	-	(5,000)	-	(20,000)	(5,000)
50-0613-5004 CUSTOM CULVERTS	(1,399)	(1,500)	-	(3,000)	(2,000)
50-0621-5041 WINTER SALT	(88,518)	(100,000)	(78,029)	(120,000)	(110,000)
50-0621-5047 SNOW PLOWING	(4,425)	(19,500)	(5,140)	(24,500)	(17,000)
50-0621-5051 ICE BLADING	(300,697)	(326,978)	(193,307)	(337,344)	(352,970)
50-0621-5058 SANDING / SAND MGMT	(5,292)	(15,000)	-	(17,500)	(10,000)
50-0621-5064 OTHER WINTER MAINTENANCE	(5,422)	(1,000)	(2,920)	(1,500)	(1,800)
50-0621-5209 SIDEWALK PLOWING-CUSTOM WO	-	(500)	-	(2,000)	(1,000)
50-0621-6061 ANTI-ICE/PRE WET	(14,526)	(25,000)	(3,390)	(25,000)	(15,000)
50-0650-3400 STREET LIGHTS	(534)	(2,950)	(47,631)	(53,900)	(56,500)
50-0650-3420 DORCHESTER STREET LIGHTS	(42,070)	(39,200)	-	-	-
50-0650-3450 THORNDAL STREET LIGHTS	(25,467)	(9,600)	-	-	-
50-0655-5214 SIDEWALK REPAIRS	(10,885)	(11,000)	(2,640)	(11,000)	(5,000)
50-0690-5012 MUNICIPAL DRAIN MAINTENANCE	(17,495)	(37,000)	(37,681)	(37,000)	(37,000)
50-0690-5013 DITCH MAINTENANCE	(564)	(4,000)	(2,841)	(4,000)	(4,000)
50-0690-5016 DRAIN TILE MAINTENANCE	-	-	-	-	-
50-0690-5018 CATCHBASIN CLEANING	(6,259)	(10,000)	-	(10,000)	(10,000)
50-0693-5065 PAVEMENT MARKING	(55,399)	(50,000)	(4,838)	(55,000)	(60,000)
50-0693-5070 RAILWAY MAINTENANCE	(79,695)	(70,000)	(68,460)	(75,000)	(75,000)
50-0693-5073 SIGN MAINT. - TEMP / REGULATORY /	(33,830)	(46,000)	(27,694)	(35,000)	(35,000)
50-0694-5011 TREE REMOVAL & CLEAN UP	(22,441)	(15,500)	(16,537)	(18,500)	(19,500)
50-0695-5077 SHOP STOCK AND MAINTENANCE	(16,122)	(17,500)	(20,849)	(22,500)	(22,500)
50-0698-5295 WORK FOR OTHERS	876	2,000	-	500	-
50-0698-5299 WORK FOR LANDFILL	-	6,000	-	-	-
50-0699-5327 MINOR ROAD RECONSTRUCTION	(99,985)	(100,000)	(84,633)	(100,000)	(100,000)
<b>Total required to be raised from taxation 2024</b>	<b>(6,194,625)</b>	<b>(4,146,466)</b>	<b>(2,099,902)</b>	<b>(4,291,350)</b>	<b>(4,384,983)</b>

## 2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0600-5200 GENERAL ADMIN / OVERHEAD					
REVENUES					
51297-FEDERAL GAS TAX	436,544	436,544	219,766	436,544	436,544
51432-GRANT - CSJ	1325.25	-	-	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51590-MISCELLANEOUS REVENUE	14,027	-	6,948	-	-
51703-PERMITS - ROADS	10,812	1,925	9,780	1,925	10,000
51735-PROCEEDS FROM SALE OF MUNICIPAL PROPERTY	-	-	-	-	-
51830-RENTAL INCOME	7,145	7,144	7,430	7,430	7,653
52100-TRANSFER FROM RESERVES	5,088	725,000	-	365,000	350,000
<b>TOTAL REVENUES</b>	<b>474,941</b>	<b>1,170,613</b>	<b>243,925</b>	<b>810,899</b>	<b>804,197</b>
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	481,037	481,037	-	529,141	582,055
65100-ADVERTISING	179	250	-	-	-
65105-ACCRETION EXPENSE	4,268	-	-	-	-
65110-ADMIN - AMORTIZATION	1,773,904	-	-	-	-
65150-BENEFITS	193,433	184,400	165,389	192,134	202,081
65200-BUILDING REPAIRS & MAINTENANCE	11,338	10,000	10,753	15,000	15,000
65210-BUILDING SECURITY	673	1,500	962	2,000	2,000
65222-INFORMATION SERVICES - OPERATING	16,798	20,786	-	24,404	12,777
65255-CERTIFICATION / RECERTIFICATION	-	100	-	-	-
65270-CLEANING CONTRACT	8,142	10,000	6,248	10,000	10,000
65280-CLEANING SUPPLIES	160	250	56	250	100
65290-CLOTHING ALLOWANCE	6,900	6,900	5,373	6,900	8,100
65295-COFFEE / CANTEEN SUPPLIES	1,476	1,250	849	1,250	1,200
65350-COMPUTER SOFTWARE	992	1,085	5,088	6,295	6,506
65380-CONSULTING, ENGINEERING	9,911	500	-	500	1,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	12,110	17,500	2,616	-	-
65430-COURIER / SHIPPING	-	25	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT E	725	300	-	300	350
65530-EQUIPMENT (NOT CAPITAL)	1,052	5,000	-	-	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	2,027	5,000	3,068	5,000	5,000
65730-INSURANCE PREMIUM	107,818	258,903	130,340	121,000	120,000
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	17,849	10,000	4,830	-	-
65800-LEGAL FEES	8,426	10,000	-	-	-
65830-LICENSE FEES & PERMITS	1,879	2,500	1,248	2,500	3,400
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	256	-	-	-	-
66010-MEDICALS	800	500	266	500	650
66020-MEETING EXPENSES	60	-	-	-	100
66030-MEMBERSHIPS	499	750	601	700	700
66040-MILEAGE	-	250	-	-	-
66100-OFFICE SUPPLIES	366	1,000	553	500	500
66120-ONTARIO HYDRO	15,995	16,300	7,507	17,100	17,500
66135-OVERTIME	6,246	7,500	5,654	10,000	10,000
66170-PERSONAL PROTECTIVE EQUIPMENT	561	2,000	2,337	2,000	1,500
66435-STUDIES / ASSESSMENTS / SURVEYS	12,559	14,000	27,347	15,000	25,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	2,143	2,500	2,250	2,500	2,500
66470-TELECOMMUNICATIONS	7,698	13,900	4,785	6,150	6,300
66505-TRANSFER TO DEFERRED REVENUE	436,544	436,544	219,766	436,544	436,544
66510-TRANSFER TO RESERVES	1,614,245	1,614,245	-	1,735,535	1,778,923
66540-UNION GAS	18,677	17,500	10,317	18,500	19,200
66580-WAGES - REGULAR	579,800	642,806	520,683	658,252	711,030



## 2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
66587-COVID-19 WAGES & BENEFITS	308	-	-	-	-
67100-FACILITY RENTALS	-	(11,330)	-	(12,500)	(12,500)
<b>TOTAL EXPENSES</b>	<b>5,357,856</b>	<b>3,785,751</b>	<b>1,138,885</b>	<b>3,807,455</b>	<b>3,967,516</b>
<b>Net 50-0600-5200 GENERAL ADMIN / OVERHEAD</b>	<b>(4,882,915)</b>	<b>(2,615,138)</b>	<b>(894,960)</b>	<b>(2,996,556)</b>	<b>(3,163,319)</b>
<b>50-0600-5215 HEALTH &amp; SAFETY EXPENSES</b>					
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	150	-	-	-
66000-MEDICAL SUPPLIES	-	700	-	700	200
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>850</b>	<b>-</b>	<b>700</b>	<b>200</b>
<b>Net 50-0600-5215 HEALTH &amp; SAFETY</b>	<b>-</b>	<b>(850)</b>	<b>-</b>	<b>(700)</b>	<b>(200)</b>
<b>50-0611-5022 PATCHING EXPENSES</b>					
65520-EQUIPMENT LEASE/RENTAL	-	2,000	-	-	-
65990-MATERIALS / SUPPLIES	13,440	15,000	5,669	15,000	15,000
<b>TOTAL EXPENSES</b>	<b>13,440</b>	<b>17,000</b>	<b>5,669</b>	<b>15,000</b>	<b>15,000</b>
<b>Net 50-0611-5022 PATCHING</b>	<b>(13,440)</b>	<b>(17,000)</b>	<b>(5,669)</b>	<b>(15,000)</b>	<b>(15,000)</b>
<b>50-0611-5028 SWEEPING EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	26,799	25,000	26,938	30,000	30,000
<b>TOTAL EXPENSES</b>	<b>26,799</b>	<b>25,000</b>	<b>26,938</b>	<b>30,000</b>	<b>30,000</b>
<b>Net 50-0611-5028 SWEEPING</b>	<b>(26,799)</b>	<b>(25,000)</b>	<b>(26,938)</b>	<b>(30,000)</b>	<b>(30,000)</b>
<b>50-0611-5034 HARD SURFACE TREATMENT EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	260,058	275,000	-	-	-
<b>TOTAL EXPENSES</b>	<b>260,058</b>	<b>275,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net 50-0611-5034 HARD SURFACE TREATMENT</b>	<b>(260,058)</b>	<b>(275,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>50-0612-5040 DUST CONTROL EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	158,589	200,000	211,024	200,000	200,000
<b>TOTAL EXPENSES</b>	<b>158,589</b>	<b>200,000</b>	<b>211,024</b>	<b>200,000</b>	<b>200,000</b>
<b>Net 50-0612-5040 DUST CONTROL</b>	<b>(158,589)</b>	<b>(200,000)</b>	<b>(211,024)</b>	<b>(200,000)</b>	<b>(200,000)</b>
<b>50-0612-5045 GRAVEL RESURFACING CONTRACT EXPENSES</b>					
65990-MATERIALS / SUPPLIES	347,906	350,000	353,176	350,000	350,000
<b>TOTAL EXPENSES</b>	<b>347,906</b>	<b>350,000</b>	<b>353,176</b>	<b>350,000</b>	<b>350,000</b>
<b>Net 50-0612-5045 GRAVEL RESURFACING CONTRACT</b>	<b>(347,906)</b>	<b>(350,000)</b>	<b>(353,176)</b>	<b>(350,000)</b>	<b>(350,000)</b>

## 2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0612-5046 PIT MAINTENANCE</b>					
<b>REVENUES</b>					
51050-AGGREGATE RESOURCE FEES	333,504	275,000	-	316,000	350,000
<b>TOTAL REVENUES</b>	<b>333,504</b>	<b>275,000</b>	<b>-</b>	<b>316,000</b>	<b>350,000</b>
<b>EXPENSES</b>					
65380-CONSULTING, ENGINEERING	1,933	4,000	2,411	4,000	3,300
65830-LICENSE FEES & PERMITS	3,332	3,600	2,760	3,600	3,400
65990-MATERIALS / SUPPLIES	-	-	1,570	-	500
66030-MEMBERSHIPS	-	-	3,100	3,500	3,200
66080-MUNICIPAL TAXES	1,654	1,650	1,399	1,750	1,794
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,355	30,000	305	30,000	25,000
<b>TOTAL EXPENSES</b>	<b>8,274</b>	<b>39,250</b>	<b>11,545</b>	<b>42,850</b>	<b>37,194</b>
<b>Net 50-0612-5046 PIT MAINTENANCE</b>	<b>325,229</b>	<b>235,750</b>	<b>(11,545)</b>	<b>273,150</b>	<b>312,806</b>
<b>50-0613-5001 BRIDGE MAINTENANCE</b>					
<b>EXPENSES</b>					
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	-	-	15,000	-
65990-MATERIALS / SUPPLIES	-	5,000	-	5,000	5,000
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>20,000</b>	<b>5,000</b>
<b>Net 50-0613-5001 BRIDGE MAINTENANCE</b>	<b>-</b>	<b>(5,000)</b>	<b>-</b>	<b>(20,000)</b>	<b>(5,000)</b>
<b>50-0613-5004 CUSTOM CULVERTS</b>					
<b>EXPENSES</b>					
65990-MATERIALS / SUPPLIES	1,399	1,500	-	3,000	2,000
<b>TOTAL EXPENSES</b>	<b>1,399</b>	<b>1,500</b>	<b>-</b>	<b>3,000</b>	<b>2,000</b>
<b>Net 50-0613-5004 CUSTOM CULVERTS</b>	<b>(1,399)</b>	<b>(1,500)</b>	<b>-</b>	<b>(3,000)</b>	<b>(2,000)</b>
<b>50-0621-5041 WINTER SALT</b>					
<b>EXPENSES</b>					
65990-MATERIALS / SUPPLIES	88,518	100,000	78,029	120,000	110,000
<b>TOTAL EXPENSES</b>	<b>88,518</b>	<b>100,000</b>	<b>78,029</b>	<b>120,000</b>	<b>110,000</b>
<b>Net 50-0621-5041 WINTER SALT</b>	<b>(88,518)</b>	<b>(100,000)</b>	<b>(78,029)</b>	<b>(120,000)</b>	<b>(110,000)</b>
<b>50-0621-5047 SNOW PLOWING</b>					
<b>REVENUES</b>					
51210-CUSTOM WORK / RECOVERY	-	500	-	500	500
<b>TOTAL REVENUES</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>500</b>
<b>EXPENSES</b>					
65910-MAINTENANCE - OTHER EQUIP	135	10,000	-	12,500	7,500
65990-MATERIALS / SUPPLIES	4,289	10,000	5,140	12,500	10,000
<b>TOTAL EXPENSES</b>	<b>4,425</b>	<b>20,000</b>	<b>5,140</b>	<b>25,000</b>	<b>17,500</b>
<b>Net 50-0621-5047 SNOW PLOWING</b>	<b>(4,425)</b>	<b>(19,500)</b>	<b>(5,140)</b>	<b>(24,500)</b>	<b>(17,000)</b>
<b>50-0621-5051 ICE BLADING</b>					
<b>EXPENSES</b>					
65150-BENEFITS	48,455	58,041	32,313	59,128	60,835
65990-MATERIALS / SUPPLIES	6,230	8,000	6,923	8,000	8,000
66135-OVERTIME	33,684	50,000	16,219	55,000	55,000
66580-WAGES - REGULAR	212,328	210,937	137,853	215,216	229,135
<b>TOTAL EXPENSES</b>	<b>300,697</b>	<b>326,978</b>	<b>193,307</b>	<b>337,344</b>	<b>352,970</b>
<b>Net 50-0621-5051 ICE BLADING</b>	<b>(300,697)</b>	<b>(326,978)</b>	<b>(193,307)</b>	<b>(337,344)</b>	<b>(352,970)</b>



## 2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0621-5058 SANDING / SAND MGMT EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	5,292	15,000	-	17,500	10,000
<b>TOTAL EXPENSES</b>	<b>5,292</b>	<b>15,000</b>	<b>-</b>	<b>17,500</b>	<b>10,000</b>
<b>Net 50-0621-5058 SANDING / SAND MGMT</b>	<b>(5,292)</b>	<b>(15,000)</b>	<b>-</b>	<b>(17,500)</b>	<b>(10,000)</b>
<b>50-0621-5064 OTHER WINTER MAINTENANCE EXPENSES</b>					
65990-MATERIALS / SUPPLIES	4,252	500	2,637	1,000	1,300
66005-MEALS - OT	438	500	283	500	500
66440-SUB-CONTRACT / CONTRACTED SERVICES	733	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>5,422</b>	<b>1,000</b>	<b>2,920</b>	<b>1,500</b>	<b>1,800</b>
<b>Net 50-0621-5064 OTHER WINTER MAINTENANCE</b>	<b>(5,422)</b>	<b>(1,000)</b>	<b>(2,920)</b>	<b>(1,500)</b>	<b>(1,800)</b>
<b>50-0621-5209 SIDEWALK PLOWING-CUSTOM WO EXPENSES</b>					
65990-MATERIALS / SUPPLIES	-	500	-	2,000	1,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>2,000</b>	<b>1,000</b>
<b>Net 50-0621-5209 SIDEWALK PLOWING-CUSTOM</b>	<b>-</b>	<b>(500)</b>	<b>-</b>	<b>(2,000)</b>	<b>(1,000)</b>
<b>50-0621-6061 ANTI-ICE/PRE WET EXPENSES</b>					
65990-MATERIALS / SUPPLIES	14,526	25,000	3,390	25,000	15,000
<b>TOTAL EXPENSES</b>	<b>14,526</b>	<b>25,000</b>	<b>3,390</b>	<b>25,000</b>	<b>15,000</b>
<b>Net 50-0621-6061 ANTI-ICE/PRE WET</b>	<b>(14,526)</b>	<b>(25,000)</b>	<b>(3,390)</b>	<b>(25,000)</b>	<b>(15,000)</b>
<b>50-0650-3400 STREET LIGHTS REVENUES</b>					
51070-ASL - TWSP ST LIGHTS MALAHID	-	300	-	-	300
<b>TOTAL REVENUES</b>	<b>-</b>	<b>300</b>	<b>-</b>	<b>-</b>	<b>300</b>
<b>EXPENSES</b>					
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	250	-	-	-
66120-ONTARIO HYDRO	-	-	22,301	44,900	47,800
66440-SUB-CONTRACT / CONTRACTED SERVICES	534	3,000	25,330	9,000	9,000
<b>TOTAL EXPENSES</b>	<b>534</b>	<b>3,250</b>	<b>47,631</b>	<b>53,900</b>	<b>56,800</b>
<b>Net 50-0650-3400 STREET LIGHTS</b>	<b>(534)</b>	<b>(2,950)</b>	<b>(47,631)</b>	<b>(53,900)</b>	<b>(56,500)</b>
<b>50-0650-3420 DORCHESTER STREET LIGHTS EXPENSES</b>					
66120-ONTARIO HYDRO	35,999	34,700	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	6,072	4,500	-	-	-
<b>TOTAL EXPENSES</b>	<b>42,070</b>	<b>39,200</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net 50-0650-3420 DORCHESTER STREET LIGHTS</b>	<b>(42,070)</b>	<b>(39,200)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>50-0650-3450 THORNDAL STREET LIGHTS EXPENSES</b>					
66120-ONTARIO HYDRO	10,433	8,100	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	15,033	1,500	-	-	-
<b>TOTAL EXPENSES</b>	<b>25,467</b>	<b>9,600</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net 50-0650-3450 THORNDAL STREET LIGHTS</b>	<b>(25,467)</b>	<b>(9,600)</b>	<b>-</b>	<b>-</b>	<b>-</b>

## 2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0655-5214 SIDEWALK REPAIRS EXPENSES</b>					
65990-MATERIALS / SUPPLIES	3,543	2,000	2,640	2,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	7,342	9,000	-	9,000	3,000
<b>TOTAL EXPENSES</b>	<b>10,885</b>	<b>11,000</b>	<b>2,640</b>	<b>11,000</b>	<b>5,000</b>
<b>Net 50-0655-5214 SIDEWALK REPAIRS</b>	<b>(10,885)</b>	<b>(11,000)</b>	<b>(2,640)</b>	<b>(11,000)</b>	<b>(5,000)</b>
<b>50-0690-5012 MUNICIPAL DRAIN MAINTENANCE (ROADS PORTION) EXPENSES</b>					
65480-DRAINAGE EXPENSE (INTERNAL)	17,495	37,000	37,681	37,000	37,000
<b>TOTAL EXPENSES</b>	<b>17,495</b>	<b>37,000</b>	<b>37,681</b>	<b>37,000</b>	<b>37,000</b>
<b>Net 50-0690-5012 MUNICIPAL DRAIN MAINTENANCE</b>	<b>(17,495)</b>	<b>(37,000)</b>	<b>(37,681)</b>	<b>(37,000)</b>	<b>(37,000)</b>
<b>50-0690-5013 DITCH MAINTENANCE EXPENSES</b>					
65990-MATERIALS / SUPPLIES	564	2,000	2,536	2,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	2,000	305	2,000	2,000
<b>TOTAL EXPENSES</b>	<b>564</b>	<b>4,000</b>	<b>2,841</b>	<b>4,000</b>	<b>4,000</b>
<b>Net 50-0690-5013 DITCH MAINTENANCE</b>	<b>(564)</b>	<b>(4,000)</b>	<b>(2,841)</b>	<b>(4,000)</b>	<b>(4,000)</b>
<b>50-0690-5016 DRAIN TILE MAINTENANCE EXPENSES</b>					
65990-MATERIALS / SUPPLIES	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net 50-0690-5016 DRAIN TILE MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>50-0690-5018 CATCHBASIN CLEANING EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	6,259	10,000	-	10,000	10,000
<b>TOTAL EXPENSES</b>	<b>6,259</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>
<b>Net 50-0690-5018 CATCHBASIN CLEANING</b>	<b>(6,259)</b>	<b>(10,000)</b>	<b>-</b>	<b>(10,000)</b>	<b>(10,000)</b>
<b>50-0693-5065 PAVEMENT MARKING EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	55,399	50,000	4,838	55,000	60,000
<b>TOTAL EXPENSES</b>	<b>55,399</b>	<b>50,000</b>	<b>4,838</b>	<b>55,000</b>	<b>60,000</b>
<b>Net 50-0693-5065 PAVEMENT MARKING</b>	<b>(55,399)</b>	<b>(50,000)</b>	<b>(4,838)</b>	<b>(55,000)</b>	<b>(60,000)</b>
<b>50-0693-5070 RAILWAY MAINTENANCE EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	79,695	70,000	68,460	75,000	75,000
<b>TOTAL EXPENSES</b>	<b>79,695</b>	<b>70,000</b>	<b>68,460</b>	<b>75,000</b>	<b>75,000</b>
<b>Net 50-0693-5070 RAILWAY MAINTENANCE</b>	<b>(79,695)</b>	<b>(70,000)</b>	<b>(68,460)</b>	<b>(75,000)</b>	<b>(75,000)</b>
<b>50-0693-5073 SIGN MAINT. - TEMP / REGULATORY / ALL OTHER EXPENSES</b>					
65990-MATERIALS / SUPPLIES	33,830	46,000	27,694	35,000	35,000
<b>TOTAL EXPENSES</b>	<b>33,830</b>	<b>46,000</b>	<b>27,694</b>	<b>35,000</b>	<b>35,000</b>
<b>Net 50-0693-5073 SIGN MAINT. - TEMP/ REGULATORY/OTHI</b>	<b>(33,830)</b>	<b>(46,000)</b>	<b>(27,694)</b>	<b>(35,000)</b>	<b>(35,000)</b>

## 2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0694-5011 TREE REMOVAL & CLEAN UP EXPENSES					
65990-MATERIALS / SUPPLIES	1,097	500	2,338	1,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	21,344	15,000	14,199	17,500	17,500
<b>TOTAL EXPENSES</b>	<b>22,441</b>	<b>15,500</b>	<b>16,537</b>	<b>18,500</b>	<b>19,500</b>
<b>Net 50-0694-5011 TREE REMOVAL &amp; CLEAN UP</b>	<b>(22,441)</b>	<b>(15,500)</b>	<b>(16,537)</b>	<b>(18,500)</b>	<b>(19,500)</b>
50-0695-5077 SHOP STOCK AND MAINTENANCE EXPENSES					
65530-EQUIPMENT (NOT CAPITAL)	1,638	1,500	2,719	6,500	6,500
65880-MAINTENANCE	143	-	-	-	-
65990-MATERIALS / SUPPLIES	14,341	16,000	18,130	16,000	16,000
<b>TOTAL EXPENSES</b>	<b>16,122</b>	<b>17,500</b>	<b>20,849</b>	<b>22,500</b>	<b>22,500</b>
<b>Net 50-0695-5077 SHOP STOCK AND MAINTENANCE</b>	<b>(16,122)</b>	<b>(17,500)</b>	<b>(20,849)</b>	<b>(22,500)</b>	<b>(22,500)</b>
50-0698-5295 WORK FOR OTHERS REVENUES					
51210-CUSTOM WORK / RECOVERY	876	2,000	-	500	-
<b>TOTAL REVENUES</b>	<b>876</b>	<b>2,000</b>	<b>-</b>	<b>500</b>	<b>-</b>
<b>Net 50-0698-5295 WORK FOR OTHERS</b>	<b>876</b>	<b>2,000</b>	<b>-</b>	<b>500</b>	<b>-</b>
50-0698-5299 WORK FOR LANDFILL REVENUES					
51210-CUSTOM WORK / RECOVERY	-	6,000	-	-	-
<b>TOTAL REVENUES</b>	<b>-</b>	<b>6,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net 50-0698-5299 WORK FOR LANDFILL</b>	<b>-</b>	<b>6,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
50-0699-5327 MINOR ROAD RECONSTRUCTION EXPENSES					
65990-MATERIALS / SUPPLIES	35,553	80,000	41,153	80,000	80,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	64,432	20,000	43,480	20,000	20,000
<b>TOTAL EXPENSES</b>	<b>99,985</b>	<b>100,000</b>	<b>84,633</b>	<b>100,000</b>	<b>100,000</b>
<b>Net 50-0699-5327 MINOR ROAD RECONSTRUCTION</b>	<b>(99,985)</b>	<b>(100,000)</b>	<b>(84,633)</b>	<b>(100,000)</b>	<b>(100,000)</b>
<b>NET TRANSPORTATION SERVICES</b>	<b>(6,194,625)</b>	<b>(4,146,466)</b>	<b>(2,099,902)</b>	<b>(4,291,350)</b>	<b>(4,384,983)</b>



# Fleet Services

**Fleet Services** make up 5.7% (5.6% - 2024) of your local Thames Centre municipal taxes and includes operational costs of municipal vehicles from all departments and the capital costs to maintain, rehabilitate and improve fleet assets. The current municipal fleet consists of 7 fire pumper/tankers, 3 rescue trucks, 17 pickup trucks, 2 utility trucks, 2 ice resurfacers, 2 graders, 6 tandem axle plow trucks, 2 single axle plow trucks, 1 sidewalk plow, 2 backhoe/loaders, 1 loader, 4 tractors, 1 compactor, 1 crawler, 1 events trailer, 3 RTV's, and numerous mowers and trailers.

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0700-0100 Vehicle #100	(7,547)	(3,291)	(7,574)	(8,569)	(8,120)
50-0700-0101 Vehicle #101	(8,642)	(5,952)	(15,243)	(8,051)	(37,156)
50-0700-0103 Vehicle #103	(3,779)	(3,336)	(3,623)	(5,157)	(7,310)
50-0700-0104 Vehicle #104	(4,172)	(2,448)	(2,281)	(5,096)	(4,713)
50-0700-0105 Vehicle #105	(1,414)	(1,757)	(1,700)	(2,518)	(2,644)
50-0700-0108 Vehicle #108	(4,242)	(4,153)	(2,277)	(4,612)	(8,158)
50-0700-0200 Vehicle #200	(1,319)	(1,730)	(1,443)	(2,596)	(1,902)
50-0700-0204 Vehicle #204	(3,036)	(3,188)	(2,902)	(3,309)	(3,475)
50-0700-0205 Vehicle #205	(6,126)	(3,619)	(1,935)	(2,922)	(6,568)
50-0700-0206 Vehicle #206	(4,177)	(4,016)	(6,412)	(5,063)	(8,137)
50-0700-0220 Vehicle #220	-	-	(995)	(1,660)	(7,300)
50-0700-0300 FLEET OP	(596,489)	(139,659)	(127,711)	(105,400)	(105,020)
50-0700-0302 Vehicle #02	(4,859)	(7,883)	(3,897)	(5,820)	(7,040)
50-0700-0303 Vehicle #03	(6,044)	(8,100)	(1,129)	(2,693)	(3,041)
50-0700-0307 Vehicle #07	(3,444)	(4,200)	(2,000)	(1,423)	-
50-0700-0308 Vehicle #08	(3,928)	(1,230)	(3,717)	(2,415)	(2,734)
50-0700-0309 Vehicle #09	(2,977)	(2,000)	(2,407)	(2,250)	(5,300)
50-0700-0310 Vehicle #10	(28,702)	(38,154)	(21,454)	(36,815)	(35,207)
50-0700-0311 Vehicle #11	(5,874)	-	(23,240)	(22,860)	(13,503)
50-0700-0312 Vehicle #12	-	-	(309)	(14,242)	(37,000)
50-0700-0314 Vehicle #14	-	-	(349)	-	-
50-0700-0315 Vehicle #15	-	-	(349)	(1,459)	(2,588)
50-0700-0319 Vehicle #19	(1,293)	(500)	(481)	(525)	(551)
50-0700-0323 Vehicle #23	(17,692)	(11,685)	(11,148)	(8,806)	(12,985)
50-0700-0324 Vehicle #24	(21,778)	(30,847)	(15,737)	(27,041)	(22,700)
50-0700-0330 Vehicle #30	-	(500)	-	(100)	(100)
50-0700-0331 Vehicle #31	(559)	(750)	(392)	(1,156)	(1,026)
50-0700-0332 Vehicle #32	(812)	(900)	(1,561)	(995)	(804)
50-0700-0336 Vehicle #36	(2,398)	(3,200)	(886)	(3,646)	(4,825)
50-0700-0337 Vehicle #37	(1,749)	(2,137)	(1,716)	(1,661)	(2,444)
50-0700-0340 Vehicle #40	(11,217)	(11,550)	(5,405)	(7,474)	-
50-0700-0341 Vehicle #41	(5,252)	(6,964)	(5,729)	(7,235)	(5,200)
50-0700-0342 Vehicle #42	(9,303)	(9,245)	(9,479)	(9,825)	(9,966)
50-0700-0345 Vehicle #45	(7,500)	(6,000)	(4,862)	(6,277)	(5,645)
50-0700-0349 Vehicle #49	(1,950)	(3,739)	(1,937)	(2,467)	(2,778)
50-0700-0350 Vehicle #50	(159)	(600)	(132)	(550)	(200)
50-0700-0351 Vehicle #51	-	-	-	-	-
50-0700-0354 Vehicle #54	(16,202)	(13,268)	(5,598)	(12,762)	(12,500)
50-0700-0355 Vehicle #55	(6,094)	(9,850)	(7,763)	(8,556)	(9,680)
50-0700-0358 Vehicle #58	(2,558)	(2,025)	(1,603)	(2,441)	(5,900)
50-0700-0360 Vehicle #60	(1,092)	(1,307)	(2,442)	(1,489)	(2,218)
50-0700-0361 Vehicle #61	(5,246)	(6,013)	(6,159)	(6,363)	(4,640)



## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0100 Vehicle #100					
EXPENSES					
65640-FUEL - GAS	3,665	3,291	3,083	4,969	4,041
66130- VEHICLE RELATED / MAINTENANCE	3,882	-	4,491	3,600	4,079
<b>TOTAL EXPENSES</b>	<b>7,547</b>	<b>3,291</b>	<b>7,574</b>	<b>8,569</b>	<b>8,120</b>
<b>Net 50-0700-0100 Vehicle #100</b>	<b>(7,547)</b>	<b>(3,291)</b>	<b>(7,574)</b>	<b>(8,569)</b>	<b>(8,120)</b>
50-0700-0101 Vehicle #101					
EXPENSES					
65640-FUEL - GAS	3,237	2,952	2,321	4,901	4,000
66130- VEHICLE RELATED / MAINTENANCE	5,405	3,000	12,921	3,150	33,156
<b>TOTAL EXPENSES</b>	<b>8,642</b>	<b>5,952</b>	<b>15,243</b>	<b>8,051</b>	<b>37,156</b>
<b>Net 50-0700-0101 Vehicle #101</b>	<b>(8,642)</b>	<b>(5,952)</b>	<b>(15,243)</b>	<b>(8,051)</b>	<b>(37,156)</b>
50-0700-0103 Vehicle #103					
EXPENSES					
65640-FUEL - GAS	2,677	1,836	1,787	4,157	4,365
66130- VEHICLE RELATED / MAINTENANCE	1,101	1,500	1,836	1,000	2,945
<b>TOTAL EXPENSES</b>	<b>3,779</b>	<b>3,336</b>	<b>3,623</b>	<b>5,157</b>	<b>7,310</b>
<b>Net 50-0700-0103 Vehicle #103</b>	<b>(3,779)</b>	<b>(3,336)</b>	<b>(3,623)</b>	<b>(5,157)</b>	<b>(7,310)</b>
50-0700-0104 Vehicle #104					
EXPENSES					
65640-FUEL - GAS	1,080	448	332	1,096	513
66130- VEHICLE RELATED / MAINTENANCE	3,091	2,000	1,949	4,000	4,200
<b>TOTAL EXPENSES</b>	<b>4,172</b>	<b>2,448</b>	<b>2,281</b>	<b>5,096</b>	<b>4,713</b>
<b>Net 50-0700-0104 Vehicle #104</b>	<b>(4,172)</b>	<b>(2,448)</b>	<b>(2,281)</b>	<b>(5,096)</b>	<b>(4,713)</b>
50-0700-0105 Vehicle #105					
EXPENSES					
65640-FUEL - GAS	817	557	519	1,168	1,226
66130- VEHICLE RELATED / MAINTENANCE	597	1,200	1,180	1,350	1,418
<b>TOTAL EXPENSES</b>	<b>1,414</b>	<b>1,757</b>	<b>1,700</b>	<b>2,518</b>	<b>2,644</b>
<b>Net 50-0700-0105 Vehicle #105</b>	<b>(1,414)</b>	<b>(1,757)</b>	<b>(1,700)</b>	<b>(2,518)</b>	<b>(2,644)</b>
50-0700-0108 Vehicle #108					
EXPENSES					
65640-FUEL - GAS	1,937	1,153	415	1,862	1,955
66130- VEHICLE RELATED / MAINTENANCE	2,304	3,000	1,861	2,750	6,203
<b>TOTAL EXPENSES</b>	<b>4,242</b>	<b>4,153</b>	<b>2,277</b>	<b>4,612</b>	<b>8,158</b>
<b>Net 50-0700-0108 Vehicle #108</b>	<b>(4,242)</b>	<b>(4,153)</b>	<b>(2,277)</b>	<b>(4,612)</b>	<b>(8,158)</b>

## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0200 Vehicle #200					
EXPENSES					
65640-FUEL - GAS	621	730	472	1,096	603
66130- VEHICLE RELATED / MAINTENANCE	698	1,000	971	1,500	1,299
<b>TOTAL EXPENSES</b>	<b>1,319</b>	<b>1,730</b>	<b>1,443</b>	<b>2,596</b>	<b>1,902</b>
<b>Net 50-0700-0200 Vehicle #200</b>	<b>(1,319)</b>	<b>(1,730)</b>	<b>(1,443)</b>	<b>(2,596)</b>	<b>(1,902)</b>
50-0700-0204 Vehicle #204					
EXPENSES					
65640-FUEL - GAS	992	1,188	450	854	897
66130- VEHICLE RELATED / MAINTENANCE	2,044	2,000	2,452	2,455	2,578
<b>TOTAL EXPENSES</b>	<b>3,036</b>	<b>3,188</b>	<b>2,902</b>	<b>3,309</b>	<b>3,475</b>
<b>Net 50-0700-0204 Vehicle #204</b>	<b>(3,036)</b>	<b>(3,188)</b>	<b>(2,902)</b>	<b>(3,309)</b>	<b>(3,475)</b>
50-0700-0205 Vehicle #205					
EXPENSES					
65640-FUEL - GAS	801	1,119	1,187	822	863
66130- VEHICLE RELATED / MAINTENANCE	5,325	2,500	748	2,100	5,705
<b>TOTAL EXPENSES</b>	<b>6,126</b>	<b>3,619</b>	<b>1,935</b>	<b>2,922</b>	<b>6,568</b>
<b>Net 50-0700-0205 Vehicle #205</b>	<b>(6,126)</b>	<b>(3,619)</b>	<b>(1,935)</b>	<b>(2,922)</b>	<b>(6,568)</b>
50-0700-0206 Vehicle #206					
EXPENSES					
65640-FUEL - GAS	1,343	1,516	807	1,178	1,237
66130- VEHICLE RELATED / MAINTENANCE	2,834	2,500	5,605	3,885	6,900
<b>TOTAL EXPENSES</b>	<b>4,177</b>	<b>4,016</b>	<b>6,412</b>	<b>5,063</b>	<b>8,137</b>
<b>Net 50-0700-0206 Vehicle #206</b>	<b>(4,177)</b>	<b>(4,016)</b>	<b>(6,412)</b>	<b>(5,063)</b>	<b>(8,137)</b>
50-0700-0220 Vehicle #220					
EXPENSES					
65640-FUEL - GAS	-	-	995	1,315	6,500
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	345	800
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>995</b>	<b>1,660</b>	<b>7,300</b>
<b>Net 50-0700-0220 Vehicle #220</b>	<b>-</b>	<b>-</b>	<b>(995)</b>	<b>(1,660)</b>	<b>(7,300)</b>

## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0700-0300 FLEET OP</b>					
<b>REVENUES</b>					
51735-PROCEEDS FROM SALE OF MUNICIPAL PRC	198,066	-	-	-	-
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>198,066</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>					
65000-INTERDEPARTMENTAL ALLOCATION	(26,479)	-	-	(33,750)	-
65100-ADVERTISING	-	-	-	-	-
65110-ADMIN - AMORTIZATION	729,222	-	-	-	-
65640-FUEL - GAS	-	-	5,234	-	-
65641-FUEL - DIESEL (CLEAR)	-	-	3,329	-	-
65642-FUEL - DIESEL (DYED)	-	-	9,088	-	-
65730-INSURANCE PREMIUM	60,975	76,909	65,235	67,000	60,000
65790-LEASE / RENTAL EXPENSE	-	20,000	-	18,000	-
65830-LICENSE FEES & PERMITS	14,190	19,000	18,222	21,000	18,245
65991-FLEET OP - DFD/TFD BULK VEHICLE SUPPLI	-	1,000	-	6,320	-
66130- VEHICLE RELATED / MAINTENANCE	-	250	-	330	275
66300-RADIO / PAGER EXPENSE	16,647	22,500	26,603	26,500	26,500
<b>TOTAL EXPENSES</b>	<b>794,555</b>	<b>139,659</b>	<b>127,711</b>	<b>105,400</b>	<b>105,020</b>
<b>Net 50-0700-0300 FLEET OP</b>	<b>(596,489)</b>	<b>(139,659)</b>	<b>(127,711)</b>	<b>(105,400)</b>	<b>(105,020)</b>
<b>50-0700-0302 Vehicle #02</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	4,005	6,383	3,897	4,820	3,990
66130- VEHICLE RELATED / MAINTENANCE	854	1,500	-	1,000	3,050
<b>TOTAL EXPENSES</b>	<b>4,859</b>	<b>7,883</b>	<b>3,897</b>	<b>5,820</b>	<b>7,040</b>
<b>Net 50-0700-0302 Vehicle #02</b>	<b>(4,859)</b>	<b>(7,883)</b>	<b>(3,897)</b>	<b>(5,820)</b>	<b>(7,040)</b>
<b>50-0700-0303 Vehicle #03</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	559	500	392	893	500
66130- VEHICLE RELATED / MAINTENANCE	5,485	7,600	737	1,800	2,541
<b>TOTAL EXPENSES</b>	<b>6,044</b>	<b>8,100</b>	<b>1,129</b>	<b>2,693</b>	<b>3,041</b>
<b>Net 50-0700-0303 Vehicle #03</b>	<b>(6,044)</b>	<b>(8,100)</b>	<b>(1,129)</b>	<b>(2,693)</b>	<b>(3,041)</b>
<b>50-0700-0307 Vehicle #07</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	2,546	1,700	1,748	548	-
66130- VEHICLE RELATED / MAINTENANCE	898	2,500	252	875	-
<b>TOTAL EXPENSES</b>	<b>3,444</b>	<b>4,200</b>	<b>2,000</b>	<b>1,423</b>	<b>-</b>
<b>Net 50-0700-0307 Vehicle #07</b>	<b>(3,444)</b>	<b>(4,200)</b>	<b>(2,000)</b>	<b>(1,423)</b>	<b>-</b>

## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0700-0308 Vehicle #08</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	2,546	1,230	2,097	1,415	1,854
66130- VEHICLE RELATED / MAINTENANCE	1,383	-	1,620	1,000	880
<b>TOTAL EXPENSES</b>	<b>3,928</b>	<b>1,230</b>	<b>3,717</b>	<b>2,415</b>	<b>2,734</b>
<b>Net 50-0700-0308 Vehicle #08</b>	<b>(3,928)</b>	<b>(1,230)</b>	<b>(3,717)</b>	<b>(2,415)</b>	<b>(2,734)</b>
<b>50-0700-0309 Vehicle #09</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	2,546	1,500	2,097	1,725	2,800
66130- VEHICLE RELATED / MAINTENANCE	431	500	311	525	2,500
<b>TOTAL EXPENSES</b>	<b>2,977</b>	<b>2,000</b>	<b>2,407</b>	<b>2,250</b>	<b>5,300</b>
<b>Net 50-0700-0309 Vehicle #09</b>	<b>(2,977)</b>	<b>(2,000)</b>	<b>(2,407)</b>	<b>(2,250)</b>	<b>(5,300)</b>
<b>50-0700-0310 Vehicle #10</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	11,704	23,154	7,262	20,815	17,500
66130- VEHICLE RELATED / MAINTENANCE	16,997	15,000	14,192	16,000	17,707
<b>TOTAL EXPENSES</b>	<b>28,702</b>	<b>38,154</b>	<b>21,454</b>	<b>36,815</b>	<b>35,207</b>
<b>Net 50-0700-0310 Vehicle #10</b>	<b>(28,702)</b>	<b>(38,154)</b>	<b>(21,454)</b>	<b>(36,815)</b>	<b>(35,207)</b>
<b>50-0700-0311 Vehicle # 11</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	4,576	-	8,049	9,860	10,353
66130- VEHICLE RELATED / MAINTENANCE	1,299	-	15,191	13,000	3,150
<b>TOTAL EXPENSES</b>	<b>5,874</b>	<b>-</b>	<b>23,240</b>	<b>22,860</b>	<b>13,503</b>
<b>Net 50-0700-0311 Vehicle # 11</b>	<b>(5,874)</b>	<b>-</b>	<b>(23,240)</b>	<b>(22,860)</b>	<b>(13,503)</b>
<b>50-0700-0312 Vehicle # 12</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	-	-	309	14,242	27,000
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	10,000
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>309</b>	<b>14,242</b>	<b>37,000</b>
<b>Net 50-0700-0312 Vehicle # 12</b>	<b>-</b>	<b>-</b>	<b>(309)</b>	<b>(14,242)</b>	<b>(37,000)</b>
<b>50-0700-0314 Vehicle # 14</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	-	-	349	-	-
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>349</b>	<b>-</b>	<b>-</b>
<b>Net 50-0700-0314 Vehicle # 14</b>	<b>-</b>	<b>-</b>	<b>(349)</b>	<b>-</b>	<b>-</b>



## 2025 Operating Budget

FLEET	Actual	2023 Budget	Actual	2024 Budget	2025 Budget
50-0700-0315 Vehicle # 15					
EXPENSES					
65640-FUEL - GAS	-	-	349	959	1,708
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	500	880
<b>TOTAL EXPENSES</b>	-	-	349	1,459	2,588
<b>Net 50-0700-0315 Vehicle # 15</b>	-	-	(349)	(1,459)	(2,588)
50-0700-0319 Vehicle #19					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	1,293	500	481	525	551
<b>TOTAL EXPENSES</b>	1,293	500	481	525	551
<b>Net 50-0700-0319 Vehicle #19</b>	(1,293)	(500)	(481)	(525)	(551)
50-0700-0323 Vehicle #23					
EXPENSES					
65640-FUEL - GAS	3,177	5,685	2,321	5,806	4,585
66130- VEHICLE RELATED / MAINTENANCE	14,515	6,000	8,826	3,000	8,400
<b>TOTAL EXPENSES</b>	17,692	11,685	11,148	8,806	12,985
<b>Net 50-0700-0323 Vehicle #23</b>	(17,692)	(11,685)	(11,148)	(8,806)	(12,985)
50-0700-0324 Vehicle #24					
EXPENSES					
65640-FUEL - GAS	12,749	20,847	8,455	20,541	15,200
66130- VEHICLE RELATED / MAINTENANCE	9,029	10,000	7,282	6,500	7,500
<b>TOTAL EXPENSES</b>	21,778	30,847	15,737	27,041	22,700
<b>Net 50-0700-0324 Vehicle #24</b>	(21,778)	(30,847)	(15,737)	(27,041)	(22,700)
50-0700-0330 Vehicle #30					
EXPENSES					
65640-FUEL - GAS	-	-	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	-	500	-	100	100
<b>TOTAL EXPENSES</b>	-	500	-	100	100
<b>Net 50-0700-0330 Vehicle #30</b>	-	(500)	-	(100)	(100)
50-0700-0331 Vehicle #31					
EXPENSES					
65640-FUEL - GAS	559	500	392	893	750
66130- VEHICLE RELATED / MAINTENANCE	-	250	-	263	276
<b>TOTAL EXPENSES</b>	559	750	392	1,156	1,026
<b>Net 50-0700-0331 Vehicle #31</b>	(559)	(750)	(392)	(1,156)	(1,026)

## 2025 Operating Budget

FLEET	Actual	2023 Budget	Actual	2024 Budget	2025 Budget
50-0700-0332 Vehicle #32					
EXPENSES					
65640-FUEL - GAS	559	500	392	575	604
66130- VEHICLE RELATED / MAINTENANCE	253	400	1,169	420	200
<b>TOTAL EXPENSES</b>	<b>812</b>	<b>900</b>	<b>1,561</b>	<b>995</b>	<b>804</b>
<b>Net 50-0700-0332 Vehicle #32</b>	<b>(812)</b>	<b>(900)</b>	<b>(1,561)</b>	<b>(995)</b>	<b>(804)</b>
50-0700-0336 Vehicle #36					
EXPENSES					
65640-FUEL - GAS	559	500	392	892	825
66130- VEHICLE RELATED / MAINTENANCE	1,839	2,700	494	2,754	4,000
<b>TOTAL EXPENSES</b>	<b>2,398</b>	<b>3,200</b>	<b>886</b>	<b>3,646</b>	<b>4,825</b>
<b>Net 50-0700-0336 Vehicle #36</b>	<b>(2,398)</b>	<b>(3,200)</b>	<b>(886)</b>	<b>(3,646)</b>	<b>(4,825)</b>
50-0700-0337 Vehicle #37					
EXPENSES					
65640-FUEL - GAS	1,290	1,637	1,569	1,315	1,381
66130- VEHICLE RELATED / MAINTENANCE	459	500	147	346	1,063
<b>TOTAL EXPENSES</b>	<b>1,749</b>	<b>2,137</b>	<b>1,716</b>	<b>1,661</b>	<b>2,444</b>
<b>Net 50-0700-0337 Vehicle #37</b>	<b>(1,749)</b>	<b>(2,137)</b>	<b>(1,716)</b>	<b>(1,661)</b>	<b>(2,444)</b>
50-0700-0340 Vehicle #40					
EXPENSES					
65640-FUEL - GAS	10,016	9,450	4,037	5,724	-
66130- VEHICLE RELATED / MAINTENANCE	1,201	2,100	1,367	1,750	-
<b>TOTAL EXPENSES</b>	<b>11,217</b>	<b>11,550</b>	<b>5,405</b>	<b>7,474</b>	<b>-</b>
<b>Net 50-0700-0340 Vehicle #40</b>	<b>(11,217)</b>	<b>(11,550)</b>	<b>(5,405)</b>	<b>(7,474)</b>	<b>-</b>
50-0700-0341 Vehicle #41					
EXPENSES					
65640-FUEL - GAS	4,170	6,164	3,368	4,985	4,200
66130- VEHICLE RELATED / MAINTENANCE	1,081	800	2,361	2,250	1,000
<b>TOTAL EXPENSES</b>	<b>5,252</b>	<b>6,964</b>	<b>5,729</b>	<b>7,235</b>	<b>5,200</b>
<b>Net 50-0700-0341 Vehicle #41</b>	<b>(5,252)</b>	<b>(6,964)</b>	<b>(5,729)</b>	<b>(7,235)</b>	<b>(5,200)</b>
50-0700-0342 Vehicle #42					
EXPENSES					
65640-FUEL - GAS	4,628	6,245	5,601	6,825	7,166
66130- VEHICLE RELATED / MAINTENANCE	4,675	3,000	3,878	3,000	2,800
<b>TOTAL EXPENSES</b>	<b>9,303</b>	<b>9,245</b>	<b>9,479</b>	<b>9,825</b>	<b>9,966</b>
<b>Net 50-0700-0342 Vehicle #42</b>	<b>(9,303)</b>	<b>(9,245)</b>	<b>(9,479)</b>	<b>(9,825)</b>	<b>(9,966)</b>

## 2025 Operating Budget

FLEET	Actual	2023 Budget	Actual	2024 Budget	2025 Budget
50-0700-0345 Vehicle #45					
EXPENSES					
65640-FUEL - GAS	2,731	3,000	898	2,520	1,700
66130- VEHICLE RELATED / MAINTENANCE	4,769	3,000	3,964	3,757	3,945
<b>TOTAL EXPENSES</b>	<b>7,500</b>	<b>6,000</b>	<b>4,862</b>	<b>6,277</b>	<b>5,645</b>
<b>Net 50-0700-0345 Vehicle #45</b>	<b>(7,500)</b>	<b>(6,000)</b>	<b>(4,862)</b>	<b>(6,277)</b>	<b>(5,645)</b>
50-0700-0349 Vehicle #49					
EXPENSES					
65640-FUEL - GAS	1,645	2,739	1,236	1,917	2,200
66130- VEHICLE RELATED / MAINTENANCE	306	1,000	701	550	578
<b>TOTAL EXPENSES</b>	<b>1,950</b>	<b>3,739</b>	<b>1,937</b>	<b>2,467</b>	<b>2,778</b>
<b>Net 50-0700-0349 Vehicle #49</b>	<b>(1,950)</b>	<b>(3,739)</b>	<b>(1,937)</b>	<b>(2,467)</b>	<b>(2,778)</b>
50-0700-0350 Vehicle #50					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	159	600	132	550	200
<b>TOTAL EXPENSES</b>	<b>159</b>	<b>600</b>	<b>132</b>	<b>550</b>	<b>200</b>
<b>Net 50-0700-0350 Vehicle #50</b>	<b>(159)</b>	<b>(600)</b>	<b>(132)</b>	<b>(550)</b>	<b>(200)</b>
50-0700-0351 Vehicle #51					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net 50-0700-0351 Vehicle #51</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
50-0700-0354 Vehicle #54					
EXPENSES					
65640-FUEL - GAS	2,606	5,768	1,931	4,492	5,100
66130- VEHICLE RELATED / MAINTENANCE	13,596	7,500	3,667	8,270	7,400
<b>TOTAL EXPENSES</b>	<b>16,202</b>	<b>13,268</b>	<b>5,598</b>	<b>12,762</b>	<b>12,500</b>
<b>Net 50-0700-0354 Vehicle #54</b>	<b>(16,202)</b>	<b>(13,268)</b>	<b>(5,598)</b>	<b>(12,762)</b>	<b>(12,500)</b>
50-0700-0355 Vehicle #55					
EXPENSES					
65640-FUEL - GAS	5,609	7,350	6,096	6,956	6,600
66130- VEHICLE RELATED / MAINTENANCE	485	2,500	1,667	1,600	3,080
<b>TOTAL EXPENSES</b>	<b>6,094</b>	<b>9,850</b>	<b>7,763</b>	<b>8,556</b>	<b>9,680</b>
<b>Net 50-0700-0355 Vehicle #55</b>	<b>(6,094)</b>	<b>(9,850)</b>	<b>(7,763)</b>	<b>(8,556)</b>	<b>(9,680)</b>
50-0700-0358 Vehicle #58					
EXPENSES					
65640-FUEL - GAS	2,162	1,500	1,488	1,890	3,000
66130- VEHICLE RELATED / MAINTENANCE	396	525	115	551	2,900
<b>TOTAL EXPENSES</b>	<b>2,558</b>	<b>2,025</b>	<b>1,603</b>	<b>2,441</b>	<b>5,900</b>
<b>Net 50-0700-0358 Vehicle #58</b>	<b>(2,558)</b>	<b>(2,025)</b>	<b>(1,603)</b>	<b>(2,441)</b>	<b>(5,900)</b>

## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0700-0360 Vehicle #60</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	441	557	914	329	1,000
06130- VEHICLE RELATED / MAINTENANCE	651	750	1,528	1,160	1,218
<b>TOTAL EXPENSES</b>	<b>1,092</b>	<b>1,307</b>	<b>2,442</b>	<b>1,489</b>	<b>2,218</b>
<b>Net 50-0700-0360 Vehicle #60</b>	<b>(1,092)</b>	<b>(1,307)</b>	<b>(2,442)</b>	<b>(1,489)</b>	<b>(2,218)</b>
<b>50-0700-0361 Vehicle #61</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	3,774	5,013	3,308	4,163	3,800
06130- VEHICLE RELATED / MAINTENANCE	1,472	1,000	2,852	2,200	840
<b>TOTAL EXPENSES</b>	<b>5,246</b>	<b>6,013</b>	<b>6,159</b>	<b>6,363</b>	<b>4,640</b>
<b>Net 50-0700-0361 Vehicle #61</b>	<b>(5,246)</b>	<b>(6,013)</b>	<b>(6,159)</b>	<b>(6,363)</b>	<b>(4,640)</b>
<b>50-0700-0363 Vehicle #63</b>					
<b>EXPENSES</b>					
06130- VEHICLE RELATED / MAINTENANCE	740	350	2,197	368	600
<b>TOTAL EXPENSES</b>	<b>740</b>	<b>350</b>	<b>2,197</b>	<b>368</b>	<b>600</b>
<b>Net 50-0700-0363 Vehicle #63</b>	<b>(740)</b>	<b>(350)</b>	<b>(2,197)</b>	<b>(368)</b>	<b>(600)</b>
<b>50-0700-0365 Vehicle #65</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	3,244	3,000	2,413	3,506	4,200
06130- VEHICLE RELATED / MAINTENANCE	7,283	2,500	5,195	3,100	3,700
<b>TOTAL EXPENSES</b>	<b>10,527</b>	<b>5,500</b>	<b>7,607</b>	<b>6,606</b>	<b>7,900</b>
<b>Net 50-0700-0365 Vehicle #65</b>	<b>(10,527)</b>	<b>(5,500)</b>	<b>(7,607)</b>	<b>(6,606)</b>	<b>(7,900)</b>
<b>50-0700-0366 Vehicle #66</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	31,962	45,000	16,124	48,202	32,000
06130- VEHICLE RELATED / MAINTENANCE	11,230	10,000	28,656	10,500	35,025
<b>TOTAL EXPENSES</b>	<b>43,192</b>	<b>55,000</b>	<b>44,779</b>	<b>58,702</b>	<b>67,025</b>
<b>Net 50-0700-0366 Vehicle #66</b>	<b>(43,192)</b>	<b>(55,000)</b>	<b>(44,779)</b>	<b>(58,702)</b>	<b>(67,025)</b>
<b>50-0700-0367 Vehicle #67</b>					
<b>EXPENSES</b>					
06130- VEHICLE RELATED / MAINTENANCE	2,354	250	396	750	1,200
<b>TOTAL EXPENSES</b>	<b>2,354</b>	<b>250</b>	<b>396</b>	<b>750</b>	<b>1,200</b>
<b>Net 50-0700-0367 Vehicle #67</b>	<b>(2,354)</b>	<b>(250)</b>	<b>(396)</b>	<b>(750)</b>	<b>(1,200)</b>
<b>50-0700-0369 Vehicle #69</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	2,189	1,916	1,023	3,067	2,500
06130- VEHICLE RELATED / MAINTENANCE	766	5,000	1,024	6,400	5,700
<b>TOTAL EXPENSES</b>	<b>2,955</b>	<b>6,916</b>	<b>2,047</b>	<b>9,467</b>	<b>8,200</b>
<b>Net 50-0700-0369 Vehicle #69</b>	<b>(2,955)</b>	<b>(6,916)</b>	<b>(2,047)</b>	<b>(9,467)</b>	<b>(8,200)</b>



## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0700-0370 Vehicle #70</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	559	1,280	392	931	978
06130- VEHICLE RELATED / MAINTENANCE	3,544	7,200	4,328	9,615	15,296
<b>TOTAL EXPENSES</b>	<b>4,102</b>	<b>8,480</b>	<b>4,720</b>	<b>10,546</b>	<b>16,274</b>
<b>Net 50-0700-0370 Vehicle #70</b>	<b>(4,102)</b>	<b>(8,460)</b>	<b>(4,720)</b>	<b>(10,546)</b>	<b>(16,274)</b>
<b>50-0700-0371 Vehicle #71</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	5,322	3,254	1,446	2,739	2,876
06130- VEHICLE RELATED / MAINTENANCE	9,720	27,500	8,694	11,253	11,816
<b>TOTAL EXPENSES</b>	<b>15,041</b>	<b>30,754</b>	<b>10,140</b>	<b>13,992</b>	<b>14,692</b>
<b>Net 50-0700-0371 Vehicle #71</b>	<b>(15,041)</b>	<b>(30,754)</b>	<b>(10,140)</b>	<b>(13,992)</b>	<b>(14,692)</b>
<b>50-0700-0374 Vehicle #74</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	1,531	3,880	1,577	1,752	2,500
06130- VEHICLE RELATED / MAINTENANCE	544	1,500	564	1,400	1,200
<b>TOTAL EXPENSES</b>	<b>2,075</b>	<b>5,380</b>	<b>2,141</b>	<b>3,152</b>	<b>3,700</b>
<b>Net 50-0700-0374 Vehicle #74</b>	<b>(2,075)</b>	<b>(5,380)</b>	<b>(2,141)</b>	<b>(3,152)</b>	<b>(3,700)</b>
<b>50-0700-0375 Vehicle #75</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	24,671	42,139	16,207	14,242	-
06130- VEHICLE RELATED / MAINTENANCE	9,973	30,000	13,682	30,000	-
<b>TOTAL EXPENSES</b>	<b>34,645</b>	<b>72,139</b>	<b>29,888</b>	<b>44,242</b>	<b>-</b>
<b>Net 50-0700-0375 Vehicle #75</b>	<b>(34,645)</b>	<b>(72,139)</b>	<b>(29,888)</b>	<b>(44,242)</b>	<b>-</b>
<b>50-0700-0376 Vehicle #76</b>					
<b>EXPENSES</b>					
06130- VEHICLE RELATED / MAINTENANCE	188	348	-	200	200
<b>TOTAL EXPENSES</b>	<b>188</b>	<b>348</b>	<b>-</b>	<b>200</b>	<b>200</b>
<b>Net 50-0700-0376 Vehicle #76</b>	<b>(188)</b>	<b>(348)</b>	<b>-</b>	<b>(200)</b>	<b>(200)</b>
<b>50-0700-0377 Vehicle #77</b>					
<b>EXPENSES</b>					
05040-FUEL - GAS	4,825	5,768	3,744	5,532	4,000
06130- VEHICLE RELATED / MAINTENANCE	5,309	1,000	366	1,225	2,000
<b>TOTAL EXPENSES</b>	<b>10,134</b>	<b>6,768</b>	<b>4,110</b>	<b>6,757</b>	<b>6,000</b>
<b>Net 50-0700-0377 Vehicle #77</b>	<b>(10,134)</b>	<b>(6,768)</b>	<b>(4,110)</b>	<b>(6,757)</b>	<b>(6,000)</b>
<b>50-0700-0378 Vehicle #78</b>					
<b>EXPENSES</b>					
06130- VEHICLE RELATED / MAINTENANCE	-	250	-	100	105
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>250</b>	<b>-</b>	<b>100</b>	<b>105</b>
<b>Net 50-0700-0378 Vehicle #78</b>	<b>-</b>	<b>(250)</b>	<b>-</b>	<b>(100)</b>	<b>(105)</b>

## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0700-0379 Vehicle #79</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	-	50	-	41	43
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	-	50	-	41	43
<b>Net 50-0700-0379 Vehicle #79</b>	-	(50)	-	(41)	(43)
<b>50-0700-0380 Vehicle #80</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	783	1,000	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	6,240	1,000	-	-	-
<b>TOTAL EXPENSES</b>	7,023	2,000	-	-	-
<b>Net 50-0700-0380 Vehicle #80</b>	(7,023)	(2,000)	-	-	-
<b>50-0700-0381 Vehicle #81</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	10,260	-	9,008	-	6,900
66130- VEHICLE RELATED / MAINTENANCE	3,205	-	2,060	-	3,000
<b>TOTAL EXPENSES</b>	13,465	-	11,068	-	9,900
<b>Net 50-0700-0381 Vehicle #81</b>	(13,465)	-	(11,068)	-	(9,900)
<b>50-0700-0382 Vehicle #82</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	4,367	5,105	2,947	5,872	3,900
66130- VEHICLE RELATED / MAINTENANCE	688	1,000	324	1,050	4,900
<b>TOTAL EXPENSES</b>	5,055	6,105	3,271	6,922	8,800
<b>Net 50-0700-0382 Vehicle #82</b>	(5,055)	(6,105)	(3,271)	(6,922)	(8,800)
<b>50-0700-0383 Vehicle #83</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	2,610	2,589	2,135	2,848	2,100
66130- VEHICLE RELATED / MAINTENANCE	313	500	108	600	1,100
<b>TOTAL EXPENSES</b>	2,923	3,089	2,243	3,448	3,200
<b>Net 50-0700-0383 Vehicle #83</b>	(2,923)	(3,089)	(2,243)	(3,448)	(3,200)
<b>50-0700-0384 Vehicle #84</b>					
<b>EXPENSES</b>					
66130- VEHICLE RELATED / MAINTENANCE	737	600	1,254	650	1,000
<b>TOTAL EXPENSES</b>	737	600	1,254	650	1,000
<b>Net 50-0700-0384 Vehicle #84</b>	(737)	(600)	(1,254)	(650)	(1,000)

## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0700-0385 Vehicle #85</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	3,259	3,000	3,351	4,437	3,900
66130- VEHICLE RELATED / MAINTENANCE	922	1,050	3,457	1,200	2,574
<b>TOTAL EXPENSES</b>	<b>4,181</b>	<b>4,050</b>	<b>6,808</b>	<b>5,637</b>	<b>6,474</b>
<b>Net 50-0700-0385 Vehicle #85</b>	<b>(4,181)</b>	<b>(4,050)</b>	<b>(6,808)</b>	<b>(5,637)</b>	<b>(6,474)</b>
<b>50-0700-0386 Vehicle #86</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	1,601	2,100	849	3,013	2,600
66130- VEHICLE RELATED / MAINTENANCE	2,271	3,000	783	1,250	2,100
<b>TOTAL EXPENSES</b>	<b>3,872</b>	<b>5,100</b>	<b>1,632</b>	<b>4,263</b>	<b>4,700</b>
<b>Net 50-0700-0386 Vehicle #86</b>	<b>(3,872)</b>	<b>(5,100)</b>	<b>(1,632)</b>	<b>(4,263)</b>	<b>(4,700)</b>
<b>50-0700-0387 Vehicle #87</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	9,874	18,869	9,226	11,503	10,000
66130- VEHICLE RELATED / MAINTENANCE	4,070	5,000	3,413	5,250	4,600
<b>TOTAL EXPENSES</b>	<b>13,943</b>	<b>23,869</b>	<b>12,639</b>	<b>16,753</b>	<b>14,600</b>
<b>Net 50-0700-0387 Vehicle #87</b>	<b>(13,943)</b>	<b>(23,869)</b>	<b>(12,639)</b>	<b>(16,753)</b>	<b>(14,600)</b>
<b>50-0700-0388 Vehicle #88</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	3,956	16,800	3,636	11,503	8,000
66130- VEHICLE RELATED / MAINTENANCE	3,757	5,000	3,417	5,250	4,300
<b>TOTAL EXPENSES</b>	<b>7,713</b>	<b>21,800</b>	<b>7,053</b>	<b>16,753</b>	<b>12,300</b>
<b>Net 50-0700-0388 Vehicle #88</b>	<b>(7,713)</b>	<b>(21,800)</b>	<b>(7,053)</b>	<b>(16,753)</b>	<b>(12,300)</b>
<b>50-0700-0389 Vehicle #89</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	3,986	6,340	2,922	7,293	5,500
66130- VEHICLE RELATED / MAINTENANCE	544	1,000	246	552	3,400
<b>TOTAL EXPENSES</b>	<b>4,530</b>	<b>7,340</b>	<b>3,168</b>	<b>7,845</b>	<b>8,900</b>
<b>Net 50-0700-0389 Vehicle #89</b>	<b>(4,530)</b>	<b>(7,340)</b>	<b>(3,168)</b>	<b>(7,845)</b>	<b>(8,900)</b>
<b>50-0700-0390 Vehicle #90</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	4,472	5,570	3,451	6,408	5,200
66130- VEHICLE RELATED / MAINTENANCE	1,709	1,000	1,232	1,050	3,715
<b>TOTAL EXPENSES</b>	<b>6,181</b>	<b>6,570</b>	<b>4,683</b>	<b>7,458</b>	<b>8,915</b>
<b>Net 50-0700-0390 Vehicle #90</b>	<b>(6,181)</b>	<b>(6,570)</b>	<b>(4,683)</b>	<b>(7,458)</b>	<b>(8,915)</b>

## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0700-0391 Vehicle #91</b>					
<b>EXPENSES</b>					
85640-FUEL - GAS	559	1,150	392	931	978
86130- VEHICLE RELATED / MAINTENANCE	5,726	7,200	488	1,000	2,100
<b>TOTAL EXPENSES</b>	<b>6,284</b>	<b>8,350</b>	<b>881</b>	<b>1,931</b>	<b>3,078</b>
<b>Net 50-0700-0391 Vehicle #91</b>	<b>(6,284)</b>	<b>(8,350)</b>	<b>(881)</b>	<b>(1,931)</b>	<b>(3,078)</b>
<b>50-0700-0392 Vehicle #92</b>					
<b>EXPENSES</b>					
85640-FUEL - GAS	2,546	1,082	2,097	1,096	2,100
86130- VEHICLE RELATED / MAINTENANCE	794	1,000	397	500	525
<b>TOTAL EXPENSES</b>	<b>3,339</b>	<b>2,082</b>	<b>2,494</b>	<b>1,596</b>	<b>2,625</b>
<b>Net 50-0700-0392 Vehicle #92</b>	<b>(3,339)</b>	<b>(2,082)</b>	<b>(2,494)</b>	<b>(1,596)</b>	<b>(2,625)</b>
<b>50-0700-0393 Vehicle #93</b>					
<b>EXPENSES</b>					
85640-FUEL - GAS	6,711	7,350	5,481	8,455	7,200
86130- VEHICLE RELATED / MAINTENANCE	612	3,000	1,088	2,500	1,706
<b>TOTAL EXPENSES</b>	<b>7,324</b>	<b>10,350</b>	<b>6,569</b>	<b>10,955</b>	<b>8,906</b>
<b>Net 50-0700-0393 Vehicle #93</b>	<b>(7,324)</b>	<b>(10,350)</b>	<b>(6,569)</b>	<b>(10,955)</b>	<b>(8,906)</b>
<b>50-0700-0394 Vehicle #94</b>					
<b>EXPENSES</b>					
85640-FUEL - GAS	4,958	7,656	4,297	5,751	5,400
86130- VEHICLE RELATED / MAINTENANCE	1,839	1,000	1,975	1,000	850
<b>TOTAL EXPENSES</b>	<b>6,796</b>	<b>8,656</b>	<b>6,272</b>	<b>6,751</b>	<b>6,250</b>
<b>Net 50-0700-0394 Vehicle #94</b>	<b>(6,796)</b>	<b>(8,656)</b>	<b>(6,272)</b>	<b>(6,751)</b>	<b>(6,250)</b>
<b>50-0700-0395 Vehicle #95</b>					
<b>EXPENSES</b>					
85640-FUEL - GAS	3,826	4,174	3,206	4,802	4,600
86130- VEHICLE RELATED / MAINTENANCE	475	500	384	525	551
<b>TOTAL EXPENSES</b>	<b>4,301</b>	<b>4,674</b>	<b>3,590</b>	<b>5,327</b>	<b>5,151</b>
<b>Net 50-0700-0395 Vehicle #95</b>	<b>(4,301)</b>	<b>(4,674)</b>	<b>(3,590)</b>	<b>(5,327)</b>	<b>(5,151)</b>
<b>50-0700-0396 Vehicle #96</b>					
<b>EXPENSES</b>					
85640-FUEL - GAS	2,731	1,286	898	2,520	2,100
86130- VEHICLE RELATED / MAINTENANCE	434	1,000	4,580	1,050	1,000
<b>TOTAL EXPENSES</b>	<b>3,165</b>	<b>2,286</b>	<b>5,478</b>	<b>3,570</b>	<b>3,100</b>
<b>Net 50-0700-0396 Vehicle #96</b>	<b>(3,165)</b>	<b>(2,286)</b>	<b>(5,478)</b>	<b>(3,570)</b>	<b>(3,100)</b>



## 2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0700-0397 Vehicle #97</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	6,788	15,000	4,562	11,503	6,800
66130- VEHICLE RELATED / MAINTENANCE	2,163	5,000	3,088	5,250	3,700
<b>TOTAL EXPENSES</b>	<b>8,952</b>	<b>20,000</b>	<b>7,649</b>	<b>16,753</b>	<b>10,500</b>
<b>Net 50-0700-0397 Vehicle #97</b>	<b>(8,952)</b>	<b>(20,000)</b>	<b>(7,649)</b>	<b>(16,753)</b>	<b>(10,500)</b>
<b>50-0700-0398 Vehicle #98</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	12,842	5,000	9,098	19,714	14,126
66130- VEHICLE RELATED / MAINTENANCE	10,497	1,000	19,341	4,000	8,000
<b>TOTAL EXPENSES</b>	<b>23,339</b>	<b>6,000</b>	<b>28,439</b>	<b>23,714</b>	<b>22,126</b>
<b>Net 50-0700-0398 Vehicle #98</b>	<b>(23,339)</b>	<b>(6,000)</b>	<b>(28,439)</b>	<b>(23,714)</b>	<b>(22,126)</b>
<b>50-0700-0313 Vehicle #99</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	-	-	6,377	5,724	5,000
66130- VEHICLE RELATED / MAINTENANCE	-	-	243	1,750	5,000
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>6,620</b>	<b>7,474</b>	<b>10,000</b>
<b>Net 50-0700-0313 Vehicle #99</b>	<b>-</b>	<b>-</b>	<b>(6,620)</b>	<b>(7,474)</b>	<b>(10,000)</b>
<b>50-0700-0500 Vehicle #500</b>					
<b>EXPENSES</b>					
65640-FUEL - GAS	1,017	7,100	670	3,528	3,704
<b>TOTAL EXPENSES</b>	<b>1,017</b>	<b>7,100</b>	<b>670</b>	<b>3,528</b>	<b>3,704</b>
<b>Net 50-0700-0500 Vehicle #500</b>	<b>(1,017)</b>	<b>(7,100)</b>	<b>(670)</b>	<b>(3,528)</b>	<b>(3,704)</b>
<b>50-0700-0701 Trailer #001</b>					
<b>EXPENSES</b>					
66130- VEHICLE RELATED / MAINTENANCE	158	500	132	525	350
<b>TOTAL EXPENSES</b>	<b>158</b>	<b>500</b>	<b>132</b>	<b>525</b>	<b>350</b>
<b>Net 50-0700-0701 Trailer #001</b>	<b>(158)</b>	<b>(500)</b>	<b>(132)</b>	<b>(525)</b>	<b>(350)</b>
<b>50-0700-0702 Trailer #002</b>					
<b>EXPENSES</b>					
66130- VEHICLE RELATED / MAINTENANCE	176	500	248	525	200
<b>TOTAL EXPENSES</b>	<b>176</b>	<b>500</b>	<b>248</b>	<b>525</b>	<b>200</b>
<b>Net 50-0700-0702 Trailer #002</b>	<b>(176)</b>	<b>(500)</b>	<b>(248)</b>	<b>(525)</b>	<b>(200)</b>
<b>NET FLEET</b>	<b>(1,070,052)</b>	<b>(698,982)</b>	<b>(546,863)</b>	<b>(661,600)</b>	<b>(691,796)</b>



# Environmental Services

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0821-4825 Storm Water Management	(260,347)	-	115,406	-	-
50-0840-4805 Solid Waste Collection	115,256	360,456	508,426	353,027	336,327
50-0850-4805 Solid Waste Disposal (Landfill)	(223,088)	(313,001)	(124,992)	(289,178)	(381,220)
50-0860-4805 Solid Waste Diversion (Recycling)	(245,408)	(326,446)	29,077	(69,831)	(86,633)
50-0898-4605 Environmental Services Administration	-	-	(172,982)	-	-
50-1850-8500 Municipal Drains	(198,675)	(181,892)	(167,144)	(185,804)	(186,337)
<b>Total required to be raised from taxation</b>	<b>(812,261)</b>	<b>(460,883)</b>	<b>187,790</b>	<b>(191,786)</b>	<b>(317,863)</b>

**Environmental Services** make up 2.6% (1.6% - 2024) of your local Thames Centre municipal taxes and includes storm water management, solid waste collection (garbage), solid waste disposal (landfill), solid waste diversion (recycling) and contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide Environmental Services. Waste Management Services maintains garbage and recycling collection and disposal for over 5,000 properties, and operations for the landfill located at 2015 Crampton Drive. In 2023, the municipality collected 2,921 tonnes of solid waste and diverted 921 of those tonnes through the bluebox recycling.

## 2025 Operating Budget

ENVIRONMENTAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0821-4825 STORM WATER MANAGEMENT</b>					
<b>REVENUES</b>					
51555-LIFECYCLE CHARGE	194,878	177,567	170,036	178,250	209,831
52100-TRANSFER FROM RESERVES	-	40,000	-	-	-
<b>TOTAL REVENUES</b>	<b>194,878</b>	<b>217,567</b>	<b>170,036</b>	<b>178,250</b>	<b>209,831</b>
<b>EXPENSES</b>					
65110-ADMIN - AMORTIZATION	260,347	-	-	-	-
65150-BENEFITS	3,697	2,821	4,495	2,911	2,351
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	3,000	-	-	-
65880-MAINTENANCE	-	-	-	-	-
66435-STUDIES / ASSESSMENTS / SURVEYS	17,444	45,000	15,162	45,000	5,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	15,456	15,000	16,565	35,000	35,000
66510-TRANSFER TO RESERVES	138,486	142,135	-	85,731	157,858
66580-WAGES - REGULAR	19,795	9,611	18,408	9,617	9,622
<b>TOTAL EXPENSES</b>	<b>455,225</b>	<b>217,567</b>	<b>54,630</b>	<b>178,250</b>	<b>209,831</b>
<b>Net 50-0821-4825 STORM WATER MANAGEMENT</b>	<b>(260,347)</b>	<b>-</b>	<b>115,406</b>	<b>-</b>	<b>-</b>
<b>50-0840-4805 SOLID WASTE COLLECTION</b>					
<b>REVENUES</b>					
51380-GARBAGE SURCHARGE	790,593	785,400	794,943	809,100	800,800
52010-SALE - BAG TAGS	62,180	56,650	45,473	63,762	65,675
<b>TOTAL REVENUES</b>	<b>852,773</b>	<b>842,050</b>	<b>840,416</b>	<b>872,862</b>	<b>866,475</b>
<b>EXPENSES</b>					
65100-ADVERTISING	5,699	4,500	3,880	5,105	-
65110-ADMIN - AMORTIZATION	21,845	-	-	-	-
65150-BENEFITS	1,083	3,233	139	3,333	3,724
65222-INFORMATION SERVICES - OPERATING	815.18	1010	-	785	-
65420-COST OF BAG TAGS	5,218	5,000	5,763	5,000	5,800
65725-INFORMATION / PUBLIC NOTICES	-	-	-	-	-
66040-MILEAGE	-	-	-	-	-
66100-OFFICE SUPPLIES	1,007	-	24	100	100
66240-POSTAGE	6,798	6,900	319	7,100	7,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	410,280	397,000	292,030	446,516	459,911
66485-TIPPING FEE EXPENSE	41,468	52,000	29,239	39,440	40,000
66510-TRANSFER TO RESERVES	238,651	-	-	-	-
66580-WAGES - REGULAR	4,653	11,951	595	12,456	13,613
<b>TOTAL EXPENSES</b>	<b>737,516</b>	<b>481,594</b>	<b>331,990</b>	<b>519,835</b>	<b>530,148</b>
<b>Net 50-0840-4805 SOLID WASTE COLLECTION</b>	<b>115,256</b>	<b>360,456</b>	<b>508,426</b>	<b>353,027</b>	<b>336,327</b>



## 2025 Operating Budget

ENVIRONMENTAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0860-4805 SOLID WASTE DIVERSION (RECYCLING)</b>					
<b>REVENUES</b>					
51435-GRANT - WASTE DIVERSION	159,093	175,000	-	-	-
51440-CMO-REIMBURSEMENT	131,555	-	332,367	411,258	400,000
51460-HAULED RECYCLING REVENUE	55,555	80,000	-	-	-
52020-SALE - BLUE BOXES	669	1,000	442	1,000	750
<b>TOTAL REVENUES</b>	<b>346,872</b>	<b>256,000</b>	<b>332,808</b>	<b>412,258</b>	<b>400,750</b>
<b>EXPENSES</b>					
65100-ADVERTISING	5,842	6,000	768	4,500	-
65150-BENEFITS	1,078	2,434	54	2,492	2,830
65165-BLUEBOX / COMPOSTER EXPENSE	6,218	3,600	4,592	4,500	4,500
65222-INFORMATION SERVICES - OPERATING	716	891	-	725	-
66240-POSTAGE	-	500	589	654	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	440,861	435,000	297,480	447,300	469,665
66442-SUBCONTRACT - PROCESSING	133,294	125,000	-	12,500	-
66485-TIPPING FEE EXPENSE	132	-	-	-	-
66580-WAGES - REGULAR	4,138	9,021	249	9,418	10,388
<b>TOTAL EXPENSES</b>	<b>592,280</b>	<b>582,446</b>	<b>303,731</b>	<b>482,089</b>	<b>487,383</b>
<b>Net 50-0860-4805 SOLID WASTE DIVERSION (RECYCLING)</b>	<b>(245,408)</b>	<b>(326,446)</b>	<b>29,077</b>	<b>(69,831)</b>	<b>(86,633)</b>
<b>50-0898-4605 ENVIRONMENTAL SERVICES ADMINISTRATION</b>					
<b>REVENUES</b>					
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>					
63010-CAPITAL FLEET REPLACEMENT	51,500	51,500	-	56,650	62,315
65150-BENEFITS	17,208	21,204	34,277	22,238	25,778
65380-CONSULTING, ENGINEERING	1,027	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING,	2,681	-	1,323	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	584	250	-	250	250
65795-LEASE / MAINT. AGREEMENT	3,146	4,500	3,146	4,500	4,500
65800-LEGAL FEES	-	-	2,604	700	700
65990-MATERIALS / SUPPLIES	-	-	-	-	-
66020-MEETING EXPENSES	-	-	-	-	-
66100-OFFICE SUPPLIES	972	-	1,183	500	500
66470-TELECOMMUNICATIONS	1,364	1,403	972	1,400	1,600
66580-WAGES - REGULAR	70,846	81,830	129,477	85,921	96,020
66587-COVID-19 WAGES & BENEFITS	308	-	-	-	-
67891-INTERDEPARTMENTAL	(149,637)	(160,687)	-	(172,159)	(191,663)
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>172,982</b>	<b>-</b>	<b>-</b>
<b>Net 50-0898-4605 ENVIRONMENTAL SERVICES ADMIN</b>	<b>-</b>	<b>-</b>	<b>(172,982)</b>	<b>-</b>	<b>-</b>



## 2025 Operating Budget

ENVIRONMENTAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-1850-8500 MUNICIPAL DRAINS</b>					
<b>REVENUES</b>					
51395-GRANT - DRAINAGE SUPT.	61,167	70,000	-	65,000	65,000
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51505-INTEREST - MUNICIPAL DRAINS	779	4,000	4,365	8,000	8,000
51605-MUNICIPAL DRAIN DEBENTURE LEVY	32,242	32,242	-	32,243	10,261
52100-TRANSFER FROM RESERVES	-	-	-	17,000	-
<b>TOTAL REVENUES</b>	<b>94,188</b>	<b>106,242</b>	<b>4,365</b>	<b>122,243</b>	<b>83,261</b>
<b>EXPENSES</b>					
63010-CAPITAL FLEET REPLACEMENT	9,750	9,750	-	10,725	11,798
65110-ADMIN - AMORTIZATION	996	-	-	-	-
65150-BENEFITS	49,276	43,141	30,532	44,768	43,949
65222-INFORMATION SERVICES - OPERATING	8,399	10,392	-	10,091	9,286
65290-CLOTHING ALLOWANCE	575	575	-	575	575
65410-CONVENTIONS, SEMINARS, TRAINING	3,675	3,700	-	-	-
65430-COURIER / SHIPPING	-	50	-	-	-
65440-DEBENTURE INTEREST	5,265	5,266	239	4,425	3,671
65445-DEBENTURE PRINCIPAL	26,977	26,976	10,751	27,817	6,590
65510-EMPLOYEE RELATIONS / GIFT EXP	53	100	-	125	125
65800-LEGAL FEES	-	2,500	-	-	-
65910-MAINTENANCE - OTHER EQUIP	-	-	-	140	140
66030-MEMBERSHIPS	409	700	323	500	500
66040-MILEAGE	-	500	-	-	-
66100-OFFICE SUPPLIES	102	1,000	-	250	250
66123-ONTARIO ONE CALLS	1,350	1,600	1,378	2,100	2,100
66135-OVERTIME	1,004	2,000	446	1,000	1,000
66380-SMALL BALANCE WRITE OFFS	261	500	193	500	500
66440-SUB-CONTRACT / CONTRACTED SERVICES	22,474	20,000	22,694	42,000	25,000
66470-TELECOMMUNICATIONS	1,364	1,200	988	1,300	1,400
66510-TRANSFER TO RESERVES	2,668	-	-	-	-
66580-WAGES - REGULAR	158,190	158,184	103,964	161,731	162,714
66587-COVID-19 WAGES & BENEFITS	77	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>292,863</b>	<b>288,134</b>	<b>171,509</b>	<b>308,047</b>	<b>269,598</b>
<b>Net 50-1850-8500 MUNICIPAL DRAINS</b>	<b>(198,675)</b>	<b>(181,892)</b>	<b>(167,144)</b>	<b>(185,804)</b>	<b>(186,337)</b>
<b>NET ENVIRONMENTAL SERVICES</b>	<b>(812,261)</b>	<b>(460,883)</b>	<b>187,790</b>	<b>(191,786)</b>	<b>(317,863)</b>

# Wastewater Services

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0811-4155 Waste Water Administration	(16,805)	681,539	1,585,622	734,268	834,208
50-0812-4155 DOR Waste Water Treatment Plant	(358,912)	(330,917)	(302,367)	(353,364)	(372,164)
50-0812-4215 DOR Sludge Removal & Pumping	(42,825)	(30,000)	(30,319)	(30,000)	(39,000)
50-0813-4155 CATHERINE ST WWTP	(22,008)	(16,296)	(6,069)	(16,115)	(80,031)
50-0814-4155 THOR Waste Water Treatment Plant	(292,756)	(261,426)	(235,301)	(292,789)	(296,713)
50-0814-4215 THOR Sludge Removal & Pumping	(19,661)	(24,500)	(23,107)	(24,500)	(32,000)
50-0815-4155 Waste Water Collection	(15,355)	(18,400)	(13,348)	(17,500)	(14,300)
<b>Total required to be raised from taxation</b>	<b>(768,322)</b>	<b>-</b>	<b>975,111</b>	<b>-</b>	<b>-</b>

**Wastewater Services** includes Waste Water Administration, Catherine Street Sewage System, Dorchester Waste Water Treatment Plant, Thorndale Waste Water Treatment Plant, and associated collection systems. Waste water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.





## 2025 Operating Budget

WASTEWATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0811-4155 WASTE WATER ADMINISTRATION</b>					
<b>REVENUES</b>					
51130-CONNECTION CHARGE (PLANT, MISC, NEW CONNEC	300	166,000	963,876	510,000	-
51500-INTEREST-BANK	-	-	-	-	72,509
51590-MISCELLANEOUS REVENUE	-	-	-	-	-
52055-SERVICING CHARGE (PLANT)	52,816	52,826	-	52,816	50,593
52057-SEWAGE BILLINGS	1,268,311	1,193,041	1,082,998	1,193,041	1,216,902
52095-TRANSFER FROM DEVELOPMENT CHARGES	869,639	815,808	-	869,639	873,787
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>2,191,066</b>	<b>2,227,675</b>	<b>2,046,874</b>	<b>2,625,496</b>	<b>2,141,282</b>
<b>EXPENSES</b>					
65105-ACCRETION EXPENSE	4,878	-	-	-	-
65110-ADMIN - AMORTIZATION	763,444	-	-	-	-
65150-BENEFITS	7,866	10,358	348	10,784	10,727
65350-COMPUTER SOFTWARE	-	1,074	-	1,183	1,392
65380-CONSULTING, ENGINEERING	-	-	-	-	-
65440-DEBENTURE INTEREST	119,882	119,892	53,809	105,711	91,221
65445-DEBENTURE PRINCIPAL	808,389	808,388	400,082	822,559	834,826
65790-LEASE / RENTAL EXPENSE	955	1,000	955	1,000	1,000
65990-MATERIALS / SUPPLIES	-	1,000	-	1,000	1,000
66123-ONTARIO ONE CALLS	500	500	382	521	550
66435-STUDIES/ASSESSMENTS/SURVEYS	424	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	27,899	30,000	4,579	30,000	60,000
66510-TRANSFER TO RESERVES	400,961	490,138	-	830,101	282,660
66580-WAGES - REGULAR	27,443	35,580	1,097	36,271	38,257
67200-VEHICLE COSTS	339	-	-	450	450
67891-INTERDEPARTMENTAL	44,891	48,206	-	51,648	57,500
<b>TOTAL EXPENSES</b>	<b>2,207,871</b>	<b>1,546,136</b>	<b>461,252</b>	<b>1,891,228</b>	<b>1,307,074</b>
<b>Net 50-0811-4155 WASTE WATER ADMINISTRATION</b>	<b>(16,805)</b>	<b>681,539</b>	<b>1,585,622</b>	<b>734,268</b>	<b>834,208</b>

## 2025 Operating Budget

WASTEWATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0812-4155 DOR WASTE WATER TREATMENT PLANT</b>					
<b>REVENUES</b>					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	-	-	-	-	-
<b>EXPENSES</b>					
65150-BENEFITS	1,203	276	136	260	324
65210-BUILDING SECURITY	-	500	-	500	-
65260-CHEMICALS	10,593	10,000	6,450	10,000	10,000
65340-COMPUTER HARDWARE	1,975	10,500	-	2,300	2,415
65530-EQUIPMENT (NOT CAPITAL)	42,289	35,000	29,755	30,000	30,000
65670-GENERATORS - SERVICING & FUEL	781	2,000	1,943	2,000	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	3,000	-	-	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	2,924	4,000	1,550	3,000	3,000
65730-INSURANCE PREMIUM	36,172	8,269	50,086	40,000	46,000
65790-LEASE / RENTAL EXPENSE	3,506	3,000	3,442	3,000	4,500
65960-MAINTENANCE SUPPLIES	550	-	-	-	500
66080-MUNICIPAL TAXES	30,852	30,950	30,856	31,600	32,391
66120-ONTARIO HYDRO	51,197	49,300	33,159	51,800	52,600
66125-OPERATING CONTRACT	153,401	153,208	132,390	159,040	168,538
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	11,466	12,000	7,531	12,000	12,000
66470-TELECOMMUNICATIONS	3,948	5,600	2,764	5,200	4,700
66540-UNION GAS	760	1,600	746	900	1,100
66580-WAGES - REGULAR	6,425	1,014	841	1,064	1,196
66581-WAGES - WORK FROM OTHERS	259	-	-	-	-
66590-WATER	811	700	718	700	900
<b>TOTAL EXPENSES</b>	<b>358,912</b>	<b>330,917</b>	<b>302,367</b>	<b>353,364</b>	<b>372,164</b>
<b>Net 50-0812-4155 DOR WWTP</b>	<b>(358,912)</b>	<b>(330,917)</b>	<b>(302,367)</b>	<b>(353,364)</b>	<b>(372,164)</b>
<b>50-0812-4215 DOR SLUDGE REMOVAL &amp; PUMPING</b>					
<b>EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	42,825	15,000	27,214	15,000	32,000
66485-TIPPING FEE EXPENSE	-	15,000	3,105	15,000	7,000
<b>TOTAL EXPENSES</b>	<b>42,825</b>	<b>30,000</b>	<b>30,319</b>	<b>30,000</b>	<b>39,000</b>
<b>Net 50-0812-4215 DOR SLUDGE REMOVAL&amp;PUMPING</b>	<b>(42,825)</b>	<b>(30,000)</b>	<b>(30,319)</b>	<b>(30,000)</b>	<b>(39,000)</b>
<b>50-0813-4155 CATHERINE ST WASTE WATER TREATMENT PLANT</b>					
<b>EXPENSES</b>					
65150-BENEFITS	652	1,249	653	1,297	1,404
65530-EQUIPMENT (NOT CAPITAL)	-	-	-	-	60,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	500	-	-	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	2,239	3,000	2,412	3,150	3,150
65790-LEASE / RENTAL EXPENSE	-	4,000	-	4,000	7,500
66120-ONTARIO HYDRO	653	700	323	700	700
66440-SUB-CONTRACT / CONTRACTED SERVICES	15,018	2,500	-	2,500	2,500
66580-WAGES - REGULAR	3,291	4,347	2,681	4,468	4,777
66581-WAGES - WORK FROM OTHERS	155	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>22,008</b>	<b>16,296</b>	<b>6,069</b>	<b>16,115</b>	<b>80,031</b>
<b>Net 50-0813-4155 CATHERINE ST WWTP</b>	<b>(22,008)</b>	<b>(16,296)</b>	<b>(6,069)</b>	<b>(16,115)</b>	<b>(80,031)</b>



## 2025 Operating Budget

WASTEWATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0814-4155 THOR WASTE WATER TREATMENT PLANT</b>					
<b>REVENUES</b>					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	-	-	-	-	-
<b>EXPENSES</b>					
65150-BENEFITS	785	437	245	443	503
65200-BUILDING REPAIRS & MAINTENANCE	8,713	11,000	1,702	2,000	2,000
65260-CHEMICALS	9,894	6,500	8,427	9,000	10,000
65340-COMPUTER HARDWARE	3,200	10,500	2,117	2,080	2,700
65530-EQUIPMENT (NOT CAPITAL)	31,020	30,000	43,627	46,320	28,320
65670-GENERATORS - SERVICING & FUEL	1,250	2,000	1,136	2,000	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	1,000	-	1,000	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,356	1,500	1,054	1,500	2,000
65730-INSURANCE PREMIUM	23,264	5,104	16,491	26,000	15,000
65790-LEASE / RENTAL EXPENSE	1,237	1,500	1,038	1,500	1,500
65960-MAINTENANCE SUPPLIES	3,361	2,500	3,053	3,000	3,000
66080-MUNICIPAL TAXES	14,177	15,650	14,271	14,650	15,016
66120-ONTARIO HYDRO	61,631	50,000	32,206	52,500	74,000
66125-OPERATING CONTRACT	112,743	112,758	98,557	116,013	124,046
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	12,241	5,000	7,760	8,840	10,500
66470-TELECOMMUNICATIONS	4,306	4,400	2,502	4,300	4,350
66580-WAGES - REGULAR	3,030	1,577	1,086	1,643	1,778
66581-WAGES - WORK FROM OTHERS	748	-	28	-	-
<b>TOTAL EXPENSES</b>	<b>292,756</b>	<b>261,426</b>	<b>235,301</b>	<b>292,789</b>	<b>296,713</b>
<b>Net 50-0814-4155 THOR WWTP</b>	<b>(292,756)</b>	<b>(261,426)</b>	<b>(235,301)</b>	<b>(292,789)</b>	<b>(296,713)</b>
<b>50-0814-4215 THOR SLUDGE REMOVAL &amp; PUMPING</b>					
<b>EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	19,661	9,500	21,037	15,000	27,000
66485-TIPPING FEE EXPENSE	-	15,000	2,070	9,500	5,000
<b>TOTAL EXPENSES</b>	<b>19,661</b>	<b>24,500</b>	<b>23,107</b>	<b>24,500</b>	<b>32,000</b>
<b>Net 50-0814-4215 THOR SLUDGE REMOVAL&amp;PUMPING</b>	<b>(19,661)</b>	<b>(24,500)</b>	<b>(23,107)</b>	<b>(24,500)</b>	<b>(32,000)</b>
<b>50-0815-4155 WASTE WATER COLLECTION</b>					
<b>EXPENSES</b>					
65670-GENERATORS - SERVICING & FUEL	5,683	5,000	2,541	2,000	2,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,164	2,000	6,487	3,500	3,500
66120-ONTARIO HYDRO	8,508	11,400	4,320	12,000	8,800
<b>TOTAL EXPENSES</b>	<b>15,355</b>	<b>18,400</b>	<b>13,348</b>	<b>17,500</b>	<b>14,300</b>
<b>Net 50-0815-4155 WASTE WATER COLLECTION</b>	<b>(15,355)</b>	<b>(18,400)</b>	<b>(13,348)</b>	<b>(17,500)</b>	<b>(14,300)</b>
<b>NET WASTEWATER RATES</b>	<b>(768,322)</b>	<b>-</b>	<b>975,111</b>	<b>-</b>	<b>-</b>

# Water Services

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0830-4300 Water Admin - Amortization	(554,901)	-	-	-	-
50-0830-4340 Water Distribution System	680,863	688,285	1,684,947	738,932	837,945
50-0830-4380 Wtr Meter Read - Sub-Contract	(15,264)	(15,000)	(10,176)	(15,500)	(15,500)
50-0830-4405 Hydrant Maintenance	(2,815)	(4,000)	(6,496)	(4,500)	(4,700)
50-0830-4440 Water System Operation	(35,637)	(40,700)	(60,934)	(50,000)	(53,000)
50-0830-4470 Water Meter Installation	(98,080)	(100,000)	(84,161)	(100,000)	(100,000)
50-0830-4495 Water Tower Operations	(16,373)	(19,050)	(11,448)	(20,800)	(23,100)
50-0831-4340 DOR Water Treatment Plant	(336,033)	(324,088)	(217,065)	(350,916)	(391,270)
50-0831-4440 System Sampling	(14,224)	(15,500)	(10,355)	(20,550)	(20,000)
50-0831-4510 DOR Well Maintenance	(42,183)	(50,000)	(62,116)	(55,200)	(68,500)
50-0834-4340 THOR Water Treatment Plant	(111,664)	(111,547)	(84,694)	(112,266)	(134,375)
50-0834-4440 System Sampling	(5,537)	(5,400)	(4,295)	(6,200)	(6,000)
50-0834-4510 THOR Well Maintenance	(3,053)	(3,000)	0	(3,000)	(21,500)
<b>Total required to be raised from taxation</b>	<b>(554,901)</b>	<b>-</b>	<b>1,133,206</b>	<b>-</b>	<b>-</b>

**Water Services** include the Water Distribution System, Dorchester Water Treatment Plant, Thorndale Water Treatment Plant, Water Tower Operations and Well Maintenance. Water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.





## 2025 Operating Budget

WATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0830-4300 WATER ADMIN - AMORTIZATION EXPENSES</b>					
65105-ACCRETION EXPENSE	6,280	-	-	-	-
65110-ADMIN - AMORTIZATION	548,621	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>554,901</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net 50-0830-4300 WATER ADMIN - AMORTIZATION</b>	<b>(554,901)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>50-0830-4340 WATER DISTRIBUTION SYSTEM REVENUES</b>					
51080-DEBENTURE LEVY	9,080	8,989	-	8,989	8,989
51130-CONNECTION CHARGE (PLANT, MISC, NEW)	15,000	80,000	14,432	11,700	12,051
51230-DISCOUNTS & OCCUPANCY CHARGE	3,080	4,000	2,120	3,846	3,748
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51460-HAULED RECYCLING REVENUE	1,714	750	1,337	750	933
51465-HYDRANT RECOVERIES FROM FIRE SERVICES	-	4,100	-	4,203	5,000
51500-INTEREST-BANK	-	-	-	-	166,425
51525-LATE PAYMENT CHARGES	13,958	10,000	12,364	9,000	10,390
51555-LIFECYCLE CHARGE	428,487	417,894	359,625	417,894	428,341
51590-MISCELLANEOUS REVENUE	18,221	15,000	1,483	25,000	500
52100-TRANSFER FROM RESERVES	-	-	-	-	-
52130-WATER BILLINGS	1,999,237	2,056,124	1,671,827	2,056,124	2,107,527
<b>TOTAL REVENUES</b>	<b>2,488,777</b>	<b>2,596,857</b>	<b>2,063,187</b>	<b>2,537,506</b>	<b>2,577,479</b>
<b>EXPENSES</b>					
65100-ADVERTISING	2,062	1,000	1,623	1,500	1,500
65150-BENEFITS	112,860	94,355	77,035	97,703	102,427
65222-INFORMATION SERVICES - OPERATING	31,175	38,603	-	43,916	40,774
65290-CLOTHING ALLOWANCE	3,093	3,450	2,724	3,450	2,875
65350-COMPUTER SOFTWARE	992	1,081	-	1,192	1,402
65380-CONSULTING, ENGINEERING	-	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, ED	17,896	11,000	7,920	13,000	13,000
65435-COVID-19 EXPENSES	-	-	-	-	-
65440-DEBENTURE INTEREST	1,951	1,951	837	1,579	1,187
65445-DEBENTURE PRINCIPAL	7,038	7,038	3,657	7,410	7,802
65510-EMPLOYEE RELATIONS / GIFT EXP	568	500	17	500	500
65530-EQUIPMENT (NOT CAPITAL)	-	9,000	2,932	9,000	40,000
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	-	-	375	-	-
65800-LEGAL FEES	-	-	-	2,300	-
65830-LICENSE FEES & PERMITS	2,123	8,000	9,269	8,000	8,500
65990-MATERIALS / SUPPLIES	3,315	4,000	980	3,500	3,500
66030-MEMBERSHIPS	511	500	529	530	530
66100-OFFICE SUPPLIES	1,352	2,000	1,352	1,500	1,700
66123-ONTARIO ONE CALLS	813	500	382	521	600
66135-OVERTIME	6,398	5,000	7,390	3,628	3,628
66170-PERSONAL PROTECTIVE EQUIPMENT	409	500	437	500	500
66240-POSTAGE	12,618	13,000	4,142	11,300	13,000
66290-PUBLIC RELATIONS / GIFT EXP	180	450	-	360	360
66300-RADIO / PAGER EXPENSE	-	-	-	-	-
66435-STUDIES / ASSESSMENTS / SURVEYS	422	15,000	-	4,268	4,500
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	10,000	5,185	7,000	2,500

## 2025 Operating Budget

WATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
66470-TELECOMMUNICATIONS	10,855	11,000	6,849	11,000	12,000
66510-TRANSFER TO RESERVES	1,102,230	1,207,603	-	1,050,616	1,109,732
66580-WAGES - REGULAR	362,780	339,230	244,604	353,790	359,279
66581-WAGES - WORK FROM OTHERS	261	-	-	-	-
66587-COVID-19 WAGES & BENEFITS	-	-	-	-	-
67100-FACILITY RENTALS	-	11,330	-	12,500	12,500
67200-VEHICLE COSTS	21,266	-	-	27,500	27,500
67891-INTERDEPARTMENTAL	104,746	112,481	-	120,511	134,163
<b>TOTAL EXPENSES</b>	<b>1,807,914</b>	<b>1,908,572</b>	<b>378,240</b>	<b>1,798,574</b>	<b>1,739,534</b>
<b>Net 50-0830-4340 WATER DISTRIBUTION SYSTEM</b>	<b>680,863</b>	<b>688,285</b>	<b>1,684,947</b>	<b>738,932</b>	<b>837,945</b>
<b>50-0830-4380 WTR METER READ EXPENSES</b>					
66440-SUB-CONTRACT / CONTRACTED SERVICES	15,264	15,000	10,176	15,500	15,500
<b>TOTAL EXPENSES</b>	<b>15,264</b>	<b>15,000</b>	<b>10,176</b>	<b>15,500</b>	<b>15,500</b>
<b>Net 50-0830-4380 WTR METER READ</b>	<b>(15,264)</b>	<b>(15,000)</b>	<b>(10,176)</b>	<b>(15,500)</b>	<b>(15,500)</b>
<b>50-0830-4405 HYDRANT MAINTENANCE EXPENSES</b>					
65990-MATERIALS / SUPPLIES	2,815	4,000	6,496	4,500	4,700
<b>TOTAL EXPENSES</b>	<b>2,815</b>	<b>4,000</b>	<b>6,496</b>	<b>4,500</b>	<b>4,700</b>
<b>Net 50-0830-4405 HYDRANT MAINTENANCE</b>	<b>(2,815)</b>	<b>(4,000)</b>	<b>(6,496)</b>	<b>(4,500)</b>	<b>(4,700)</b>
<b>50-0830-4440 WATER SYSTEM OPERATION REVENUES</b>					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>					
65990-MATERIALS / SUPPLIES	5,597	10,700	9,820	10,000	8,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	30,040	30,000	51,114	40,000	45,000
<b>TOTAL EXPENSES</b>	<b>35,637</b>	<b>40,700</b>	<b>60,934</b>	<b>50,000</b>	<b>53,000</b>
<b>Net 50-0830-4440 WATER SYSTEM OPERATION</b>	<b>(35,637)</b>	<b>(40,700)</b>	<b>(60,934)</b>	<b>(50,000)</b>	<b>(53,000)</b>
<b>50-0830-4470 WATER METER INSTALLATION EXPENSES</b>					
65990-MATERIALS / SUPPLIES	98,080	100,000	84,161	100,000	100,000
<b>TOTAL EXPENSES</b>	<b>98,080</b>	<b>100,000</b>	<b>84,161</b>	<b>100,000</b>	<b>100,000</b>
<b>Net 50-0830-4470 WATER METER INSTALLATION</b>	<b>(98,080)</b>	<b>(100,000)</b>	<b>(84,161)</b>	<b>(100,000)</b>	<b>(100,000)</b>



## 2025 Operating Budget

WATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0830-4495 WATER TOWER OPERATIONS EXPENSES</b>					
65200-BUILDING REPAIRS & MAINTENANCE	269	1,000	1,096	1,500	1,500
65670-GENERATORS - SERVICING & FUEL	1,745	3,000	2,024	2,500	3,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	2,000	-	-	-
65990-MATERIALS / SUPPLIES	249	1,000	-	2,000	2,000
66120-ONTARIO HYDRO	13,180	11,400	7,614	12,000	13,600
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66470-TELECOMMUNICATIONS	930	650	714	2,800	3,000
66581-WAGES - WORK FROM OTHERS	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>16,373</b>	<b>19,050</b>	<b>11,448</b>	<b>20,800</b>	<b>23,100</b>
<b>Net 50-0830-4495 WATER TOWER OPERATIONS</b>	<b>(16,373)</b>	<b>(19,050)</b>	<b>(11,448)</b>	<b>(20,800)</b>	<b>(23,100)</b>
<b>50-0831-4340 DOR WATER TREATMENT PLANT REVENUES</b>					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>					
65150-BENEFITS	12,035	19,082	10,740	20,064	21,554
65200-BUILDING REPAIRS & MAINTENANCE	-	1,500	2,258	1,500	19,500
65210-BUILDING SECURITY	434	500	508	450	500
65260-CHEMICALS	29,907	16,000	21,510	25,000	25,000
65430-COURIER / SHIPPING	-	50	-	100	100
65520-EQUIPMENT LEASE/RENTAL	2,671	2,000	-	2,000	2,700
65530-EQUIPMENT (NOT CAPITAL)	29,466	20,000	9,158	20,000	31,000
65670-GENERATORS - SERVICING & FUEL	553	4,000	2,164	4,000	5,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	3,722	6,000	-	-	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	13,482	10,000	6,231	10,000	11,000
65730-INSURANCE PREMIUM	32,548	24,559	37,176	36,000	34,000
65910-MAINTENANCE - OTHER EQUIP	-	1,000	-	-	-
65990-MATERIALS / SUPPLIES	9,414	15,000	13,646	15,000	15,000
66080-MUNICIPAL TAXES	10,172	10,300	10,239	10,500	10,763
66120-ONTARIO HYDRO	115,323	112,000	53,200	114,300	118,500
66135-OVERTIME	4,860	5,000	176	5,808	5,808
66150-P & M REPORTING	-	-	-	-	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	6,188	4,000	3,198	10,500	10,500
66470-TELECOMMUNICATIONS	5,356	5,500	3,321	5,500	5,500
66580-WAGES - REGULAR	59,331	67,597	43,539	70,194	74,845
66581-WAGES - WORK FROM OTHERS	571	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>336,033</b>	<b>324,088</b>	<b>217,065</b>	<b>350,916</b>	<b>391,270</b>
<b>Net 50-0831-4340 DOR WATER TREATMENT PLANT</b>	<b>(336,033)</b>	<b>(324,088)</b>	<b>(217,065)</b>	<b>(350,916)</b>	<b>(391,270)</b>
<b>50-0831-4440 SYSTEM SAMPLING EXPENSES</b>					
65990-MATERIALS / SUPPLIES	-	500	-	550	-
66600-WATER SAMPLING	14,224	15,000	10,355	20,000	20,000
<b>TOTAL EXPENSES</b>	<b>14,224</b>	<b>15,500</b>	<b>10,355</b>	<b>20,550</b>	<b>20,000</b>
<b>Net 50-0831-4440 SYSTEM SAMPLING</b>	<b>(14,224)</b>	<b>(15,500)</b>	<b>(10,355)</b>	<b>(20,550)</b>	<b>(20,000)</b>

## 2025 Operating Budget

WATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-0831-4510 DOR WELL MAINTENANCE EXPENSES</b>					
65990-MATERIALS / SUPPLIES	1,822	5,000	14,627	10,200	18,500
66440-SUB-CONTRACT / CONTRACTED SERVICES	40,361	45,000	47,489	45,000	50,000
<b>TOTAL EXPENSES</b>	<b>42,183</b>	<b>50,000</b>	<b>62,116</b>	<b>55,200</b>	<b>68,500</b>
<b>Net 50-0831-4510 DOR WELL MAINTENANCE</b>	<b>(42,183)</b>	<b>(50,000)</b>	<b>(62,116)</b>	<b>(55,200)</b>	<b>(68,500)</b>
<b>50-0834-4340 THOR WATER TREATMENT PLANT REVENUES</b>					
52100-TRANSFER FROM RESERVES	2,218	-	-	-	-
<b>TOTAL REVENUES</b>	<b>2,218</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>					
65150-BENEFITS	5,779	8,011	5,888	8,422	9,031
65200-BUILDING REPAIRS & MAINTENANCE	447	1,000	2,021	1,500	4,500
65260-CHEMICALS	11,672	10,000	9,597	12,000	11,000
65530-EQUIPMENT (NOT CAPITAL)	10,892	2,700	2,035	5,000	18,000
65670-GENERATORS - SERVICING & FUEL	1,265	1,500	1,426	1,500	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	588	4,700	-	-	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,373	1,000	960	1,200	1,300
65730-INSURANCE PREMIUM	14,446	17,578	16,398	16,000	15,000
65910-MAINTENANCE - OTHER EQUIP	-	1,000	-	-	-
65990-MATERIALS / SUPPLIES	1,012	2,500	702	2,500	1,800
66080-MUNICIPAL TAXES	2,724	2,800	2,742	2,850	2,921
66120-ONTARIO HYDRO	22,536	16,700	10,469	17,500	23,200
66135-OVERTIME	4,729	4,000	176	4,000	4,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	8,036	4,800	3,722	5,500	5,500
66470-TELECOMMUNICATIONS	5,113	5,100	3,759	5,100	5,000
66580-WAGES - REGULAR	22,549	28,158	24,799	29,194	31,123
66581-WAGES - WORK FROM OTHERS	721	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>113,882</b>	<b>111,547</b>	<b>84,694</b>	<b>112,266</b>	<b>134,375</b>
<b>Net 50-0834-4340 THOR WATER TREATMENT PLANT</b>	<b>(111,664)</b>	<b>(111,547)</b>	<b>(84,694)</b>	<b>(112,266)</b>	<b>(134,375)</b>
<b>50-0834-4440 SYSTEM SAMPLING EXPENSES</b>					
65990-MATERIALS / SUPPLIES	-	200	-	200	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	419	-	-	-	-
66600-WATER SAMPLING	5,118	5,200	4,295	6,000	6,000
<b>TOTAL EXPENSES</b>	<b>5,537</b>	<b>5,400</b>	<b>4,295</b>	<b>6,200</b>	<b>6,000</b>
<b>Net 50-0834-4440 SYSTEM SAMPLING</b>	<b>(5,537)</b>	<b>(5,400)</b>	<b>(4,295)</b>	<b>(6,200)</b>	<b>(6,000)</b>
<b>50-0834-4510 THOR WELL MAINTENANCE EXPENSES</b>					
65990-MATERIALS / SUPPLIES	3,053	3,000	-	3,000	21,500
<b>TOTAL EXPENSES</b>	<b>3,053</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>	<b>21,500</b>
<b>Net 50-0834-4510 THOR WELL MAINTENANCE</b>	<b>(3,053)</b>	<b>(3,000)</b>	<b>-</b>	<b>(3,000)</b>	<b>(21,500)</b>
<b>NET WATER RATES</b>	<b>(554,901)</b>	<b>-</b>	<b>1,133,206</b>	<b>-</b>	<b>-</b>



# Health Services

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-1040-5500 DORCHESTER CEMETERY	(79,791)	(76,674)	7,508	(47,517)	(54,621)
50-1040-5600 ABANDONED CEMETERY	(10,999)	(11,000)	(7,164)	(9,950)	(13,743)
<b>Total required to be raised from taxation</b>	<b>(90,790)</b>	<b>(87,674)</b>	<b>344</b>	<b>(57,467)</b>	<b>(68,364)</b>

**Health Services** make up 0.6% (0.5% - 2024) of your local Thames Centre municipal taxes and includes 1 active and 7 inactive cemetery and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide these services. Health Services supports and maintains the active Dorchester Union Cemetery along with 7 inactive cemeteries and, In 2023, for the Dorchester Union Cemetery, we facilitated 96 interments, sold 41 interment rights, coordinated placements for 51 memorials and processed 49 burial permits and registered deaths.



## 2025 Operating Budget

HEALTH SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1040-5500 DORCHESTER CEMETERY					
REVENUES					
51110-COLUMBARIUM NICHE REVENUE	14,550	15,000	7,150	12,716	13,034
51210-CUSTOM WORK / RECOVERY	168	1,000	305	1,002	1,027
51250-DONATIONS	50	-	-	-	-
51340-FOUNDATION REVENUE	11,454	11,500	13,475	11,500	11,788
51520-INTEREST ON INVESTMENTS	32,329	4,000	14,192	12,000	12,300
51530-INTERMENTS	73,138	46,000	57,515	45,810	46,955
51695-PERMITS - BURIAL	980	500	965	915	938
51820-REGISTRATION OF DEATHS	980	700	965	800	820
52050-SALE OF LOTS - REGULAR	46,433	34,500	31,643	39,488	40,475
52090-TRANSFER FEES	-	1,000	637	550	564
52100-TRANSFER FROM RESERVES	-	-	-	-	-
52110-TREE DEDICATION PROGRAM	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>180,081</b>	<b>114,200</b>	<b>126,847</b>	<b>124,781</b>	<b>127,901</b>
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	3,505	3,505	-	3,856	4,242
65100-ADVERTISING	-	250	-	-	-
65110-ADMIN - AMORTIZATION	3,117	-	-	-	-
65150-BENEFITS	24,107	27,813	16,692	24,626	26,531
65222-INFORMATION SERVICES - OPERATING	4,891	4,454	1,836	4,228	6,982
65310-COLUMBARIUM EXPENSE	14,350	8,600	6,440	6,000	6,150
65350-COMPUTER SOFTWARE	384	1,700	-	1,800	1,800
65410-CONVENTIONS, SEMINARS, TRAINING,	-	1,500	-	-	-
65430-COURIER / SHIPPING	-	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	476	1,000	2,421	4,540	2,091
65630-FOUNDATION EXPENSE	12,728	10,500	12,480	10,500	10,763
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	2,000	-	1,512	1,550
65730-INSURANCE PREMIUM	1,395	3,016	1,618	2,000	2,000
65780-LANDSCAPING	-	-	-	1,000	500
65800-LEGAL FEES	-	2,000	-	-	-
65830-LICENSE FEES & PERMITS	1,121	1,000	2,079	2,175	2,229
65960-MAINTENANCE SUPPLIES	357	2,500	1,144	1,472	1,509
65990-MATERIALS / SUPPLIES	4,069	5,000	967	2,123	2,176
66030-MEMBERSHIPS	-	350	477	300	308
66040-MILEAGE	-	-	99	-	-
66120-ONTARIO HYDRO	1,666	400	179	400	400
66135-OVERTIME	565	-	39	-	-
66200-PLOT BUY-BACKS	880	500	1,044	1,000	1,000
66350-SEMINARS/TRAINING	293	-	-	-	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,000	-	1,000	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	2,500	2,500	-	2,500	2,563
66470-TELECOMMUNICATIONS	210	200	138	200	200
66510-TRANSFER TO RESERVES	71,269	5,982	-	6,431	6,592
66520-TREE DEDICATION PROGRAM	-	-	-	-	-
66580-WAGES - REGULAR	111,173	104,554	71,083	94,035	102,036
66590-WATER	815	550	605	600	900
<b>TOTAL EXPENSES</b>	<b>259,872</b>	<b>190,874</b>	<b>119,339</b>	<b>172,298</b>	<b>182,522</b>
<b>Net 50-1040-5500 DORCHESTER CEMETERY</b>	<b>(79,791)</b>	<b>(76,674)</b>	<b>7,508</b>	<b>(47,517)</b>	<b>(54,621)</b>



## 2025 Operating Budget

HEALTH SERVICES	Actual	2023 Budget	Actual	2024 Budget	2025 Budget
50-1040-5600 ABANDONED CEMETERY EXPENSES					
65430-COURIER / SHIPPING	-	-	-	-	-
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	11,987	7,500	7,164	8,250	12,000
65800-LEGAL FEES	-	-	-	-	-
65880-MAINTENANCE	-	3,500	-	1,700	1,743
65990-MATERIALS / SUPPLIES	-	-	-	-	-
66510-TRANSFER TO RESERVES	(988)	-	-	-	-
TOTAL EXPENSES	10,999	11,000	7,164	9,950	13,743
Net 50-1040-5600 ABANDONED CEMETERY	(10,999)	(11,000)	(7,164)	(9,950)	(13,743)
NET HEALTH SERVICES	(90,790)	(87,674)	344	(57,467)	(68,364)



# Recreation & Cultural Services

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-1605-5170 STAGE/EVENT TRAILER	1,396	2,000	-	1,453	612
50-1605-7100 RECREATION ADMIN	(2,054,512)	(1,013,076)	(413,725)	(1,100,114)	(1,171,742)
50-1605-7800 WORK FOR ECONOMIC DEVELOPMENT	(2,853)	(16,318)	(806)	(16,654)	(16,391)
50-1610-7200 PLAYGROUND - DORCHESTER	(31,046)	35,970	15,028	(3,050)	(15,994)
50-1610-7201 PLAYGROUND - THORNDALE	(4,901)	(6,316)	(30,917)	(12,432)	(10,961)
50-1610-7229 THAMES CENTRE PARKS	(203,201)	(276,308)	(175,641)	(250,572)	(219,398)
50-1610-7230 DOG PARK	(1,575)	(2,000)	7,013	(4,000)	(4,000)
50-1611-7230 THAMES CENTRE TRAILS	(10,220)	(25,601)	(11,290)	(24,458)	(65,391)
50-1612-7410 TC BALL DIAMONDS	(31,343)	(52,823)	(15,174)	(57,894)	(49,762)
50-1613-7630 TC SOCCER	(56,338)	(79,931)	(66,042)	(82,883)	(85,508)
50-1620-7107 SENIORS CENTRE	(133,871)	(133,601)	(56,103)	(123,203)	(117,123)
50-1634-7101 FLIGHT EXEC CENTRE	(553,328)	(500,454)	(511,863)	(671,410)	(634,551)
50-1634-7102 THORNDALE COMMUNITY CENTRE	(98,611)	(177,818)	(75,479)	(172,171)	(175,211)
50-1634-7103 THORNDALE FIELDHOUSE	(3,697)	(9,553)	(5,510)	(5,900)	(4,900)
50-1634-7104 VON CENTRE	2,549	5,154	11,466	8,008	19,229
50-1634-7105 THORNDALE SPLASH PARK	(19,018)	(19,663)	(10,890)	(20,398)	(21,985)
50-1634-7106 DORCHESTER POOL / SPLASH PARK	(134,915)	(137,794)	(123,286)	(126,200)	(134,589)
50-1634-7109 MILL POND BUILDING	4,526	(910)	6,357	(971)	1,028
50-1640-7301 DORCHESTER LIBRARY	44,911	43,557	29,266	49,882	47,474
50-1640-7302 THORNDALE LIBRARY	13,852	7,475	14,637	7,052	5,411
<b>Total required to be raised from taxation</b>	<b>(3,272,193)</b>	<b>(2,358,010)</b>	<b>(1,412,958)</b>	<b>(2,605,915)</b>	<b>(2,653,752)</b>

**Community Services & Facilities** makes up 21.8% (21.9% in 2024) of your local Thames Centre municipal taxes and includes operations and management of facilities, parks, open spaces, along with recreation facilities such as the FlightExec Centre (which includes the Lions Active Living Centre), the Thorndale Lions Community Centre, libraries, sports fields, trails and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide community services. Community Services & Facilities maintains and is responsible for 2 ice surfaces, 2 community centres, 1 active living centre, 9 parks, 13 soccer fields, 11 ball diamonds, 4 tennis courts, 4 outdoor pickleball courts, 3 basketball courts, 13 playgrounds, 1 outdoor pool, 2 splash pads, 1 wading pool, 2 skate parks, 3 outdoor pavilions, 3 fieldhouses, 2 dog parks, a memorial bench program, 2 community gardens, beautification activities and oversight of community events including Canada Day, Corn Fest, Festival of Lights and outdoor movie nights. We also work with various community partners, providing them with space in our facilities to offer programs and services to Thames Centre residents, including Victoria Order of Nurses, Boys & Girls Club and the Playroom Experiment. The department manages 12,600 square metres of indoor recreation facility space, 545,771 square metres of outdoor recreation facility space, and 46 km of trails.

## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-1605-5170 #50-1966 STAGE/EVENT TRAILER</b>					
<b>REVENUES</b>					
51830-RENTAL INCOME	1,396	2,000	-	1,453	612
<b>TOTAL REVENUES</b>	<b>1,396</b>	<b>2,000</b>	<b>-</b>	<b>1,453</b>	<b>612</b>
<b>Net 50-1605-5170 #50-1966 STAGE/EVENT TRAILER</b>	<b>1,396</b>	<b>2,000</b>	<b>-</b>	<b>1,453</b>	<b>612</b>
<b>50-1605-7100 RECREATION ADMIN</b>					
<b>REVENUES</b>					
51250-DONATIONS	-	-	-	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51438-GRANT - MUNICIPAL MODERNIZATION PROGRAM	-	-	-	-	-
51441-COUNCIL - GRANT - FEDERAL (OPERATING)	-	-	3,840	4,200	4,200
51450-REC ADMIN - MEMORIAL BENCH PROGRAM	1,500	4,500	1,500	3,000	3,000
51615-NAMING RIGHTS AND SPONSORSHIPS	7,500	-	7,500	-	7,500
51940-RENTALS - MISCELLANEOUS	2,989	-	-	-	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	18,956	35,000	-	-	-
52100-TRANSFER FROM RESERVES	18,956	35,000	-	-	-
<b>TOTAL REVENUES</b>	<b>49,901</b>	<b>74,500</b>	<b>12,840</b>	<b>7,200</b>	<b>14,700</b>
<b>EXPENSES</b>					
63010-CAPITAL FLEET REPLACEMENT	41,922	41,922	-	46,114	50,725
65100-ADVERTISING	1,013	1,000	128	-	-
65110-ADMIN - AMORTIZATION	1,036,129	-	-	-	-
65140-BANK CHARGES	10,072	8,800	6,732	9,000	10,400
65150-BENEFITS	79,188	80,295	77,021	84,038	92,525
65222-INFORMATION SERVICES - OPERATING	43,180	53,450	-	54,547	76,800
65230-SPECIAL EVENTS	-	-	38,482	40,000	40,000
65290-CLOTHING ALLOWANCE	6,892	7,500	7,340	8,100	11,500
65295-COFFEE / CANTEEN SUPPLIES	327	500	548	500	500
65350-COMPUTER SOFTWARE	10,959	11,700	13,761	17,200	10,700
65380-COMPUTER SUPPLIES	106	750	-	750	750
65410-CONVENTIONS, SEMINARS, TRAINING,	10,952	15,000	165	-	-
65435-COVID-19 EXPENSES	-	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	173	200	-	200	200
65640-FUEL - GAS	1,208	-	899	-	-
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	-	-	738	-	-
65795-LEASE / MAINTENANCE AGREEMENT	2,166	1,500	1,572	2,100	2,100
65800-LEGAL FEES	3,441	-	-	-	-
66010-MEDICALS	-	250	-	222	222
66020-MEETING EXPENSES	-	200	133	200	200
66030-MEMBERSHIPS	2,879	3,000	2,961	3,000	3,000
66035-REC ADMIN - MEMORIAL BENCH	-	3,600	-	3,000	3,000
66040-MILEAGE	358	500	287	-	-
66100-OFFICE SUPPLIES	2,384	2,500	2,050	2,500	2,500
66135-OVERTIME	227	-	-	-	-
66170-PERSONAL PROTECTIVE EQUIPMENT	561	400	218	500	500
66205-PLAY IT FORWARD PROGRAM	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	67,912	70,000	393	-	-
66470-TELECOMMUNICATIONS	7,377	8,000	4,767	7,800	7,400
66510-TRANSFER TO RESERVES	490,484	490,484	-	527,338	540,521
66580-WAGES - REGULAR	283,782	292,205	268,369	303,388	336,082
66587-COVID-19 WAGES & BENEFITS	722	-	-	-	-
67100-FACILITY RENTALS	-	(6,180)	-	(3,183)	(3,183)
<b>TOTAL EXPENSES</b>	<b>2,104,413</b>	<b>1,087,576</b>	<b>426,585</b>	<b>1,107,314</b>	<b>1,186,442</b>
<b>Net 50-1605-7100 RECREATION ADMIN</b>	<b>(2,054,512)</b>	<b>(1,013,076)</b>	<b>(413,725)</b>	<b>(1,100,114)</b>	<b>(1,171,742)</b>



## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-1605-7800 WORK FOR ECONOMIC DEVELOPMENT</b>					
<b>EXPENSES</b>					
65150-BENEFITS	348	2,040	85	2,123	2,114
66135-OVERTIME	-	-	-	-	-
66580-WAGES - REGULAR	2,504	13,378	720	14,531	14,277
<b>TOTAL EXPENSES</b>	<b>2,853</b>	<b>16,318</b>	<b>806</b>	<b>16,654</b>	<b>16,391</b>
<b>Net 50-1605-7800 WORK FOR ECONOMIC DVLPMNT</b>	<b>(2,853)</b>	<b>(16,318)</b>	<b>(806)</b>	<b>(16,654)</b>	<b>(16,391)</b>
<b>50-1610-7200 DORCHESTER PLAYGROUND PROGRAM</b>					
<b>REVENUES</b>					
51100-BUS TRIPS	-	2,660	-	2,740	-
51432-GRANT - CSJ	2,321	-	-	-	-
51437-GRANT - MISC	8,246	-	-	-	-
51800-REGISTRATION - SUMMER PROGRAM	134,730	145,600	191,114	145,600	164,000
52025-SALE - BOOTH STOCK	10,548	8,500	6,453	8,500	6,500
52100-TRANSFER FROM RESERVES	-	-	-	18,750	-
<b>TOTAL REVENUES</b>	<b>155,845</b>	<b>156,760</b>	<b>197,567</b>	<b>175,590</b>	<b>170,500</b>
<b>EXPENSES</b>					
65150-BENEFITS	17,328	15,509	16,846	13,860	14,942
65290-CLOTHING ALLOWANCE	828	1,200	1,561	1,200	1,200
65410-CONVENTIONS, SEMINARS, TRAINING	1,071	2,070	-	-	-
66100-OFFICE SUPPLIES	163	500	769	500	200
66280-PROGRAM SUPPLIES - PLAYGROUND	14,056	14,045	12,076	14,500	14,500
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES	172.32	510	174	525	700
66580-WAGES - REGULAR	153,271	86,756	151,114	147,855	154,752
<b>TOTAL EXPENSES</b>	<b>186,890</b>	<b>120,790</b>	<b>182,539</b>	<b>178,640</b>	<b>186,494</b>
<b>Net 50-1610-7200 DORCHESTER PLAYGROUND PROG</b>	<b>(31,046)</b>	<b>35,970</b>	<b>15,028</b>	<b>(3,050)</b>	<b>(15,994)</b>
<b>50-1610-7201 THORNDALE PLAYGROUND PROGRAM</b>					
<b>REVENUES</b>					
51800-REGISTRATION - SUMMER PROGRAM	40,588	42,000	10,456	42,000	47,000
52025-SALE - BOOTH STOCK	2,559	2,600	1,893	2,600	2,600
52100-TRANSFER FROM RESERVES	-	-	-	6,250	-
<b>TOTAL REVENUES</b>	<b>43,147</b>	<b>44,600</b>	<b>12,349</b>	<b>50,850</b>	<b>49,600</b>
<b>EXPENSES</b>					
65150-BENEFITS	3,944	5,994	3,472	4,684	3,659
65290-CLOTHING ALLOWANCE	1,034	1,100	1,119	1,100	1,100
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	714	1,000	-	-	-
65990-MATERIALS / SUPPLIES	40	-	-	-	-
66100-OFFICE SUPPLIES	56	500	-	500	200
66280-PROGRAM SUPPLIES - PLAYGROUND	8,067	7,500	5,872	7,500	7,500
66290-PUBLIC RELATIONS/GIFT & ENTERTAINMENT EXP	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES	172	-	-	-	-
66580-WAGES - REGULAR	34,022	34,622	32,802	49,298	47,902
<b>TOTAL EXPENSES</b>	<b>48,048</b>	<b>50,916</b>	<b>43,266</b>	<b>63,282</b>	<b>60,561</b>
<b>Net THORNDALE PLAYGROUND PROGRAM</b>	<b>(4,901)</b>	<b>(6,316)</b>	<b>(30,917)</b>	<b>(12,432)</b>	<b>(10,961)</b>



## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-1610-7229 THAMES CENTRE PARKS</b>					
<b>REVENUES</b>					
51250-DONATIONS	-	8,000	-	-	-
51580-MISCELLANEOUS REVENUE	-	-	-	2,500	4,000
51730-PROGRAMS - ROGERS 5G	-	-	12,000	-	18,000
51830-RENTAL INCOME	7,615	7,764	7,920	7,615	7,615
51850-RENTALS - BOOTH	-	-	584	-	-
51980-RENTALS - PAVILION	2,464	2,088	3,039	2,200	1,650
52100-TRANSFER FROM RESERVES	-	8,000	-	-	-
52105-TRANSFER FROM DEFERRED REVENUE	-	-	-	16,000	7,700
<b>TOTAL REVENUES</b>	<b>10,079</b>	<b>25,852</b>	<b>23,543</b>	<b>28,315</b>	<b>38,965</b>
<b>EXPENSES</b>					
65150-BENEFITS	16,939	26,482	18,875	22,813	23,766
65200-BUILDING REPAIRS & MAINTENANCE	5,754	10,000	8,438	10,000	12,700
65350-COMPUTER SOFTWARE	-	-	-	1,000	1,000
65530-EQUIPMENT (NOT CAPITAL)	15,585	32,200	5,001	15,300	8,200
65640-FUEL - GAS	17	7,000	-	7,000	7,350
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	8,180	7,500	2,290	7,500	7,500
65730-INSURANCE PREMIUM	31,015	78,192	37,220	35,000	34,000
65780-LANDSCAPING	1,338	3,000	5,624	5,000	5,150
65790-LEASE / RENTAL EXPENSE	3,112	4,000	4,976	4,000	4,000
65910-MAINTENANCE - OTHER EQUIP	3,583	10,000	2,972	13,700	7,000
65915-MAINTENANCE - PLAYGROUND EQUIP.	2,152	4,000	-	3,200	3,200
65960-MAINTENANCE SUPPLIES	33	-	-	-	-
66080-MUNICIPAL TAXES	2,302	2,700	2,331	2,400	2,460
66120-ONTARIO HYDRO	3,142	1,700	1,428	3,200	3,300
66135-OVERTIME	3,118	-	12	1,300	1,300
66440-SUB-CONTRACT / CONTRACTED SERVICES	20,891	5,400	21,894	28,000	13,000
66510-TRANSFER TO RESERVES	-	-	-	-	-
66580-WAGES - REGULAR	96,119	109,986	88,123	119,474	124,437
<b>TOTAL EXPENSES</b>	<b>213,279</b>	<b>302,160</b>	<b>199,184</b>	<b>278,887</b>	<b>258,363</b>
<b>Net 50-1610-7229 THAMES CENTRE PARKS</b>	<b>(203,201)</b>	<b>(276,308)</b>	<b>(175,641)</b>	<b>(250,572)</b>	<b>(219,398)</b>
<b>50-1610-7230 DOG PARK</b>					
<b>REVENUES</b>					
51250-DONATIONS	-	-	26,870	-	-
<b>TOTAL REVENUES</b>	<b>-</b>	<b>-</b>	<b>26,870</b>	<b>-</b>	<b>-</b>
<b>EXPENSES</b>					
65910-MAINTENANCE - OTHER EQUIP	961	1,000	19,857	2,000	2,000
65990-MATERIALS / SUPPLIES	615	1,000	-	2,000	2,000
<b>TOTAL EXPENSES</b>	<b>1,575</b>	<b>2,000</b>	<b>19,857</b>	<b>4,000</b>	<b>4,000</b>
<b>Net 50-1610-7230 DOG PARK</b>	<b>(1,575)</b>	<b>(2,000)</b>	<b>7,013</b>	<b>(4,000)</b>	<b>(4,000)</b>

## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-1611-7230 THAMES CENTRE TRAILS</b>					
<b>REVENUES</b>					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	-	-	-	-	-
<b>EXPENSES</b>					
65150-BENEFITS	1,058	3,993	1,091	3,886	4,160
65730-INSURANCE PREMIUM	250	2,032	222	1,000	-
65790-LEASE / RENTAL EXPENSE	2,556	3,700	5,275	3,150	3,150
65910-MAINTENANCE - OTHER EQUIP	-	500	-	375	375
65960-MAINTENANCE SUPPLIES	421	500	-	800	40,800
66080-MUNICIPAL TAXES	161	200	163	200	205
66135-OVERTIME	144	-	-	-	-
66580-WAGES - REGULAR	5,630	14,676	4,540	15,047	16,701
<b>TOTAL EXPENSES</b>	10,220	25,601	11,290	24,458	65,391
<b>Net 50-1611-7230 THAMES CENTRE TRAILS</b>	<b>(10,220)</b>	<b>(25,601)</b>	<b>(11,290)</b>	<b>(24,458)</b>	<b>(65,391)</b>
<b>50-1612-7410 TC BALL DIAMONDS</b>					
<b>REVENUES</b>					
51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING	10,000	15,000	7,000	15,000	10,000
51890-RENTALS - LEAGUES	95,328	55,000	70,790	55,000	71,500
51895-RENTALS - ROYAL FIELD	-	36,000	20,938	36,000	38,500
52105-TRANSFER FROM DEFERRED REVENUE	-	-	578	-	7,000
<b>TOTAL REVENUES</b>	105,328	106,000	99,305	106,000	127,000
<b>EXPENSES</b>					
65100-ADVERTISING	-	-	578	-	-
65150-BENEFITS	11,830	16,923	13,260	15,313	16,276
65200-BUILDING REPAIRS & MAINTENANCE	5,744	6,500	3,883	6,500	6,500
65520-EQUIPMENT LEASE/RENTAL	-	500	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	6,015	6,000	6,883	7,500	5,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	26,309	25,800	22,376	26,574	27,372
65780-LANDSCAPING	1,135	4,000	3,467	4,000	4,000
65790-LEASE / RENTAL EXPENSE	229	500	112	500	500
65880-MAINTENANCE	-	-	-	-	7,000
65910-MAINTENANCE - OTHER EQUIP	970	2,500	229	3,000	3,000
66120-ONTARIO HYDRO	13,433	6,500	4,452	6,800	13,800
66135-OVERTIME	597	-	-	-	-
66510-TRANSFER TO RESERVES	-	15,000	-	15,000	15,000
66580-WAGES - REGULAR	69,131	66,900	58,227	70,307	76,414
66590-WATER	1,275	7,700	1,213	8,400	1,400
<b>TOTAL EXPENSES</b>	136,671	158,823	114,479	163,894	176,762
<b>Net 50-1612-7410 TC BALL DIAMONDS</b>	<b>(31,343)</b>	<b>(52,823)</b>	<b>(15,174)</b>	<b>(57,894)</b>	<b>(49,762)</b>

## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-1613-7630 TC SOCCER</b>					
<b>REVENUES</b>					
51890-RENTALS - LEAGUES	17,704	10,000	22,003	11,000	18,500
52095-TRANSFER FROM DEVELOPMENT CHARGES	62,105	62,105	-	62,105	62,105
<b>TOTAL REVENUES</b>	<b>79,809</b>	<b>72,105</b>	<b>22,003</b>	<b>73,105</b>	<b>80,605</b>
<b>EXPENSES</b>					
65150-BENEFITS	4,437	9,445	4,234	8,703	9,242
65200-BUILDING REPAIRS & MAINTENANCE	2,116	3,500	2,400	3,500	3,500
65440-DEBENTURE INTEREST	14,606	14,606	6,782	13,209	11,771
65445-DEBENTURE PRINCIPAL	47,499	47,499	24,271	48,896	50,334
65530-EQUIPMENT (NOT CAPITAL)	599	2,000	872	3,500	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	31,842	32,000	28,377	33,280	33,280
65780-LANDSCAPING	1,135	1,500	-	1,500	1,500
65910-MAINTENANCE - OTHER EQUIP	548	-	-	-	-
65990-MATERIALS / SUPPLIES	-	-	-	-	-
66120-ONTARIO HYDRO	12,521	4,800	4,555	5,000	12,900
66135-OVERTIME	269	-	-	-	-
66580-WAGES - REGULAR	20,575	36,686	16,555	38,400	41,586
<b>TOTAL EXPENSES</b>	<b>136,147</b>	<b>152,036</b>	<b>88,045</b>	<b>155,988</b>	<b>166,113</b>
<b>Net 50-1613-7630 TC SOCCER</b>	<b>(56,338)</b>	<b>(79,931)</b>	<b>(66,042)</b>	<b>(82,883)</b>	<b>(85,508)</b>

### 50-1620-7107 SENIORS CENTRE

<b>REVENUES</b>					
51100-BUS TRIPS	53,135	24,000	58,399	24,000	55,000
51250-DONATIONS	3,250	-	-	-	-
51350-FUNDRAISING	27,521	25,000	17,854	22,500	33,000
51410-GRANT - ONTARIO CONDITIONAL GRANT	42,700	42,700	48,175	42,700	50,000
51420-GRANT - ONTARIO SPECIAL GRANT	24,994	10,000	11,438	22,000	22,000
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51570-MEMBERSHIP REVENUE	12,911	10,500	13,269	13,000	16,500
51590-MISCELLANEOUS REVENUE	144.82	0	-	-	-
51730-PROGRAMS - OTHER	45,971	26,000	37,209	30,000	60,000
51910-RENTALS - MAIN FLOOR	1,370	4,000	967	2,000	6,500
<b>TOTAL REVENUES</b>	<b>211,997</b>	<b>142,200</b>	<b>187,310</b>	<b>156,200</b>	<b>243,000</b>
<b>EXPENSES</b>					
65100-ADVERTISING	4,342	2,500	3,153	-	-
65140-BANK CHARGES	2,255	1,200	1,531	1,200	2,400
65150-BENEFITS	42,197	37,376	34,984	39,164	44,400
65200-BUILDING REPAIRS & MAINTENANCE	6,623	3,500	3,633	3,500	4,500
65220-BUS TRIPS	43,529	18,650	31,000	13,200	45,000
65222-INFORMATION SERVICES - OPERATING	9,585	11,878	-	12,383	13,964
65270-CLEANING CONTRACT	2,808	4,400	-	-	-
65280-CLEANING SUPPLIES	538	500	267	500	1,500
65290-CLOTHING ALLOWANCE	145	160	51	160	160
65360-COMPUTER SUPPLIES	-	500	-	100	103
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	1,025	500	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	90	200	83	200	200
65650-FUNDRAISING EXPENSE	23,434	21,400	12,774	14,175	20,790
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	500	500	500	500
65730-INSURANCE PREMIUM	855	1,833	994	1,000	1,000
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	75	60	124	75	75
65910-MAINTENANCE - OTHER EQUIP	91	100	8	-	100
65960-MAINTENANCE SUPPLIES	55.48	-	-	-	-
66000-MEDICAL SUPPLIES	59	250	244	500	100
66020-MEETING EXPENSES	-	-	-	-	-

## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
06030-MEMBERSHIPS	350	450	665	425	665
06040-MILEAGE	2,064	1,600	1,310	2,500	2,500
06100-OFFICE SUPPLIES	864	1,000	1,220	1,200	1,400
06240-POSTAGE	23	150	-	300	300
06270-PROGRAM SUPPLIES	37,273	20,000	26,753	25,000	48,600
06285-SEN CENT - PROGRAM SUPPLIES - GRANT	24,925	10,000	3,969	22,000	22,000
06310-REFUNDS - PROGRAM/EVENT	-	-	-	-	-
06470-TELECOMMUNICATIONS	2,797	2,800	1,340	2,800	2,000
06505-TRANSFER TO DEFERRED REVENUE	-	-	-	-	-
06510-TRANSFER TO RESERVES	4,410	-	-	-	-
06559-VOLUNTEER APPRECIATION	248	1,200	2,002	1,200	1,400
06580-WAGES - REGULAR	135,211	133,094	116,808	137,321	146,466
06587-COVID-19 WAGES & BENEFITS	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>345,868</b>	<b>275,801</b>	<b>243,413</b>	<b>279,403</b>	<b>360,123</b>
<b>Net 50-1620-7107 SENIORS CENTRE</b>	<b>(133,871)</b>	<b>(133,601)</b>	<b>(56,103)</b>	<b>(123,203)</b>	<b>(117,123)</b>

### 50-1634-7101 FLIGHT EXEC CENTRE

#### REVENUES

51020-ADVERTISING	7,444	8,500	7,000	8,500	8,500
51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING	42,625	46,500	39,250	46,500	46,500
51250-DONATIONS	1,200	-	1,350	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51590-MISCELLANEOUS REVENUE	-	-	2,642	-	-
51755-PROGRAMS - PUBLIC SKATE	9,092	9,500	6,832	7,000	9,000
51840-RENTALS - AUDITORIUM	8,944	12,500	2,629	3,000	10,000
51850-RENTALS - BOOTH	1,750	1,871	887	1,946	1,911
51855-RENTALS - COACHES / JUNIOR ROOM	8,832	8,832	8,420	9,185	9,369
51865-RENTALS - CO-OP DAY NURSERY SCHOOL	5,509	9,181	-	-	-
51876-RENTALS - GYM	87,131	60,000	70,259	65,000	89,744
51877-RENTALS - PRO SHOP OTHER COMMERCIAL	11,188	11,473	11,438	11,932	12,171
51880-RENTALS - ICE	695,024	589,000	536,669	650,000	710,000
51910-RENTALS - MAIN FLOOR	2,607	3,000	2,007	3,000	3,000
51920-RENTALS - MEETING ROOM	10,475	12,000	11,031	14,500	5,000
51940-RENTALS - MISCELLANEOUS	100	-	100	-	-
51975-RENTALS - STORAGE SPACE	6,071	6,250	5,423	6,250	6,250
52005-SALES - ATM	-	250	-	-	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	113,761	113,761	-	113,761	338,526
52100-TRANSFER FROM RESERVES	6,432	10,000	-	-	-
<b>TOTAL REVENUES</b>	<b>1,018,185</b>	<b>882,618</b>	<b>705,937</b>	<b>940,574</b>	<b>1,249,971</b>

#### EXPENSES

65100-ADVERTISING	738	500	10,000	10,000	-
65105-ACCRETION EXPENSE	18,902	-	-	-	-
65150-BENEFITS	145,303	86,549	106,966	79,271	85,158
65200-BUILDING REPAIRS & MAINTENANCE	112,266	108,000	93,118	122,100	115,360
65210-BUILDING SECURITY	1,478	1,500	1,771	2,000	3,000
65270-CLEANING CONTRACT	143.77	0	-	-	-
65280-CLEANING SUPPLIES	16,025	12,100	18,212	12,500	12,875
65435-COVID-19 EXPENSES	-	-	-	-	-
65440-DEBENTURE INTEREST	50,348	50,548	45,933	45,933	41,363
65445-DEBENTURE PRINCIPAL	124,669	124,469	129,084	358,884	588,219
65530-EQUIPMENT (NOT CAPITAL)	4,722	5,000	5,000	5,000	5,150
65660-GARBAGE COLLECTION	12,940	10,000	12,195	12,000	12,000
65710-ICE EQUIPMENT & SUPPLIES	8,960	8,000	5,463	8,300	9,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	6,103	6,750	1,024	7,020	7,020
65730-INSURANCE PREMIUM	121,644	211,991	143,422	134,000	128,000



## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	7,741	10,000	454	-	-
65770-KITCHEN SUPPLIES	228	250	187	1,000	500
65780-LANDSCAPING	800	800	-	800	1,250
65790-LEASE / RENTAL EXPENSE	1,764	1,200	1,523	1,200	1,200
65830-LICENSE FEES & PERMITS	472	500	266	500	500
65838-LICENSING/MONTHLY PROVIDER FEES	199	200	-	225	225
65910-MAINTENANCE - OTHER EQUIP	2,448	2,500	-	2,000	2,000
66120-ONTARIO HYDRO	270,839	225,500	131,277	250,200	278,200
66135-OVERTIME	13,212	5,000	10,167	9,600	9,600
66170-PERSONAL PROTECTIVE EQUIPMENT	92	-	-	-	-
66230-POOL CHEMICALS	-	-	-	-	-
66270-PROGRAM SUPPLIES	1,208	1,500	2,937	4,500	1,500
66290-PUBLIC RELATIONS / GIFT	5,071	4,000	1,886	6,000	4,000
66330-RINK BOARD COMMISSIONS	28,053	33,900	-	29,000	29,000
66340-SAFETY EQUIPMENT	89	500	562	500	500
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	33,513	30,450	36,527	31,364	32,305
66470-TELECOMMUNICATIONS	2,526	2,400	1,696	2,600	2,600
66540-UNION GAS	77,924	57,400	39,807	80,000	80,100
66580-WAGES - REGULAR	456,700	336,465	389,483	347,987	388,297
66581-WAGES - WORK FROM OTHERS	-	-	-	-	-
66587-COVID-19 WAGES & BENEFITS	-	-	-	-	-
66590-WATER	44,394	45,100	28,843	47,500	45,600
<b>TOTAL EXPENSES</b>	<b>1,571,513</b>	<b>1,383,072</b>	<b>1,217,800</b>	<b>1,611,984</b>	<b>1,884,522</b>
<b>Net 50-1634-7101 FLIGHT EXEC CENTRE</b>	<b>(553,328)</b>	<b>(500,454)</b>	<b>(511,863)</b>	<b>(671,410)</b>	<b>(634,551)</b>

### 50-1634-7102 THORNDALE COMMUNITY CENTRE

#### REVENUES

51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51615-NAMING RIGHTS AND SPONSORSHIPS	10,000	10,000	-	10,000	10,000
51830-RENTAL INCOME	7,631	-	6,620	-	8,000
51876-RENTALS - GYM	35,104	30,000	33,540	30,000	30,000
51920-RENTALS - MEETING ROOM	17,224	6,000	15,330	13,000	13,000
52100-TRANSFER FROM RESERVES	-	-	-	-	-
52105-TRANSFER FROM DEFERRED REVENUE	-	-	-	1,000	12,500
<b>TOTAL REVENUES</b>	<b>69,960</b>	<b>46,000</b>	<b>55,489</b>	<b>54,000</b>	<b>73,500</b>

#### EXPENSES

65100-ADVERTISING	220	400	-	-	-
65150-BENEFITS	13,287	30,811	10,381	29,005	30,722
65200-BUILDING REPAIRS & MAINTENANCE	5,333	7,500	9,689	8,500	20,000
65280-CLEANING SUPPLIES	744	750	853	800	825
65435-COVID-19 EXPENSES	-	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	-	-	180	-	-
65660-GARBAGE COLLECTION	4,580	5,000	3,597	5,000	5,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,030	500	197	850	850
65730-INSURANCE PREMIUM	11,341	20,397	12,912	13,000	12,000
65770-KITCHEN SUPPLIES	327	-	114	1,000	500
65780-LANDSCAPING	1280.37	1000	560	1,000	1,000
65838-LICENSING/MONTHLY PROVIDER FEES	199	200	471	200	200
65910-MAINTENANCE - OTHER EQUIP	91	1,000	-	1,000	1,000
66120-ONTARIO HYDRO	18,746	20,200	13,305	21,200	19,300
66135-OVERTIME	3,623	-	1,821	3,000	3,000
66270-PROGRAM SUPPLIES	430	1,000	394	1,000	1,000
66340-SAFETY EQUIPMENT	-	-	-	-	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-

## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
06440-SUB-CONTRACT / CONTRACTED SERVICES	5,190	7,750	4,594	7,983	8,222
06470-TELECOMMUNICATIONS	160	1,100	-	1,100	3,700
06540-UNION GAS	8,257	7,000	5,026	7,200	8,500
06580-WAGES - REGULAR	92,769	118,310	66,051	123,333	131,892
06590-WATER	963	900	824	1,000	1,000
<b>TOTAL EXPENSES</b>	<b>168,571</b>	<b>223,818</b>	<b>130,968</b>	<b>226,171</b>	<b>248,711</b>
<b>Net 50-1634-7102 THORNDALE COMMUNITY CENTRE</b>	<b>(98,611)</b>	<b>(177,818)</b>	<b>(75,479)</b>	<b>(172,171)</b>	<b>(175,211)</b>

### 50-1634-7103 THORNDALE FIELDHOUSE BUILDING

#### REVENUES

52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

#### EXPENSES

05200-BUILDING REPAIRS & MAINTENANCE	836	1,000	2,531	1,000	1,000
05280-CLEANING SUPPLIES	949	1,000	1,018	1,000	1,000
05728-INSPECTION / MAINTENANCE FEES CHARGED	-	500	-	500	500
05730-INSURANCE PREMIUM	1,121	5,253	1,264	2,000	1,000
06120-ONTARIO HYDRO	-	-	-	-	-
06440-SUB-CONTRACT / CONTRACTED SERVICES	-	500	-	500	500
06540-UNION GAS	-	500	-	-	-
06590-WATER	792	800	697	900	900
<b>TOTAL EXPENSES</b>	<b>3,697</b>	<b>9,553</b>	<b>5,510</b>	<b>5,900</b>	<b>4,900</b>
<b>Net 50-1634-7103 THORNDALE FIELDHOUSE BUILD</b>	<b>(3,697)</b>	<b>(9,553)</b>	<b>(5,510)</b>	<b>(5,900)</b>	<b>(4,900)</b>

### 50-1634-7104 VON CENTRE

#### REVENUES

51830-RENTAL INCOME	8,854	8,854	11,983	9,208	20,429
<b>TOTAL REVENUES</b>	<b>8,854</b>	<b>8,854</b>	<b>11,983</b>	<b>9,208</b>	<b>20,429</b>

#### EXPENSES

05200-BUILDING REPAIRS & MAINTENANCE	5,738	3,000	22	500	500
06540-UNION GAS	567	700	495	700	700
<b>TOTAL EXPENSES</b>	<b>6,305</b>	<b>3,700</b>	<b>517</b>	<b>1,200</b>	<b>1,200</b>
<b>Net 50-1634-7104 VON CENTRE</b>	<b>2,549</b>	<b>5,154</b>	<b>11,466</b>	<b>8,008</b>	<b>19,229</b>

### 50-1634-7105 THORNDALE SPLASH PARK

#### EXPENSES

05150-BENEFITS	714	2,764	777	2,796	2,915
05200-BUILDING REPAIRS & MAINTENANCE	500	1,000	1,508	1,000	1,000
06120-ONTARIO HYDRO	2,566	2,900	1,094	3,000	2,700
06230-POOL CHEMICALS	3,332	2,000	3,527	2,200	3,500
06580-WAGES - REGULAR	3,875	9,749	3,111	10,202	10,670
06590-WATER	8,031	1,250	873	1,200	1,200
<b>TOTAL EXPENSES</b>	<b>19,018</b>	<b>19,663</b>	<b>10,890</b>	<b>20,398</b>	<b>21,985</b>
<b>Net 50-1634-7105 THORNDALE SPLASH PARK</b>	<b>(19,018)</b>	<b>(19,663)</b>	<b>(10,890)</b>	<b>(20,398)</b>	<b>(21,985)</b>

## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-1634-7106 DORCHESTER POOL / SPLASH PARK</b>					
<b>REVENUES</b>					
51010-ADMISSIONS	5,001	6,000	5,264	6,000	6,000
51432-GRANT - CSJ	2,020	-	-	-	-
51670-PASSES	6,066	7,000	8,988	7,000	7,000
51810-REGISTRATION FEES	29,401	31,000	28,926	31,000	31,000
51970-RENTALS - POOL	1,535	1,600	2,063	1,600	1,600
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>44,023</b>	<b>45,600</b>	<b>45,240</b>	<b>45,600</b>	<b>45,600</b>
<b>EXPENSES</b>					
65100-ADVERTISING	-	500	-	-	-
65150-BENEFITS	13,991	21,421	14,136	16,696	15,361
65200-BUILDING REPAIRS & MAINTENANCE	4,044	3,000	6,370	3,000	3,000
65255-CERTIFICATION / RECERTIFICATION	2,121	5,000	1,925	5,000	2,500
65280-CLEANING SUPPLIES	-	-	-	-	-
65290-CLOTHING ALLOWANCE	1,546	2,000	2,883	2,000	2,000
65510-EMPLOYEE RELATIONS / GIFT	182	200	-	200	200
65530-EQUIPMENT (NOT CAPITAL)	4,895	4,500	2,430	1,500	1,500
65730-INSURANCE PREMIUM	8,781	17,900	8,105	10,000	8,000
65830-LICENSE FEES & PERMITS	-	120	325	124	175
65910-MAINTENANCE - OTHER EQUIP	246	1,500	-	600	600
65990-MATERIALS / SUPPLIES	-	-	-	-	-
66020-MEETING EXPENSES	-	-	-	-	-
66100-OFFICE SUPPLIES	44	-	21	100	50
66120-ONTARIO HYDRO	7,286	5,600	2,566	5,900	7,500
66135-OVERTIME	4,920	2,300	3,952	2,300	2,300
66230-POOL CHEMICALS	9,299	6,750	10,585	7,500	11,000
66270-PROGRAM SUPPLIES	751	500	-	500	500
66540-UNION GAS	4,474	2,100	168	3,500	4,600
66580-WAGES - REGULAR	108,647	104,103	104,916	106,280	112,903
66590-WATER	7,712	5,900	10,145	6,600	8,000
<b>TOTAL EXPENSES</b>	<b>178,938</b>	<b>183,394</b>	<b>168,527</b>	<b>171,800</b>	<b>180,189</b>
<b>Net 50-1634-7106 DORCHESTER POOL/SPLASH PARK</b>	<b>(134,915)</b>	<b>(137,794)</b>	<b>(123,286)</b>	<b>(126,200)</b>	<b>(134,589)</b>
<b>50-1634-7109 MILL POND BUILDING</b>					
<b>REVENUES</b>					
51830-RENTAL INCOME	12,100	12,100	11,535	12,583	12,835
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>12,100</b>	<b>12,100</b>	<b>11,535</b>	<b>12,583</b>	<b>12,835</b>
<b>EXPENSES</b>					
65150-BENEFITS	91	346	54	358	382
65200-BUILDING REPAIRS & MAINTENANCE	184	1,500	-	3,500	1,500
65730-INSURANCE PREMIUM	77	3,240	934	1,000	1,000
66080-MUNICIPAL TAXES	1,482	1,500	1,495	1,550	1,589
66120-ONTARIO HYDRO	3,992	3,100	1,624	3,300	4,200
66540-UNION GAS	425	1,500	276	2,000	1,100
66580-WAGES - REGULAR	729	1,224	290	1,246	1,336
66590-WATER	593	600	506	600	700
<b>TOTAL EXPENSES</b>	<b>7,573</b>	<b>13,010</b>	<b>5,178</b>	<b>13,554</b>	<b>11,807</b>
<b>Net 50-1634-7109 MILL POND BUILDING</b>	<b>4,526</b>	<b>(910)</b>	<b>6,357</b>	<b>(971)</b>	<b>1,028</b>

## 2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-1640-7301 DORCHESTER LIBRARY</b>					
<b>REVENUES</b>					
51500-MISCELLANEOUS REVENUE	-	-	-	-	-
51900-RENTALS - LIBRARY	107,756	108,014	83,975	112,605	115,318
52095-TRANSFER FROM DEVELOPMENT CHARGES	38,729	38,729	-	38,730	38,729
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>146,486</b>	<b>146,743</b>	<b>83,975</b>	<b>151,335</b>	<b>154,047</b>
<b>EXPENSES</b>					
05150-BENEFITS	1,503	3,027	998	3,180	3,395
05200-BUILDING REPAIRS & MAINTENANCE	7,101	4,000	1,067	4,000	4,000
05270-CLEANING CONTRACT	-	-	-	-	-
05280-CLEANING SUPPLIES	912	500	757	800	800
05440-DEBENTURE INTEREST	28,398	28,398	13,738	27,663	26,908
05445-DEBENTURE PRINCIPAL	26,930	26,930	13,925	27,665	28,420
05728-INSPECTION / MAINTENANCE FEES CHARGED	-	500	-	700	725
05730-INSURANCE PREMIUM	6,772	12,694	7,665	8,000	7,000
05780-LANDSCAPING	165	250	-	250	250
06120-ONTARIO HYDRO	13,106	8,600	4,839	9,000	13,500
06440-SUB-CONTRACT / CONTRACTED SERVICES	1,727	1,670	2,577	1,800	2,700
06540-UNION GAS	3,317	3,100	1,839	3,100	3,500
06580-WAGES - REGULAR	10,225	12,267	5,991	12,795	13,875
06590-WATER	1,419	1,250	1,313	2,500	1,500
<b>TOTAL EXPENSES</b>	<b>101,574</b>	<b>103,186</b>	<b>54,709</b>	<b>101,453</b>	<b>106,573</b>
<b>Net 50-1640-7301 DORCHESTER LIBRARY</b>	<b>44,911</b>	<b>43,557</b>	<b>29,266</b>	<b>49,882</b>	<b>47,474</b>
<b>50-1640-7302 THORNDALE LIBRARY</b>					
<b>REVENUES</b>					
51500-MISCELLANEOUS REVENUE	-	-	-	-	-
51900-RENTALS - LIBRARY	36,618	36,739	28,520	38,266	39,153
52100-TRANSFER FROM RESERVES	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>36,618</b>	<b>36,739</b>	<b>28,520</b>	<b>38,266</b>	<b>39,153</b>
<b>EXPENSES</b>					
05150-BENEFITS	823	2,628	582	2,848	3,040
05200-BUILDING REPAIRS & MAINTENANCE	1,893	3,000	454	3,000	3,000
05270-CLEANING CONTRACT	-	-	-	-	-
05280-CLEANING SUPPLIES	595	500	297	650	650
05728-INSPECTION / MAINTENANCE FEES CHARGED	-	250	-	250	250
05730-INSURANCE PREMIUM	3,731	4,861	3,814	5,000	4,000
06120-ONTARIO HYDRO	4,532	3,100	1,940	3,300	4,700
06135-OVERTIME	856	-	177	-	-
06390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
06440-SUB-CONTRACT / CONTRACTED SERVICES	1,401	1,500	1,442	1,500	2,100
06540-UNION GAS	3,027	2,220	1,381	2,500	3,200
06580-WAGES - REGULAR	5,372	10,455	3,342	11,266	12,202
06590-WATER	535	750	453	900	600
<b>TOTAL EXPENSES</b>	<b>22,766</b>	<b>29,264</b>	<b>13,883</b>	<b>31,214</b>	<b>33,742</b>
<b>Net 50-1640-7302 THORNDALE LIBRARY</b>	<b>13,852</b>	<b>7,475</b>	<b>14,637</b>	<b>7,052</b>	<b>5,411</b>
<b>NET COMMUNITY SERVICES</b>	<b>(3,272,193)</b>	<b>(2,358,010)</b>	<b>(1,412,958)</b>	<b>(2,605,915)</b>	<b>(2,653,752)</b>



# Planning & Development Services

	2023 Budget	2023 Actuals	2024 YTD Actuals	2024 Budget	2025 Budget
50-1810-8100 PLANNING & ZONING	(2,163)	(35,915)	(121,939)	(24,366)	(209,703)
<b>Total required to be raised from taxation</b>	<b>(2,163)</b>	<b>(35,915)</b>	<b>(121,939)</b>	<b>(24,366)</b>	<b>(209,703)</b>

**Planning & Development** makes up 1.7% (0.2% - 2024) of your local Thames Centre municipal taxes and includes Planning & Zoning and Municipal Drain services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide development services. The Municipality partners with the County of Middlesex for Planning Services. In 2023, the Municipality reviewed 88 planning applications including 4 draft plan of subdivision, 2 part lot controls, 3 official plan amendments, 37 zoning by-law amendments, 23 consents, 8 site plan approvals and 11 variances.



## 2025 Operating Budget

DEVELOPMENT SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
<b>50-1810-8100 PLANNING &amp; ZONING</b>					
<b>REVENUES</b>					
51140-CONSENT FEES	39,700	33,000	31,950	44,000	32,000
51145-CONSENT CONFIRMATION LETTERS	500	0	500	800	800
51200-PLANNING - PART LOT CONTROL EXEMPTIONS	400	800	2,100	1,400	1,400
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51438-GRANT - MUNICIPAL MODERNIZATION	-	-	-	-	-
51580-MINOR VARIANCE FEES	10,000	10,000	9,600	14,400	12,000
51655-OFFICIAL PLAN AMENDMENT FEES	7,000	7,000	-	8,000	8,000
52060-SITE PLAN AGREEMENTS	9,000	14,000	6,000	18,000	14,000
52062-SUBDIVISION APPROVAL PROCESS	19,500	13,000	7,400	6,500	6,500
52095-TRANSFER FROM DEVELOPMENT CHARGE	-	-	-	-	-
52100-TRANSFER FROM RESERVES	5,317	20,000	-	-	-
52139-ZONING AMENDMENTS FEES	73,200	35,000	39,350	75,000	45,000
52150-ZONING CERTIFICATES	7,000	6,600	6,650	8,200	6,000
52160-PLANNING - CONSENT CERTIFICATES	500	0	3,250	4,500	4,500
<b>TOTAL REVENUES</b>	<b>172,117</b>	<b>139,400</b>	<b>106,800</b>	<b>180,800</b>	<b>130,200</b>
<b>EXPENSES</b>					
65100-ADVERTISING	1,972	2,500	2,412	-	-
65150-BENEFITS	36,105	28,144	36,475	29,480	55,301
65222-INFORMATION SERVICES - OPERATING	4,792	5,939	-	5,739	13,964
65290-CLOTHING ALLOWANCE	-	575	170	575	655
65350-COMPUTER SOFTWARE	-	1,700	11,003	10,800	10,800
65360-COMPUTER SUPPLIES	-	100	-	75	75
65380-CONSULTING, ENGINEERING	2,440	8,000	926	1,000	1,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	437	1,700	209	-	1,500
65430-COURIER / SHIPPING	-	-	-	-	-
65510-EMPLOYEE RELATIONS / GIFT EXP	141	250	114	150	150
65560-FEE REIMBURSEMENT	-	4,000	-	4,000	-
65800-LEGAL FEES	8,615	5,000	17,260	5,400	15,000
65806-LEGAL FEES - OLT	-	7,000	-	-	-
66020-MEETING EXPENSES	84	250	-	250	250
66030-MEMBERSHIPS	819	1,000	851	1,000	1,000
66040-MILEAGE	-	-	-	-	-
66100-OFFICE SUPPLIES	655	250	1,359	500	700
66135-OVERTIME	-	-	-	-	-
66240-POSTAGE	-	1,500	-	1,500	1,500
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	-	12,963	32,407	32,407
66470-TELECOMMUNICATIONS	605	700	407	650	1,250
66510-TRANSFER TO RESERVES	-	-	-	-	-
66580-WAGES - REGULAR	117,122	106,707	144,590	111,640	204,351
66587-COVID-19 WAGES & BENEFITS	494	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>174,280</b>	<b>175,315</b>	<b>228,739</b>	<b>205,166</b>	<b>339,903</b>
<b>Net 50-1810-8100 PLANNING &amp; ZONING</b>	<b>(2,163)</b>	<b>(35,915)</b>	<b>(121,939)</b>	<b>(24,366)</b>	<b>(209,703)</b>

# 2025 Capital Summary

	Total Cost	Reserve Fund	Development Charges	Debt Financing	Grants	Other
General Government	\$49,700	\$49,700	\$0	\$0	\$0	\$0
Protective Services	\$128,000	\$128,000	\$0	\$0	\$0	\$0
Transportation Services	\$5,582,683	\$2,846,721	\$460,000	\$0	\$2,275,962	\$0
Fleet Services	\$1,277,000	\$832,000	\$445,000	\$0	\$0	\$0
Water Services	\$270,000	\$191,250	\$78,750	\$0	\$0	\$0
Wastewater Services	\$1,800,000	\$14,027	\$687,323	\$0	\$1,098,650	\$0
Storm Water Services	\$1,320,000	\$0	\$0	\$0	\$1,320,000	\$0
Environmental Services	\$0	\$0	\$0	\$0	\$0	\$0
Community Services & Facilities	\$370,000	\$130,000	\$0	\$0	\$0	\$240,000
<b>Total</b>	<b>\$10,797,383</b>	<b>\$4,191,698</b>	<b>\$1,671,073</b>	<b>\$0</b>	<b>\$4,694,612</b>	<b>\$240,000</b>

## 2024 & Prior Capital Summary Cont. in 2025

	Budget Remaining	Anticipated	Reserve Fund	Development Charges	Debt Financing	Grants
General Government	\$5,684	\$5,684	\$5,684	\$0	\$0	\$0
Protective Services	\$32,000	\$32,000	\$32,000	\$0	\$0	\$0
Transportation Services	\$510,300	\$440,000	\$315,000	\$125,000	\$0	\$0
Fleet Services	\$389,176	\$389,176	\$389,176	\$0	\$0	\$0
Water Services	\$2,197,767	\$1,787,943	\$1,079,484	\$708,459	\$0	\$0
Wastewater Services	\$946,616	\$797,518	\$206,768	\$590,750	\$0	\$0
Storm Water Services	\$160,227	\$125,000	\$125,000	\$0	\$0	\$0
Environmental Services	\$0	\$0	\$0	\$0	\$0	\$0
Community Services & Facilities	\$571,016	\$571,016	\$215,016	\$0	\$356,000	\$0
<b>Total</b>	<b>\$4,812,786</b>	<b>4,148,337</b>	<b>\$2,368,127</b>	<b>\$1,424,209</b>	<b>\$356,000</b>	<b>\$0</b>

# 2025 Detailed Capital Budget

Project Name	Capital Project #	Total Cost (\$)	Reserve Fund (\$)	DC's (\$)	Debt Financing (\$)	Grants (\$)	Other (\$)
<b>General Government</b>							
IT Hardware Replacement Plan	0250-0002	49,700	49,700				
<b>General Government Total</b>		<b>49,700</b>	<b>49,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Protective Services</b>							
Bunker Gear (5 sets pants, coats, helmets, boots, gloves, hood, bags)	0410-2501	40,000	40,000				
Electric Vehicle Fire Mitigation	0410-2502	12,000	12,000				
Lifting Bags	0410-2503	40,000	40,000				
Quick-Struts	0410-2504	16,000	16,000				
Hoses, Nozzles & Appliances Interoperability Upgrade	0410-2505	20,000	20,000				
<b>Protective Services Total</b>		<b>128,000</b>	<b>128,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transportation Services</b>							
Surface Treatment	0601-2501	750,000	750,000				
Hot Mix Asphalt	0601-2502	1,000,000	1,000,000				
Bridgers & Culverts (#132 Cherry Hill, #105 Dingman, Misc.)	0601-2503	350,000	175,000	175,000			
Upper Queen Street Urbanization	0601-2504	1,800,000				1,800,000	
Thorndale Road Urbanization	0601-2505	1,682,683	921,721	285,000		475,962	
<b>Transportation Services Total</b>		<b>5,582,683</b>	<b>2,846,721</b>	<b>460,000</b>	<b>0</b>	<b>2,275,962</b>	<b>0</b>
<b>Fleet Services</b>							
Unit #45 - 1996 Caterpillar 816F Landfill Compactor Replacement	0700-2501	700,000	700,000				
Unit #65 - 2011 Olympia Ice Resurfacer Replacement	0700-2502	132,000	132,000				
Unit #54 - 2010 International Single Axle Plow Truck Replacement	0700-2503	445,000		445,000			
<b>Fleet Services Total</b>		<b>1,277,000</b>	<b>832,000</b>	<b>445,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Water Services</b>							
Upper Queen Street Urbanization	0839-2501	150,000	150,000				
Long Term Water Supply Study	0839-2502	120,000	41,250	78,750			
<b>Water Services Total</b>		<b>270,000</b>	<b>191,250</b>	<b>78,750</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Wastewater Services</b>							
P53 West Sewers (P5#3 to Mill Rd) - DC Project WW-D-55-03	0819-2501	1,800,000	14,027	687,323		1,098,650	
<b>Wastewater Services Total</b>		<b>1,800,000</b>	<b>14,027</b>	<b>687,323</b>	<b>0</b>	<b>1,098,650</b>	<b>0</b>



# 2025 Detailed Capital Budget

Project Name	Capital Project #	Total Cost (\$)	Reserve Fund (\$)	DC's (\$)	Debt Financing (\$)	Grants (\$)	Other (\$)
<b>Storm Water Services</b>							
Upper Queen Street Urbanization	0821-2501	900,000				900,000	
Thorndale Road Urbanization	0821-2502	420,000				420,000	
<b>Storm Water Services Total</b>		<b>1,320,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,320,000</b>	<b>0</b>
<b>Community Services &amp; Facilities</b>							
Annual - Trails (Wye Creek, Valleyview)	1600-2501	50,000	50,000				
Thorndale Lions Community Centre – Design of Possible Expansion	1600-2502	240,000					240,000
ORC - Water Well Relocation	1600-2503	20,000	20,000				
Playgrounds (Boardwalk Dev.)	1600-2504	60,000	60,000				
<b>Community Services &amp; Facilities Total</b>		<b>370,000</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>240,000</b>
		<b>10,797,383</b>	<b>4,191,698</b>	<b>1,671,073</b>	<b>0</b>	<b>4,694,612</b>	<b>240,000</b>

Funding balances are subject to change given application announcements, Canada Community Build Fund (CCBF) formerly Federal Gas Tax approvals, Ontario Community Infrastructure Fund (OCIF) allocation announcements, OCIF approvals and other revenues not anticipated.

# 2024 and Prior Capital Summary Continuing in 2025

Project Name	Capital Project #	Budget Remaining (\$)	Anticipated (\$)	Reserve Fund (\$)	DC's (\$)	Debt Financing (\$)	Grants (\$)	Other (\$)
<b>General Government</b>								
Website Redevelopment	02-50-2402	5,604	5,603.59	5,604				
General Government Total		5,604	5,604	5,604	0	0	0	0
<b>Protective Services</b>								
Paratech Stabilization Kit, Auto Extrication needs, Dorchester	0410-2404	32,000	32,000	32,000				
Protective Services Total		32,000	32,000	32,000	0	0	0	0
<b>Transportation Services</b>								
Dorchester Road (Byron Ave to Boardwalk Way) - Design	0601-2402	150,000	125,000	125,000				
Thorndale Road - King St Urbanization - Design	0601-2403	144,900	125,000		125,000			
Porters Phase 3 - Design	0601-2404	61,000	50,000	50,000				
Upper Queen Street Urbanization - Roads Portion - Design	0601-2405	99,400	85,000	85,000				
Hot Mix Asphalt - Minne St. CN Rail Crossing Portion	0601-2406	55,000	55,000	55,000				
Transportation Services Total		510,300	440,000	315,000	125,000	0	0	0
<b>Fleet Services</b>								
THORNDALE RESCUE REPLACEMENT - UNIT #200	0700-2302	309,176	309,176	309,176				
Fleet Services Total		309,176	309,176	309,176	0	0	0	0
<b>Water Services</b>								
Dorchester Well Expansion	0839-2101	271,279	271,279	13,618	257,661			
THORNDALE EST INT & EXT CLEANING & INSPECT	0839-2306	35,000	35,000	35,000				
DOR WTF HHG LIFT PUMP #1 REBUILD	0839-2307	52,000	12,000	12,000				
Dorchester HLP Upgrades W-D BPS-01	0839-2401	240,000	140,000	49,000	91,000			
New Thorndale Groundwater Supply and Treatment Plant Repl:	0839-2402	555,257	455,257	204,866	250,391			
Dorchester Watermain - Catherine Street West Section Upgrad	0839-2403	219,824	200,000	160,000	40,000			
Thorndale Watermain - South Trunk at Rosewood Subdivision V	0839-2405	69,407	69,407		69,407			
Dorchester WTF UV system replacement	0839-2406	755,000	605,000	605,000				
Water Services Total		2,197,767	1,787,943	1,079,484	708,459	0	0	0
<b>Wastewater Services</b>								
North Dorchester New Development Sewage Pump Station (SP: 0819-2401		450,000	400,000	117,050	282,950			
Thorndale Wastewater Treatment Plant Upgrades (WW-T-TP-0	0819-2402	376,701	322,518	14,718	307,800			
P53 West Sewers (P5#3 to Mill Rd) WW-D-SS-03	0819-2403	119,915	75,000	75,000				
Wastewater Services Total		946,616	797,518	206,768	590,750	0	0	0

## 2024 and Prior Capital Summary Continuing in 2025

Project Name	Capital Project #	Budget Remaining (\$)	Anticipated (\$)	Reserve Fund (\$)	DC's (\$)	Debt Financing (\$)	Grants (\$)	Other (\$)
<b>Storm Water Services</b>								
Porters Phase 3 - Design	0821-2401	31,111	25,000	25,000				
Upper Queen Street Urbanization - Roads Portion - Design	0821-2402	129,116	100,000	100,000				
<b>Storm Water Services Total</b>		<b>160,227</b>	<b>125,000</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Community Services &amp; Facilities</b>								
EV CHARGING STATION MUNICIPAL OFFICE	1600-2304	7,500	7,500	7,500				
Flight Exec - SENIOR CENTRE, VON EXPANSION & AUDITORIUM	1600-2305	356,000	356,000			356,000		
Municipal Office Site Work	1600-2316	105,516	105,516					
THOR PARK SIDEWALK EXTENSION	1600-2317	11,000	11,000	105,516				
Netting for APC Rink	1600-2404	15,000	15,000	11,000				
Dehumidifier Inspection at Flight Exec Centre	1600-2406	16,000	16,000	15,000				
Expand septic system at ORC - Design	1600-2407	60,000	60,000	16,000				
<b>Community Services &amp; Facilities Total</b>		<b>571,016</b>	<b>571,016</b>	<b>215,016</b>	<b>0</b>	<b>356,000</b>	<b>0</b>	<b>0</b>
		<b>4,812,786</b>	<b>4,148,337</b>	<b>2,368,127</b>	<b>1,424,209</b>	<b>356,000</b>	<b>0</b>	<b>0</b>

# 2025 Budget - Operating Reserves and Reserve Funds Continuity Schedules

Reserve	Tax Stabilization	Insurance	Projects not completed	Building	Fire Services Operating	Economic Development	Waste Management Operating	Planning	Other Operating	Total Operating
<b>Projected Ending balance as of December 1, 2024</b>	<b>(3,525,600.79)</b>	<b>(526,997.60)</b>	<b>(104,237.58)</b>	<b>(427,819.54)</b>	<b>(45,572.99)</b>	<b>(118,826.65)</b>	<b>(40,974.40)</b>	<b>(115,502.42)</b>	<b>(182,658.76)</b>	<b>(5,088,190.73)</b>
<b>2025 Budget</b>										
<i>Transfers to Reserves from Operating</i>										
<i>Total Transfers to Reserves from Operating</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
<i>Transfers from Reserves to Operating</i>										
Building Deficit										
PSD CityWide - 2025 Asset Management Plan				98,302.00						
One Time - Cloudpermitting										
implementation/subscription fee for first year				33,150.00						
One Time- TRY Recycling yard waste and compost agreement										
One Time - Thorndale Fire - Adjustable desk for Fire Chief							20,000.00			
<i>Total Transfers from Reserves to Operating</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>131,452.00</i>	<i>0.00</i>	<i>0.00</i>	<i>20,000.00</i>	<i>0.00</i>	<i>37,191.00</i>	<i>155,493.00</i>
<b>Projected Ending balance as of December 1, 2025</b>	<b>(3,525,600.79)</b>	<b>(526,997.60)</b>	<b>(104,237.58)</b>	<b>(296,367.54)</b>	<b>(45,572.99)</b>	<b>(118,826.65)</b>	<b>(20,974.40)</b>	<b>(115,502.42)</b>	<b>(145,467.76)</b>	<b>(4,932,697.73)</b>



# 2025 Budget: Development Charges Reserves and Reserve Funds Continuity Schedules - Projections

Reserve	Growth Studies (416,770.34)	Fire Protection 201,661.26 OVERDRAWN	Roads & Structures (Services Related to Highways) (647,980.64)	Public Works (Fleet) (154,237.75)	Waste Diversion (213,714.46)	Waste Water (83,095.37)	Water (3,483,545.57)	Parkland Dedication (661,956.46)	Library (191,671.31)	Recreation Facilities 2,419,293.65 OVERDRAWN	Total (3,232,016.99)
<b>2025 Budget</b>											
<i>Transfers to DC's from Operating</i>											
Projected Collections - assume same as 2024 YTD actuals	(19,026.87)	(43,023.61)	(103,899.69)	(40,415.01)	(4,119.53)	(493,672.01)	(329,708.89)	0.00	(11,287.13)	(159,387.55)	(1,204,540.29)
Total Transfers to DC's from Operating	(19,026.87)	(43,023.61)	(103,899.69)	(40,415.01)	(4,119.53)	(493,672.01)	(329,708.89)	0.00	(11,287.13)	(159,387.55)	(1,204,540.29)
Total Transfers from DC's to Operating - for Debt Financing	0.00	8,689.00	0.00	0.00	0.00	873,787.00	0.00	0.00	0.00	439,360.00	1,321,836.00
<i>Transfers from DC's to Capital Projects</i>											
General Government											0.00
Fire Services											0.00
Transportation Services			460,000.00								460,000.00
Fleet Services				445,000.00							445,000.00
Waste Water Services						687,323.00	78,750.00				687,323.00
Water Services											78,750.00
Stormwater Services											0.00
Community Services & Facilities										0.00	0.00
Total Transfers from DC's to Capital Projects	0.00	0.00	460,000.00	445,000.00	0.00	687,323.00	78,750.00	0.00	0.00	0.00	1,671,073.00
Projected Ending balance as of December 1, 2025	(435,797.21)	167,326.65	(751,880.33)	(194,652.76)	(217,833.99)	297,019.62	(3,813,254.46)	(661,956.46)	(202,958.44)	2,699,266.10	(3,000,960.28)

# 2025 FINAL TAX RATES

Passed by Council on May 12, 2025

## Thames Centre 2025 Tax Rates

PER BY-LAW # 38-2025

	Class	Thames Centre	Middlesex	Education	Total - 2025	2024
<b>General Taxation Assessment</b>						
<u>Residential</u>						
Residential	RT	0.483978%	0.462281%	0.153000%	1.099259%	1.066303%
School Taxes Only	RD	0.000000%	0.000000%	0.153000%	0.153000%	0.153000%
Residential/FAD	R1	0.314586%	0.300483%	0.099450%	0.714519%	0.693097%
<u>Multi-Residential</u>	MT	0.856496%	0.818099%	0.153000%	1.827595%	1.769272%
<u>Commercial</u>						
Small Scale on Farm Business 2	C0	0.554106%	0.529266%	0.220000%	1.303372%	1.265640%
Small Scale on Farm Business 1	C7	0.554106%	0.529266%	0.220000%	1.303372%	1.265640%
Full Rate	CT	0.554106%	0.529266%	0.880000%	1.963372%	1.925640%
Excess Land	CU	0.387874%	0.370486%	0.880000%	1.638360%	1.611949%
Vacant Land	CX	0.387874%	0.370486%	0.880000%	1.638360%	1.611949%
Shopping Centre	ST	0.554106%	0.529266%	0.880000%	1.963372%	1.925640%
Shopping Centre-(Excess)	SU	0.387874%	0.370486%	0.880000%	1.638360%	1.611949%
<u>Industrial</u>						
Small Scale on Farm Business 2	I0	0.844590%	0.806727%	0.220000%	1.871317%	1.813805%
Small Scale on Farm Business 1	I7	0.844590%	0.806727%	0.220000%	1.871317%	1.813805%
Full Rate	IT	0.844590%	0.806727%	0.880000%	2.531317%	2.473805%
Excess Land	IU	0.548983%	0.524372%	0.880000%	1.953355%	1.915973%
Vacant Land	IX	0.548983%	0.524372%	0.880000%	1.953355%	1.915973%
Large Industrial - Full Rate	LT	0.844590%	0.806727%	0.880000%	2.531317%	2.473805%
Other	IH	0.844590%	0.806727%	1.250000%	2.901317%	2.843805%
Aggregate Extraction	VT	0.687244%	0.656439%	0.511000%	1.854683%	0.000000%
<u>Pipeline</u>	PT	0.510839%	0.487938%	0.880000%	1.878777%	1.843991%
<u>Farmland</u>	FT	0.120994%	0.115570%	0.038250%	0.274814%	0.266576%
<u>Managed Forest</u>	TT	0.120994%	0.115570%	0.038250%	0.274814%	0.266576%
<b>Payment in Lieu Assessment</b>						
<u>Residential</u>	RP	0.483978%	0.462281%	0.153000%	1.099259%	1.066303%
<u>Commercial</u>						
Full Rate	CF	0.554106%	0.529266%	1.220720%	2.304092%	2.266360%
Municipal Taxes Only	CG	0.554106%	0.529266%	0.000000%	1.083372%	1.045640%
Vacant Land	CZ	0.387874%	0.370486%	0.000000%	0.758360%	0.731949%
Landfill	HF	0.532376%	0.508509%	0.980000%	2.020885%	1.984633%
<b>Exempt Assessment</b>						
	E	0.000000%	0.000000%	0.000000%	0.000000%	0.000000%

### Notes

Education rates are provided by the Minister of Finance, Ontario

Middlesex rates are set by Middlesex County Council



# APPENDIX A

# LONG TERM LIABILITIES



# 2024 Long Term Liabilities

Description	2023	2024
County Loans	-	-
Debentures Payable (External)	(32,075.93)	(24,665.67)
Debentures Payable (Internal)	-	-
Provincial Loan	(8,003,124.30)	(7,050,076.39)
MD & WW (Debenture Payable)	(193,595.22)	(141,387.08)
Library (Debenture Payable)	(1,027,645.44)	(999,980.73)
Firehall (Debenture Payable)	(240,367.08)	(228,096.95)
<b>Total Debt</b>	<b>(9,496,807.97)</b>	<b>(8,444,206.82)</b>

Current debt repayment costs are \$1,445,789.

Thames Centre's Annual Repayment Limit, is set by the provincial government every spring. This amount for 2024 was \$3,783,758.



# DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403/02)

MUNICIPALITY:

**Thames Centre M**

MMAH CODE:

**59622**

## Debt Charges for the Current Year

			1 \$
0210	Principal (SLC 74 3099 01)		1,199,098
0220	Interest (SLC 74 3099 02)		246,693
0299		<b>Subtotal</b>	<b>1,445,789</b>
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 8010 01)		0
9910		<b>Total Debt Charges</b>	<b>1,445,789</b>

## Amounts Recovered from Unconsolidated Entities

			1 \$
1010	Electricity - Principal (SLC 74 3030 01)		0
1020	Electricity - Interest (SLC 74 3030 02)		0
1030	Gas - Principal (SLC 74 3040 01)		0
1040	Gas - Interest (SLC 74 3040 02)		0
1050	Telephone - Principal (SLC 74 3050 01)		0
1060	Telephone - Interest (SLC 74 3050 02)		0
1099		<b>Subtotal</b>	<b>0</b>
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)		0
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)		0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)		0
1420		<b>Total Debt Charges to be Excluded</b>	<b>0</b>
9920		<b>Net Debt Charges</b>	<b>1,445,789</b>

			1 \$
1610	Total Revenue (SLC 10 9910 01)		29,090,669
<b>Excluded Revenue Amounts</b>			
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)		0
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0899 01 + SLC 10 0810 01 + SLC 10 0815 01)		2,921,831
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)		495,649
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01)		0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01)		344,488
2230	Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01)		140,699
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01)		-118,480
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01)		4,282,290
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)		0
2256	Deferred revenue earned (Community Benefits) (SLC 10 1815 01)		0
2252	Donated Tangible Capital Assets (SLC 53 0810 01)		0
2253	Other Deferred revenue earned (SLC 10 1814 01)		0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)		0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01)		108,006
2299		<b>Subtotal</b>	<b>8,172,483</b>
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged		0
2610		<b>Net Revenues</b>	<b>20,918,186</b>
2620		<b>25% of Net Revenues</b>	<b>5,229,547</b>
9930		<b>ESTIMATED ANNUAL REPAYMENT LIMIT</b>	<b>3,783,758</b>
		(25% of Net Revenues less Net Debt Charges)	

\* SLC denotes Schedule, Line Column.



# APPENDIX B

## STAFF COMPLIMENT





# Staff Complement

	2022	2023	2024	2025 (Budgeted)
<b>Council</b>				
Permanent Part Time	5	5	5	5
<b>Office of the Chief Administrative Officer</b>				
Permanent Full Time	-	3	4	4
<b>Legislative Services</b>				
Permanent Full Time	4	3	4	5*
Permanent Part Time		1		1
<b>Financial Services</b>				
Permanent Full Time	7	7	7	7
<b>Public Works</b>				
Permanent Full Time	19	19	19	20**
Permanent Part Time	1	1	1	1
<b>Fire &amp; Emergency Services</b>				
Permanent Full Time		1	1	1
<b>Community Services &amp; Facilities</b>				
Permanent Full Time	15	15	15	14
Permanent Part Time	6	6	6	7***
<b>Planning &amp; Development Services</b>				
Permanent Full Time	5	5	5	4
Permanent Part Time				1***
<b>Total Permanent Full Time</b>	<b>55</b>	<b>58</b>	<b>60</b>	<b>60</b>
<b>Total Permanent Part Time</b>	<b>7</b>	<b>8</b>	<b>7</b>	<b>9</b>

## Notes

Seasonal staff is not included in the above.

\* Additional front-desk service staff in Thorndale, to allow residents to access services without travelling to the Municipal Office in Dorchester.

\*\* Staff returned from Long-Term Leave of Absence

\*\*\* One full-time employee is now split between Community Services & Facilities and Planning & Development Services.



# APPENDIX C ORGANIZATIONAL CHART



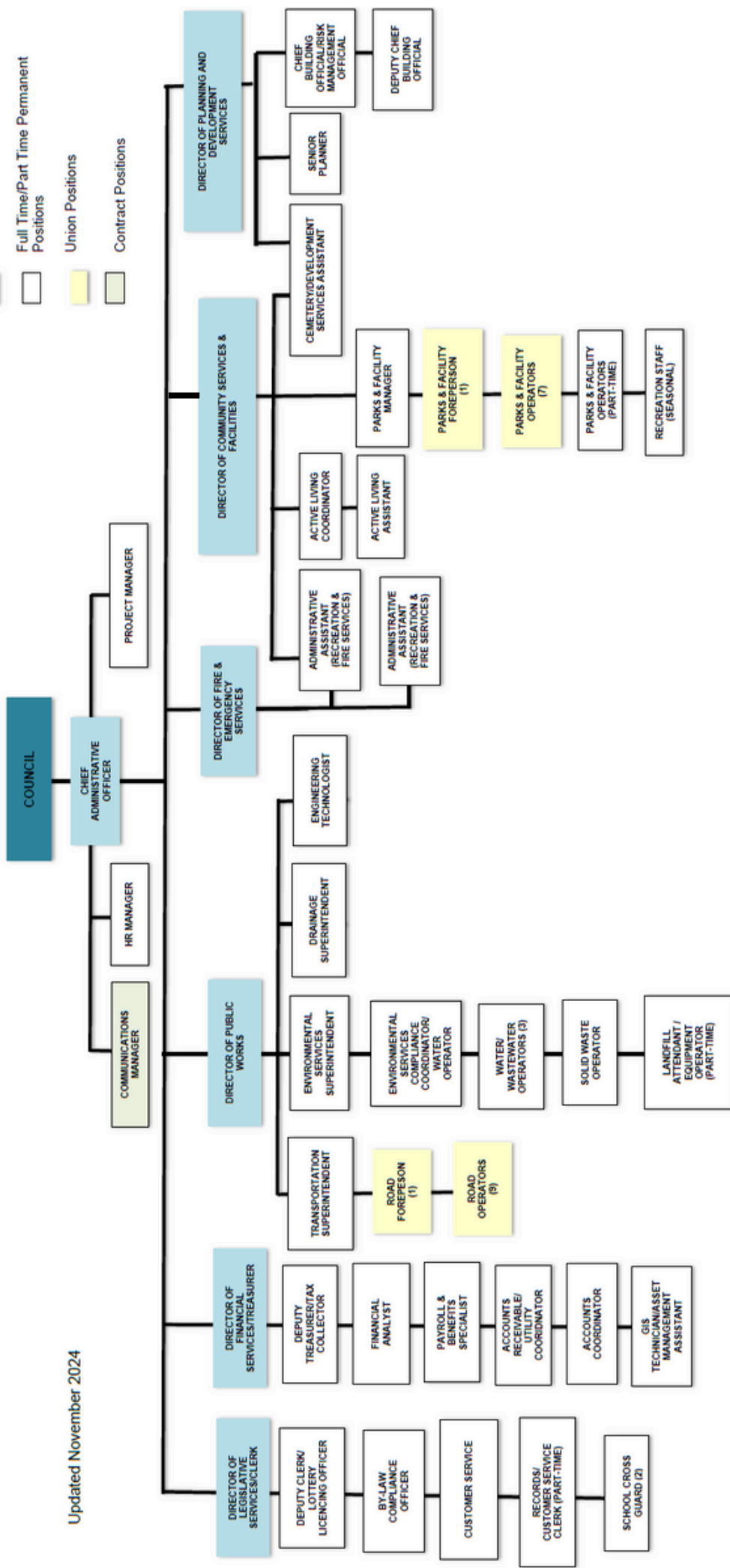




# ORGANIZATIONAL STRUCTURE

- Appointed Members
- Director Positions
- Full Time/Part Time Permanent Positions
- Union Positions
- Contract Positions

Updated November 2024



# APPENDIX D

# FINANCIAL INFORMATION



# Financial Policies

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## Credit and Collections

The Municipality will continue to follow an approach and a consistent policy of collecting revenues that is in accordance with the Accounts Receivable Collections Procedures. The Municipality has by-laws put in place that allow the Municipality to transfer unpaid water bills, fees, etc. to the tax roll. The Municipality will be introducing a new Property Tax Billing and Collection Policy in 2024.

## Current Funding Basis

Current operating expenditures are paid from current revenues and fund balances carried forward from the prior year, after reserve and capital requirements are met. The Municipality will avoid budgetary and accounting practices that balance the current budget at the expense of future budgets.

## Financial Stability

Current revenues will fund current expenditures and a diversified and stable revenue system (including safeguarding of assets and prudent investment approach) will protect programs from short-term fluctuations in any single revenue source.

## Grants

Revenue from grant funding will only be included in the operating budget if they are recurring grants that are not expected to be discontinued. As a result, nonrecurring grants are not being used to fund ongoing operating projects.

## Long-Term Financial Plan

A long-term financial plan safeguards the financial health of the Municipality. The underlying approach is to support the Council to govern and the executives to manage the operations of the Municipality. All departments are responsible for meeting policy goals and ensuring long-term financial health. Future service plans and program initiatives will be developed to reflect the policy directives, projected resources, and future service requirements.

## New Services

Any new service will be approved by Council. This will ensure appropriate funding is in place.

## User Fees

User fees and charges are examined on an annual basis as part of our budget process to ensure that they are sufficient to recover all direct and indirect costs of service. These user fees will continue to be approved by Council through the by-law to establish user fees or charges for services, activities or the use of property.

## Use of Revenues

Revenues will not be dedicated for specific purpose unless required by law or generally accepted accounting principals (GAAP). All non-restricted revenues will be deposited in the General Fund and appropriated by the Budget Process.



# Financial Reporting

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As part of Governance and Fiscal Monitoring – Monthly variance is provided to staff. A quarterly financial report is presented to Council which explains budget variances to date and expected future budget variances.

## **Financial Information Return**

A Financial Information Return (FIR) is submitted to the Ministry of Municipal Affairs and Housing (MMAH) on an annual basis. The information in the FIR is consistent with the information in the audited financial statements. Financial Information Returns can be found at <https://efis.fma.csc.gov.on.ca/fir/index.php/en/financial-information-return-en/> for this year, and previous years.

## **Financial Statement Audit**

An external third party auditor performs an annual audit of the Municipality's consolidated financial statements to ensure that they are consistent with Canadian Generally Accepted Accounting Principles (GAAP) and Public Sector Accounting Board (PSAB) standards.

## **Internal Controls**

Financial Services maintains rigorous internal controls to monitor revenues, expenditures, and program performance on an ongoing basis.



# Revenue Source Descriptions

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## **Development Fees**

Fees collected from developers at the time a building permit is issued to help pay for the cost of infrastructure required to provide municipal services to new development, such as roads, water and sewer infrastructure, community centres, and fire facilities.

## **Donations & Grants**

Consists primarily of the Ontario Municipal Partnership Fund and other competitive, application based upper level of government grants.

## **Miscellaneous Revenues**

Various less significant sources of revenue

## **Reserves**

Funding provided from reserve funds

## **Tax Levy**

This revenue is from the municipal tax levy. The annual requirement depends on the net expenditures of the operating and capital budget.

## **User Fees, Lease & Rental**

Fees charged on various programs or services provided, such as rentals and building permits.

## **Water User Fees**

Consists of a fixed monthly fee and a variable fee to fund water expenses.

## **Wastewater User Fees**

Consists of a fixed monthly fee and a variable fee to fund wastewater operating expenses.



**Policy:** Reserve Policy

**Policy Number:** CP-I-1.1

**Effective Date:** May 9, 2016

**Revised Date:**

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## **RESERVE POLICY**

**Purpose:**

**Policy:**

A financially sustainable municipal government provides an optimal mix and level of services to citizens within available means while proactively taking measures to preserve the ability to continue providing value in the long term. Reserves are established to accomplish this goal.

The objective of the reserves policy is to ensure adequate working capital is available for cash flow and contingency purposes, and as a source of funding and planning for capital requirements, while maintaining reasonable tax rates and user fees.

**Procedures:**

### **1.0 Authority**

#### **1.1 Municipal Act, 2001**

- 1.1.1 Subsection 290 (3) – in preparing the budget, a local municipality may provide for such reserves as the local municipality deems necessary.
- 1.1.2 Section 293 – specifies that the Minister may make regulations requiring a municipality to establish a reserve fund designated for prescribed liabilities, defining "liabilities", requiring a municipality to make payments into the reserve fund, prohibiting the municipality from changing the purpose for which the reserve fund is designated; and prescribing the conditions under which the municipality may change the designation of all or any part of the reserve fund, and borrow from the reserve fund.
- 1.1.3 Section 417 – allows a municipality to provide in its budget for the establishment or maintenance of a reserve fund for any purpose for which it has authority to spend money and that a municipality may by



by-law provide that the money raised for a reserve fund may be spent or applied to a purpose other than that for which the fund was established.

## **2.0 Principles and Objectives**

- 2.1 The Municipality of Thames Centre recognizes that the strategic use of Reserves and reserve funds is an essential part of long term corporate financial planning. In addition, reserves and reserve funds shall receive priority consideration for the distribution of surplus funds and non-recurring revenues.
- 2.2 Reserves and reserve funds may be established for any purpose deemed necessary by resolution of Council, or if required in accordance with Provincial statute. Typical uses of reserves are for contingencies, stabilization purposes and capital financing.
- 2.3 Reserves and reserve funds may be closed only by resolution of Council.
- 2.4 The Treasurer is authorized to process transfers to and from reserves and reserve funds in compliance with the sources and uses listed in Appendix "A", which forms an integral part of this policy, and in accordance with annual operating and capital budgets.
- 2.5 Reserve transfers not part of the annual operating or capital budget or set out specifically in this policy must be approved by Council prior to any transfer occurring.
- 2.6 Target balances, funding sources and uses of reserves and reserve funds are set out in Appendix "A".

## **3.0 Reserves and Reserve Fund Categories**

Appropriate balances shall be maintained reflecting the nature of the accounts, such as:

- 3.1 **Stabilization Reserves** – used to offset extraordinary and unforeseen expense requirements, one-time expenses and revenue shortfalls to avoid significant fluctuations on the general tax levy, user rates and to manage cash flows.
  - 3.1.1 Property Tax Rate Stabilization Reserve (PTRS)
  - 3.1.2 Water Rate Stabilization Reserve (WRS)
  - 3.2.3 Wastewater Rate Stabilization Reserve (WWRS)

- 3.2 **Government Funded Reserves** – established to track the revenues Received from the Provincial and Federal Governments for specific services. Funding received from other levels of government will be used in future budgets as per the guidelines or requirements of each program.
  - 3.2.1 Federal Gas Tax
- 3.3 Operating Reserves – established to provide for various contingent and potential future liabilities.
  - 3.3.1 Legal
  - 3.3.2 Council Election
  - 3.3.3 Insurance
  - 3.3.4 Planning & Development
  - 3.3.5 Building (CBO)
  - 3.3.6 Economic Development
- 3.4 **Taxation Capital Reserves** – used to fund specific replacement or renewal of capital assets. As the assets of the municipality increase, so should the contribution from the Operating Budget to these reserves for the replacement and refurbishment needs of the underlying capital assets, based on lifecycle costing.
  - 3.4.1 General Government
  - 3.4.2 Information Systems
  - 3.4.3 Protective Services
  - 3.4.4 Transportation Services
  - 3.4.5 Fleet (municipal wide)
  - 3.4.6 Environmental Services
  - 3.4.7 Health Services
  - 3.4.8 Community Services
  - 3.4.9 Municipal Drains
- 3.5 **Rates Capital Reserves** – used to fund capital and emergency capital expenditures in accordance with Thames Centre Water / Wastewater sustainability plan.
  - 3.5.1 Water
  - 3.5.2 Wastewater

#### 4.0 Annual Review

An annual review of cash flow requirements and appropriate fund balances shall be prepared by the Treasurer, as part of the annual municipal budget process, to determine whether modifications are appropriate for the reserve policy.



Reserve Name	Target Balance	Sources of Funding	Uses of Funding
<b>Stabilization Reserves</b>			
Property Tax Rate Stabilization Reserve (PTRS)	% of Operating Expenditures net of Transfer to Reserves  Lower Limit – 5% Upper Limit – 10%	Operating budget, year-end operating surplus, Council approved allocations.	Emergency and unplanned situations; and tax stabilization due to significant assessment appeals beyond operating budget provisions and capping shortfalls; as determined appropriate by Council; and current year end corporate deficits
Water/Wastewater Stabilization Reserve (WWSR)	% of Operating Expenditures net of Transfer to Reserves  Lower Limit – 5% Upper Limit – 10%	Water/wastewater monthly billings, year-end operating surplus, Council approved allocations.	Emergency and unplanned situations; as determined appropriate by Council; and current year end corporate deficits
<b>Government Funded Reserves</b>			
Federal Gas Tax	Based on contributions from the Federal Government on a per capita basis	Federal Government – administered by AMO	Capital spending on infrastructure including local roads, bridges and active transportation such as bike lanes that enhance sustainability in alignment with Municipal Funding Agreement (MFA) for the Federal Gas Tax Fund (See Thames Centre by-law 40-2014)
<b>Operating Reserves</b>			
Legal	\$25,000 - \$50,000	Operating budget	Significant OMB or other unbudgeted or extraordinary legal matters
Council Election	\$50,000	Operating budget	Expenditures directly related to the Municipal Election occurring every four years.



Reserve Name	Target Balance	Sources of Funding	Uses of Funding
Insurance	Average costs to the municipality expended on claims below the deductible plus claims billed back by the insurer in the past five years – no less than \$25,000	Operating budget	Self insured claims, non-insurable claims and claims less than the County's insurance deductible
Planning & Development	Estimated cost of five year Official Plan Review net of Development Charge Recoverable amount.	Operating budget annual equal allocation over a five year period based on estimated cost of Official Plan review	Official Plan review recurring every five years
Economic Development	\$50,000 to \$100,000	Operating Budget	Council approved Economic Development activities which exceed the current year budget
Building (CBO)	Based on contributions from Building Operations	Building (CBO) annual operating surplus	Current year Building (CBO) operating deficit
<b>Capital Reserves</b>			
<b>Taxation</b>			
General Government	Target Fund Balance – 5 % of the current year total replacement cost by functional department *	Operating budget, Council approved allocations.	Capital repairs/maintenance, betterments and replacements of municipal infrastructure.
Information Systems			
Protective Services			
Transportation Services			
Fleet (municipal wide)	Target Annual Contribution To Reserve – current year Annual Requirement by functional department *		
Environmental Services			
Health Services			
Community Services			
Municipal Drains			
	<i>*(to be taken from Asset Management Software using Condition / Replacement Cost / Lifecycle capturing 20 yrs).</i>		
<b>Rates</b>			
Water	Based on sustainability plan.	User fees	Capital / emergency expenditures in accordance with sustainability plan.
Waste Water			



# APPENDIX E GLOSSARY & ABBREVIATIONS





# Glossary

TERM	DEFINITION
<b>Annual Budget</b>	A budget for a single year which identifies the revenues and expenditures for meeting the objectives of the annual financial plan.
<b>Annualization Costs</b>	The incremental costs of a new facility or position that was approved for less than 12 months in the prior budget year.
<b>Assessment</b>	The value assigned to a property by the Municipal Property Assessment Corporation (MPAC) used as a basis for property taxation.
<b>Appropriation</b>	The amount of money approved by Council and set out in the budget for labour, revenue and other current operating and capital expenses.
<b>Approved Budget</b>	The budget as formally adopted by Council for the upcoming fiscal year.
<b>Balanced Budget</b>	A budget in which the estimated revenues are equal to the estimated expenses with reserves and reserve fund adjustments.
<b>Budget</b>	A financial plan for a specified period that outlines planned expenditures and the proposed means of financing these expenditures.
<b>Capital Budget</b>	The expenditures and financing sources to acquire or construct municipal assets.
<b>Capital Expenditure</b>	An appropriation of funds for a capital improvement project or asset. These are non-operating expenditures to acquire assets which will have a useful life greater than one year.
<b>Capital Forecast</b>	The expenditures and funding sources projected for consideration in the subsequent years of the Capital Budget approval year.
<b>Capital Project</b>	Means any significant expenditure incurred to acquire or improve land, buildings, engineering structures, machinery and equipment used in improving municipal services. It includes vehicles, office furniture and equipment and normally confers benefit lasting beyond one year and results in the acquisition of, or extends the life of a fixed asset.
<b>Contingency</b>	An allotted set of funds available to cover unforeseen events that occur during the fiscal year. These funds are not carried over year-to-year.
<b>Department</b>	A major administrative division of the Municipality that has overall management responsibility for an operation within a functional area.
<b>Development Charges</b>	Fees levied against new developments to pay for the initial capital costs of servicing growth.  The principle behind development charges is that 'growth pays for growth' to ensure the financial burden of servicing new development is not placed on existing taxpayers.
<b>Discretionary</b>	Funds that are to be spent at the discretion of Council without any conditions or obligations.
<b>Efficiencies</b>	The savings realized or additional revenue generated using existing resources.
<b>Estimates</b>	Means the budget proposal for the expenditure and revenue of the Municipality funds for one fiscal year and includes the budget proposals for any particular department.
<b>Expenditures</b>	The cost of goods and services received for both the regular Municipal operations and the capital programs.
<b>Fiscal Year</b>	A 12 month period (January 1 through December 31) in which the annual operating budget applies and at the end of which an assessment is made of the Municipality's financial condition and performance of operations.
<b>Fund</b>	A fiscal entity of self-balancing accounts used by governments to control common financial activities.



TERM	DEFINITION
<b>Fund Accounting</b>	Is an accounting system emphasizing accountability rather than profitability, used by non-profit organizations and governments. In this system, a fund is a self-balancing set of accounts, segregated for specific purposes in accordance with laws and regulations or special restrictions and limitations.
<b>Fund Balance</b>	Funds accumulated through the under-expenditure of appropriations and/or receiving revenues greater than anticipated and included in the budget.
<b>Grant</b>	A monetary contribution—typically from one level of government to another—as a means to lend support to a specific service, program of function.
<b>Long-Term Debt</b>	Matures more than one year after it is issued.
<b>Operating Budget</b>	The Municipality's financial plan which outlines proposed expenditures for the upcoming fiscal year and estimated revenues which will be used to finance them.
<b>Performance Measure</b>	Data collected to determine how effective and/or efficient a program is in achieving its objectives. Specific service levels are established for all major services, and then monitored to determine the level of success achieved.
<b>Reserve</b>	Allocation of accumulated net revenue. Reserves don't refer to any specific asset and don't require the physical segregation of money or assets.
<b>Reserve Funds</b>	Assets segregated and restricted to meet the purpose of the reserve fund. Reserve Funds may be:  <b>Obligatory</b> – created whenever a statute requires revenues for special purposes to be segregated, e.g., Development Charges Reserve Funds, or  <b>Discretionary</b> – created whenever Council revenues to finance a future project for which it has authority to spend money
<b>Supplementary Revenue</b>	Based on the supplementary and omitted assessments issued by MPAC for new properties or improvements to properties that were not assessed on the annual assessment roll. Omitted assessments can be issued as far back as the current year plus two years.
<b>Tax Levy</b>	The total amount to be raised by property taxes for operating and debt service purposes specified in the annual Tax Levy By-law. The Municipality is also responsible for levying taxes for the Boards of Education, Elgin County and the Business Improvement Area.
<b>Tax Rate</b>	The rate levied on each real property according to assessed property value and property class.

# Abbreviations

TERM	DEFINITION
<b>ABC</b>	Advisory Board & Committee
<b>ARL</b>	Annual Repayment Limit
<b>AODA</b>	Accessibility for Ontarians with Disabilities Act
<b>BIA</b>	Business Improvement Area
<b>CAO</b>	Chief Administrative Officer
<b>ERP</b>	Enterprise Resource Planning
<b>ICS</b>	Infrastructure Community Services
<b>FIR</b>	Financial Information Return
<b>GAAP</b>	An abbreviation for generally accepted accounting practices which are the primary benchmarks used in accounting.
<b>IT</b>	Information Technology (may also be I.T.)
<b>MPAC</b>	Municipal Property Assessment Corporation
<b>NPH</b>	Non-Profit Housing
<b>OCIF</b>	Ontario Community Infrastructure Fund
<b>OMPF</b>	Ontario Municipal Partnership Fund
<b>OPP</b>	Ontario Provincial Police
<b>PIL</b>	Payment-in-Lieu
<b>RFP</b>	Request for Proposal
<b>TCA</b>	Tangible Capital Assets

# APPENDIX F

## TANGIBLE CAPITAL ASSETS

### ADDITIONS PROCESS NARRATIVE







## Tangible Capital Assets Additions Process Narrative

### 1. Introduction:

This document outlines the steps that are taken for the addition of tangible capitals assets (TCAs) at the Municipality of Thames Centre. It explains the steps involved in the initiation, authorization, processing and recording of TCA additions to ensure the proper management, accountability and planning of municipal assets.

### 2. TCA Addition Process:

#### 2.1 Initiation

The Municipality of Thames Centre has adopted an Asset Management Plan (AMP) for the management and planning of capital assets. The AMP guides the municipality in recording, assessing the condition, financing, and prioritization of capital asset replacement.

The addition process begins with an assessment for the need to replace or add a new tangible capital asset. The need for additions can come from infrastructure development, expansion projects, operational, or replacement of existing assets.

The following steps are involved in the initiation phase:

- Identification of the need for new TCA by the relevant department;
- The development of a TCA Addition Business Case (for procurement greater than \$10,000), including the rationale, prioritization, and financing options for the purchase.

#### 2.2 Authorization

Once the Business Case has been developed, the Department submits to the Treasurer for review of the finance options, such as:

- Available federal, provincial or county grants;
- Utilation of Reserves;
- Unutilizaion of Development Charges;
- Allocations from the levy; and/or
- Debenture.

Upon drafting a final financial strategy to support the TCA Addition Business Case, the submission proceeds to the Chief Administrative Officer for review and approval. The final approval is based on the thresholds established within the Procurement Bylaw. Levels of approval, pending on thresholds, is as follows:

Dollar Value (including taxes)	Approval Authority	Procurement Process	Source of Bids	Council Report Requirement
\$10,000 or less	Department Head, Treasurer, CAO	Direct Negotiation	Open	No
>\$10,000, and < less than \$35,000	Department Head, Treasurer, CAO	Informal Quotation	Open	No
>\$35,000, and < less than \$100,000	Department Head, Treasurer, CAO	Formal Quotation	Minimum 3 open or invitational quotes.	No
>\$100,000	Municipal Council	RFP, RFT	Open	Yes, when the amount to be awarded is > than the lesser of \$50,000 or 20% of the approved budget amount; or less than 2 bids were received

When the appropriate approval authority has been received, the procurement of the asset can proceed.

### 2.3 Processing

The Department is responsible to consult with the Project Manager on formal quotations and tenders. The Project Manager will assist in publishing the tenders on selected public platforms.

Once a vendor is selected, the Department will issue a letter to the vendor to formally acquire the asset. When the asset is received the Department and the Project Manager will confirm the asset was received as described in the formal quotation or tender.

The invoice(s) are sent to Accounts Payable for payment to the vendor. The Accounts Payable Coordinator will enter the invoice into the approval software (Laserfiche Forms) for associated payment approvals.

## **2.4 Recording**

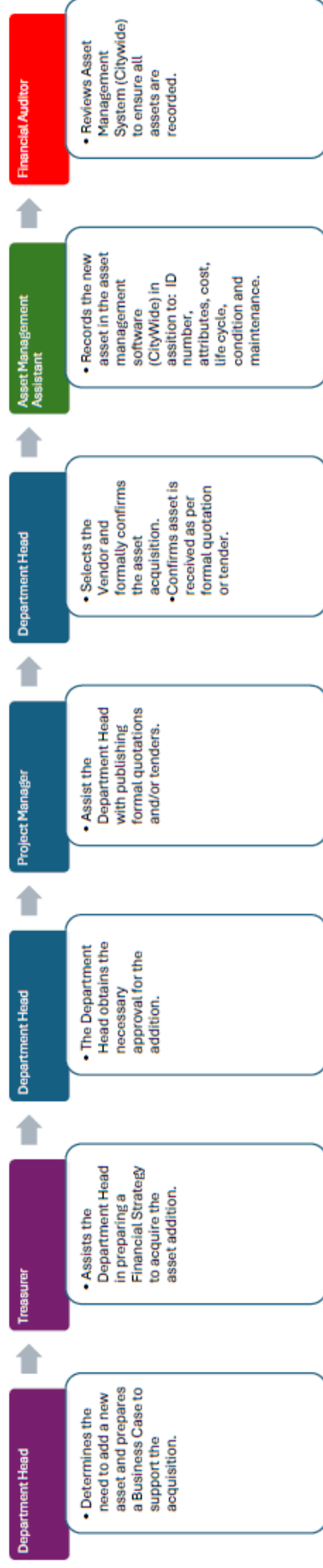
When the TCA has been received by the municipality, the Asset Management Assistant (AMA) will:

- Create a new asset entry in the asset management software (such as in Citywide);
- Assign an identification number (or import ID number), and, estimated useful life. If applicable, the AMA will assign attributes of the asset (such as length, material, diameter, etc.) in consultation with the department's subject matter expert;
- Input cost of new asset (Note: Asset cost may have to be transferred from WIP);
- Assign the type of amortization;
- Routinely update the asset in with relevant information, such as condition and maintenance.

## **3. Conclusion:**

The management of municipal assets permits greater accountability and transparency in the asset management system, and, acts as a catalyst to the long-term planning of asset management.







# APPENDIX G CHARGES FROM CONSERVATION AUTHORITIES





# Upper Thames River Conservation Authority Charge

	2024						2025					
	MCVA 2024	General MCVA Distribution (Operating and Capital)	Benefit-based Distribution (Operating and Capital)	Total Levy Category 1	General MCVA Distribution (Operating programs) Category 3 Cost Apportionment	Total Municipal Support	MCVA 2025	General MCVA Distribution (Operating and Capital)	Benefit-based Distribution (Operating and Capital)	Total Levy Category 1	General MCVA Distribution (Operating programs) Category 3 Cost Apportionment	Total Municipal Support
Oxford County	16.981	\$1,083,785	\$260,556	\$1,344,341	\$103,236	\$1,447,577	17.0065	\$1,248,765	\$196,196	\$1,444,961	\$106,487	\$1,551,448
London	64.088	4,090,313	1,712,282	5,802,596	389,623	6,192,219	64.0489	4,703,017	5,988,369	10,691,386	401,046	11,092,432
Lucan Biddulph	0.3507	22,383	187	22,570	2,132	24,702	0.3565	26,179	260	26,439	2,232	28,671
Thames Centre	3.1974	204,069	5,707	209,776	19,439	229,215	3.2460	238,349	23,865	262,214	20,325	282,539
Strathroy Caradoc	-			-		-	-			0		0
Middlesex Centre	2.4438	155,972	1,305	157,276	14,857	172,133	2.4722	181,530	1,801	183,331	15,480	198,811
Stratford	7.2068	459,962	92,489	552,452	43,814	596,266	7.1709	526,548	297,946	824,494	44,901	869,395
Perth East	1.4182	90,514	1,757	92,271	8,622	100,893	1.4128	103,741	6,029	109,770	8,846	118,616
West Perth	1.4899	95,090	130,937	226,028	9,058	235,086	1.4617	107,331	369,629	476,960	9,153	486,113
St Marys	1.4604	93,208	134,910	228,118	8,879	236,997	1.4630	107,423	200,379	307,802	9,161	316,963
Perth South	1.1629	74,220	621	74,841	7,070	81,911	1.1591	85,113	845	85,958	7,258	93,216
South Huron	0.2009	12,822	107	12,929	1,221	14,150	0.2024	14,860	147	15,007	1,267	16,274
Zorra	-		52,500	52,500		52,500	-		49,000	49,000		49,000
South-West Oxford	-		4,000	4,000		4,000	-		38,629	38,629		38,629
Total	100	\$6,382,339	\$2,397,358	\$8,779,698	\$607,951	\$9,387,649	100	\$7,342,856	\$7,173,095	\$14,515,951	\$626,156	\$15,142,107

Notes:

- General MCVA distribution is applied to watershed-wide programs and services.
- Benefit-based distribution is structure-specific to the benefiting municipality / municipalities.



# Kettle Creek Conservation Authority Charge

Municipality	Modified Current Value Assessment (MVCA)	% Municipality In Watershed	MCVA In Watershed	Apportionment %	Category 1 Apportionment	Category 3 Apportionment	Special Levy*	Proposed Total 2025 Apportionment	Total 2024 Apportionment	Difference 2024/2025
Central Elgin	\$ 2,110,212,609.10	60	\$ 1,266,127,565.00	7.70	\$ 80,538.10	\$ 9,188.33	\$ 11,325.11	\$ 101,051.54	\$ 96,135.37	\$ 4,916.17
Middlesex Centre	\$ 3,895,311,737.95	7	\$ 272,671,822.00	1.66	\$ 17,344.60	\$ 1,978.79	\$ 1,107.73	\$ 20,431.12	\$ 19,332.39	\$ 1,098.73
London	\$ 60,304,810,158.05	15	\$ 9,045,721,524.00	54.99	\$ 575,396.38	\$ 96,272.52	\$ 1,107.73	\$ 672,776.63	\$ 645,197.58	\$ 27,579.05
Thames Centre	\$ 2,724,053,000.40	8	\$ 217,924,240.00	1.32	\$ 13,862.11	\$ 1,581.48	\$ 1,100.44	\$ 16,544.04	\$ 15,598.87	\$ 945.17
Malahide	\$ 1,328,662,598.85	8	\$ 106,293,008.00	0.65	\$ 6,761.28	\$ 771.37	\$ 1,100.44	\$ 8,633.09	\$ 8,362.39	\$ 270.70
Southwold	\$ 1,344,571,530.65	78	\$ 1,048,765,794.00	6.38	\$ 66,711.76	\$ 7,610.93	\$ 8,235.12	\$ 82,557.81	\$ 51,269.54	\$ 31,288.27
St. Thomas	\$ 4,678,658,860.60	96	\$ 4,491,512,506.00	27.31	\$ 285,704.14	\$ 32,595.07	\$ 48,900.56	\$ 367,199.76	\$ 345,292.76	\$ 21,907.00
<b>Total Budget</b>	<b>\$ 76,386,280,495.60</b>		<b>\$ 16,449,016,459.00</b>	<b>100.00</b>	<b>1,046,318.37</b>	<b>\$ 149,998.50</b>	<b>\$ 72,877.13</b>	<b>\$ 1,269,194.00</b>	<b>\$ 1,181,189.00</b>	<b>\$ 88,005.10</b>

\*Footnote: Levy partially supports the costs of operating the provincially mandated responsibilities of municipal plan input and review. Province moved to greatly reduce grants in 1995. The levy is calculated based on past, existing and anticipated program activity. The municipality has the option of recovering the apportionment through application fees.



# APPENDIX H

## KEY PERFORMANCE INDICATORS





BMA Management Consulting Inc. prepares an annual municipal comparative study on behalf of participating Ontario municipalities. The study identifies both key quantifiable indicators and selective environmental factors that should be considered as part of a comprehensive evaluation of a local municipality's financial condition. Thames Centre participated in the 2024 BMA Municipal Tax Study for the first time. This section features a selection of key performance indicators from the BMA Study.

### *Southwest Municipalities*

#### *Population 2011-2024*

	2011	2016	2021	2024		
Municipality	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining	% Change 2011-2016	% Change 2016-2021
North Middlesex	6,658	6,352	6,307	6,604	-4.6%	-0.7%
Aylmer	7,151	7,492	7,699	8,180	4.8%	2.8%
Lambton Shores	10,656	10,631	11,876	13,124	-0.2%	11.7%
Ingersoll	12,146	12,757	13,693	15,040	5.0%	7.3%
Central Elgin	12,743	12,607	13,746	15,107	-1.1%	9.0%
Thames Centre	13,000	13,191	13,980	15,112	1.5%	6.0%
North Perth	12,631	13,130	15,538	17,881	4.0%	18.3%
Middlesex Centre	16,487	17,262	18,928	20,904	4.7%	9.7%
Tillsonburg	15,301	15,872	18,615	21,152	3.7%	17.3%
Essex	19,600	20,427	21,216	22,759	4.2%	3.9%
Amherstburg	21,556	21,936	23,524	25,817	1.8%	7.2%
Strathroy-Caradoc	20,978	20,867	23,871	26,998	-0.5%	14.4%
Stratford	30,886	31,465	33,232	36,070	1.9%	5.6%
Brant	35,638	35,640	39,474	44,035	0.0%	10.8%
Lakeshore	34,546	36,611	40,410	45,332	6.0%	10.4%
St. Thomas	37,905	38,909	42,840	47,728	2.6%	10.1%
Haldimand	44,876	45,608	49,216	54,261	1.6%	7.9%
Norfolk	63,175	64,044	67,490	73,069	1.4%	5.4%
Sarnia	72,366	71,594	72,047	75,605	-1.1%	0.6%
Chatham-Kent	103,671	101,647	103,988	110,512	-2.0%	2.3%
Brantford	93,650	98,563	104,688	114,238	5.2%	6.2%
Windsor	210,891	217,188	229,660	257,024	3.0%	5.7%
London	366,151	383,822	422,324	484,643	4.8%	10.0%
Southwest Total	1,262,662	1,297,615	1,394,362	1,551,195	2.8%	7.5%
Survey Total	11,305,331	11,854,241	12,540,758	14,081,594	4.9%	5.8%



**Taxable Assessment per Capita (Grouped by Location, sorted by Unweighted Assessment) (cont'd)***Southwest Municipalities*

Municipality	2024 Unweighted Assessment per Capita	2024 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Windsor	\$ 71,343	\$ 89,463	low	low
Aylmer	\$ 79,287	\$ 90,169	low	low
St. Thomas	\$ 83,078	\$ 95,436	low	low
Tillsonburg	\$ 99,036	\$ 113,780	low	low
Ingersoll	\$ 100,420	\$ 126,161	low	low
London	\$ 103,804	\$ 118,994	low	low
Essex	\$ 103,943	\$ 95,054	low	low
Sarnia	\$ 105,692	\$ 121,100	low	low
Amherstburg	\$ 110,565	\$ 106,824	low	low
Brantford	\$ 112,051	\$ 133,449	low	mid
Strathroy-Caradoc	\$ 120,324	\$ 111,474	low	low
Stratford	\$ 125,581	\$ 151,509	low	mid
Chatham-Kent	\$ 134,805	\$ 105,738	mid	low
Lakeshore	\$ 136,661	\$ 132,058	mid	low
Haldimand	\$ 147,155	\$ 140,185	mid	mid
Norfolk	\$ 151,102	\$ 131,003	mid	low
Central Elgin	\$ 156,876	\$ 136,350	mid	mid
Brant	\$ 183,898	\$ 179,016	mid	high
North Perth	\$ 196,915	\$ 131,211	high	low
Thames Centre	\$ 221,183	\$ 167,694	high	mid
Middlesex Centre	\$ 230,854	\$ 174,098	high	mid
Lambton Shores	\$ 249,790	\$ 217,008	high	high
North Middlesex	\$ 324,711	\$ 159,176	high	mid
Southwest Avg	\$ 145,612	\$ 131,606		
Median	\$ 125,581	\$ 131,003		

### *Financial Position Per Capita - Trend*

A comparison was made of each municipality's overall financial position (financial assets less liabilities) over time on a per capita basis.

Municipality	2019	2020	2021	2022	2023
Toronto	\$ (2,782)	\$ (2,900)	\$ (2,861)	\$ (2,760)	\$ (3,050)
Renfrew	\$ 269	\$ 527	\$ 892	\$ (984)	\$ (3,028)
Ottawa	\$ (2,486)	\$ (2,303)	\$ (2,495)	\$ (2,576)	\$ (2,903)
Whitewater Region	\$ (920)	\$ (1,318)	\$ (1,722)	\$ (2,220)	\$ (1,604)
Quinte West	\$ (1,761)	\$ (1,685)	\$ (1,543)	\$ (1,490)	\$ (1,483)
Prince Edward County	\$ (1,237)	\$ (1,404)	\$ (1,076)	\$ (1,108)	\$ (1,407)
Kingston	\$ (1,797)	\$ (1,709)	\$ (1,590)	\$ (1,408)	\$ (1,281)
New Tecumseth	\$ (851)	\$ (769)	\$ (786)	\$ (982)	\$ (1,031)
Brant County	\$ (208)	\$ (415)	\$ (356)	\$ (509)	\$ (984)
Owen Sound	\$ (1,400)	\$ (1,585)	\$ (1,332)	\$ (1,072)	\$ (862)
Barrie	\$ (1,013)	\$ (811)	\$ (634)	\$ (510)	\$ (623)
Dryden	\$ (1,304)	\$ (652)	\$ (317)	\$ (662)	\$ (621)
Grey Highlands	\$ 238	\$ 200	\$ (82)	\$ (90)	\$ (587)
Pelham	\$ (1,823)	\$ (1,012)	\$ (634)	\$ (549)	\$ (506)
Port Colborne	\$ (1,322)	\$ (1,126)	\$ (729)	\$ (466)	\$ (462)
Peterborough	\$ 699	\$ 1,098	\$ 1,070	\$ 708	\$ (408)
Georgina	\$ 406	\$ 376	\$ 464	\$ 191	\$ (215)
Wainfleet	\$ 648	\$ 936	\$ 873	\$ 482	\$ (143)
Thunder Bay	\$ (1,010)	\$ (620)	\$ (165)	\$ (193)	\$ (106)
North Grenville	\$ (219)	\$ 60	\$ 194	\$ 213	\$ (85)
Laurentian Valley	\$ (33)	\$ (13)	\$ (7)	\$ 72	\$ (80)
Central Elgin	\$ (1,725)	\$ (1,591)	\$ (1,365)	\$ (745)	\$ (76)
Lincoln	\$ 712	\$ 790	\$ 595	\$ 215	\$ (69)
Port Hope	\$ (132)	\$ 41	\$ 226	\$ 239	\$ 3
Belleville	\$ (468)	\$ (385)	\$ 259	\$ 219	\$ 27
Amherstburg	\$ (2,010)	\$ (1,255)	\$ (568)	\$ (186)	\$ 81
Ingersoll	\$ 1,330	\$ 1,550	\$ (224)	\$ 189	\$ 123
Ramara	\$ 167	\$ 591	\$ 809	\$ 825	\$ 209
Tiny	\$ 305	\$ 320	\$ 373	\$ 403	\$ 318
Wellesley	\$ 867	\$ 929	\$ 1,051	\$ 453	\$ 325
Tillsonburg	\$ (8)	\$ (23)	\$ 27	\$ 233	\$ 335
Brampton	\$ 622	\$ 586	\$ 678	\$ 409	\$ 365
Bracebridge	\$ 2,100	\$ 2,213	\$ 2,194	\$ 1,284	\$ 424
Espanola	\$ 1,112	\$ 1,330	\$ 1,156	\$ 987	\$ 473
St. Thomas	\$ (23)	\$ 257	\$ 257	\$ 493	\$ 481
Caledon	\$ 581	\$ 717	\$ 802	\$ 700	\$ 494
Hamilton Tp	\$ 421	\$ 533	\$ 590	\$ 581	\$ 504
Whitchurch - Stouffville	\$ (107)	\$ 160	\$ 405	\$ 558	\$ 534
Thames Centre	\$ 542	\$ 109	\$ 341	\$ 448	\$ 574

## 2024 Net Municipal Levy per Capita

Municipality	2024 Levy per Capita	2024 Levy RankingPer Capita
Elliot Lake	\$ 1,157	low
Milton	\$ 1,194	low
Laurentian Valley	\$ 1,262	low
Springwater	\$ 1,297	low
New Tecumseth	\$ 1,297	low
Essex	\$ 1,319	low
Tay	\$ 1,322	low
Petawawa	\$ 1,338	low
Strathroy-Caradoc	\$ 1,352	low
Chatsworth	\$ 1,440	low
Brampton	\$ 1,454	low
St. Thomas	\$ 1,469	low
Aylmer	\$ 1,473	low
Minto	\$ 1,479	low
Tillsonburg	\$ 1,485	low
Hanover	\$ 1,487	low
Whitewater Region	\$ 1,497	low
Kitchener	\$ 1,509	low
Espanola	\$ 1,518	low
North Perth	\$ 1,529	low
Quinte West	\$ 1,530	low
Thames Centre	\$ 1,532	low
Wilmot	\$ 1,534	low
West Grey	\$ 1,543	low
Markham	\$ 1,567	low
Newmarket	\$ 1,573	low
East Gwillimbury	\$ 1,585	low
Haldimand	\$ 1,587	low
North Grenville	\$ 1,589	low
West Lincoln	\$ 1,597	low
Lakeshore	\$ 1,615	low
Southgate	\$ 1,628	low
Wellington North	\$ 1,661	low
Welland	\$ 1,667	low
Windsor	\$ 1,669	low
London	\$ 1,677	low
Hamilton Tp	\$ 1,680	low
Centre Wellington	\$ 1,681	low
Wellesley	\$ 1,686	low
Georgina	\$ 1,691	low
Brantford	\$ 1,717	low
Georgian Bluffs	\$ 1,733	low

Municipality	2024 Levy per Capita	2024 Levy RankingPer Capita
Clarington	\$ 1,734	mid
Halton Hills	\$ 1,740	mid
Richmond Hill	\$ 1,751	mid
Brant	\$ 1,753	mid
Aurora	\$ 1,756	mid
Ingersoll	\$ 1,757	mid
Thorold	\$ 1,758	mid
Norfolk	\$ 1,759	mid
Cornwall	\$ 1,761	mid
Woolwich	\$ 1,766	mid
Oshawa	\$ 1,772	mid
Renfrew	\$ 1,774	mid
Whitchurch-Stouffville	\$ 1,784	mid
Amherstburg	\$ 1,786	mid
Vaughan	\$ 1,788	mid
Ajax	\$ 1,796	mid
Toronto	\$ 1,798	mid
Sarnia	\$ 1,803	mid
Innisfil	\$ 1,803	mid
Parry Sound	\$ 1,812	mid
Hamilton	\$ 1,833	mid
Barrie	\$ 1,844	mid
Brock	\$ 1,846	mid
Prince Edward County	\$ 1,846	mid
St. Catharines	\$ 1,851	mid
Brockville	\$ 1,854	mid
Chatham-Kent	\$ 1,855	mid
Sault Ste. Marie	\$ 1,856	mid
Orangeville	\$ 1,856	mid
Caledon	\$ 1,866	mid
Grimsby	\$ 1,871	mid
Timmins	\$ 1,890	mid
Cambridge	\$ 1,898	mid
Guelph-Eramosa	\$ 1,912	mid
Mississauga	\$ 1,934	mid
Middlesex Centre	\$ 1,934	mid
Owen Sound	\$ 1,940	mid
Peterborough	\$ 1,942	mid
Kenora	\$ 1,951	mid
Oakville	\$ 1,962	mid
Kingston	\$ 1,966	mid
North Bay	\$ 1,969	mid



### *Residential Comparisons - Detached Bungalow (sorted lowest to highest)*

2024 Property Taxes		Ranking
Greenstone	\$ 1,431	Low
Georgian Bluffs	\$ 1,986	Low
Tiny	\$ 2,034	Low
Whitewater Region	\$ 2,050	Low
Laurentian Valley	\$ 2,369	Low
Lambton Shores	\$ 2,388	Low
Springwater	\$ 2,413	Low
Grey Highlands	\$ 2,571	Low
Prince Edward County	\$ 2,610	Low
Tay	\$ 2,700	Low
West Grey	\$ 2,726	Low
The Blue Mountains	\$ 2,755	Low
Lakeshore	\$ 2,770	Low
Petawawa	\$ 2,774	Low
Ramara	\$ 2,850	Low
Renfrew	\$ 2,868	Low
Dryden	\$ 2,926	Low
Meaford	\$ 2,948	Low
North Perth	\$ 2,989	Low
Gravenhurst	\$ 3,036	Low
North Middlesex	\$ 3,050	Low
Huntsville	\$ 3,057	Low
Thames Centre	\$ 3,108	Low
Wellington North	\$ 3,117	Low
South Bruce Peninsula	\$ 3,128	Low
Minto	\$ 3,159	Low
Southgate	\$ 3,193	Low
Elliot Lake	\$ 3,200	Low
Quinte West	\$ 3,227	Low
Kenora	\$ 3,243	Low
Bracebridge	\$ 3,265	Low
Strathroy-Caradoc	\$ 3,287	Low
Saugeen Shores	\$ 3,296	Low
Hanover	\$ 3,368	Low
Sarnia	\$ 3,378	Low
North Grenville	\$ 3,386	Low
Brock	\$ 3,394	Low
Tillsonburg	\$ 3,411	Low
Hamilton Tp	\$ 3,414	Low
St. Thomas	\$ 3,434	Low
Ingersoll	\$ 3,458	Low
Brant	\$ 3,507	Low
Wilmot	\$ 3,555	Low

2024 Property Taxes		Ranking
North Dumfries	\$ 3,566	Mid
Woolwich	\$ 3,582	Mid
Sault Ste. Marie	\$ 3,586	Mid
Brockville	\$ 3,598	Mid
Norfolk	\$ 3,602	Mid
Chatsworth	\$ 3,630	Mid
Mapleton	\$ 3,636	Mid
Parry Sound	\$ 3,701	Mid
Collingwood	\$ 3,708	Mid
Cornwall	\$ 3,723	Mid
Chatham-Kent	\$ 3,725	Mid
Middlesex Centre	\$ 3,730	Mid
Amherstburg	\$ 3,787	Mid
Thorold	\$ 3,810	Mid
Orillia	\$ 3,815	Mid
Haldimand	\$ 3,849	Mid
Windsor	\$ 3,850	Mid
Kincardine	\$ 3,854	Mid
Wellesley	\$ 3,864	Mid
Fort Erie	\$ 3,865	Mid
Aylmer	\$ 3,882	Mid
Greater Sudbury	\$ 3,890	Mid
Centre Wellington	\$ 3,928	Mid
Central Elgin	\$ 3,937	Mid
New Tecumseth	\$ 3,973	Mid
East Gwillimbury	\$ 4,068	Mid
Innisfil	\$ 4,094	Mid
Kingston	\$ 4,095	Mid
Pelham	\$ 4,112	Mid
Waterloo	\$ 4,123	Mid
Belleville	\$ 4,125	Mid
Toronto (East)	\$ 4,129	Mid
North Bay	\$ 4,130	Mid
Kitchener	\$ 4,143	Mid
Brantford	\$ 4,160	Mid
Clarington	\$ 4,193	Mid
Espanola	\$ 4,206	Mid
West Lincoln	\$ 4,214	Mid
Port Colborne	\$ 4,216	Mid
Niagara Falls	\$ 4,288	Mid
Milton	\$ 4,324	Mid
Welland	\$ 4,330	Mid
Cambridge	\$ 4,332	Mid

## Residential Comparisons - Detached Bungalow - by Population Group

### Municipalities with populations

#### less than 15,000

2024 Property Taxes		Ranking
Greenstone	\$ 1,431	Low
Georgian Bluffs	\$ 1,986	Low
Tiny	\$ 2,034	Low
Whitewater Region	\$ 2,050	Low
Laurentian Valley	\$ 2,369	Low
Lambton Shores	\$ 2,388	Low
Grey Highlands	\$ 2,571	Low
Tay	\$ 2,700	Low
West Grey	\$ 2,726	Low
The Blue Mountains	\$ 2,755	Low
Ramara	\$ 2,850	Low
Renfrew	\$ 2,868	Low
Dryden	\$ 2,926	Low
Meaford	\$ 2,948	Low
Gravenhurst	\$ 3,036	Low
North Middlesex	\$ 3,050	Low
Wellington North	\$ 3,117	Low
South Bruce Peninsula	\$ 3,128	Low
Minto	\$ 3,159	Low
Southgate	\$ 3,193	Low
Elliot Lake	\$ 3,200	Low
Hanover	\$ 3,368	Low
Brock	\$ 3,394	Low
Hamilton Tp	\$ 3,414	Low
North Dumfries	\$ 3,566	Mid
Chatsworth	\$ 3,630	Mid
Mapleton	\$ 3,636	Mid
Parry Sound	\$ 3,701	Mid
Kincardine	\$ 3,854	Mid
Wellesley	\$ 3,864	Mid
Aylmer	\$ 3,882	Mid
Espanola	\$ 4,206	Mid
Erin	\$ 4,438	High
Wainfleet	\$ 4,634	High
Puslinch	\$ 4,847	High
<b>Average</b>		<b>\$ 3,169</b>
<b>Median</b>		<b>\$ 3,128</b>

### Municipalities with populations

#### between 15,000 - 29,999

2024 Property Taxes		Ranking
Springwater	\$ 2,413	Low
Prince Edward County	\$ 2,610	Low
Petawawa	\$ 2,774	Low
North Perth	\$ 2,989	Low
Huntsville	\$ 3,057	Low
Thames Centre	\$ 3,108	Low
Kenora	\$ 3,243	Low
Bracebridge	\$ 3,265	Low
Strathroy-Caradoc	\$ 3,287	Low
Saugeen Shores	\$ 3,296	Low
North Grenville	\$ 3,386	Low
Tillsonburg	\$ 3,411	Low
Ingersoll	\$ 3,458	Low
Wilmot	\$ 3,555	Low
Woolwich	\$ 3,582	Mid
Brockville	\$ 3,598	Mid
Collingwood	\$ 3,708	Mid
Middlesex Centre	\$ 3,730	Mid
Amherstburg	\$ 3,787	Mid
Thorold	\$ 3,810	Mid
Central Elgin	\$ 3,937	Mid
Pelham	\$ 4,112	Mid
West Lincoln	\$ 4,214	Mid
Port Colborne	\$ 4,216	Mid
Guelph-Eramosa	\$ 4,389	High
Essex	\$ 4,400	High
Owen Sound	\$ 4,435	High
Niagara-on-the-Lake	\$ 4,614	High
Scugog	\$ 4,793	High
Port Hope	\$ 4,860	High
Lincoln	\$ 4,945	High
<b>Average</b>		<b>\$ 3,709</b>
<b>Median</b>		<b>\$ 3,598</b>



### *Residential Comparisons - 2 Storey Home (sorted lowest to highest)*

2024 Property Taxes		Ranking
Whitewater Region	\$ 2,678	Low
Greenstone	\$ 3,029	Low
Laurentian Valley	\$ 3,172	Low
Springwater	\$ 3,211	Low
Tiny	\$ 3,286	Low
Petawawa	\$ 3,333	Low
Grey Highlands	\$ 3,343	Low
Lambton Shores	\$ 3,353	Low
Ramara	\$ 3,480	Low
Georgian Bluffs	\$ 3,742	Low
Tay	\$ 3,767	Low
North Grenville	\$ 3,874	Low
Prince Edward County	\$ 3,911	Low
North Middlesex	\$ 4,035	Low
Minto	\$ 4,046	Low
Hamilton Tp	\$ 4,047	Low
West Grey	\$ 4,047	Low
The Blue Mountains	\$ 4,058	Low
Lakeshore	\$ 4,116	Low
Espanola	\$ 4,156	Low
Thames Centre	\$ 4,180	Low
Essex	\$ 4,202	Low
Strathroy-Caradoc	\$ 4,327	Low
Huntsville	\$ 4,335	Low
Niagara-on-the-Lake	\$ 4,368	Low
North Dumfries	\$ 4,394	Low
East Gwillimbury	\$ 4,456	Low
Middlesex Centre	\$ 4,500	Low
Tillsonburg	\$ 4,502	Low
Woolwich	\$ 4,539	Low
Wellesley	\$ 4,553	Low
Renfrew	\$ 4,574	Low
Ingersoll	\$ 4,600	Low
Collingwood	\$ 4,646	Low
Wilmot	\$ 4,664	Low
Innisfil	\$ 4,667	Low
North Perth	\$ 4,740	Low
Southgate	\$ 4,777	Low
New Tecumseth	\$ 4,802	Low
Wellington North	\$ 4,802	Low
South Bruce Peninsula	\$ 4,876	Low
Mapleton	\$ 4,892	Low

2024 Property Taxes		Ranking
Milton	\$ 4,917	Mid
Brant	\$ 4,944	Mid
Haldimand	\$ 4,951	Mid
Orillia	\$ 4,967	Mid
Quinte West	\$ 5,017	Mid
Amherstburg	\$ 5,018	Mid
Norfolk	\$ 5,032	Mid
Bracebridge	\$ 5,036	Mid
Chatsworth	\$ 5,038	Mid
Brock	\$ 5,039	Mid
Puslinch	\$ 5,054	Mid
Gravenhurst	\$ 5,087	Mid
Toronto (East)	\$ 5,145	Mid
Central Elgin	\$ 5,145	Mid
Kenora	\$ 5,194	Mid
Georgina	\$ 5,198	Mid
Brantford	\$ 5,203	Mid
St. Thomas	\$ 5,267	Mid
Aylmer	\$ 5,317	Mid
Meaford	\$ 5,332	Mid
Ottawa	\$ 5,349	Mid
King	\$ 5,389	Mid
Clarington	\$ 5,399	Mid
London	\$ 5,405	Mid
Brockville	\$ 5,410	Mid
Dryden	\$ 5,421	Mid
Caledon	\$ 5,448	Mid
Sarnia	\$ 5,450	Mid
Kincardine	\$ 5,452	Mid
West Lincoln	\$ 5,460	Mid
Barrie	\$ 5,469	Mid
Centre Wellington	\$ 5,495	Mid
Guelph-Eramosa	\$ 5,512	Mid
Fort Erie	\$ 5,524	Mid
Kingston	\$ 5,535	Mid
Kitchener	\$ 5,568	Mid
North Bay	\$ 5,578	Mid
Saugeen Shores	\$ 5,583	Mid
Cambridge	\$ 5,614	Mid
Thorold	\$ 5,623	Mid
Scugog	\$ 5,649	Mid
Whitchurch-Stouffville	\$ 5,658	Mid
Waterloo	\$ 5,660	Mid



## Industrial Comparisons - Standard Industrial

(taxes per sq. ft.)

	2024 Municipal Taxes	2024 Education Taxes	2024 Property Taxes	Ranking
South Bruce Peninsula	\$ 0.31	\$ 0.13	\$ 0.44	Low
Meaford	\$ 0.32	\$ 0.12	\$ 0.44	Low
Lambton Shores	\$ 0.39	\$ 0.16	\$ 0.55	Low
Grey Highlands	\$ 0.42	\$ 0.19	\$ 0.60	Low
Middlesex Centre	\$ 0.40	\$ 0.24	\$ 0.64	Low
North Middlesex	\$ 0.47	\$ 0.20	\$ 0.67	Low
The Blue Mountains	\$ 0.43	\$ 0.29	\$ 0.72	Low
Renfrew	\$ 0.59	\$ 0.13	\$ 0.72	Low
Southgate	\$ 0.54	\$ 0.19	\$ 0.73	Low
Norfolk	\$ 0.56	\$ 0.21	\$ 0.77	Low
Thames Centre	\$ 0.52	\$ 0.29	\$ 0.81	Low
Tay	\$ 0.49	\$ 0.35	\$ 0.84	Low
Springwater	\$ 0.45	\$ 0.45	\$ 0.90	Low
Espanola	\$ 0.74	\$ 0.18	\$ 0.92	Low
North Perth	\$ 0.66	\$ 0.26	\$ 0.92	Low
Hanover	\$ 0.71	\$ 0.23	\$ 0.94	Low
St. Thomas	\$ 0.78	\$ 0.20	\$ 0.98	Low
Brock	\$ 0.77	\$ 0.28	\$ 1.05	Low
Owen Sound	\$ 0.83	\$ 0.23	\$ 1.06	Low
Gravenhurst	\$ 0.66	\$ 0.41	\$ 1.06	Low
New Tecumseth	\$ 0.59	\$ 0.49	\$ 1.07	Low
Chatham-Kent	\$ 0.89	\$ 0.19	\$ 1.08	Low
Bracebridge	\$ 0.68	\$ 0.40	\$ 1.08	Low
Kincardine	\$ 0.82	\$ 0.30	\$ 1.12	Low
Lakeshore	\$ 0.82	\$ 0.32	\$ 1.13	Low
Tillsonburg	\$ 0.91	\$ 0.23	\$ 1.14	Low
Quinte West	\$ 0.92	\$ 0.23	\$ 1.15	Low
North Bay	\$ 0.83	\$ 0.33	\$ 1.17	Low
Orillia	\$ 0.87	\$ 0.31	\$ 1.19	Low
Central Elgin	\$ 0.95	\$ 0.25	\$ 1.20	Low
Brockville	\$ 0.98	\$ 0.22	\$ 1.20	Low
West Grey	\$ 0.88	\$ 0.35	\$ 1.22	Low
Wilmot	\$ 0.84	\$ 0.40	\$ 1.24	Low
Parry Sound	\$ 1.02	\$ 0.28	\$ 1.30	Low
Dryden	\$ 0.97	\$ 0.34	\$ 1.31	Low
Fort Erie	\$ 1.09	\$ 0.24	\$ 1.32	Low
Hamilton Tp	\$ 0.97	\$ 0.36	\$ 1.33	Low
Strathroy-Caradoc	\$ 0.93	\$ 0.39	\$ 1.33	Low
Cornwall	\$ 1.10	\$ 0.22	\$ 1.33	Low

## Industrial Comparisons - Industrial Vacant Land

(taxes per acre) - sorted by Population Group

### Municipalities with populations

#### less than 15,000

2024 Property Taxes		Ranking
Tiny	\$ 116	Low
Whitewater Region	\$ 133	Low
Georgian Bluffs	\$ 198	Low
Hamilton Tp	\$ 325	Low
Minto	\$ 446	Low
North Middlesex	\$ 459	Low
Kincardine	\$ 502	Low
Grey Highlands	\$ 536	Low
West Grey	\$ 762	Low
Hanover	\$ 830	Low
Lambton Shores	\$ 832	Low
Wainfleet	\$ 887	Low
Wellington North	\$ 1,048	Low
Laurentian Valley	\$ 1,086	Low
Tay	\$ 1,246	Low
Ramara	\$ 1,271	Low
Renfrew	\$ 1,376	Low
Meaford	\$ 1,386	Low
Espanola	\$ 1,415	Low
Gravenhurst	\$ 1,499	Low
Aylmer	\$ 1,513	Low
Southgate	\$ 1,844	Mid
Mapleton	\$ 1,865	Mid
Brock	\$ 1,905	Mid
Parry Sound	\$ 2,031	Mid
Dryden	\$ 2,105	Mid
Chatsworth	\$ 4,405	Mid
Elliot Lake	\$ 5,002	High
Erin	\$ 5,063	High
North Dumfries	\$ 5,274	High
Puslinch	\$ 8,188	High
<b>Average</b>		<b>\$ 1,792</b>
<b>Median</b>		<b>\$ 1,271</b>


### Municipalities with populations

#### between 15,000 - 29,999

2024 Property Taxes		Ranking
Thames Centre	\$ 456	Low
Petawawa	\$ 560	Low
Middlesex Centre	\$ 672	Low
Strathroy-Caradoc	\$ 791	Low
North Grenville	\$ 805	Low
Pelham	\$ 898	Low
Owen Sound	\$ 905	Low
Brockville	\$ 985	Low
North Perth	\$ 1,146	Low
Tillsonburg	\$ 1,159	Low
Bracebridge	\$ 1,373	Low
Springwater	\$ 1,484	Low
Port Colborne	\$ 1,560	Low
Essex	\$ 1,706	Mid
Amherstburg	\$ 1,741	Mid
Huntsville	\$ 1,751	Mid
Ingersoll	\$ 2,507	Mid
West Lincoln	\$ 2,558	Mid
Scugog	\$ 3,377	Mid
Port Hope	\$ 3,578	Mid
Kenora	\$ 4,056	Mid
Wilmot	\$ 4,157	Mid
Collingwood	\$ 4,228	Mid
Guelph-Eramosa	\$ 4,230	Mid
Woolwich	\$ 4,867	Mid
Lincoln	\$ 7,454	High
Niagara-on-the-Lake	\$ 8,739	High
Thorold	\$ 10,400	High
<b>Average</b>		<b>\$ 2,791</b>
<b>Median</b>		<b>\$ 1,724</b>

## **Industrial Comparisons - Industrial Vacant Land**

*(taxes per acre) - sorted by Location (cont'd)*

<b>2024 Property Taxes - Southwest</b>		<b>Ranking</b>
 Thames Centre	\$ 456	<b>Low</b>
North Middlesex	\$ 459	<b>Low</b>
Middlesex Centre	\$ 672	<b>Low</b>
Strathroy-Caradoc	\$ 791	<b>Low</b>
Lambton Shores	\$ 832	<b>Low</b>
Chatham-Kent	\$ 892	<b>Low</b>
St. Thomas	\$ 1,006	<b>Low</b>
North Perth	\$ 1,146	<b>Low</b>
Tillsonburg	\$ 1,159	<b>Low</b>
Norfolk	\$ 1,325	<b>Low</b>
Aylmer	\$ 1,513	<b>Low</b>
Lakeshore	\$ 1,563	<b>Low</b>
Brant	\$ 1,620	<b>Mid</b>
Essex	\$ 1,706	<b>Mid</b>
Amherstburg	\$ 1,741	<b>Mid</b>
Haldimand	\$ 1,876	<b>Mid</b>
Stratford	\$ 2,338	<b>Mid</b>
Ingersoll	\$ 2,507	<b>Mid</b>
Sarnia	\$ 2,997	<b>Mid</b>
London	\$ 4,035	<b>Mid</b>
Brantford	\$ 4,553	<b>Mid</b>
Windsor	\$ 4,893	<b>High</b>
<b>Average</b>	<b>\$ 1,822</b>	
<b>Median</b>	<b>\$ 1,538</b>	



### *Property Taxes as a Percentage of Income*



Municipality	2024 Est. Avg. Household Income	2024 Average Residential Taxes	2024 Property Taxes as a % of Household Income	2024 Property Taxes as a % of Household Income Ranking
Greenstone	\$ 103,052	\$ 2,051	2.0%	low
Laurentian Valley	\$ 122,451	\$ 2,866	2.3%	low
Petawawa	\$ 123,374	\$ 2,929	2.4%	low
Springwater	\$ 175,572	\$ 4,252	2.4%	low
Hamilton Tp	\$ 143,490	\$ 3,730	2.6%	low
Milton	\$ 160,420	\$ 4,338	2.7%	low
Whitewater Region	\$ 103,976	\$ 2,867	2.8%	low
Thames Centre	\$ 140,288	\$ 3,876	2.8%	low
North Grenville	\$ 128,630	\$ 3,630	2.8%	low
Puslinch	\$ 257,424	\$ 7,337	2.9%	low
The Blue Mountains	\$ 177,508	\$ 5,074	2.9%	low
Ramara	\$ 110,691	\$ 3,165	2.9%	low
Tay	\$ 104,297	\$ 2,988	2.9%	low
Lakeshore	\$ 150,911	\$ 4,407	2.9%	low
Espanola	\$ 100,442	\$ 2,938	2.9%	low
Kincardine	\$ 145,158	\$ 4,310	3.0%	low
Dryden	\$ 104,731	\$ 3,110	3.0%	low
North Middlesex	\$ 110,860	\$ 3,316	3.0%	low
North Dumfries	\$ 158,807	\$ 4,810	3.0%	low
Halton Hills	\$ 170,125	\$ 5,214	3.1%	low
Middlesex Centre	\$ 164,795	\$ 5,060	3.1%	low
Strathroy-Caradoc	\$ 112,187	\$ 3,467	3.1%	low
Woolwich	\$ 149,838	\$ 4,636	3.1%	low
Oakville	\$ 211,906	\$ 6,562	3.1%	low
Saugeen Shores	\$ 154,367	\$ 4,802	3.1%	low
Georgian Bluffs	\$ 127,968	\$ 4,008	3.1%	low
Collingwood	\$ 127,023	\$ 3,993	3.1%	low
Brant	\$ 138,477	\$ 4,359	3.1%	low
Wellesley	\$ 156,403	\$ 4,973	3.2%	low
North Perth	\$ 107,454	\$ 3,452	3.2%	low
Prince Edward County	\$ 117,528	\$ 3,778	3.2%	low
Wilmot	\$ 144,096	\$ 4,660	3.2%	low
Tiny	\$ 118,039	\$ 3,819	3.2%	low
Amherstburg	\$ 135,197	\$ 4,402	3.3%	low
Minto	\$ 105,814	\$ 3,501	3.3%	low
Aurora	\$ 189,071	\$ 6,260	3.3%	low
Ingersoll	\$ 107,700	\$ 3,574	3.3%	low
Essex	\$ 111,756	\$ 3,715	3.3%	low
Caledon	\$ 178,764	\$ 5,991	3.4%	low
Burlington	\$ 156,722	\$ 5,253	3.4%	low
South Bruce Peninsula	\$ 99,811	\$ 3,351	3.4%	low
Grey Highlands	\$ 118,453	\$ 3,992	3.4%	low



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